

# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Thursday, February 15, 2018

RDOS Boardroom – 101 Martin Street, Penticton

## SCHEDULE OF MEETINGS

---

---

|          |   |          |                                          |
|----------|---|----------|------------------------------------------|
| 9:00 am  | - | 9:30 am  | Corporate Services Committee             |
| 9:30 am  | - | 10:45 am | Planning and Development Committee       |
| 10:45 am | - | 11:30 am | Environment and Infrastructure Committee |
| 11:30 am | - | 12:00 pm | Lunch                                    |
| 12:00 pm | - | 12:45 pm | OSRHD Board                              |
| 12:45 pm | - | 4:00 pm  | RDOS Board                               |

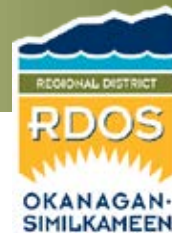
*"Karla Kozakevich"*

---

Karla Kozakevich  
RDOS Board Chair

### Advance Notice of Meetings:

|                |                                           |
|----------------|-------------------------------------------|
| March 01, 2018 | RDOS Board/Committee Meetings             |
| March 15, 2018 | RDOS Board/OSRHD Board/Committee Meetings |
| April 05, 2018 | RDOS Board/Committee Meetings             |
| April 19, 2018 | RDOS Board/OSRHD Board/Committee Meetings |
| May 03, 2018   | RDOS Board/Committee Meetings             |



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## Corporate Services Committee

Thursday, February 15, 2018

9:00 a.m.

## REGULAR AGENDA

---

### A. APPROVAL OF AGENDA

#### RECOMMENDATION 1

**THAT the Agenda for the Corporate Services Committee Meeting of February 15, 2018 be adopted.**

---

### B. 2018 ORGANIZATIONAL REVIEW – For Information Only

To commence the process of an internal organizational review with a discussion about a Terms of Reference for the Project.

---

### C. ADJOURNMENT

## APPENDIX 1 – ORGANIZATIONAL CHART

### ADMINISTRATIVE REPORT

**TO:** Corporate Services Committee

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** 2018 Organizational Review – For Information Only

---

**Purpose:**

**To commence the process of an internal organizational review with a discussion about a Terms of Reference for the Project.**

**Reference:**

2018 Business Plan

**Background:**

The Regional District last conducted a comprehensive review of the organization in 2010, making significant changes to both structure and resource level at that time. Over the past seven years, we've added services, expectations have increased, the economy has changed, legislation and regulations bring increased standards and 2017 brought three new managers with a fresh perspective. Rather than do this piecemeal, it was deemed appropriate to include an organizational review in the 2018 Business Plan.

**Analysis:**

A draft Terms of Reference is attached for discussion. The Senior Management Team will form the Technical Advisory Committee for this project, but as part of the project initiation, it would be important for elected officials to review the scope of the project, the methodology and the work proposed to ensure we bring value to the Board at the end of the Project.

The intent would be to take the Members through the Terms of Reference at Corporate Services Committee and receive input for future discussions.

2018 Organizational Review



---

## ORGANIZATIONAL REVIEW - 2018

---

**THE REGIONAL DISTRICT OF OKANAGAN SIMILKAMEEN WILL PROCEED WITH AN INTERNAL ORGANIZATIONAL REVIEW IN 2018, COMPOSED OF, BUT NOT LIMITED TO:**

1. Service Delivery Mechanisms
2. Ideal staffing levels required for optimum performance
3. Office Space Requirements
4. Structure/Reporting Relationships
5. Impact of the Area "D" split

Other related factors may come into consideration.



2018 Organizational Review

**TABLE OF CONTENTS**

**PART A – INTRODUCTION**

- 1.0 Overview
- 2.0 Background and Objectives
  - 2.1 Purpose
  - 2.2 Mandatory Scope of Work
  - 2.3 Optional Scope of Work

**PART B - FORMAT**

- 3.0 Project Team
- 4.0 Project Budget
- 5.0 Methodology
- 6.0 Project Deliverables

**PART C - SCHEDULES:**

- Schedule A - Requirements
- Schedule B – Cost

**PART D – APPENDICIES**

**Organizational Chart**

**2018 Organizational Review****PART A – INTRODUCTION****1.0 Overview**

This Terms of Reference identifies the work breakdown structure and the general conditions of the Regional District's Organizational Review to determine our most effective structure, staffing levels, reporting relationships and accountability framework. The objective is to identify opportunities to provide the Board of Directors with the organizational capacity to effectively carry out their plans and programs.

The Regional District, as a corporation, is providing the services deemed beneficial by our constituents. It is our intent that we provide them at a high level; and, that we offer them in an efficient and affordable manner.

Through our 2017 staff perception survey, our staff clearly identified that they understand their job and what the programs they work in are trying to accomplish, but they no longer have the capacity to do them well. They are over-extended and while we try, good service is no longer the rule.

The Regional District is interested in determining if service areas and departments are adequately resourced, if the current division of responsibilities is appropriate, if the organizational structure matches service delivery expectations, if we provide a productive work environment, review best practices and if efficiencies can be identified.

All organizations, including governments, need to be responsive to the external environment and changing economic conditions. The Regional District of Okanagan Similkameen has experienced a significant level of growth and development over the past three years. 2018 is the opportune time to review the organizational structure and the workforce that are responsible for delivering these services.

The Regional District of Okanagan Similkameen provides direct and indirect services to the six municipalities and eight electoral areas in the south Okanagan & Similkameen Valleys. It has a geographic area of approximately 10,400 km<sup>2</sup> and serves 82,000 residents. Approximately 70% of the population resides in the urban municipalities of Summerland, Penticton, Oliver, Osoyoos, Keremeos and Princeton.

The Regional District is a federation governed by an 18 member board of directors, consisting of ten directors appointed by six municipalities and eight electoral directors. The Board provides a forum for representatives of our 14 distinct jurisdictions to discuss issues important to the two valleys and to provide a vision as to how the quality of life in this geographic area can remain sustainable for the future. Each municipality or electoral area participates in a variety of regional, rural, shared or local services and a variety of cost sharing formulas.

## **2018 Organizational Review**

The Regional District last completed a comprehensive organizational review in 2010.

The Regional District is a municipal corporation, employing approximately 100 staff. A copy of the Regional District's Organizational Chart is attached as Appendix 1.

The Regional District has 154 separate services, established by letters patent or service establishment bylaw. Only those participating in a service receive benefit from the service and pay for the service.

The Regional District's 2018 budget is \$39.4M, excluding payments for debt incurred on behalf of member municipalities. Of that, the 2018 cost of labour is \$7,185,348, which includes a labour load of 24.5%.

The Regional District employs a mission-based structure, in that services with similar responsibilities are grouped into departments for better communication and administration.

## **2.0 Background And Objectives**

### **2.1 Purpose**

Organizational reviews are a necessary and positive means to check, confirm and re-orient (as necessary) the range of services to be delivered, as well as the means of delivery. This is one method to ensure we're structured and staffed appropriately to deliver the highest value to the region, benchmark new and more efficient ways to deliver services, apply best practices to cost effective delivery, and direct valuable, limited resources to the delivery of our programs and services.

### **2.2 Mandatory Scope of Work**

This review should at minimum include the following tasks:

- a) Consult with Board members and staff to inform the review.
- b) Examine the 154 service functions of the Regional District in an objective manner to determine the level that they are being managed in order to utilize resources in a responsive, economical and efficient manner.
- c) Evaluate service level expectations, corporate objectives, and current resourcing to determine if staffing levels are appropriately aligned.
- d) Review the current method of service delivery for each service and program (e.g., in-house, contract with private sector, member municipality or non-profit organization).

**2018 Organizational Review**

- e) Assess the overall organization structure, departmental structure, reporting relationships and spheres of authority to determine if they are consistent with public sector best practices.
- f) Review the number of full-time equivalent staff members (FTEs), broken down by exempt and unionized staff, that are budgeted for each service (based on the 2018 budget).
- g) Review position descriptions and division of responsibilities to determine if responsibilities are effectively allocated and workload is appropriately distributed or if work overload should be addressed by a re-distribution of responsibilities or increased staffing.
- h) Assess the impact of travel time on staff productivity (e.g., travel to meetings in region and remote worksites) and how this may relate to the allocation of office space to specific locations.
- i) Conduct a benchmarking study of the RDOS against comparable public sector bodies as an input to assess current staffing levels and the RDOS's organizational structure.
- j) Provide options and recommendations to improve efficiency and effectiveness and to build capacity in the organization to deliver current and future services.

**2.3 Optional Scope of Work**

The following are considered by the RDOS to be value-added products beyond the mandatory scope of work identified above.

- a) Identify any other organizational processes that have opportunity for improvement that become evident from the review including, but not limited to, redundant or outdated practices, procedures, policies, bylaws, etc.
- b) Review the scope and impact of RDOS Enterprise Centers.

**2018 Organizational Review****PART B – FORMAT****3.0 Project Team**

The Regional District will conduct the study in-house through the Office of the Chief Administrative Officer. The Senior Management Team will be charged with conducting the study and providing oversight on its progress.

**4.0 Project Budget**

The Regional District of Okanagan Similkameen has not set out a specific amount within the 2018 Budget, but flexibility will be provided to accommodate specific assistance to the CAO when required, or to conduct a peer review.

**5.0 Methodology**

The CAO will develop a detailed Work Breakdown Structure for the Project, including the following:

- (a) A description of the methods to be employed to perform and coordinate the work and to control the scope, quality, schedule and cost of the project;
- (b) An itemized work program grouped by items of work (tasks) with a description of each task;
- (c) A clear and thorough description of all assumptions made;
- (d) A brief description of special challenges or considerations identified during the work; and
- (e) The approach proposed for the implementation of recommendations at the Regional District.

**6.0 Deliverables**

6.1 The duration of the project should be approximately four (4) months and the project is to be completed by **June 30<sup>th</sup>, 2018**. The project consists of five basic phases:

- (a) Literature search/Benchmarking;
- (b) Information gathering and interviews;
- (c) Synthesis of information and report preparation;
- (d) Report presentation;
- (e) Implementation Plan.

6.2 At the conclusion of each phase as outlined above, the CAO shall provide a written status update summarizing the accomplishments of each phase. The CAO will provide a draft report for review and comment prior to finalizing the report.

**2018 Organizational Review****PART C - SCHEDULES****SCHEDULE A - REQUIREMENTS**

Investigate current staffing levels.

Given that a substantial portion of the Regional District's expenditures are invested in staffing, the study will examine, at a macro level, the Regional District's labour costs and staffing levels in comparison to other similar Regional Districts. In particular, the report will consider union/management ratios, benefit costs, salary and benefit escalation trends, workload, staff size, etc. This is also to include any recommendation or options on necessary organizational structure and reporting changes.

**Review Organizational Structure**

Organizational structure refers to the way that an organization arranges people and jobs so that its work can be performed and its goals can be met. Typical local government structures are fairly static, based on theory devised by Max Weber and Frederick Taylor in the early 20<sup>th</sup> century. The result is a vertical hierarchy based on job function and top-down authority, classically known as the traditional structure. Job specialization, job grouping, staff complement and a chain-of-command result in functional departments. Within that, role clarification, employee empowerment and inclusion of employees in the decision-making process are variables.

**Financial and budgeting practices**

This review will take into account the current financial status at the Regional District while recognizing future growth and population projections. This would not include a full financial audit duplicating the activities of the Regional District's external auditors, but look more at our budgeting, reporting and financial planning practices.

**Space Requirements**

The Regional District undertook a space analysis and renovation of 101 Martin Street in 2015/2016. While addressing a number of structural, energy efficiency and cosmetic issues, complaints from staff of overcrowding and productivity-sapping conditions are prevalent. With growing numbers of staff, satellite facilities have been developed in Princeton, Okanagan Falls and at the Campbell Mountain Landfill. 101 Martin Street capacity is stretched and needs to be investigated in conjunction with staffing.

**Management/Union**

The Regional District has, basically, one level of management exempt from the collective agreement. Other exempt positions are confidential or supervisory functions. Under the *Labour Relations Code*, persons who perform the functions

**2018 Organizational Review**

of a manager or superintendent cannot be members of a bargaining unit because of the potential for conflict of interest. Three criteria are to be considered when considering exclusion of an employee based on managerial status:

- (a) discipline and discharge;
- (b) labour relations input; and
- (c) hiring, promotion and demotion.

To be an exempt manager, an individual must effectively determine discipline, have meaningful input into labour relations matters, or effectively determines hiring, promotion and demotions.

This 2018 Organizational Review should review current supervisory positions to determine if they could be more effective given management responsibilities.

**Electoral Area “D” Satellite Office**

A rural projects office has been operating in Okanagan Falls for approximately 10 years. While the function has changed, generally the office is used to establish a presence outside Penticton, to promote community development, mostly in Okanagan Falls and, most recently, as home to the recreation staff.

With the conclusion of the Area “D” Governance Study, Area “D” will be split along current Official Community Plan boundaries at the 2018 election and with a new Director and a much reduced tax base, the future of the Okanagan Falls Office should be reviewed.

**Reporting**

The Study Team will report to the Corporate Services Committee.

**Communication**

The Senior Management Team will develop a Communication Plan that will keep the Board, Staff and Public thoroughly advised of our progress.

**SCHEDULE B – COST**

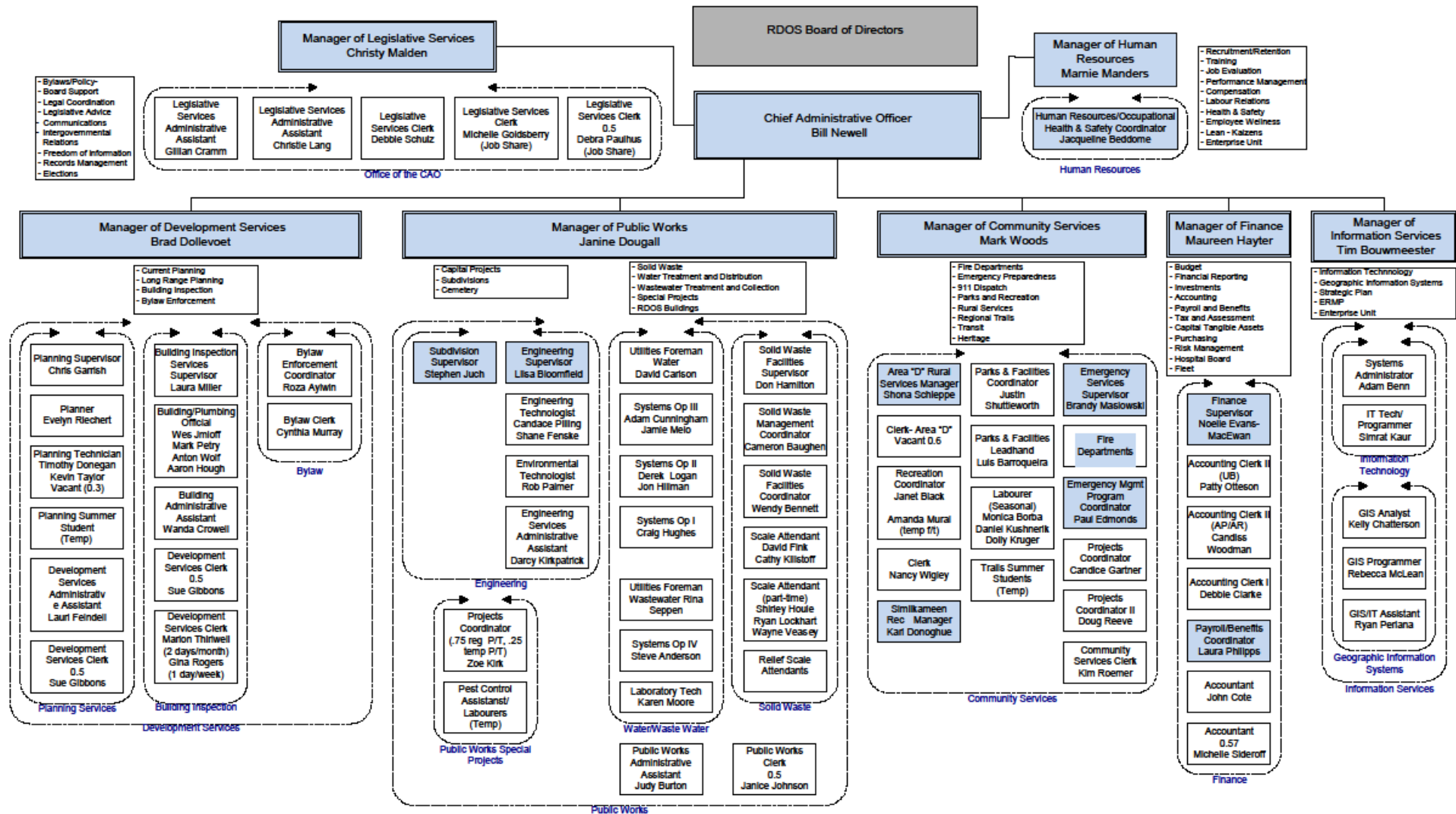
1. The Project has no identified budget, but will proceed on a time and materials basis. SMT may enter into contracts with a maximum fees and disbursements amount of \$10,000.00 for components of the study, but will need to identify funds in the existing budget to work from within.

Chief Administrative Officer:  
Date:

## Regional District Okanagan-Similkameen

January 2018

= Exempt Position



[https://portal.rdos.bc.ca/departments/humanresources/Exempt/2770-2790Staffing/2770\\_0259GenOrg/HumanResources/2018/](https://portal.rdos.bc.ca/departments/humanresources/Exempt/2770-2790Staffing/2770_0259GenOrg/HumanResources/2018/)





# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## Planning and Development Committee

Thursday, February 15, 2018

9:30 a.m.

## REGULAR AGENDA

---

### A. APPROVAL OF AGENDA

#### **RECOMMENDATION 1**

**THAT the Agenda for the Planning and Development Committee Meeting of February 15, 2018 be adopted.**

---

### B. ZONING BYLAW CONSOLIDATION AMENDMENTS – APC CONSIDERATION

To seek direction from the Board regarding the level of consultation to be undertaken with Advisory Planning Commissions (APCs) as part of on-going work related to the preparation of a consolidated zoning bylaw for the Okanagan Electoral Areas.

#### **RECOMMENDATION 2**

**THAT staff are directed to not refer zoning bylaw amendments related to the preparation of an Okanagan Valley zoning bylaw to the applicable Electoral Area Advisory Planning Commission until a single consolidated bylaw is ready for Board consideration.**

---

### C. LEAN KAIZEN UPDATE: LAND USE BYLAW AMENDMENTS – For Information Only

To provide the Board with an overview of the recently completed Lean Kaizen Update related to the land use bylaw amendment (rezoning) process.

---

### D. DELEGATION – Ministry of Forest, Lands, and Natural Resource Operations

Patrick Tobin – Regional Manager, Compliance and Enforcement

Mr. Tobin will address the Board to discuss dock approval process, foreshore management, enforcement, and the relationship between local governments and the province regarding docks and zoning.

---

### E. ADJOURNMENT

**TO:** Planning and Development Committee

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 16, 2018

**RE:** Zoning Bylaw Consolidation Amendments – APC Consideration

---

### **Administrative Recommendation:**

**THAT staff are directed to not refer zoning bylaw amendments related to the preparation of an Okanagan Valley zoning bylaw to the applicable Electoral Area Advisory Planning Commission until a single consolidated bylaw is ready for Board consideration.**

---

### **Purpose:**

The purpose of this report is to seek direction from the Board regarding the level of consultation to be undertaken with Advisory Planning Commissions (APCs) as part of on-going work related to the preparation of a consolidated zoning bylaw for the Okanagan Electoral Areas.

### **Background:**

At its meeting of October 16, 2008, the Board considered an Administrative Report proposing the creation of a single Electoral Area Zoning Bylaw and directed staff to investigate the preparation of such a bylaw. The 2017 Business Plan includes a direction to ensure “all existing bylaws and policies are kept in a current and useful form ...”

In anticipation of bringing forward a draft zoning bylaw for consideration by the Board, a series of draft amendments (by zone category) will be presented over the coming months intended to update various zones and facilitate their eventual consolidation in a new bylaw.

### **Statutory Regulations:**

Under Section 461 (Advisory planning commission) of the *Local Government Act*, the Board may, by bylaw, establish an APC to advise “on all matters referred to the commission by the board or by [a] director respecting land use, the preparation and adoption of an official community plan or a proposed bylaw or permit.”

The Regional District’s APC Bylaw No. 2339, 2006, confirms this role of an APC by stating that a Commission is to provide “recommendations to the Regional District on all matters referred to it by the Regional District or by its Electoral Area Director respecting land use, the preparation and adoption of an official community plan or a proposed bylaw and permits under Divisions 2, 7, 9 and 11 of Part 26 of the *Local Government Act*.”

Section 460 (Development approval procedures) of the Act further states that the Regional District, having adopted official community plan bylaws and zoning bylaws, must adopt procedures under which an amendment to these bylaws may be made.

---

---

Accordingly, Schedule 2 the Regional District's Development Procedures Bylaw No. 2500, 2011, sets out these procedures, including the requirement that Development Services staff refer all land use bylaw amendment applications to the appropriate APC.

Finally, under Section 475 (Consultation during the development of official community plan), when the Regional District is considering an amendment to an OCP Bylaw it must provide one or more opportunities it considers appropriate for "early and on-going" consultation with persons, organizations and authorities it considers will be affected.

### **Analysis:**

While the Development Procedures Bylaw is generally seen as providing procedures for land owners to amend the zoning of their property, the Regional District has, historically, followed these same procedures when initiating amendment bylaws – including referral to the appropriate Electoral Area APC.

The reasons for doing this are generally two-fold; Administration considers it good practice to follow the same procedures it requires of property owners, and when an amendment to an OCP bylaw is involved, consideration by an APC is an important component of the Regional District's "early and on-going" consultation processes.

In the context of the on-going work being undertaken in relation to the preparation of a single zoning bylaw for the Okanagan Valley Electoral Areas, Administration is concerned that the scope of these amendments and the practice of referring each of these separate amendments (i.e. Industrial Update, Commercial Update, Tourist Commercial Update, LH3 Zone Review, SH1 Zone Review, etc.) to each of the APCs will require significant staff resources and administrative work.

In addition, Administration has concerns of the timeline to achieve a consolidated Okanagan Valley Zoning Bylaw if each separate amendment bylaw was needed to attend each Electoral Area APC, given that APCs meet only once a month and sometimes don't achieve quorum.

As the Committee is aware, it has considered a draft outline of each these proposed amendments prior to formal initiation, and Administration is directly contacting, in writing, all affected property owners seeking their feedback on the proposed changes prior to consideration of 1<sup>st</sup> reading by the Board.

Administration is also referring the amendment bylaws to external agencies such as the Interior Health Authority (IHA), Agricultural Land Commission (ALC) and the Ministry of Transportation and Infrastructure (MoTI) for feedback, and is advertising the proposed amendments on its web-site, through the bi-weekly advert printed in local newspapers and through its social media accounts.

While some the proposed amendments to the zoning bylaws require OCP amendments (i.e. Industrial Zone Update and requisite changes to the policies and objectives for industrial lands in the Electoral Area "E" & "F" OCPs), Administration considers the steps outlined above will satisfy the "early and on-going" consultation required by the Act.

In addition, Administration is proposing to refer the draft Okanagan Valley Zoning Bylaw to the APCs for their consideration (a draft of which is tentatively being prepared for consideration by the Committee by Q3 2018).

---

Conversely, Administration recognizes the value provided by the APCs to the Board on planning matters and their usual participation in the application process, RDOS initiated amendment process and OCP & Zoning Bylaw Review process.

In addition to the OCP amendments required for some of the proposed zoning changes, consideration by the appropriate APC would bolster the “early and on-going” consultation required of the Regional District.

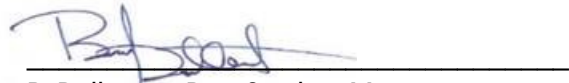
**Alternative:**

THAT staff are directed to refer all zoning bylaw amendments related to the preparation of an Okanagan Valley zoning bylaw to the each of the applicable Electoral Area Advisory Planning Commissions.

**Respectfully submitted:**

  
C. Garrish, Planning Supervisor

**Endorsed by:**

  
B. Dollevoet, Dev. Services Manager

**TO:** Planning and Development Committee

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 16, 2018

**RE:** Lean Kaizen Update – Land Use Bylaw Amendments

---

### **Administrative Recommendation:**

For Information only.

---

### **Purpose:**

The purpose of this report is to provide the Board with an overview of the recently completed Lean Kaizen Update related to the land use bylaw amendment (rezoning) process.

### **Background:**

In the 2015 Budget, the Board supported funding to introduce the Lean Sensei program to the RDOS. Lean is a methodology for “Accountability in a No Blame Environment”. In simple terms Lean is a process to:

- Develop and follow standard work
- Work productively and minimize waste
- Handle or communicate abnormalities
- Participate in process improvement
- Update / train new work standards
- Respect the customer / Act on problems

In October of 2015, a team from Valley First led a 3 day Kaizen, a Japanese term for “good change” associated with a process for continuous improvement – a review of the land use bylaw amendment process with the intent of finding efficiencies, reducing the time needed and improving customer service and transparency.

A presentation on the outcomes of this process was made to the Planning and Development (P&D) Committee on November 5, 2015. In summary, four parts of the rezoning process were identified for review in order to improve the customer experience and increase processing efficiency. This included the “application intake process”, “Advisory Planning Commissions”, “managing application files” and the “public hearing process”.

### **Analysis:**

The process improvements identified at the P&D Committee meeting of November 5, 2015, were put into four categories:

---

- 
1. Application Intake Process: Goal is to make information about the Bylaw Amendment process and applications forms easier to understand by providing more details. Work completed includes:
    - redrafting of Bylaw Amendment Brochure;
    - redrafting of Bylaw Amendment application Form;
    - preparation of Bylaw Amendment process handout / guide;
    - Inquiries Tool (Wizard) where counter staff can prepare a report for the customer with all relevant development requirements; and
    - requirement for complete applications.
  2. Advisory Planning Commissions: Goal to improve the function of the APCs. Work completed includes:
    - Education Workshop was held April of 2016 in Ok Falls with reps from all APC's;
    - minutes template circulated with 1 week deadline;
    - minutes now attached to Board agendas;
    - agreement for flexible meeting dates when needed; and
    - APC issue follow-up.
  3. Managing Application Files: Goal to streamline application processing. Work completed includes:
    - improved communication with the applicant / owner;
    - closing inactive files;
    - consistent processing steps used by all staff;
    - sending out external agency referrals earlier in the application process;
    - maps now prepared by GIS staff to facilitate incorporation into database after adoption;
    - more efficient internal review of staff reports; and
    - improve disclosure of application status and material on RDOS website:
      - Ø Planning Department web-pages have been completely revised;
      - Ø each application now has its own dedicated page;
      - Ø these pages include an interactive map, copies of application materials, links to applicable Board reports and minutes, APC reports and minutes, current status of an application and upcoming steps; and
      - Ø a summary list of all completed rezoning applications by Electoral Area since November 6, 2008 (completion of land use bylaw Repeal & Re-enactment Process), has been created.
  4. Public Hearing Process: Goal to achieve time efficiencies and more effective public consultation. Work completed includes:
-

- 
- holding public information meetings prior to APCs;
  - waiving of Hearings for very minor amendments;
  - holding of some hearings prior to Board meetings at 101 Martin Street;
  - scheduling of Public Hearing occurring earlier in the process; and
  - Public Hearing Reports to be made more concise.

Summary:

With the resolution of the P&D Committee at its meeting of January 4, 2018, “that the Board of Directors maintain the current practice of accepting land use applications without the requirement of Registered Professional Planner oversight”, the land use amendment bylaw Kaizen process is now complete.

There were two action items identified in the land use amendment bylaw Kaizen that RDOS decided to not to proceed with: one being consideration of on-line application submission, and the second being Phase 2 of the Inquiries wizard (which ended up being not feasible with current software). Consideration of these actions may occur if RDOS decides to proceed with a new software program to track development applications, which was an action item identified in the Building Inspection Kaizen process recently completed in December, 2017.

Administration considers one of the most lasting benefits of this particular Kaizen process to have been the *significant* improvement in transparency related to the posting of application materials, Board and APC reports and minutes, public representations as well as application’s current status of a particular rezoning application on the Regional District’s web-site (which is also promoted through a bi-weekly ad in local newspapers and through the Regional District’s social media accounts).

This has allowed the public to track the progress of an application (including the cause for delays), the next steps in the amendment process as well as providing direct access to applications materials, some of which were previously only available by visiting the Regional District office during business hours.

Similarly, the changes to the public hearing process and the requirement for public information meetings prior to 1<sup>st</sup> reading have increased transparency and awareness through the notification of adjacent property owners and residents earlier in the rezoning process.

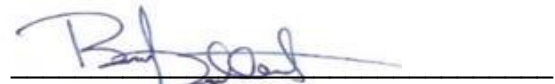
Implementation of the public information meeting requirement has also improved the processing timelines for a large number of rezoning applications by allowing the public hearings to occur on the same date that the Board is scheduled to consider 3<sup>rd</sup> reading (and, on occasion, adoption). This has led to time savings in the range of 2-4 weeks for some applications.

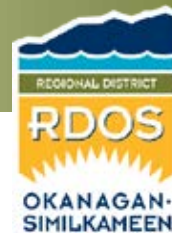
Overall, Administration considers the Kaizen to have been a success.

**Respectfully submitted:**

  
C. Garrish, Planning Supervisor

**Endorsed by:**

  
B. Dollevoet, Dev. Services Manager



# **REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

## **Environment and Infrastructure Committee**

**Thursday, February 15, 2018**

**10:45 a.m.**

## **REGULAR AGENDA**

---

### **A. APPROVAL OF AGENDA**

#### **RECOMMENDATION 1**

**THAT the Agenda for the Environment and Infrastructure Committee Meeting of February 15, 2018 be adopted.**

---

### **B. BANNING OF BLUE BAGS BY RECYCLEBC**

#### **1. Presentation**

To ensure the stability of the RDOS curbside recycling program.

#### **RECOMMENDATION 2**

**THAT the Board request the Minister of Environment to intercede in the decision of RecycleBC to ban customer supplied containers and blue bags by July 2020.**

---

### **C. ADJOURNMENT**



## **ADMINISTRATIVE REPORT**

**TO:** Environment and Infrastructure Committee

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** Banning of Blue Bags by RecycleBC

---

### **Administrative Recommendation:**

**THAT the Board request the Ministry of Environment to intercede in the decision of RecycleBC to ban customer supplied containers and blue bags by July 2020.**

### **Purpose:**

**To ensure the stability of the RDOS curbside recycling program.**

### **Background:**

The Regional District of Okanagan-Similkameen conducted consultation in the spring of 2017 regarding rural and municipal curbside programs. Part of this consultation was in regards to the implementation of a cart based collection program.

In the summer of 2017 the RDOS and 4 member municipalities conducted a Request for Proposals for curbside collection services. Proponents included costs for the continuation of a customer supplied container service (residents supply bags, cans or carts) and fully automated cart collection (the local government supplies carts to homeowners through the contractor).

Due to the results of public consultation and RFP pricing, all RDOS collection areas, the Village of Keremeos and the Town of Osoyoos opted to continue collection of recycling materials using customer supplied containers. By July of 2018, the City of Penticton, the District of Summerland and the Town of Oliver will be using cart collection. The Town of Princeton also collects blue bagged recyclables through their local collector.

Since 2014, RecycleBC (formerly Multi Material BC) has paid local governments to be the sub-contractors to RecycleBC in collecting residential recyclable materials from homes . This contract will expire at the end of 2018 and RecycleBC is developing new contract requirements for January 1<sup>st</sup>, 2019.

In October 2017, RecycleBC announced their intention to ban blue bags as an acceptable container by July 2020. RecycleBC will require all local governments supply either blue boxes or carts to all participating homes. This announcement was unexpected and came after the RDOS had completed

its procurement process for a new 7 year collection contract. RDOS Staff immediately started consulting with RecycleBC on the problems this change will create. Staff attended RecycleBC consultation meetings to voice concerns and submit our issues in writing to both RecycleBC and the Ministry of Environment.

RecycleBC will formally present their upcoming program changes in February and March of 2018. Our understanding is that they will confirm the banning of collection using customer supplied containers, such as blue bags, by July 2020.

### **Analysis:**

The Regional District has entered into a 7 year contract with Waste Connections of Canada (WCC) for the collection of customer supplied containers for recycling (typically blue bags). WCC will be using split trucks that allow the simultaneous collection of garbage each week and alternating yard waste and recycling every other week. These trucks have been ordered.

RecycleBC would prefer all local governments use a blue box style program with two blue boxes supplied to each home. One box would be for printed paper and dry paper packaging such as mail, magazines and boxes. The other would be for other packaging including paper cups, plastic tubs and metal cans. The driver would sort the materials at the curb and leave any non-recyclable materials. This process is presently being done in rural communities the North Okanagan with a very low contamination rate of non-recyclables as compared to other programs.

The RDOS has looked at implementing a blue box program many times and there are serious issues for rural areas. Blue box collection works best when it is done by one truck that operates every week separate from garbage collection. Collecting recycling once a week creates very high capital and operating costs for rural areas with few homes and long driving distances. When collecting every two weeks, the local government must supply very large or numerous bins to customers to store and put out two weeks of recyclables. Research has shown that there can be significantly less recyclables collected in a blue box program as compared to a blue bag program due to the lack of convenience. In windy areas, such as the Similkameen, blue boxes will create wind blown litter.

RecycleBC will also allow local governments to supply recycling carts to all properties. The recent collection RFP found carts to be expensive to deliver and maintain in rural areas. As well RecycleBC has found carts are associated a high rates of contamination. RecycleBC has stated they are not encouraging groups to go to carts due to the high contamination of recyclables. Fines associated with contamination may increase as RecycleBC is concerned about the quality of materials for the recycling market. This market has seem a major shift due to quality controls in China.

Blue bag recycling is an effective means of collecting rural recycling. It allows for a greater percentage of materials to be collected as compared to blue box collection. It also significantly reduces the amount of contaminates in the recycling as compared to cart collection. Drivers can

inspect a see through blue bag and leave it at the curb as compared to cart collection where the recycling is not visible until being tipped into the truck.

RecycleBC believes that, as plastic bags are banned for recycling collection, plastic bags should not be used as a container type. Although the RDOS fully supports reducing contamination in recycling, the loss of the blue bag program creates a number of serious concerns for the RDOS and some member municipalities.

As RecycleBC will be setting out the same contract conditions for all local governments across BC the RDOS has very little bargaining power. Staff feel bringing these issues to the Province of BC is the best way our interests can be represented and may allow RecycleBC to revisit their decision to ban customer supplied (blue bag) collection.

**Communication Strategy:**

A formal letter will be sent to RecycleBC, the Minister of Environment, Ministry Staff and the BC Product Stewardship Association of which the RDOS is a member.

**Respectfully submitted:**

*Cameron Baughen*

---

C. Baughen, Solid Waste Management Coordinator

*Janine Dougall*

---

J. Dougall, Public Works Manager

## **BANNING BLUE BAGS**

### **Environment and Infrastructure Committee**

**15 February 2018**



# History

- RDOS entered into contract with Waste Connections of Canada for 7 year contract
- All local governments in collection contracts with RecycleBC (Multi-Material BC)
- Expires end of 2018
- RecycleBC wants ban customer supplied containers (blue bags) for July 2020
- Change potentially effects RDOS rural areas, Osoyoos, Keremeos and Princeton

# Split Truck



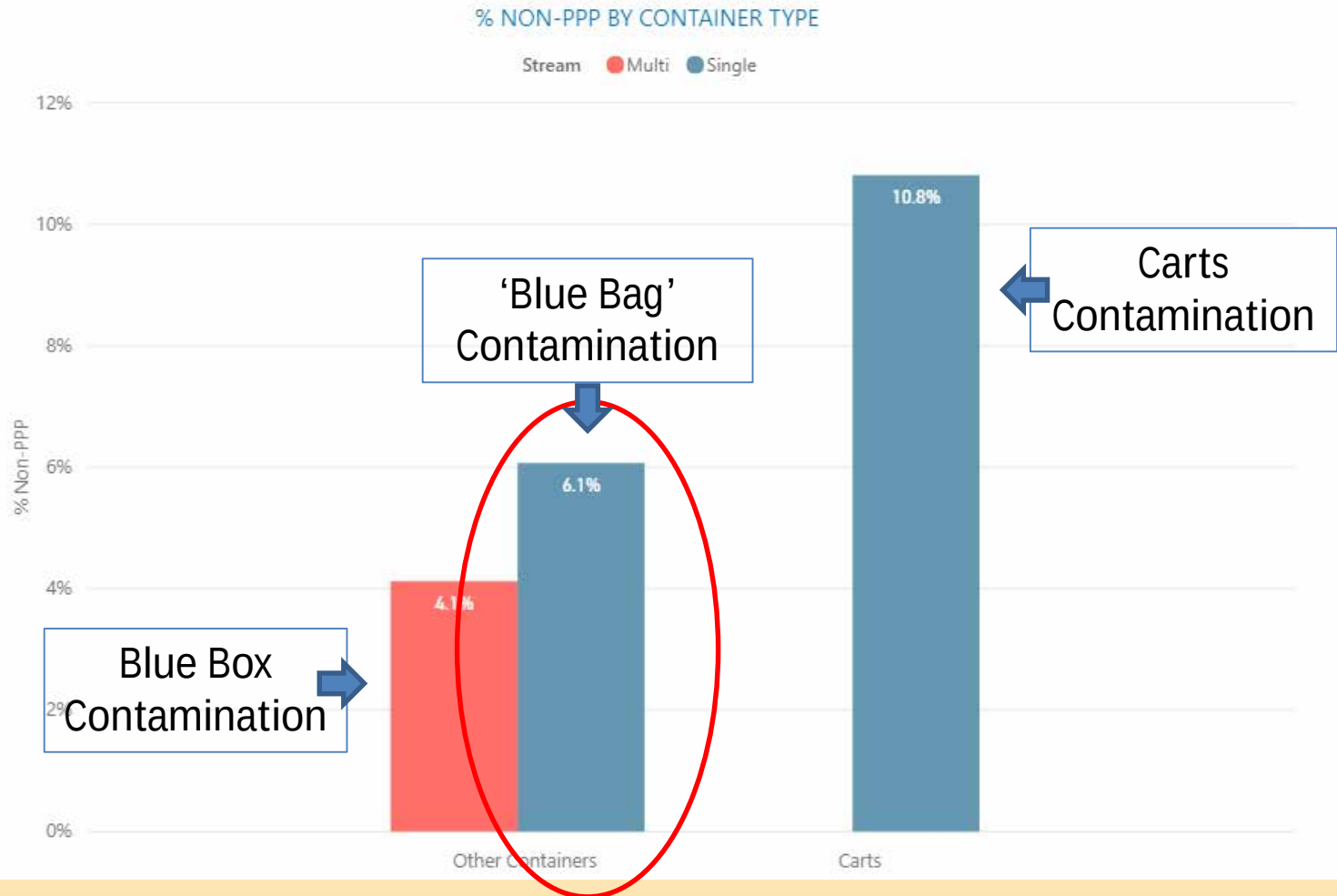
- Split truck service. Garbage every week. Alternate recycling and yard waste.

# Blue Box Program



- North Okanagan two blue boxes supplied to each home
- Concerns for seniors, limits for materials and wind blown litter
- Residents would not need to sort in two categories as collect materials together

# Contamination



Blue bags do not seem to high source of contamination?



# Questions

**BOARD of DIRECTORS MEETING**

Thursday, February 15, 2018

12:00 p.m.

**BOARD MEETING AGENDA**

---

**A. ADOPTION OF AGENDA**

**RECOMMENDATION 1** (Unweighted Corporate Vote – Simple Majority)

**THAT the Agenda for the Okanagan-Similkameen Regional Hospital District Board Meeting of February 15, 2018 be adopted.**

---

**B. MINUTES**

**1. OSRHD Board Meeting – January 18, 2018**

**RECOMMENDATION 2** (Unweighted Corporate Vote – Simple Majority)

**THAT the Minutes of the January 18, 2018 Okanagan-Similkameen Regional Hospital District Board Meeting be adopted.**

---

**C. DELEGATION**

**1. Interior Health Authority**

- i. Carl Meadows – Acute Health Service Administrator, South Okanagan
- ii. Brent Kruschel – Chief Project Officer
- iii. Dan Goughnour – Director, Business Support

Mr. Meadows, Mr. Kruschel, and Mr. Goughnour will address the Board to present an update on capital planning.

- a. Presentation
  - b. IHA Capital Request Letter
-

**D. FINANCE****1. OSRHD 2018-2022 Five Year Financial Plan Bylaw No. 165, 2018**

- a. Bylaw No. 165, 2018
- b. Schedule A
- c. Payment Schedule

**RECOMMENDATION 3** (Weighted Corporate Vote – Simple Majority)

**THAT Bylaw No. 165 2018-2022 Five Year Financial Plan Bylaw be read a third time and be adopted as amended after second reading.**

---

**E. ADJOURNMENT**

Minutes are in DRAFT form and are subject to change pending approval by the Regional District Board

## BOARD of DIRECTORS MEETING

Minutes of the Board Meeting of the Okanagan-Similkameen Regional Hospital Board (OSRHD) of Directors held at 1:16 pm on Thursday, January 18, 2018, in the Boardroom, 101 Martin Street, Penticton, British Columbia.

---

### MEMBERS PRESENT:

Chair M. Brydon, Electoral Area "F"  
Vice Chair J. Sentes, City of Penticton  
Director F. Armitage, Town of Princeton  
Director S. Philpott-Adhikary, Alt. Village of Keremeos  
Director T. Boot, District of Summerland  
Director G. Bush, Electoral Area "B"  
Director E. Christensen, Electoral Area "G"  
Director B. Coyne, Electoral Area "H"  
Director M. Doerr, Alt. Town of Oliver

Director A. Jakubeit, City of Penticton  
Director H. Konanz, City of Penticton  
Director K. Kozakevich, Electoral Area "E"  
Director A. Martin, City of Penticton  
Director M. Pendergraft, Electoral Area "A"  
Director S. McKortoff, Town of Osoyoos  
Director T. Schafer, Electoral Area "C"  
Director T. Styffe, Alt. Electoral Area "D"  
Director P. Waterman, District of Summerland

### MEMBERS ABSENT:

Director T. Siddon, Electoral Area "D"  
Director M. Bauer, Village of Keremeos

Director R. Hovanes, Town of Oliver

### STAFF PRESENT:

B. Newell, Chief Administrative Officer  
C. Malden, Manager of Legislative Services

M. Hayter, Manager of Finance

---

## A. ADOPTION OF AGENDA

### **RECOMMENDATION 1 (Unweighted Corporate Vote – Simple Majority)**

#### **IT WAS MOVED AND SECONDED**

THAT the Agenda for the Okanagan-Similkameen Regional Hospital District Board Meeting of January 18, 2018 be adopted. - **CARRIED**

---

## B. MINUTES

1. OSRHD Board Meeting – October 19, 2017
2. OSRHD Board Meeting – November 2, 2017

### **RECOMMENDATION 2 and 3 (Unweighted Corporate Vote – Simple Majority)**

#### **IT WAS MOVED AND SECONDED**

THAT the Minutes of the October 19, 2017 and November 2, 2017 Okanagan-Similkameen Regional Hospital District Board Meetings be adopted. - **CARRIED**

---

**C. DELEGATION**

1. Rae Samson, Administrator, Practice, Quality and Substance Use Services – Interior Health Authority
2. Sylvana Mema, Medical Health Officer – Interior Health Authority

Ms. Samson and Dr. Mema addressed the Board to present an update on overdose deaths.

---

**D. LEGISLATIVE ISSUES**

1. Interior Health Board Chair/CEO Site Visit – For Information Only

The newly appointed Interior Health Board Chair, Doug Cochrane, and the CEO, Chris Mazurkewich, will be touring the South Okanagan and will be in Oliver on Friday, February 2, 2018. They would like to meet with elected officials.

When: Friday, February 2, 2018

Time: 8:45 – 9:15

Where: SOGH Conference Room

OIB Chief Clarence Louie, Jackie McPherson

Mayors Sue McKortoff & Ron Hovanes

MLA Linda Larson

RDOS Mark Pendergraft & Terry Schafer

Directors are asked to confirm their attendance.

---

**E. FINANCE**

1. Okanagan-Similkameen Regional Hospital District 2018-2022 Five Year Financial Plan Bylaw No. 165, 2018
  - a. Interior Health Capital Funding Request
  - b. Bylaw No. 165, 2018
  - c. Schedule A

**RECOMMENDATION 4 (Weighted Corporate Vote – Majority)****It was MOVED and SECONDED**

THAT Bylaw No. 165 2018-2022 Okanagan Similkameen Regional Hospital District 2018-2022 Five Year Financial Plan be read a first and second time. - **CARRIED**

---

**F. ADJOURNMENT**

By consensus, the meeting adjourned at 2:09 p.m.

APPROVED:

CERTIFIED CORRECT:

---

M. Brydon  
OSRHD Board Chair

---

B. Newell  
Corporate Officer

## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** 15 February 2018

**RE:** IHA 2018 Capital Request – For Information Only

---

### INTRODUCTION:

The Okanagan Similkameen Regional Hospital District is incorporated under the Hospital District Act, RSBC 1996, Chapter 202 (the “Act”). S. 8 of the Act stipulates that the regional hospital district board (the “Board”) consists of the directors of the regional district, a difference being that each director receives one vote.

**23** (1) The board must prepare and adopt, before March 31<sup>st</sup> in each year, a provisional budget for the following calendar year, in which the following must be set out:

(a) detailed estimates of expenses of the board for the following calendar year, including amounts required for the payment of principal of and interest on borrowings, other than principal of short term loans that are to be repaid out of the money raised by the sale of securities;

(a.1) a list of all capital expenditures with a description of each project for the following year;

(b) detailed estimates of revenue of the board for the following calendar year;

The Board has received a letter from the Interior Health Authority (IHA) setting out the capital requirements for the 2018/19 Fiscal Year and IHA will appear at the Board meeting to present their request and answer questions the Board may have.

The IHA requests have been included in the proposed 2018 Budget, currently sitting at 2<sup>nd</sup> Reading, and to be considered for 3<sup>rd</sup> Reading and Adoption later in the agenda.

# OKANAGAN – SIMILKAMEEN

R E G I O N A L   H O S P I T A L   D I S T R I C T

101 MARTIN ST, PENTICTON, BC V2A 5J9   TEL: 250.492.0237   FAX: 250.492.0063   TOLL FREE: 877.610.3737   EMAIL: [info@rdos.bc.ca](mailto:info@rdos.bc.ca)

[www.rdos.bc.ca](http://www.rdos.bc.ca)



# Interior Health Capital Planning

Presentation to Okanagan Similkameen RHD  
Brent Kruschel, Interior Health

February 15, 2018



Interior Health  
*Every person matters*

# Objectives

- What are the different capital funding streams?
- What are the key drivers for investment?
- What is our typical capital funding allocation and spend?
- What are the key risks surrounding capital planning?

# Capital Funding Streams

## Non Restricted Capital Grant (RCG) Allocation > \$5,000 and < \$100,000

*Annual allocation included in MoH funding letter*

Annual allocation, internally distributed based on IH-wide priorities and based on population for equipment.

Prioritization processes consist of:

- Regional Capital Teams (based on RHD boundaries with Foundation representation) – equipment & Capital Improvement projects
- IH-wide prioritization:
  - Corporate equipment
  - Vehicles
  - Plant Maintenance, Equipment & Capital Improvement Projects
  - Leasehold improvements
  - IMIT Tactical plan

## Restricted Capital Grant (RCG) Allocation > \$100,000

### Routine Capital Investments (RCI) *(amount varies annually)*

IMIT Projects

Building Projects

Equipment Projects

IH wide annual prioritization process by ***IH Capital Planning Steering Committee***

Approval provided by IH Board of Directors based on annual affordability

Approval provided by Ministry of Health

### Priority Investments (PI)

*(specific project approvals related to Ministry of Health strategies)*

*Limited funding available*

IH wide annual prioritization process by ***IH Capital Planning Steering Committee*** with support from the 10 Year Capital Strategy document

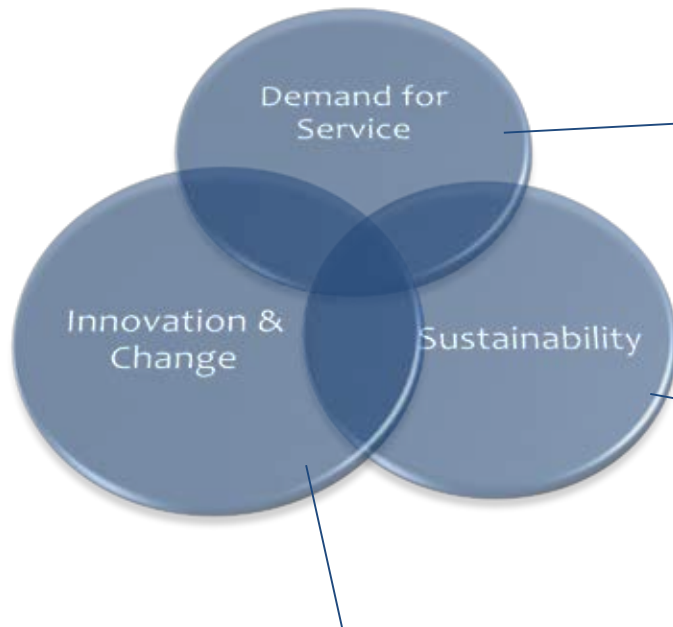
Approval provided by IH Board of Directors for submission to Ministry of Health, when requested

Approval provided by Ministry of Health on a project by project basis

Includes:

- Net new major DI equipment
- Net new major IMIT projects > \$5 million
- Building projects

# Key Drivers for Capital Investment

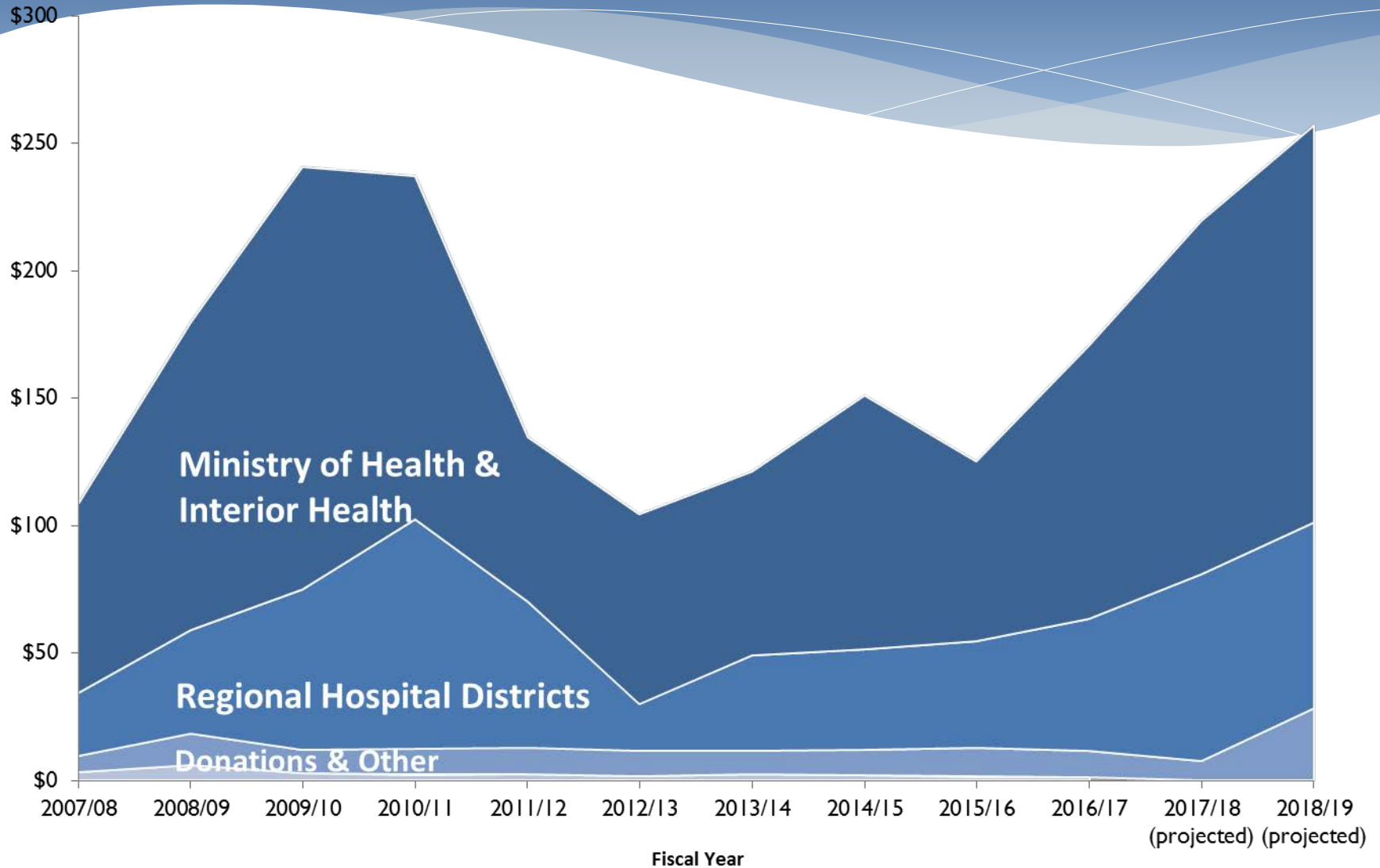


- Bed Projections
- Surgical Services Capacity
- Emergency and Trauma Services
- Intensive Care Services

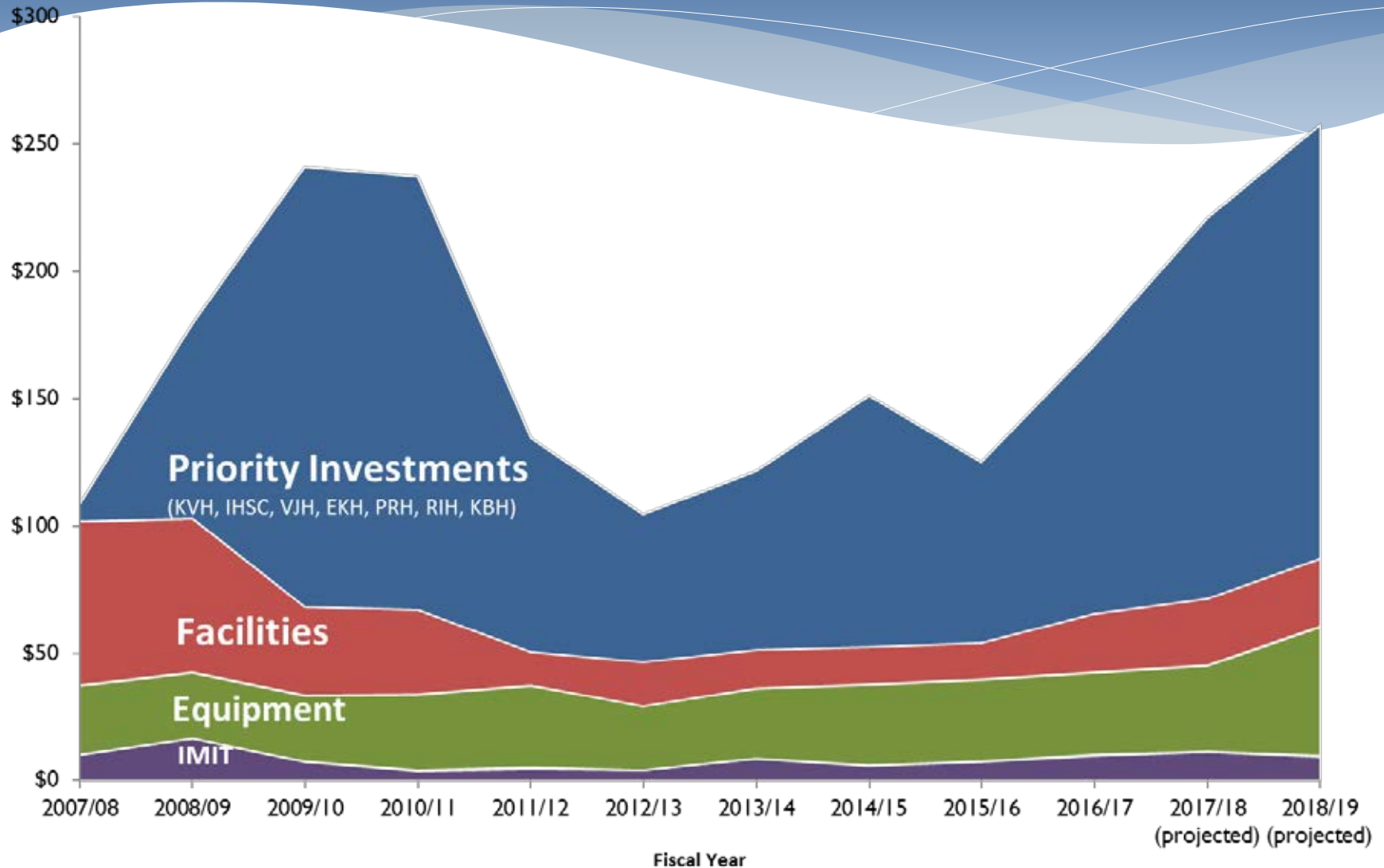
- Technology and Equipment
- Facility Condition Index
- Operational Efficiency

- Evidence Based Practices and Building Standards
  - e.g. Wood-first; CSA
- Ministry of Health Direction
  - e.g. Primary Care Transformation
- Transportation: Patients and Information

# Capital Funding



# Capital Spend



# Capital Planning Key Risks

Are we making the right investments for tomorrow?

- Building adequacy
  - Are our buildings designed to provided the right services today?
- Shifting technology
  - How can our existing infrastructure meet the demands of tomorrow's technology?
- Cost escalation
  - How do we manage capital budgets in a dynamic marketplace?

## Questions/Discussion





# Interior Health Capital Update 2018/19 Funding Request

Presentation to Okanagan Similkameen RHD  
Dan Goughnour – Director Business Support, Interior Health

February 15, 2018



**Interior Health**  
*Every person matters*

# Capital Projects Update

| Project Name/Phase Name                           | % Complete Status |        |        | Substantial Complete Date (Mth/Yr) | Total Complete Date (Mth/Yr) | On Time | On Budget | Other Issues | Project Budget | Actual Cost (as of Dec 13) |
|---------------------------------------------------|-------------------|--------|--------|------------------------------------|------------------------------|---------|-----------|--------------|----------------|----------------------------|
|                                                   | Program           | Design | Const. |                                    |                              |         |           |              |                |                            |
| PRH Patient Care Tower                            | 100%              | 98%    | 54%    | Dec-18                             | TBD                          | Y       | Y         | N            | \$258,870,918  | \$122,935,052              |
| PRH Patient Care Tower Phase 2 Reno               | 0%                | 0%     | 0%     | TBD                                | Apr-21                       | Y       | Y         | N            | \$ 22,681,082  | \$ 9,199                   |
| PRH Food Services Renovation                      | N/A               | 100%   | 95%    | Dec-17                             | Feb-18                       | Y       | Y         | N            | \$ 500,000     | \$ 240,728                 |
| OKR Medstations Replacement                       | 100%              | 100%   | 97%    | Feb-17                             | Mar-18                       | Y       | Y         | N            | \$ 1,539,000   | \$ 1,519,925               |
| PRH Integrated Chemistry/Immunochemistry Analyzer | N/A               | 0%     | 0%     | Jun-18                             | Aug-18                       | Y       | Y         | N            | \$ 322,000     | \$ -                       |
| PGH Electrical Infrastructure Upgrade - PLANNING  | 80%               | 0%     | N/A    | Feb-18                             | Feb-18                       | Y       | Y         | N            | \$ 20,000      | \$ 926                     |
| SOG-1 Chiller Replacement                         | N/A               | 100%   | 0%     | Apr-18                             | Jun-18                       | Y       | Y         | N            | \$ 670,000     | \$ 492                     |
| PRH Replace Chiller #2                            | N/A               | 0%     | 0%     | Jun-18                             | Jul-18                       | Y       | Y         | N            | \$ 460,000     | \$ -                       |
| PRH Various Infrastructure Projects               | N/A               | 0%     | 0%     | Oct-18                             | Nov-18                       | Y       | Y         | N            | \$ 2,000,000   | \$ -                       |
| TCC Generator Upgrade                             | N/A               | 95%    | 0%     | Apr-18                             | May-18                       | Y       | Y         | N            | \$ 570,000     | \$ 14,567                  |

# Capital Projects Update - Highlights

- \* **PRH Patient Care Tower Project**
  - \* Continue to anticipate substantial completion of tower by December 2018
  - \* Phase 2 planning underway
- \* **PRH Various Infrastructure Projects** – includes electrical infrastructure upgrade and air handling unit replacement
  - \* Planning underway with design expected to begin early 2018
- \* **OKR Medstations Replacement** – replace all Pyxis 3500 drug dispensing units with Omnicell G4 platform
  - \* Units installed and in operation at PRH and SOGH
  - \* Into final phase of decommissioning old units

# 2018/19 Capital Funding Request

| Facility                        | Location  | Equipment/Project Description                               | Total Budget        | RHD Share           | Previous RHD Approval |       | 2018/19 Funding Request |
|---------------------------------|-----------|-------------------------------------------------------------|---------------------|---------------------|-----------------------|-------|-------------------------|
|                                 |           |                                                             |                     |                     | Amount                | B/L # |                         |
|                                 |           | <u>Construction Projects over \$100,000</u>                 |                     |                     |                       |       |                         |
| Penticton Regional Hospital     | Penticton | Various Infrastructure Modifications (Phase 2)              | \$ 3,500,000        | \$ 1,400,000        | \$ 800,000            | 164   | \$ 600,000              |
| South Okanagan General Hospital | Oliver    | Renovation of Emergency Department, ED Triage and Admitting | 970,000             | 388,000             |                       |       | 388,000                 |
|                                 |           | <u>Construction Projects under \$100,000</u>                |                     |                     |                       |       |                         |
| Princeton General Hospital      | Princeton | Main Sanitary Sewer Line Replacement (Phase 2)              | 95,000              | 38,000              |                       |       | 38,000                  |
| South Okanagan General Hospital | Oliver    | Flooring Replacement                                        | 95,000              | 38,000              |                       |       | 38,000                  |
| Summerland Health Centre        | Summerlan | Flooring Replacement                                        | 75,000              | 30,000              |                       |       | 30,000                  |
| South Okanagan General Hospital | Oliver    | Bulk Oxygen System Upgrade                                  | 58,000              | 23,200              |                       |       | 23,200                  |
|                                 |           | <u>IH-Wide IMIT</u>                                         |                     |                     |                       |       |                         |
| Regional                        |           | Various                                                     | 2,081,000           | 832,400             |                       |       | 832,400                 |
|                                 |           | <u>IMIT under \$100,000</u>                                 |                     |                     |                       |       |                         |
| Trinity Care Centre             | Penticton | Vocera Expansion and Integration                            | 90,000              | 36,000              |                       |       | 36,000                  |
|                                 |           | <u>Equipment over \$100,000</u>                             |                     |                     |                       |       |                         |
| South Similkameen Health Centre | Keremeos  | General Radiographic System                                 | 511,000             | 204,400             |                       |       | 204,400                 |
|                                 |           | <u>Equipment Under \$100,000 (Global Grant)</u>             |                     |                     |                       |       |                         |
| All Facilities                  |           | Equipment between \$5,000 and \$100,000                     | 980,750             | 392,300             |                       |       | 392,300                 |
| <b>Total</b>                    |           |                                                             | <b>\$ 8,455,750</b> | <b>\$ 3,382,300</b> | <b>\$ 800,000</b>     |       | <b>\$ 2,582,300</b>     |

# 2018/19 Capital Budget Highlights

- \* **Penticton Regional Hospital** – Infrastructure Modifications (Phase 2)
  - \* Complete remaining heating, ventilation and air conditioning system upgrades
  - \* Upgrade and modernize elevator components
- \* **South Okanagan General Hospital** – Renovation of Emergency Department, Triage and Admitting
  - \* Dedicated triage area for improved privacy and confidentiality
  - \* Reduce traffic between Emergency and Admitting
  - \* Project expected to start April 2018

# 2018/19 Capital Budget Highlights

- \* **South Similkameen Health Centre** – General Radiographic System
  - \* Replacing system from 1998
- \* **Regional** – Various IMIT Initiatives
  - \* Advance the IH digital platform and associated infrastructure to support primary and community care transformation
  - \* Linking providers and facilitating enhanced team-based care
  - \* Extending MyHealthPortal features and capabilities
  - \* Cost impact distributed based on PEOPLE 2017 BC Population statistics. OSRHD share = 11%

# Construction Cost Escalation

- \* **Cost escalation** – changes in cost or price of specific goods or services in a given economy over a period



# Escalation Key Drivers/Takeaways

- \* Drivers:

- \* Disasters (hurricanes, floods, fires)
- \* Trade Scarcity
- \* Exchange Rate

- \* Takeaways:

- \* Cost estimates assume some level of escalation
- \* There will be a correction
- \* Correlation between volatility and location

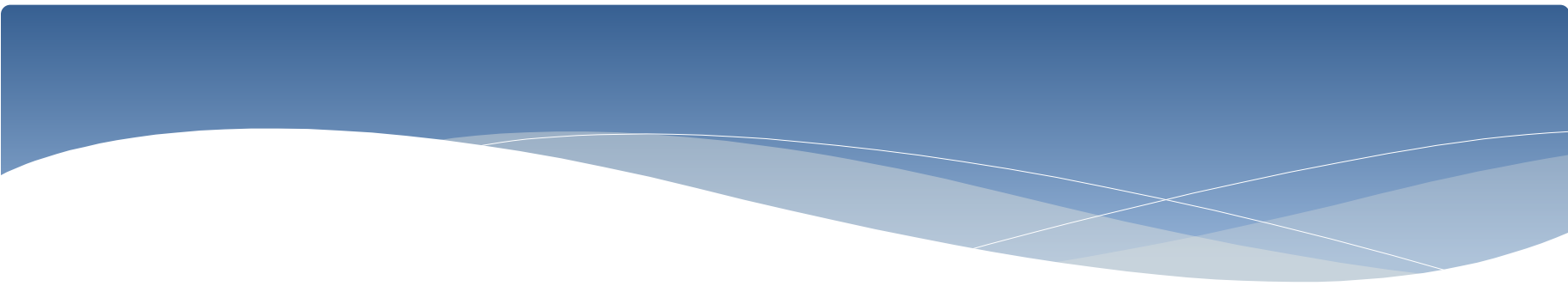


# TELUS Enhanced Broadband Expansion

- \* TELUS has submitted application to Government of Canada – Innovation, Science, and Economic Development (ISED) “Connect to Innovate Program”
- \* Would include expansion of broadband service in the interior of British Columbia
- \* IH has written TELUS indicating support for the application to address challenges in delivering health services to our rural and remote communities
  - \* Access to broadband
  - \* Reliability of existing infrastructures

# Questions/Discussion





Thank you for your  
continued support!

Mr. Bill Newell, Chief Administrative Officer  
Okanagan Similkameen Regional Hospital District  
101 Martin Street  
Penticton, BC V2A 5J9

December 12, 2017

Dear Mr. Newell:

**RE: CAPITAL FUNDING REQUEST FOR THE 2018/19 FISCAL YEAR**

Please accept this annual funding request letter for consideration and approval. Regional Hospital Districts (RHDs) enable Interior Health (IH) to continue to provide high quality health-care services to our patients, clients and residents by funding prioritized capital items. IH is truly grateful for the support the RHDs provide.

For the 2018/19 fiscal year we are requesting funding for the following projects and equipment:

**1. Construction Projects Over \$100,000**

**a. Various Infrastructure Modifications related to the Patient Care Tower Project Phase 2 at Penticton Regional Hospital, Penticton**

The existing site has an aged infrastructure that is in need of upgrading. The modifications are specifically considered in order to allow the facility to meet minimum requirements expected upon handover of the maintenance of the existing facility to the P3 partner. These upgrades were staged to proceed over two years and carry an overall budget of \$3.5 million.

This second phase will address the remaining heating, ventilation and air conditioning systems which have exceeded their life expectancy. This portion of the project will continue the improvements made from the first phase that was approved last year and ensure the reliability of several air handlers and chillers on the campus serving critical care areas of the facility. The remaining funds will be used to upgrade and modernize elevator components which have also exceeded their life expectancy. This upgrade will ensure the elevators' reliability, operational longevity and provide more efficient patient transportation.

**b. Renovation of Emergency Department (ED), ED Triage and Admitting at South Okanagan General Hospital, Oliver**

The lack of a dedicated triage area at this facility results in this task either not being performed, being performed by non-clinical staff, or conducted in a public area. Provision of this space will facilitate triage being performed in a confidential manner by appropriate staff reducing risk to the organization. Locating admitting services near the ED is a LEAN concept for reducing traffic between two high volume departments. The scope of work will be phased to allow for renovation of administration spaces, development of a new waiting and triage area and separate public ED entrance. The project also includes new exterior signage to improve wayfinding to the ED.

## **2. Construction Projects under \$100,000**

### **a. Main Sanitary Sewer Line Replacement (Phase 2) at Princeton General Hospital, Princeton**

This facility's 56 year old sanitary system piping is aged and has been temporarily repaired in some sections where the piping has collapsed. In 2017/18 during Phase 1 piping was replaced in the kitchen and community programs area in the basement of this facility. Phase 2 encompasses new sewer line and flooring in the basement hallway from storage room to laundry area and connecting to outside sewer which requires concrete work with removal of slab, excavation and replacement of sewer line. The basement hallway floor tile contains asbestos and must be removed and replaced. This will mitigate risk to the site ensuring reliable, safe and clean outflow of sanitary waste.

### **b. Flooring Replacement at South Okanagan General Hospital, Oliver and Summerland Health Centre, Summerland**

Current flooring in the acute care patient rooms are starting to lift which could create a tripping hazard for patients and staff. With these sections lifting and other areas shrinking causing gaps which are hard to clean it is now an infection control issue. The carpeted flooring at the public health offices and staff areas at Summerland Health Centre is showing signs of wear and difficult to clean therefore they require replacement with clinical appropriate flooring.

### **c. Bulk Oxygen System Upgrade at South Okanagan General Hospital, Oliver**

The volume demand for oxygen is beyond the design of the current manifold supplied system. Scope of work is to remove existing manifold system and replace with a new bulk oxygen system which will be installed outside this facility next to the secondary loading dock. Concrete slab, posts and fencing around bulk tanks will be required.

## **3. IH-Wide Information Management Information Technology (IMIT)**

In alignment with its IMIT strategy, IH is committed to taking a large leap to advance its digital platform and infrastructure to support health service operations, enable key strategies, improve quality and patient safety, and incorporate innovation to improve effectiveness and efficiency. As emphasis continues on primary and community care transformation, the IH digital platform will support exchange of information between providers to support both team-based and continuity of care. This also includes extending MyHeathPortal features and capabilities for patients to be more involved in their care. The digital platform will also focus on more advanced analytics to assist with planning, decision making and every day management functions.

This IMIT project is an IH-wide initiative costing approximately \$19 million. The project's benefits are distributed equally across IH regions; therefore the cost allocation to each of the seven RHDs is based upon population using the PEOPLE 2017, BC Statistics. The Okanagan Similkameen RHD's percentage ratio is approximately 11%. Claims on this project will be calculated using this percentage for the actual cost distribution.

## **4. IMIT under \$100,000**

### **Vocera Expansion and Integration at Trinity Care Centre, Penticton**

This system will provide staff members with a Vocera wearable hands free speaker phone system which can be used to enhance communication between staff members at the push of a button. The system will be used for staff-to-staff communication, emergency communication to increase staff efficiency and to support Workplace Health & Safety requirements, and will assist in improving patient care. The scope will include deploying badges to staff and integration with the telephone system. Due to immediate safety concerns this project will commence in 2017/18.

## 5. Equipment Over \$100,000

### **General Radiographic System for South Similkameen Health Centre, Keremeos**

A General Radiographic System is an x-ray system which includes a table, x-ray tube, wall stand and control panel. The system will use a computed radiography cassette as part of a separate digital system so that the electronic image can be imported directly into the Picture Archiving and Communication System network. This is replacing a 1998 machine in the Diagnostic Imaging department.



## 6. Equipment Under \$100,000 (Global Grant)

We are requesting global funding for equipment that costs between \$5,000 and \$100,000.

We have included as Appendix 1 a financial summary of our funding request, which totals \$2,582,300.

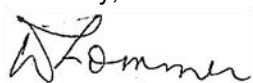
IH has noted a significant increase in construction cost escalation in recent months. Detailed cost estimates are being made obsolete within months and in some cases weeks of their creation. The main driver of this escalation appears to be scarcity of qualified sub-trades and increasing raw material costs. IH is meeting regularly with our cost estimators to ensure escalation rates are being accurately estimated, however the volatility of the construction market is making this very challenging. Please be aware during these periods of market volatility we may be put in the unfortunate situation of requesting additional funding for projects, in particular those projects with extended procurement timelines. Alternatively we may need to revisit the scope of a project(s) to fit within available funding. We will keep you apprised in the event that we face substantive changes.

Although the 2018/19 budget has been approved by the IH board, all capital spending over \$100,000 regardless of funding source must also be approved annually by government. We will be providing you with information regarding notional government funding and a high level estimate for your planning purposes of the three year funding requirement, as well as a listing of IH's major prioritized items under separate cover.

It would be appreciated if you could submit our request for funding for these items to your Board for approval. Please apprise us of the meeting date when funding will be discussed and whether you would like to have IH representatives attend to answer questions that the Directors may have. Upon approval, please send Birgit Koster copies of the relevant bylaws for our records.

If you require further information, or if you have any questions or concerns, please contact Dan Goughnour or myself directly.

Sincerely,



**Donna Lommer, CPA, CGA, EMBA**  
VP Support Services & CFO

/at

Encl. Appendix 1 ~ Summary of Regional Health District Funding Request for 2018/19

cc: Michael Brydon, Chair, OSRHD  
Maureen Hayter, Finance Manager, OSRHD  
Carl Meadows, Acute Health Service Administrator, South Okanagan  
Dan Goughnour, Director, Business Support  
Lorne Sisley, Corporate Director, Facilities Management and Operations  
Birgit Koster, Director Business Support, Capital Planning

**Interior Health**  
**Okanagan Similkameen**  
**Summary of Regional Hospital District Funding Request**  
**for 2018/19**

Appendix 1

| Facility                        | Location  | Equipment/Project Description                                                                        | Total Budget        | RHD Share           | Previous RHD Approval |       | 2018/19 Funding Request |
|---------------------------------|-----------|------------------------------------------------------------------------------------------------------|---------------------|---------------------|-----------------------|-------|-------------------------|
|                                 |           |                                                                                                      |                     |                     | Amount                | B/L # |                         |
| Penticton Regional Hospital     | Penticton | <b><u>Construction Projects over \$100,000</u></b><br>Various Infrastructure Modifications (Phase 2) | \$ 3,500,000        | \$ 1,400,000        | \$ 800,000            | 164   | \$ 600,000              |
| South Okanagan General Hospital | Oliver    | Renovation of Emergency Department, ED Triage and Admitting                                          | 970,000             | 388,000             |                       |       | 388,000                 |
|                                 |           | <b><u>Construction Projects under \$100,000</u></b>                                                  |                     |                     |                       |       |                         |
| Princeton General Hospital      | Princeton | Main Sanitary Sewer Line Replacement (Phase 2)                                                       | 95,000              | 38,000              |                       |       | 38,000                  |
| South Okanagan General Hospital | Oliver    | Flooring Replacement                                                                                 | 95,000              | 38,000              |                       |       | 38,000                  |
| Summerland Health Centre        | Summerlan | Flooring Replacement                                                                                 | 75,000              | 30,000              |                       |       | 30,000                  |
| South Okanagan General Hospital | Oliver    | Bulk Oxygen System Upgrade                                                                           | 58,000              | 23,200              |                       |       | 23,200                  |
|                                 |           | <b><u>IH-Wide IMIT</u></b>                                                                           |                     |                     |                       |       |                         |
| Regional                        |           | Various                                                                                              | 2,081,000           | 832,400             |                       |       | 832,400                 |
|                                 |           | <b><u>IMIT under \$100,000</u></b>                                                                   |                     |                     |                       |       |                         |
| Trinity Care Centre             | Penticton | Vocera Expansion and Integration                                                                     | 90,000              | 36,000              |                       |       | 36,000                  |
|                                 |           | <b><u>Equipment over \$100,000</u></b>                                                               |                     |                     |                       |       |                         |
| South Similkameen Health Centre | Keremeos  | General Radiographic System                                                                          | 511,000             | 204,400             |                       |       | 204,400                 |
|                                 |           | <b><u>Equipment Under \$100,000 (Global Grant)</u></b>                                               |                     |                     |                       |       |                         |
| All Facilities                  |           | Equipment between \$5,000 and \$100,000                                                              | 980,750             | 392,300             |                       |       | 392,300                 |
| <b>Total</b>                    |           |                                                                                                      | <b>\$ 8,455,750</b> | <b>\$ 3,382,300</b> | <b>\$ 800,000</b>     |       | <b>\$ 2,582,300</b>     |

## ADMINISTRATIVE REPORT

**TO:** Okanagan-Similkameen Regional Hospital Board

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** Okanagan-Similkameen Regional Hospital District 2018-2022 Five Year Financial Plan Bylaw No. 165,2018

---

### Administrative Recommendation:

**THAT Bylaw No. 165 2018-2022 Five Year Financial Plan Bylaw be read a third time and be adopted as amended after second reading.**

### Reference:

1. Bylaw 165 including Schedule A (attached)
2. Interior Health 2018 Capital funding request letter (attached)
3. Interior Health PRH Patient Care Tower Project Financial Update (attached)

### Background:

The Draft 2018-2022 Five Year Financial Plan received first and second reading at the January 18, 2018 Board meeting. The Budget and Public Consultation for Electoral Areas was posted to the RDOS website. In addition, the budget implications for the municipalities was sent to each municipality the middle of January. Further presentations were made in the Electoral Areas and Municipalities upon the request of the Director.

During the 2014 budget process, the Board directed Administration to continue to increase the annual requisition by approximately \$5 per household as a means to build reserves to help finance the Penticton Patient Care Tower project. This budget reflects that direction with the average residential property increasing from approximately \$106 to \$111 for 2018. This is the final year for such an increase.

It is anticipated that requisitions will be maintained at a level to support completion of the hospital project and then sustain debt servicing after the project is complete in 2020. Nominal increases would still be expected for other factors affecting the financial plan such as inflation and changed to Interior Health's annual capital funding requests.

To comply with legislation, the Board must approve the budget by March 31<sup>st</sup>.



## Analysis:

- There is a \$241,380 requisition increase over 2017.
- Overall, the average residential property tax assessment increases to approximately \$111 from \$106.
- The capital funding requested by IHA and detailed in the attached letter is \$2,582,300.
- Includes a carry forward of IHA capital project requests prior to 2017 that have not been claimed for in the amount of \$3,030,000.
- The transfer to capital reserve is budgeted at \$2.7M for 2018.
- Penticton Regional Hospital Project
  - Ø Overall project cost estimated at \$117M
  - Ø Funding completion slated for 2020
  - Ø Five Year Financial Plan assumes debt taken over course of the project remains in short term with only debt interest paid annually
  - Ø Current estimated total long term debt required is \$70M (approximated 60% of project cost)

Since second reading of this bylaw, Interior Health has requested changes to the payment schedule relating to the construction of the tower and the timing of the planned expenditures. The revised "Schedule A" reflects a change in the *Capital Projects – PRH Patient Care Tower- Construction Phase* line item from \$6,640,000 to \$5,992,000, a reduction of \$648,000. The corresponding adjustment in revenue is a reduction in the debenture proceeds of \$648,000, with no impact to the tax requisition. Adjustments have been made in the forecast years (2019-2022) to reflect the new payment schedule. Again with adjustments being made between debenture proceeds and transfers to/from reserves.

A summary of the requisitions is the same as was presented at second reading, which was based on the 2018 Completed Roll, and is as follows:

|                              | <b><u>2018</u></b><br><b><u>REQUISITION</u></b> | <b><u>2017</u></b><br><b><u>REQUISITION</u></b> | <b><u>\$</u></b><br><b><u>CHANGE</u></b> |
|------------------------------|-------------------------------------------------|-------------------------------------------------|------------------------------------------|
| <b>PENTICTON</b>             | \$2,602,570                                     | \$2,488,960                                     | \$113,610                                |
| <b>SUMMERLAND</b>            | 861,750                                         | 824,588                                         | 37,162                                   |
| <b>PRINCETON</b>             | 183,311                                         | 195,633                                         | -12,322                                  |
| <b>OLIVER</b>                | 298,288                                         | 285,425                                         | 12,863                                   |
| <b>OSOYOOS</b>               | 525,913                                         | 509,464                                         | 16,449                                   |
| <b>KEREMEOS</b>              | 68,336                                          | 70,511                                          | -2,175                                   |
| <b>PENTICTON INDIAN BAND</b> | 77,929                                          | 85,230                                          | -7,301                                   |
| <b>ELECTORAL AREA A</b>      | 182,235                                         | 166,894                                         | 15,341                                   |
| <b>ELECTORAL AREA B</b>      | 44,365                                          | 45,601                                          | -1,236                                   |
| <b>ELECTORAL AREA C</b>      | 237,791                                         | 225,940                                         | 11,851                                   |
| <b>ELECTORAL AREA D</b>      | 557,607                                         | 538,520                                         | 19,087                                   |
| <b>ELECTORAL AREA E</b>      | 252,355                                         | 219,503                                         | 32,852                                   |

|                         |             |             |           |
|-------------------------|-------------|-------------|-----------|
| ELECTORAL AREA F        | 158,068     | 153,171     | 4,897     |
| ELECTORAL AREA G        | 88,740      | 92,135      | -3,395    |
| ELECTORAL AREA H        | 238,582     | 234,885     | 3,697     |
| <hr/>                   |             |             |           |
| TOTAL                   | \$6,377,840 | \$6,136,460 | \$241,380 |
| Respectfully submitted: | <hr/>       |             |           |

*“Maureen Hayter”*

---

M. Hayter, Finance Manager

**OKANAGAN-SIMILKAMEEN REGIONAL HOSPITAL DISTRICT**

**BYLAW NO. 165, 2018**

---

A bylaw to adopt the 2018-2022 Five Year Financial Plan

---

**WHEREAS** the Board of the Okanagan-Similkameen Regional Hospital District, in open meeting assembled, enacts as follows;

**1 Citation**

- 1.1 This Bylaw shall be cited as the “Okanagan-Similkameen Regional Hospital District 2018-2022 Five Year Financial Plan Bylaw No 165, 2018”

**2 Interpretation**

- 2.1 In this bylaw:

- (a) Schedule “A” attached hereto and forming part of this bylaw is the 2018-2022 Five Year Financial Plan for the Okanagan-Similkameen Regional Hospital District for the year ending December 31, 2018

**READ A FIRST AND SECOND TIME** this \_\_\_\_\_ day \_\_, 2018

**READ A THIRD TIME AND ADOPTED** this \_\_\_\_\_ day of \_\_\_\_\_, 2018

---

OSRHD Chair

---

Corporate Officer

| SCHEDULE A                                        |                                                                        |                   |                   |                   |                   |                   |                  |
|---------------------------------------------------|------------------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| Okanagan-Similkameen Regional Hospital District   |                                                                        |                   |                   |                   |                   |                   |                  |
| 2018 - 2022 Annual Budget & 5 Year Financial Plan |                                                                        |                   |                   |                   |                   |                   |                  |
|                                                   |                                                                        |                   | 3.934%            | 1.079%            | 1.258%            | 1.356%            | 1.246%           |
|                                                   |                                                                        |                   |                   |                   |                   |                   |                  |
| Account                                           |                                                                        | 2017              | 2018              | 2019              | 2020              | 2021              | 2022             |
| No                                                | Revenue                                                                | Annual            | Annual            | Annual            | Annual            | Annual            | Annual           |
|                                                   |                                                                        | Budget            | Budget            | Budget            | Budget            | Budget            | Budget           |
| 9-1-0000-1000                                     | Tax Requisition                                                        | 6,136,460         | 6,377,840         | 6,446,640         | 6,527,740         | 6,616,255         | 6,698,720        |
| 9-1-0000-1810                                     | Grants in Lieu of Taxes                                                | 25,000            | 25,000            | 25,000            | 25,000            | 25,000            | 25,000           |
| 9-1-0000-2700                                     | Interest Income - Operating                                            | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000            |
| 9-1-0000-2710                                     | Interest Income - Capital                                              | 250,000           | 100,000           | 100,000           | 50,000            | 50,000            | 50,000           |
| 9-1-0000-5000                                     | MFA Debt Surplus                                                       | -                 | -                 | -                 | -                 | -                 | -                |
| 9-1-0000-6000                                     | Transfer from Reserves - Capital Improvement Projects                  | -                 | -                 | -                 | -                 | -                 | -                |
| 9-1-0000-6000                                     | Transfer from Reserve - PRH Patient Care Tower - Construction Phase    | 18,650,000        | -                 | 2,372,000         | 5,613,000         | 5,525,000         | 3,042,000        |
| 9-1-0000-6000                                     | Transfer from Reserves - CWFD of Capital Improvement Projects          | 500,000           | 3,030,000         | -                 | -                 | -                 | -                |
| 9-1-0000-7200                                     | Debenture Proceeds                                                     | 22,638,000        | 25,992,000        | 6,547,000         | -                 | -                 | -                |
|                                                   | <b>Total Revenue</b>                                                   | <b>48,204,460</b> | <b>35,529,840</b> | <b>15,495,640</b> | <b>12,220,740</b> | <b>12,221,255</b> | <b>9,820,720</b> |
|                                                   |                                                                        |                   |                   |                   |                   |                   |                  |
|                                                   | <b>Expenditures</b>                                                    |                   |                   |                   |                   |                   |                  |
|                                                   | <b>Regional Hospital District Debt - Sec. 23 (1) (a)</b>               |                   |                   |                   |                   |                   |                  |
| 9-2-0000-9020                                     | Debenture Payments - Principal                                         | 60,000            | 60,040            | 60,040            | 1,817,234         | 1,792,404         | 1,757,349        |
| 9-2-0000-9010                                     | Debenture Payments - Interest                                          | 60,000            | 36,100            | 36,100            | 1,958,080         | 1,935,325         | 1,922,025        |
| 9-2-0000-9010                                     | Debenture Payments - Short-Term Interest                               | 452,760           | 1,050,000         | 1,670,000         | -                 | -                 | -                |
|                                                   | Total Non-Shareable Debt                                               | 572,760           | 1,146,140         | 1,766,140         | 3,775,314         | 3,727,729         | 3,679,374        |
|                                                   |                                                                        |                   |                   |                   |                   |                   |                  |
|                                                   | <b>Administration Expenses - Sec 17 (2)</b>                            |                   |                   |                   |                   |                   |                  |
| 9-2-0000-1000                                     | Salaries & Wages (OCAO & Finance Department)                           | 53,000            | 54,000            | 55,000            | 56,000            | 57,000            | 58,000           |
| 9-2-0000-1210                                     | Board Remuneration                                                     | 14,000            | 14,400            | 14,400            | 14,400            | 14,400            | 14,400           |
| 9-2-0000-3540                                     | Audit                                                                  | 5,000             | 5,000             | 5,100             | 5,200             | 5,300             | 5,400            |
| 9-2-0000-6200                                     | Legal Fees                                                             | 1,000             | 1,000             | 1,000             | 1,000             | 1,000             | 1,000            |
| 9-2-0000-7000                                     | Supplies/Misc/Travel                                                   | 5,000             | 5,000             | 5,000             | 5,000             | 5,000             | 5,000            |
|                                                   | Total Section 17 (2)                                                   | 78,000            | 79,400            | 80,500            | 81,600            | 82,700            | 83,800           |
|                                                   |                                                                        |                   |                   |                   |                   |                   |                  |
|                                                   | <b>Expenditure under Sec. 20(4)</b>                                    |                   |                   |                   |                   |                   |                  |
| 9-2-0000-9220                                     | Minor Equipment Global Grant - IHA Requests                            | 403,700           | 392,300           | 400,000           | 405,000           | 410,000           | 415,000          |
| 9-2-0000-5560                                     | Capital Improvement Projects - IHA Requests                            | 3,133,000         | 2,190,000         | 1,500,000         | 1,500,000         | 1,500,000         | 1,500,000        |
| 9-2-0000-5560                                     | Capital Projects - PRH Patient Care Tower - Construction Phase         | 41,288,000        | 25,992,000        | 8,919,000         | 5,613,000         | 5,525,000         | 3,042,000        |
| 9-2-0000-5560                                     | CWFD of Capital Improvement Projects                                   | 500,000           | 3,030,000         | -                 | -                 | -                 | -                |
| 9-2-0000-9210                                     | Transfer to Capital Reserve                                            | 2,229,000         | 2,700,000         | 2,830,000         | 845,826           | 975,826           | 1,100,546        |
|                                                   | Total Section 20(4)                                                    | 47,553,700        | 34,304,300        | 13,649,000        | 8,363,826         | 8,410,826         | 6,057,546        |
|                                                   | <b>Total Expenditures</b>                                              | <b>48,204,460</b> | <b>35,529,840</b> | <b>15,495,640</b> | <b>12,220,740</b> | <b>12,221,255</b> | <b>9,820,720</b> |
|                                                   |                                                                        |                   |                   |                   |                   |                   |                  |
|                                                   | <b>Total Surplus (Deficit)</b>                                         | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>         |
|                                                   |                                                                        |                   |                   |                   |                   |                   |                  |
|                                                   |                                                                        | <b>2017</b>       | <b>2018</b>       | <b>Difference</b> |                   |                   |                  |
|                                                   | <b>Tax Rate / \$1000 for residential property</b>                      | 0.3108            | 0.2844            | -0.0264           |                   |                   |                  |
|                                                   | <b>Average Tax Bill per residential property</b>                       | \$106.15          | \$111.05          | \$4.90            |                   |                   |                  |
|                                                   |                                                                        |                   |                   |                   |                   |                   |                  |
|                                                   |                                                                        |                   |                   |                   |                   |                   |                  |
|                                                   | Transfer to Reserve is operating surplus plus amount of debt reduction |                   |                   |                   |                   |                   |                  |
|                                                   |                                                                        |                   |                   |                   |                   |                   |                  |
|                                                   |                                                                        | <b>2017</b>       | <b>2018</b>       | <b>2019</b>       | <b>2020</b>       | <b>2021</b>       | <b>2022</b>      |
| 9-4-0000-7000                                     | <b>Capital Reserve Balance - Sec 20(4)</b>                             |                   |                   |                   |                   |                   |                  |
|                                                   | Opening Balance                                                        | 19,199,933        | 14,152,976        | 13,822,976        | 14,280,976        | 9,513,802         | 4,964,628        |
|                                                   | Contributions                                                          | 5,113,293         | 2,600,000         | 2,730,000         | 795,826           | 925,826           | 1,050,546        |
|                                                   | Contributions - V1st Term Deposits/MFA Investment Gains (Losses)       | 87,365            | 100,000           | 100,000           | 50,000            | 50,000            | 50,000           |
|                                                   | Reductions                                                             | (10,247,615)      | (3,030,000)       | (2,372,000)       | (5,613,000)       | (5,525,000)       | (3,042,000)      |
|                                                   | Ending Balance                                                         | 14,152,976        | 13,822,976        | 14,280,976        | 9,513,802         | 4,964,628         | 3,023,174        |



**Interior Health**  
Every person matters

Ms. Maureen Hayter, Finance Manager  
Okanagan Similkameen Regional Hospital District  
101 Martin Street  
Penticton, BC V2A 5J9

**VIA E-MAIL**

February 5, 2018

Dear Ms. Hayter:

**RE: Penticton Regional Hospital Patient Care Tower Project Financial Update**

We would like to provide you with an adjusted payment schedule for the following year, which is calculated based on the actual costs that have been incurred to date in this project, as well as on the projected timing of the future expenditures.

Construction on the project is progressing. The schedule in regards to completion of the new tower has not changed, and we still expect service commencement in December 2018. In 2019 work will commence on the renovation of the existing building, mainly the Emergency Department.

The revised payment schedule reflects the timing of the planned expenditures. It commences in April 2018 per the table below and outlines the payments required from Okanagan Similkameen Regional Hospital District for the following 12 months, until March 2019. The payments are not significantly different from what was presented to you last year. The only exception is the Project Reserve, which has been moved towards the end of the project.

**Cash Flow by Month:**

| (\$000s)            | Pre-2017  | 2017      | 2018      | 2019     | 2020     | 2021     | 2022     | Total      |
|---------------------|-----------|-----------|-----------|----------|----------|----------|----------|------------|
| January             | \$ -      | \$ 2,081  | \$ 3,916  | \$ 1,584 | \$ 464   | \$ 470   | \$ 233   |            |
| February            | \$ -      | \$ 2,081  | \$ 3,916  | \$ 1,584 | \$ 464   | \$ 470   | \$ 233   |            |
| March               | \$ -      | \$ 2,081  | \$ 3,913  | \$ 1,584 | \$ 464   | \$ 470   | \$ 233   |            |
| April               | \$ -      | \$ 3,916  | \$ 1,583  | \$ 463   | \$ 469   | \$ 233   | \$ 36    |            |
| May                 | \$ -      | \$ 3,916  | \$ 1,583  | \$ 463   | \$ 469   | \$ 233   | \$ 36    |            |
| June                | \$ -      | \$ 3,916  | \$ 1,583  | \$ 463   | \$ 469   | \$ 233   | \$ 36    |            |
| July                | \$ -      | \$ 3,916  | \$ 1,583  | \$ 463   | \$ 469   | \$ 233   | \$ 36    |            |
| August              | \$ -      | \$ 3,916  | \$ 1,583  | \$ 463   | \$ 469   | \$ 233   | \$ 36    |            |
| September           | \$ -      | \$ 3,916  | \$ 1,583  | \$ 463   | \$ 469   | \$ 233   | \$ 36    |            |
| October             | \$ -      | \$ 3,916  | \$ 1,583  | \$ 463   | \$ 469   | \$ 233   | \$ 36    |            |
| November            | \$ -      | \$ 3,916  | \$ 1,583  | \$ 463   | \$ 469   | \$ 233   | \$ 36    |            |
| December            | \$ -      | \$ 3,916  | \$ 1,583  | \$ 463   | \$ 469   | \$ 233   | \$ 38    |            |
| Base OSRHD Funding  | \$ 26,405 | \$ 41,487 | \$ 25,992 | \$ 8,919 | \$ 5,613 | \$ 3,507 | \$ 1,025 | \$ 112,948 |
| Project Reserve     | \$ -      | \$ -      | \$ -      | \$ -     | \$ -     | \$ 2,018 | \$ 2,017 | \$ 4,035   |
| Total OSRHD portion | \$ 26,405 | \$ 41,487 | \$ 25,992 | \$ 8,919 | \$ 5,613 | \$ 5,525 | \$ 3,042 | \$ 116,983 |

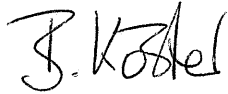
**Bus:** (250) 342-2327 **Fax:** (250) 342-2306  
**Email:** Birgit.koster@interiorhealth.ca  
**Web:** interiorhealth.ca

**CAPITAL ACCOUNTING**  
PO Box 2069, 850 10<sup>th</sup> Avenue  
Invermere, BC V0A 1K0

We would appreciate if you could arrange payments per Electronic Fund Transfer on the first of every month. The payment amounts in the table past March 2019 are currently estimates. We will update the annual payment schedule again next year around this time to present the projected payments for 2019 based on the actual costs incurred in 2018 and the updated forecast.

If you have any questions in regards to these payments or the progress of this project, please do not hesitate to contact me.

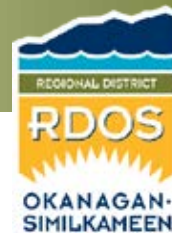
Sincerely,

A handwritten signature in black ink, appearing to read "B. Koster".

**Birgit Koster, CPA, CA**

Director Business Support, Capital Planning

cc: Bill Newell, CAO, OSRHD  
Brent Kruschel, Chief Project Officer  
Dan Goughnour, Director, Business Support



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## BOARD of DIRECTORS MEETING

Thursday, February 15, 2018

12:45 p.m.

## REGULAR AGENDA

---

### A. APPROVAL OF AGENDA

**RECOMMENDATION 1** (Unweighted Corporate Vote – Simple Majority)

**THAT the Agenda for the RDOS Board Meeting of February 15, 2018 be adopted.**

#### 1. Consent Agenda – Corporate Issues

**a. Kaleden Recreation Commission Annual General Meeting – January 16, 2018**

*THAT the Minutes of the January 16, 2018 Annual General Meeting of Kaleden Parks & Recreation Commission be received.*

**b. Kaleden Parks & Recreation Commission Orientation Meeting – January 16, 2018**

*THAT the Minutes of the January 16, 2018 Orientation Meeting of Kaleden Parks & Recreation Commission be received.*

**c. Similkameen Recreation Commission – January 23, 2018**

*THAT the revised Minutes of the January 23, 2018 Similkameen Recreation Commission be received.*

**d. Naramata Parks & Recreation Commission Annual General Meeting – January 22, 2018**

*THAT the Minutes of the January 22, 2018 Annual General Meeting of Naramata Parks & Recreation Commission be received.*

**e. Naramata Parks & Recreation Commission – January 22, 2018**

*THAT the Minutes of the January 22, 2018 Naramata Parks & Recreation Commission be received.*

**f. Community Services Committee – February 1, 2018**

*THAT the Minutes of the February 1, 2018 Community Services Committee be received.*

*THAT the Committee recommend the Board support the nomination of Hedley War Memorial Cenotaph for inclusion on the RDOS Community Heritage Register.*

**g. Corporate Services Committee – February 1, 2018**

*THAT the Minutes of the February 1, 2018 Corporate Services Committee be received.*

**h. Environment and Infrastructure Committee – February 1, 2018**

*THAT the Minutes of the February 1, 2018 Environment and Infrastructure Committee be received.*

*That the Board of Directors provide a letter of support for the Ecommunity Place Floodplain Re-engagement project submission to Okanagan Basin Water Board.*

*THAT the Board of Directors endorse the Crown Land Tenure Application for Renewal of Existing Access over Crown Land - File 3410928 associated with Shinish Creek Diversion Infrastructure.*

**i. RDOS Regular Board Meeting – February 1, 2018**

*THAT the minutes of the February 1, 2018 RDOS Regular Board meeting be adopted.*

**RECOMMENDATION 2** (Unweighted Corporate Vote – Simple Majority)

**THAT the Consent Agenda – Corporate Issues be adopted.**

---

**B. DEVELOPMENT SERVICES – Rural Land Use Matters****1. 2016 Regional Growth Strategy “Snapshot” – For Information Only**

- a. South Okanagan Regional Growth Strategy, Volume 8, 2016

---

**C. PUBLIC WORKS****1. Waste Management Service Regulatory Bylaw No. 2796, 2018**

- a. Bylaw No. 2796, 2018

To repeal Waste Management Service Regulatory Bylaw 2535, 2014 with Bylaw No. 2796, 2018.

**RECOMMENDATION 3** (Unweighted Corporate Vote – Simple Majority)

**THAT Bylaw No. 2796 Regional District of Okanagan-Similkameen Waste Management Services Regulatory Bylaw be adopted.**

---



**D. COMMUNITY SERVICES – Protective Services****1. Community Emergency Preparedness Fund – Emergency Operations Centre (EOC)**

To secure provincial funding for equipment, material and training in the operation of our EOC within the RDOS Emergency Management Program.

**RECOMMENDATION 4** (Unweighted Corporate Vote – Simple Majority)

**THAT the Board of Directors support the application to the Community Emergency Preparedness Fund (CEPF) - Emergency Operations Center (EOC) Application.**

---

**2. UBCM 2018 FireSmart Grant Program**

The general goal of the FireSmart program is to encourage communities and citizens to adopt and conduct FireSmart practices to mitigate the negative impacts of wildfire to assets on community and private property (Source: UBCM).

**RECOMMENDATION 5** (Unweighted Corporate Vote – Simple Majority)

**THAT the Board of Directors support the grant applications for the 2018 UBCM FireSmart Program for up to three communities, including Kaleden, Twin Lakes, and Missezula Lake.**

---

**E. FINANCE****1. RDOS 2018-2022 Five Year Financial Plan Bylaw No. 2791, 2018**

- a. 2018-2022 Five Year Financial Plan – Appendix A
- b. 2018-2022 Five Year Financial Plan – Appendix B
- c. Bylaw No. 2791, 2018
- d. Bylaw No. 2791, 2018 - Schedule A

**RECOMMENDATION 6** (Weighted Corporate Vote – Majority)

**THAT Bylaw No. 2791, 2018 Regional District of Okanagan Similkameen 2018-2022 Five Year Financial Plan be read a third time.**

**RECOMMENDATION 7** (Weighted Corporate Vote – Majority)

**THAT Bylaw No. 2791, 2018 Regional District of Okanagan Similkameen 2018-2022 Five Year Financial Plan be amended as proposed in the attached Five Year Financial Plan Changes since 1<sup>st</sup>/2<sup>nd</sup> Reading Document.**

**RECOMMENDATION 8** (Weighted Corporate Vote – 2/3 Majority)

**THAT Bylaw No. 2791, 2018 Regional District of Okanagan Similkameen 2018-2022 Five Year Financial Plan be read a 3<sup>rd</sup> time as amended and finally adopted.**

---

**2. Electoral Area “H” Community Facilities Capital Reserve Fund Expenditure**

- a. Bylaw No. 2799, 2018
- b. Grant In Aid Application Form

**RECOMMENDATION 8** (Weighted Corporate Vote – 2/3)

**THAT Bylaw No. 2799, 2018, Electoral Area “H” Community Facilities Capital Reserve Fund Expenditure Bylaw be read a first, second and third time and be adopted.**

---

**3. Q4 2017 Budget Variance Analysis Report – For Information Only**

To provide oversight on the financial position of the corporation. In addition to the development and approval of the annual business plan and budget, is a quarterly review of the variance between the Income Statement and the Budget. Administration provides this to the Board in a narrative format with forecasts for year-end.

---

**4. 2017-2021 Five Year Financial Plan Amendment Bylaw No. 2767.01**

- a. Bylaw No. 2767, 2017
- b. Bylaw No. 2767.01, 2018
- c. Bylaw No. 2767.01, 2018 - Attachment 1
- d. 2017-2021 Five Year Financial Plan Schedule A

**RECOMMENDATION 9** (Weighted Corporate Vote – 2/3)

**THAT Bylaw No. 2767.01 2017-2021 Five Year Financial Plan Amendment Bylaw be read a first, second and third time and be adopted.**

---

**F. LEGISLATIVE SERVICES****1. RDOS Fees and Charges Bylaw No. 2787, 2018**

- a. Bylaw No. 2787, 2018 (Marked-Up Copy)
- b. Bylaw No. 2787, 2018 (Clean Copy)

**RECOMMENDATION 10** (Weighted Corporate Vote – Majority)

**THAT Bylaw No. 2787, 2018 Regional District of Okanagan-Similkameen Fees and Charges Bylaw be read a third time, as amended after second reading.**

**RECOMMENDATION 11** (Weighted Corporate Vote – 2/3 Majority)

**THAT Bylaw No. 2787, 2018 Regional District of Okanagan-Similkameen Fees and Charges Bylaw be adopted.**

---

## 2. SILGA Resolutions

**RECOMMENDATION 12** (Unweighted Corporate Vote – Simple Majority)

**THAT the Board of Directors support the following resolution to be forwarded to the 2018 SILGA convention for consideration:**

**WHEREAS:**

- thousands of British Columbia residents face life threatening conditions which can trigger imminent death if not treated immediately, such as allergic reactions, asthma and type 1 diabetes, creating a hardship for many families that must choose between meeting their basic needs and paying for these lifesaving medications;
- Naloxone and other drug overdose reversing medications are covered free of charge by the Province.

**NOW THEREFORE BE IT RESOLVED that the Provincial Government develop an equitable system which would make available, free of charge, all medications which could halt impending death.**

---

## G. CAO REPORTS

### 1. Verbal Update

---

## H. OTHER BUSINESS

### 1. Chair's Report

---

### 2. Board Representation

- a. Developing Sustainable Rural Practice Communities - *McKortoff*
  - b. Intergovernmental First Nations Joint Council - *Kozakevich, Bauer, Pendergraft*
  - c. Municipal Finance Authority (MFA) – *Kozakevich, Bauer*
  - d. Municipal Insurance Association (MIA) - *Kozakevich, Bauer*
  - e. Okanagan Basin Water Board (OBWB) – *McKortoff, Hovanes, Waterman*
    - a) February Report
  - f. Okanagan Film Commission (OFC) – *Jakubeit*
  - g. Okanagan Regional Library (ORL) – *Kozakevich*
  - h. Okanagan Sterile Insect Release Board (SIR) – *Bush*
  - i. Okanagan-Similkameen Healthy Living Coalition - *Boot*
  - j. Southern Interior Beetle Action Coalition (SIBAC) - *Armitage*
  - k. Southern Interior Local Government Association (SILGA) – *Konanz*
  - l. Southern Interior Municipal Employers Association (SIMEA) – *Kozakevich, Martin*
  - m. Starling Control - *Bush*
  - n. UBCO Water Chair Advisory Committee – *Konanz*
-

### 3. Directors Motions

---

### 4. Board Members Verbal Update

---

#### I. CLOSED SESSION

**RECOMMENDATION 30** (Unweighted Corporate Vote – Simple Majority)

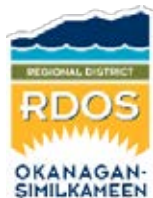
**THAT in accordance with Section 90(1) of the *Community Charter*, the Board close the meeting to the public to receive minutes of previous In-Camera meetings; and,**

**THAT in accordance with Section 90(1)(i) of the *Community Charter*, the Board close the meeting to the public on the basis of the receipt of advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and,**

**THAT in accordance with Section 90(1)(c) of the *Community Charter*, the Board close the meeting to the public on the basis of labour relations or other employee relations.**

---

#### J. ADJOURNMENT



# MINUTES

## Kaleden Recreation Commission ANNUAL GENERAL MEETING



Tuesday, January 16, 2018  
Kaleden Community Hall

Members Present: Doug King (Chair), Jaynie Malloy, Randy Cranston, Neal Dockendorf, Jen Charlish,  
Wendy Busch, Gail Jeffrey, Subrina Monteith  
Regrets: Jennifer Strong, Tom Siddon  
Staff: Justin Shuttleworth, Janet Black, Shona Schleppe  
Recording: Shona Schleppe

---

Call to Order: 6:40 pm

1. APPROVAL OF AGENDA

**RECOMMENDATION**

**IT WAS MOVED AND SECONDED**

**That the Agenda for the Kaleden Parks and Recreation Annual General Meeting of January 16, 2018 be adopted. CARRIED**

---

2. APPROVAL OF LAST AGM MINUTES

**RECOMMENDATION**

**IT WAS MOVED AND SECONDED**

**That the minutes for the Kaleden Parks and Recreation Annual General Meeting of January 17, 2017 be adopted. CARRIED**

---

3. INTRODUCTION OF COMMISSION MEMBERS

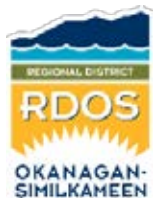
---

4. ELECTION OF CHAIR BY COMMISSION MEMBERS

**RECOMMENDATION**

**Doug King was nominated and as there were no other nominations, Doug King was acclaimed as Chair of the Kaleden Parks and Recreation Commission as per Bylaw 2732, 2016. CARRIED**

---



# MINUTES

## Kaleden Recreation Commission ANNUAL GENERAL MEETING



Tuesday, January 16, 2018  
Kaleden Community Hall

5. ANNOUNCEMENT – an information meeting was immediately following the adjournment of the AGM.  
It included:

- 5.1. A presentation from the Recreation Coordinator regarding highlights from 2017 and plans for 2018 programs.
- 5.2. A presentation of the proposed Park Plan by Parks and Facilities Coordinator.
- 5.3. A presentation of Kal-Rec's proposed budget for 2018 – final approval by RDOS Board in March

- 
6. ADJOURNMENT

**IT WAS MOVED AND CARRIED**

That the meeting be adjourned at 6:46 pm.

---

**Recreation Commission Chair**

---

**Recording Secretary**

**NEXT ANNUAL GENERAL MEETING:** January 2019 at 7:00pm



# MINUTES

## Kaleden Recreation Commission

### Orientation Meeting

Tuesday, January 16, 2018  
Kaleden Community Hall



**Members Present:** Doug King, Jaynie Malloy, Randy Cranston, Neal Dockendorf, Jen Charlish, Gail Jeffery, Wendy Busch, Subrina Monteith

**Absent:** Tom Siddon, Jennifer Strong

**Staff:** Janet Black, Shona Schleppe

**Recording:** Shona Schleppe

Call to Order: 8:22 pm

1. APPROVAL OF AGENDA

**RECOMMENDATION**

**IT WAS MOVED AND SECONDED**

**That the Agenda for the Kaleden Parks and Recreation Meeting of January 16, 2018 be adopted.**

**CARRIED**

---

2. APPROVAL OF MEETING MINUTES

**RECOMMENDATION**

**IT WAS MOVED AND SECONDED**

**That the minutes for the Kaleden Parks & Recreation Meeting of December 19, 2017 be adopted.**

**CARRIED**

---

3. CORRESPONDENCE/DELEGATIONS

---

4. RDOS STAFF REPORTS

4.1 RDOS Commission Handbook (Shona)

4.2 Recreation Coordinator (Janet)

---

5. DIRECTOR'S REPORT

No Report.

---



# MINUTES

## Kaleden Recreation Commission

### Orientation Meeting

Tuesday, January 16, 2018  
Kaleden Community Hall



#### 6. COMMISSION MEMBER ASSIGNMENTS

Following is a list of areas of responsibility and the Commission member who volunteered to head up each area.

|                         |                  |
|-------------------------|------------------|
| Vice-Chair              | Neal Dockendorf  |
| Treasurer               | Gail Jeffery     |
| Corresponding Secretary | Jennifer Strong  |
| Recording Secretary     | Jen Charlish     |
| Recreation Liaison      | Jen Charlish     |
| Parks Liaison           | Neal Dockendorf  |
| Hall Rental Liaison     | Jaynie Molloy    |
| Hall Maintenance        | Doug King        |
| Grants                  | Randy Cranston   |
| Fundraising             | Jaynie Malloy    |
| Events & Publicity      | Subrina Monteith |
| Document Recovery       | Wendy Busch      |
| Hotel Committee Liaison | Gail Jeffery     |

---

#### 7. BUSINESS ARISING

- 7.1 Summer Day Camp Update (Jen C.) – no decision until April.
- 7.2 Meeting with Janitorial company – ACTION: Renew contract.
- 7.3 Letter to FLNRO Executive Assistant – no response received.

---

#### 8. ADJOURNMENT

##### **IT WAS MOVED AND CARRIED**

That the meeting be adjourned at 9:06 pm.

**NEXT REGULAR MEETING:** Tuesday, February 6, 2018 at 7:00 pm, Kaleden Community Hall

---

**Recreation Commission Chair**

---

**Recording Secretary**





# MINUTES

## Similkameen Recreation Commission

January 23, 2018 at 7.00pm  
Similkameen Recreation Centre

**Members Present:** Charlene Cowling, Marie Marven, Wendy Stewart, Jennifer Roe, T. Robins  
**Absent:** M. Todd  
**Area Representatives** G. Bush (Area B), J. Evans (Keremeos)  
**Staff:** Karl Donoghue,  
**Recording Secretary:** Karl Donoghue  
**Guests:** Justin Shuttleworth RDOS

---

### 1. Approval of Agenda

#### RECOMMENDATION

#### IT WAS MOVED AND SECONDED

**That the Agenda for the Similkameen Recreation Commission meeting of January 23, 2018 be adopted and all presentations and reports be accepted. – CARRIED**

---

### 2. Approval of Last Meeting Minutes

#### RECOMMENDATION

#### IT WAS MOVED AND SECONDED

**That the minutes for the Similkameen Recreation Commission meeting of November 28, 2017 be adopted. – CARRIED**

---

### 3. Correspondence/Delegations/Public Questions

E mail from R. Mayer regarding survey sent to members of the Rec. Commission.

E mail from Friends of the Keremeos Rink in support of a pool forwarded to members.

Justin Shuttleworth thanked members of the Commission for their work and dedication.

---



# MINUTES

## Similkameen Recreation Commission

January 23, 2018 at 7.00pm  
Similkameen Recreation Centre

### 4. Staff Reports

Management report accepted as presented.

Various issues as noted were discussed at length.

#### RECOMMENDATION

##### IT WAS MOVED AND SECONDED

To add \$7000.00 to the Rec. Centre budget for 2018 under capital for rink renovations including top rail, rink boards, fencing adjustment etc.

– CARRIED

#### RECOMMENDATION

##### IT WAS MOVED AND SECONDED

To add \$5000.00 to the Rec. Centre budget for 2018 under capital to extend the storage area.

– CARRIED

#### RECOMMENDATION

##### IT WAS MOVED AND SECONDED

To add \$6000.00 to the Rec. Centre budget for 2018 under capital to install a safety fence at the condenser.

– CARRIED

#### RECOMMENDATION

##### IT WAS MOVED AND SECONDED

To add \$15,000.00 to the Rec. Centre budget for 2018 to cover possible project development costs.

– CARRIED or DEFEATED

Opposed:

#### RECOMMENDATION

##### IT WAS MOVED AND SECONDED

To defer paving the driveway until a decision is made about constructing a new pool.

DEFEATED

---



# MINUTES

## Similkameen Recreation Commission

January 23, 2018 at 7.00pm  
Similkameen Recreation Centre

### 5. Survey 2017

#### RECOMMENDATION

##### IT WAS MOVED AND SECONDED

To proceed with original design concept on the basis of an updated Class D estimate  
– CARRIED

#### RECOMMENDATION

##### IT WAS MOVED AND SECONDED

To proceed on the basis of timeline as follows, 2018 to prepare for a referendum and 2019 to proceed with a referendum. – CARRIED

---

### 6. Business Arising

Election of Chair and appointment of Secretary was conducted by J. Shuttleworth.

Call for nominations for Chair – Charlene Cowling

No further nominations – C. Cowling appointed by acclamation.

Appointment of Secretary Karl Donoghue nominated and appointed by acclamation.

---

### 7. Adjournment

#### RECOMMENDATION

##### IT WAS MOVED AND SECONDED

– CARRIED or DEFEATED

Opposed:

**NEXT MEETING: February 27, 2018**

Similkameen Recreation Centre



# **MINUTES**

## **Similkameen Recreation Commission**

January 23, 2018 at 7.00pm  
Similkameen Recreation Centre

---

**Recreation Commission Chair**

---

**Recording Secretary**



**MINUTES**  
**Annual General Meeting**  
**Naramata Parks & Recreation Commission**  
Monday, January 22, 2018, 6:30 pm  
Naramata Fire Hall

Members Present: Dennis Smith (Chair), Richard Roskell, Maureen Balcaen, Jacqueline Duncan, Lyle Resh, Jeff Gagnon, Adrienne Fedrigo

Absent: None

Area 'E' Director Karla Kozakevich (RDOS Area 'E' Director)

Staff: Justin Shuttleworth (RDOS, Parks and Facilities Coordinator) arrived at 6:37pm, Deb Linton (Recreation Contractor)

Recording Secretary: Heather Lemieux

Guests None

---

1. APPROVAL OF AGENDA

**RECOMMENDATION**

**IT WAS MOVED AND SECONDED**

That the Agenda for the Naramata Parks & Recreation Annual General Meeting of January 22, 2018 be adopted and all presentations and reports be received.

CARRIED (UNANIMOUSLY)

---

2. APPROVAL OF LAST MEETING MINUTES - correction in Members Present, Jeff Gagnon arrived at 6:47 pm.

**RECOMMENDATION**

**IT WAS MOVED AND SECONDED**

That the minutes for the Naramata Parks & Recreation Annual General Meeting of January 23, 2017 be adopted as amended.

CARRIED (UNANIMOUSLY)

---

3. CHAIRS ANNUAL REPORT

Dennis Smith addressed members, staff and guests.



**MINUTES**  
**Annual General Meeting**  
**Naramata Parks & Recreation Commission**  
Monday, January 22, 2018, 6:30 pm  
Naramata Fire Hall

4. Directors Call for Nominations for Chairperson

4.1. Nominations called for. Dennis Smith nominated, nomination accepted. Dennis Smith stands for position of Chair.

4.2. Election of the Chairperson

That Dennis Smith be appointed as Chair of the Naramata Parks & Recreation Commission as per Bylaw 2732,2016 by acclamation.

CARRIED (UNANIMOUSLY)

5. Chairs Call for Nominations of Discretionary Commission Positions

5.1. Nominations called for the Vice Chair position. Jeff Gagnon nominated, nomination accepted. Jeff Gagnon stands for position of Vice Chair.

5.2. Election of Vice Chair

That Jeff Gagnon be appointed as Vice Chair of the Naramata Parks & Recreation Commission by acclamation.

CARRIED (UNANIMOUSLY)

6. ADJOURNMENT 6:40 pm

NEXT ANNUAL GENERAL MEETING: January 28th, 2019 - 6:30 pm, Naramata Fire Hall

Recreation Commission Chair

Recording Secretary



# MINUTES

## Naramata Parks & Recreation Commission

Monday, January 22, 2018, 6:30 p.m.  
Naramata Fire Hall

Members Present: Dennis Smith (Chair), Jacqueline Duncan, Maureen Balcaen, Jeff Gagnon, Lyle Resh, Richard Roskell, Adrienne Fedrigo

Absent: None

Area 'E' Director Karla Kozakevich (RDOS Area 'E' Director)

Staff & Contractors: Deb Linton (Recreation Contractor), Justin Shuttleworth (RDOS Parks & Facilities Coordinator), Heather Lemieux (Recording Secretary),

Guests: None

Delegations: None

---

### 1. APPROVAL OF AGENDA - Call to Order 6:41 p.m. Quorum Present.

#### RECOMMENDATION

#### IT WAS MOVED AND SECONDED

That the Agenda for the Naramata Parks & Recreation Meeting of January 22, 2018 be adopted and all presentations and reports be received.

CARRIED (UNANIMOUSLY)

---

### 2. APPROVAL OF LAST MEETING MINUTES

#### RECOMMENDATION

#### IT WAS MOVED AND SECONDED

That the minutes for the Naramata Parks & Recreation Meeting of November 27, 2017 be adopted as presented.

CARRIED

---

### 3. CORRESPONDENCE/DELEGATIONS - None

---



# MINUTES

## Naramata Parks & Recreation Commission

Monday, January 22, 2018, 6:30 p.m.  
Naramata Fire Hall

4. RDOS DIRECTOR REPORT - Karla Kozakevich reported on the following
    - 4.1. Grant opportunities post age-friendly plan - plan needs to be adopted by the RDOS Board. Discussed Age-Friendly plan, recognition and New Horizons grants.
      - 4.1.1. Tennis / Pickleball Courts - Discussed resurfacing plans, community donation and gas tax funding allocation. Project will proceed in 2018.
      - 4.1.2. Budget - Discussed services. ACTION - Deb Linton to post the 2018 Draft Budget on mynaramata.com for NPR commission members and community members to review and provide feedback.
  5. RDOS STAFF REPORT - Justin Shuttleworth reported on the following:
    - 5.1. Tree Canada plaque mount and location - ACTION - Justin Shuttleworth to send design concepts to NPR members.
    - 5.2. Parks Maintenance - Contract renewal underway.
  6. RECREATION CONTRACTOR REPORT - Deb Linton (Recreation Coordinator Contractor), report submitted.
    - 6.1. NPR Office Discussion - Discussed potential locations and funding. ACTION - Karla Kozakevich to ask if space is available in the water office and give a key and passcode to Deb Linton.
- 
7. COMMISSION MEMBER REPORTS - Report Submitted:
    - 7.1. NPR Vice Position - Discussed in AGM minutes
    - 7.2. Woodwackers Report - Lyle Resh presented a verbal report regarding the logging along 3rd track of the KVR. There is a concern of damage as a result of the logging, specifically issues related to drainage and the potential of damage to the KVR and Woodwackers trails in the spring. ACTION - Add ditches to key areas on the KVR to increase drainage.
    - 7.3. 2018 Priority Projects - Justin Shuttleworth, distributed *2018 NPR Project Summaries* and *2018 NPR Project Plans*. ACTION - Justin Shuttleworth to send *Commission Calendar* template to NPR members. The RDOS has filled new Project Management position. ACTION - Proceed with Wharf Park armouring as priority.





# MINUTES

## Naramata Parks & Recreation Commission

Monday, January 22, 2018, 6:30 p.m.  
Naramata Fire Hall

7.4. Generator Wraps - ACTION - Karla Kozakevich to follow up with Liisa Bloomfield, RDOS Engineer

7.4.1. Strategic Plan, Budget and 2018 Planning Summary - Justin Shuttleworth reported

7.4.2. Manitou Master Plan - plan leader discussion. Jeff Gagnon will be the plan leader.

---

### 8. BUSINESS ARISING

8.1. Commission Roles and Responsibilities - Justin Shuttleworth distributed volunteer hand books.

---

### 9. ADJOURNMENT 8:33 p.m.

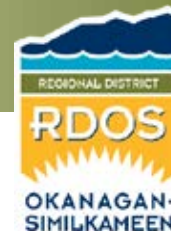
NEXT MEETING: February 26th, 2018, 6:30 p.m., Naramata Fire Hall

A handwritten signature in black ink, appearing to be "J. Shuttleworth", is written over a horizontal line.

Recreation Commission Chair

A handwritten signature in black ink, appearing to be "H. Gagnon", is written over a horizontal line.

Recording Secretary



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## Community Services Committee

Thursday, February 01, 2018

12:49 p.m.

## Minutes

---

### MEMBERS PRESENT:

Vice Chair M. Bauer, Village of Keremeos  
Director F. Armitage, Town of Princeton  
Director R. Barkwill, Alt. District of Summerland  
Director M. Brydon, Electoral Area "F"  
Director G. Bush, Electoral Area "B"  
Director R. Mayer, Alt. Electoral Area "G"  
Director B. Coyne, Electoral Area "H"  
Director A. Jakubeit, City of Penticton  
Director H. Konanz, City of Penticton

Director K. Kozakevich, Electoral Area "E"  
Director A. Martin, City of Penticton  
Director S. McKortoff, Town of Osoyoos  
Director M. Pendergraft, Electoral Area "A"  
Director T. Schafer, Electoral Area "C"  
Director J. Sentes, City of Penticton  
Director T. Siddon, Electoral Area "D"  
Director P. Waterman, District of Summerland

### MEMBERS ABSENT:

Chair R. Hovanes, Town of Oliver  
Director E. Christensen, Electoral Area "G"

Director T. Boot, District of Summerland

### STAFF PRESENT:

B. Newell, Chief Administrative Officer  
C. Malden, Manager of Legislative Services

---

#### A. APPROVAL OF AGENDA

##### **RECOMMENDATION 1**

##### **It was MOVED and SECONDED**

THAT the Agenda for the Community Services Committee Meeting of February 1, 2018 be adopted. - **CARRIED**

---

#### B. COMMUNITY HERITAGE REGISTER – HEDLEY WAR MEMORIAL CENOTAPH

1. Statement of Significance
2. Supporting Documentation

To provide information on the heritage value of the Hedley War Memorial Cenotaph, for future nomination to the RDOS Community Heritage Register.

##### **RECOMMENDATION 2**

##### **It was MOVED and SECONDED**

THAT the Committee recommend the Board support the nomination of Hedley War Memorial Cenotaph for inclusion on the RDOS Community Heritage Register. - **CARRIED**

---

**C. REGIONAL RECREATION APPROACH UPDATE – For Information Only**  
[PowerPoint Presentation](#)

---

**D. ADJOURNMENT**

By consensus, the Community Services Committee meeting adjourned at 1:05 p.m.

APPROVED:

CERTIFIED CORRECT:

---

M. Bauer  
Committee Vice Chair

---

B. Newell  
Chief Administrative Officer



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## Corporate Services Committee

Thursday, February 01, 2018

9:13 a.m.

## Minutes

---

### MEMBERS PRESENT:

Chair K. Kozakevich, Electoral Area "E"  
Vice Chair M. Bauer, Village of Keremeos  
Director F. Armitage, Town of Princeton  
Director R. Barkwill, Alt. District of Summerland  
Director M. Brydon, Electoral Area "F"  
Director G. Bush, Electoral Area "B"  
Director R. Mayer, Alt. Electoral Area "G"  
Director B. Coyne, Electoral Area "H"  
Director A. Jakubeit, City of Penticton

Director H. Konanz, City of Penticton  
Director A. Martin, City of Penticton  
Director S. McKortoff, Town of Osoyoos  
Director M. Pendergraft, Electoral Area "A"  
Director T. Schafer, Electoral Area "C"  
Director J. Sentes, City of Penticton  
Director T. Siddon, Electoral Area "D"  
Director P. Waterman, District of Summerland

### MEMBERS ABSENT:

Director T. Boot, District of Summerland  
Director E. Christensen, Electoral Area "G"

Director R. Hovanes, Town of Oliver

### STAFF PRESENT:

B. Newell, Chief Administrative Officer  
C. Malden, Manager of Legislative Services

---

### A. APPROVAL OF AGENDA

#### **RECOMMENDATION 1**

#### **It was MOVED and SECONDED**

THAT the Agenda for the Corporate Services Committee Meeting of February 1, 2018 be adopted. - **CARRIED**

---

### B. FORTISBC RATE DESIGN APPLICATION INTERVENTION – For Information Only

The Committee was provided an update on the RDOS/Anarchist Mountain Community Society intervention with the BC Utilities Commission regarding FortisBC rates.

---

### C. CORPORATE ACTION PLAN DESIGNATIONS – For Information Only

#### 1. Corporate Action Plan – Schedule A

The Committee discussed geographic weighting of the 2018 performance indicators.

---

Director Jakubeit entered the Boardroom at 9:40 a.m.

**D. CORPORATE DONATIONS AND NAMING RIGHTS POLICY – For Information Only****1. Corporate Donations and Naming Rights Policy - Draft**

The Committee discussed the draft Corporate Donation and Naming Rights policy.

---

**E. CLOSED SESSION****RECOMMENDATION 2****It was MOVED and SECONDED**

THAT in accordance with Section 90(1)(c) of the *Community Charter*, the Board close the meeting to the public on the basis of labour relations or other employee relations. - **CARRIED**

The meeting was closed to the public at 9:55 a.m.

The meeting was opened to the public at 10:45 a.m.

---

**F. ADJOURNMENT**

By consensus, the meeting adjourned at 10:45 a.m.

APPROVED:

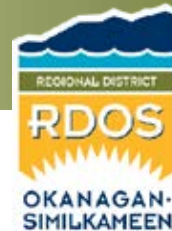
CERTIFIED CORRECT:

---

K. Kozakevich  
Committee Chair

---

B. Newell  
Corporate Officer



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## Environment and Infrastructure Committee

Thursday, February 01, 2018

10:50 a.m.

## Minutes

---

### MEMBERS PRESENT:

Chair M. Pendergraft, Electoral Area "A"  
Vice Chair T. Siddon, Electoral Area "D"  
Director F. Armitage, Town of Princeton  
Director M. Bauer, Village of Keremeos  
Director R. Barkwill, Alt. District of Summerland  
Director M. Brydon, Electoral Area "F"  
Director G. Bush, Electoral Area "B"  
Director R. Mayer, Alt. Electoral Area "G"  
Director B. Coyne, Electoral Area "H"

Director A. Jakubeit, City of Penticton  
Director H. Konanz, City of Penticton  
Director K. Kozakevich, Electoral Area "E"  
Director A. Martin, City of Penticton  
Director S. McKortoff, Town of Osoyoos  
Director T. Schafer, Electoral Area "C"  
Director J. Sentes, City of Penticton  
Director P. Waterman, District of Summerland

### MEMBERS ABSENT:

Director T. Boot, District of Summerland  
Director E. Christensen, Electoral Area "G"

Director R. Hovanes, Town of Oliver

### STAFF PRESENT:

B. Newell, Chief Administrative Officer  
C. Malden, Manager of Legislative Services  
J. Dougall, Manager of Development Services

---

### A. APPROVAL OF AGENDA

#### **RECOMMENDATION 1**

#### **It was MOVED and SECONDED**

THAT the Agenda for the Environment and Infrastructure Committee Meeting of February 1, 2018 be adopted. - **CARRIED**

---

### B. DELEGATION

1. Michael Bezener, Director – ECommunity Place and Locatee Lands Project
  - a. Presentation

Mr. Bezener provided an update regarding the ECommunity Place and Locatee Lands Project.

[briefing note](#)

#### **It was MOVED and SECONDED**

That the Board of Directors provide a letter of support for the Ecommunity Place Floodplain Re-engagement project submission to Okanagan Basin Water Board. – **CARRIED**

---

---

**C. DELEGATION**

1. Suzette Cohen
2. Elizabeth Bent
3. Christine Kruger
4. Amanda Kruger

[presentation](#)

Ms. Cohen, Ms. Bent, Ms. Kruger and Ms. Kruger addressed the Committee as a representative of owners of Locatee in Marron Valley regarding compost facility siting.

---

**D. SITING OF ORGANIC MANAGEMENT FACILITIES – For Discussion**

1. Regional Compost Facility: Siting and Financial Considerations Presentation

*This item was deferred from the January 18, 2018 Environment and Infrastructure Committee Meeting.*

**RECOMMENDATION 2**

Director Sentes requested the recommendation be divided.

**It was MOVED and SECONDED**

THAT Administration be directed to re-engage with regard to the Marron Valley site. -  
**DEFEATED**

**It was MOVED and SECONDED**

THAT Administration be directed to re-engage with regard to the Summerland site.  
**DEFEATED**

---

**E. SHINISH CREEK – CROWN LAND TENURE RENEWAL**

To renew existing License of Occupation Tenure over Crown Lands (File No. 342004) for 30 years.

**RECOMMENDATION 3****It was MOVED and SECONDED**

THAT the Board of Directors endorse the Crown Land Tenure Application for Renewal of Existing Access over Crown Land - File 3410928 associated with Shinish Creek Diversion Infrastructure. - **CARRIED**

---

**F. ADJOURNMENT**

By consensus, the Environment and Infrastructure Committee meeting adjourned at 12:30 p.m.

APPROVED:

CERTIFIED CORRECT:

---

M. Pendergraft  
Environment and Infrastructure Committee Chair

---

B. Newell  
Chief Administrative Officer





## REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

### BOARD of DIRECTORS MEETING

Minutes of the Regular Board Meeting of the Regional District of Okanagan-Similkameen (RDOS) Board of Directors held at 1:17 p.m. Thursday, February 1, 2018 in the Boardroom, 101 Martin Street, Penticton, British Columbia.

---

#### MEMBERS PRESENT:

Chair K. Kozakevich, Electoral Area "E"  
Vice Chair M. Bauer, Village of Keremeos  
Director F. Armitage, Town of Princeton  
Director R. Barkwill, Alt. District of Summerland  
Director M. Brydon, Electoral Area "F"  
Director G. Bush, Electoral Area "B"  
Director R. Mayer, Alt. Electoral Area "G"  
Director B. Coyne, Electoral Area "H"  
Director A. Jakubeit, City of Penticton

Director H. Konanz, City of Penticton  
Director A. Martin, City of Penticton  
Director S. McKortoff, Town of Osoyoos  
Director M. Pendergraft, Electoral Area "A"  
Director J. Sentes, City of Penticton  
Director T. Schafer, Electoral Area "C"  
Director T. Siddon, Electoral Area "D"  
Director P. Waterman, District of Summerland

#### MEMBERS ABSENT:

Director T. Boot, District of Summerland  
Director E. Christensen, Electoral Area "G"

Director R. Hovanes, Town of Oliver

#### STAFF PRESENT:

B. Newell, Chief Administrative Officer  
C. Malden, Manager of Legislative Services

---

#### A. APPROVAL OF AGENDA

##### **RECOMMENDATION 1 (Unweighted Corporate Vote – Simple Majority)**

##### **IT WAS MOVED AND SECONDED**

THAT the [Agenda](#) for the RDOS Board Meeting of February 1, 2018 be adopted. - **CARRIED**

---

#### 1. Consent Agenda – Corporate Issues

- a. Okanagan Falls Parks & Recreation Commission – December 14, 2017  
*THAT the Minutes of the December 14, 2017 Okanagan Falls Parks & Recreation Commission be received.*
- b. Kaleden Recreation Commission – December 19, 2017  
*THAT the Minutes of the December 19, 2017 Kaleden Recreation Commission be received.*
- c. Naramata Water Advisory Committee AGM – January 9, 2018  
*THAT the Minutes of the January 9, 2018 Naramata Water Advisory Committee Annual General Meeting be received.*
- d. Community Services Committee – January 18, 2018  
*THAT the Minutes of the January 18, 2018 Community Services Committee be received.*

- e. Corporate Services Committee – January 18, 2018  
*THAT the Minutes of the January 18, 2018 Corporate Services Committee be received.*
  - f. Environment and Infrastructure Committee – January 18, 2018  
*THAT the Minutes of the January 18, 2018 Environment and Infrastructure Committee be received.*
  - g. Planning and Development Committee – January 18, 2018  
*THAT the Minutes of the January 18, 2018 Planning and Development Committee be received.*
- THAT staff be directed to initiate the Small Holdings One (SH1) Zone Review Amendment Bylaw No. 2797, 2018.*
- h. Protective Services Committee – January 18, 2018  
*THAT the Minutes of the January 18, 2018 Protective Services Committee be received.*
  - i. RDOS Regular Board Meeting – January 18, 2018  
*THAT the minutes of the January 18, 2018 RDOS Regular Board meeting be adopted.*

**RECOMMENDATION 2 (Unweighted Corporate Vote – Simple Majority)**

**IT WAS MOVED AND SECONDED**

THAT the Consent Agenda – Corporate Issues be adopted. - **CARRIED**

---

**2. Consent Agenda – Development Services**

- a. Development Variance Permit Application – 81-8598 Highway 97, Electoral Area “C”
  - i. Permit No. C2018.005-DVP
  - ii. Responses Received

*THAT the Board of Directors approve Development Variance Permit No. C2018.005-DVP.*

**RECOMMENDATION 3 (Unweighted Rural Vote – Simple Majority)**

**IT WAS MOVED AND SECONDED**

THAT the Consent Agenda – Development Services be adopted. - **CARRIED**

---

**B. DEVELOPMENT SERVICES – Rural Land Use Matters**

1. Letter of Concurrence (Telus) – 4204 33<sup>rd</sup> Street, Electoral Area “A”
  - a. Representation
  - b. Responses Received

To allow for the replacing of an existing wireless facility at 4804 33<sup>rd</sup> Street with a new monopole wireless communication facility at 4204 33<sup>rd</sup> Street.

**RECOMMENDATION 4 (Unweighted Rural Vote – Simple Majority)****It was MOVED and SECONDED**

THAT the Board of Directors authorize a “Letter of Concurrence” to be sent to Innovation, Science, and Economic Development Canada in relation to a proposed telecommunication tower to be located at 4204 33<sup>rd</sup> Street, Osoyoos. - **CARRIED**

---

2. Zoning Bylaw Amendment – 2128 Beaverdell Road, Electoral Area “D”
  - a. Bylaw No. 2455.31, 2017
  - b. Responses Received

*The public hearing for this item was held Thursday, February 1, 2018 at 9:00 a.m. in the RDOS Board Room located at 101 Martin Street, Penticton.*

[Additional information received at public hearing](#)

To allow for the subdivision of three parcels.

**RECOMMENDATION 5 (Unweighted Rural Vote – 2/3 Majority)****It was MOVED and SECONDED**

THAT Bylaw No. 2455.31, 2017, Electoral Area “D” Zoning Amendment Bylaw be read a third time, as amended and adopted. - **CARRIED**

---

3. Amendment of a Development Variance Permit; and Discharge of a Statutory Covenant – 1038 Lower Debeck Road, Electoral Area “E”
  - a. Amended Permit No. E-01-02212.010

To allow for the retention of an accessory dwelling on the subject property.

**RECOMMENDATION 6 (Unweighted Rural Vote – Simple Majority)****It was MOVED and SECONDED**

THAT the Board of Directors approve the deletion of Section 3(ii) of Development Variance Permit No. E-01-02212.010. - **CARRIED**

**RECOMMENDATION 7 (Unweighted Corporate Vote – Simple Majority)****It was MOVED and SECONDED**

THAT the Board of Directors approve the discharge of Statutory Covenant No. KR087583 from the land described as Lot 1, District Lot 210, SDYD, Plan KAP52397. - **CARRIED**

---

**C. PUBLIC WORKS****1. Application for OBWB – 2018 Water Conservation and Quality Improvement Grant**

The OBWB requires that all WCQI grant applications be accompanied by a resolution of support from the organization's local government council or board (this includes projects submitted by staff of local government; all projects must receive support from their council/board).

**RECOMMENDATION 8 (Unweighted Corporate Vote – Simple Majority)****It was MOVED and SECONDED**

THAT the Board of Directors forward a resolution of support to the Okanagan Basin Water Board for the following applications to the 2018 OBWB Water Conservation and Quality Improvement (WCQI) Grant program:

- Vaseux Lake – Land Use and Water Quality Assessment (RDOS)
- Resilient Landscape Outreach Program (RDOS)

**CARRIED**

---

**2. Parkland Dedication – Electoral Area “H”**

To determine the required parkland dedication as the appropriate option for the proposed subdivision at 3391 Princeton – Summerland Road.

**RECOMMENDATION 9 (Weighted Corporate Vote – Majority)****It was MOVED and SECONDED**

THAT the requirement of parkland dedication be accepted in the form of 5% dedication of land for the subdivision of Lot A, District Lot 2078, KDYD, Plan 10338.

**CARRIED**

---

**D. COMMUNITY SERVICES – Protective Services****1. Regional Fire Service Bylaw**

- a. Bylaw No. 2792, 2017
- b. Bylaw No. 2792, 2017 – Inventory
- c. Letter from Anarchist Mountain Fire Department dated January 2, 2018
- d. Kaleden Feedback
- e. Consultant Summary of Changes
- f. Consultant's Mark-Ups

**It was MOVED and SECONDED**

THAT consideration of Bylaw No. 2792 Regional Fire Service Bylaw be postponed to the March 15 meeting. - **CARRIED**

Opposed: Directors Coyne Konanz, Martin, Jakubeit

---

## E. LEGISLATIVE SERVICES

### 1. Dog Control / Animal Control Contract and Bylaw Enforcement Officer Contract

To secure service providers to respond to and investigate dog, animal, noise, land use, untidy and unsightly property and other regulatory bylaw related complaints within RDOS Electoral Areas “A”, “B”, “C”, “D”, “E”, “F”, “G” and “H”.

#### **RECOMMENDATION 10 (Weighted Participant Vote – Majority)**

Participants: Electoral Areas “A”, “B”, “C”, “D”, “E”, “F” and “G”

#### **It was MOVED and SECONDED**

THAT a three (3) year contract for combined Dog Control Services for Electoral Areas “A”, “B”, “C”, “D”, “E”, “F”, “G” and for Animal Control Services for Electoral Areas “B” and “G” be awarded to South Okanagan Security Services Ltd. - **CARRIED**

#### **RECOMMENDATION 11 (Weighted Participant Vote – Majority)**

Participants: Electoral Areas “A”, “B”, “C”, “D”, “E”, “F”, “G” and “H”

#### **It was MOVED and SECONDED**

THAT a three (3) year contract for regulatory Bylaw Enforcement Officer services for Electoral Areas “A”, “B”, “C”, “D”, “E”, “F”, “G” and “H” be awarded to South Okanagan Security Services Ltd. - **CARRIED**

---

### 2. Appointment of Bylaw Enforcement and Animal Control Officers

#### **RECOMMENDATION 12 (Unweighted Corporate Vote – Simple Majority)**

#### **It was MOVED and SECONDED**

THAT the Board rescind all current appointments of Bylaw Enforcement Officers and Animal Control Officers for the Regional District of Okanagan Similkameen; and

THAT the Board appoint Don Lowndes, of South Okanagan Security Services Ltd. as an Animal Control Officer for the Regional District of Okanagan Similkameen; and

THAT the Board appoints Don Moore, Ken Stockmann, and Cliff Hooper of South Okanagan Security Services Ltd., each as a Bylaw Enforcement Officer and an Animal Control Officer for the Regional District of Okanagan Similkameen.

**CARRIED**

---

### 3. RDOS Fees and Charges Bylaw No. 2787, 2018

- a. Bylaw No. 2787, 2018 – Clean Copy
- b. Bylaw No. 2787, 2018 – Marked-Up Copy

#### **RECOMMENDATION 13 (Weighted Corporate Vote – Simple Majority)**

#### **It was MOVED and SECONDED**

THAT Regional District of Okanagan-Similkameen Fees and Charges Bylaw No. 2787, 2018 be read a first and second time. - **CARRIED**

---

4. Waste Management Service Regulatory Bylaw No. 2796, 2018
  - a. Bylaw No. 2796, 2018 – Draft
  - b. Bylaw No. 2796 Summary of Additions, Wording Changes, Deletions – Schedule A

To update and refine current Waste Management Service Regulatory Bylaw 2535, 2014.

**RECOMMENDATION 14 (Weighted Participant Vote – Majority)**

Participants: Village of Keremeos, Town of Oliver, City of Penticton, Electoral Areas “B”, “C”, “D”, “E”, “F”, and “G”

**It was MOVED and SECONDED**

THAT Bylaw No. 2796 Regional District of Okanagan-Similkameen Waste Management Services Regulatory Bylaw be read a first, second, and third time. - **CARRIED**

---

5. SILGA Community Excellence Awards Program

To share the RDOS’s innovative initiatives by nominating the RDOS South Okanagan Conservation Fund Program for a SILGA Community Excellence Award in the Environmental Sustainability Category.

**RECOMMENDATION 15 (Unweighted Corporate Vote – Simple Majority)**

**It was MOVED and SECONDED**

THAT the Board of Directors support a nomination to SILGA’s Community Excellence Awards program for the South Okanagan Conservation Fund Program. - **CARRIED**

---

**F. CAO REPORTS**

1. Verbal Update
- 

**G. OTHER BUSINESS**

1. Chair’s Report
- 

2. Directors Motions

- a. Notice of Motion - SILGA Resolutions (Kozakevich / Sentes)

- i. Doctor Caseload Formula Based on Population

- ii. Equitable Access to Free Prescription Coverage for Persons with Life-Threatening Illness
-

**3. Board Members Verbal Update**

---

**H. ADJOURNMENT**

By consensus, the meeting adjourned at 2:36 p.m.

APPROVED:

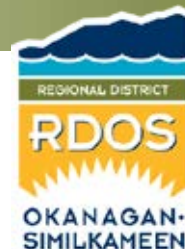
CERTIFIED CORRECT:

---

K. Kozakevich  
RDOS Board Chair

---

B. Newell  
Corporate Officer



**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** 2016 Regional Growth Strategy 'Snapshot'

---

### **Administrative Recommendation:**

For information only.

---

### **Background:**

Once a Regional Growth Strategy (RGS) is adopted, the *Local Government Act* (LGA) requires that ongoing monitoring be established to assess implementation and measure progress being made towards the stated objectives.

An original set of indicators was established in 2008, and a selection of ten key indicators was chosen to start monitoring the RGS once it was adopted in 2010. Since 2010, some indicators have proven to be difficult to track, suffer from data challenges, or poorly represent the goal with which they are associated. These have been updated and replaced as necessary as part of the 2016 RGS revision process.

There are now 16 indicators tracking the performance of the goals of the seven policy areas. Two additional context indicators show population growth trends against which change in other indicators can be made more meaningful. The indicators have been selected to balance fidelity to the goals with pragmatic concerns of data collection and reporting frequency. Data for all the indicators are available freely from trusted sources (including internal regional district processes), at least every two years.

### **Alternative:**

That the Board not receive the 2016 Regional Snapshot, Volume 8.

### **Analysis:**

A region, such as the South Okanagan, is a complex system of interdependencies and relationships, politically, economically, socially and environmentally. The use of performance indicators has limitations, but over the long term, the data can be used to show certain trends or conditions. Fluctuations in data collected annually does not necessarily indicate a trend, per se, but may be a result of minor variations in data or variations that are insignificant statistically.

The new format of the 2015 and 2016 Snapshot provides the reader with a longer term trend as well as the annual difference between the previous year of data collection whenever possible. The population data is based on the 2016 census data that shows that the 5 year overall growth rate since 2011 was 2.75% for the RDOS and 2.47% for the South Okanagan, up from the previous five year period (2006-2011) of 1.57% for the RDOS and 1.8% for the South Okanagan.

Almost half the regions' population is located within the City of Penticton at 48% with the Electoral Areas accounting for 22% of the overall population.

---



---

Some highlights from the 2016 Snapshot include indicators that are both encouraging, where data shows positive changes to sustainability, and where data is showing a negative trend. Below are the indicators for 2016 that show positive trends:

- Housing starts are up by 6% and as well, 76% of all housing starts occurred in primary growth areas;
- Less new dwelling units were of single family units (43% down from a historical 67%);
- The number of businesses with employees in the South Okanagan increased by 68;
- The total value of building permits for residential, commercial, industrial and institutional increased by 98%;

Below are the indicators showing a negative trend for 2016:

- The median house price went up by 32% and the affordability ratio worsened from 6.7 to 7.8;
- Average daily water consumption per person appears to have increased;
- Overall regional bus ridership decreased by 2.8%; however, the Okanagan Similkameen (Unit 745) route did increase ridership;
- Crime rate increased by 4.1 offences per 1000 of population (up to 97.6/1000) and remains above the Provincial average of 77.4;
- Average residential energy consumption increased;

Other indicators remained neutral or unchanged between 2015 and 2016.

Copies of the 2016 Snapshot will be distributed to all member municipalities, other affected local governments, and will be available on the RDOS website.

**Respectfully submitted:**

E. Riechert

E. Riechert, Planner

**Endorsed by:**



B. Dollevoet, Development Services Manager

Attachments: 2016 Regional Snapshot, Vol 8, 2016

2016

# REGIONAL SNAPSHOT



SOUTH OKANAGAN REGIONAL GROWTH STRATEGY. VOL. 8, 2016







## Table of Contents

|                                                        |           |
|--------------------------------------------------------|-----------|
| <b>INTRODUCTION</b>                                    | <b>5</b>  |
| <b>CONTEXT</b>                                         | <b>6</b>  |
| <b>SECTION 1 - HOUSING AND DEVELOPMENT</b>             | <b>8</b>  |
| <b>SECTION 2 – ECOSYSTEMS, NATURAL AREAS AND PARKS</b> | <b>13</b> |
| <b>SECTION 3 – INFRASTRUCTURE AND TRANSPORTATION</b>   | <b>15</b> |
| <b>SECTION 4 – HEALTH AND SAFETY</b>                   | <b>17</b> |
| <b>SECTION 5 – REGIONAL ECONOMIC DEVELOPMENT</b>       | <b>21</b> |
| <b>SECTION 6 – ENGAGEMENT AND COLLABORATION</b>        | <b>23</b> |
| <b>SECTION 7 – ENERGY EMISSIONS AND CLIMATE CHANGE</b> | <b>24</b> |

## Introduction

---

The *Local Government Act* requires a regional district to measure its progress on a Regional Growth Strategy (RGS). Performance indicators have been selected for the South Okanagan RGS to allow the Regional District of Okanagan-Similkameen (RDOS) to monitor its implementation and progress towards the vision articulated by the community.

An original set of indicators was established in 2008, and a further selection of ten key indicators was chosen to start monitoring the RGS once it was adopted in 2010. The selected indicators were based on the seven goals of the RGS. A long list of indicators, derived from a literature review of existing or proposed regional growth strategy monitoring programs from regional districts in British Columbia and other indicator programs, was refined based on how well they suited RGS goals, data availability, and reliability. Since 2010, some indicators have proven to be difficult to track, suffer from data challenges, or poorly represent the goal with which they are associated. As a result, these have been updated and replaced as necessary as part of the 2016 revisions.

There are now 16 indicators tracking the performance of the goals of the seven policy areas. Two additional context indicators show population growth trends against which change in other indicators can be made more meaningful. Indicators have been selected to balance fidelity to the goals with pragmatic concerns of data collection and reporting frequency. Data for all the indicators are available freely from trusted sources (including internal regional district processes), at least every two years.

This is the second volume of indicators produced since the 2016 Snapshot update. This 2016 Snapshot will show any additional data available since Volume 7, 2015 was produced.

---

# CONTEXT



## POPULATION GROWTH

---

### INDICATOR

### WHAT'S GOING ON: Change since last period

*% annual change in population*

Based on a 2016 census data, the five-year growth rate for the RDOS since 2011 is 2.75%, up since the last five-year period's (2006 to 2011) growth rate of 1.57%. For the South Okanagan the rate increased to 2.47% up from 1.80%.

*Total regional population for 2016*

RDOS population of 83,022 (growth of 2280 people since 2011) and for Plan area- 70,595 (growth of 1743 since 2011)

*S. Okanagan population for 2016*

---

Population growth in the RDOS since 2006 has been much lower than was originally projected when the RGS was developed. The projected growth at the time (for the RDOS as a whole) was based on an expected annual increase of 1.45%, which would result in an additional 29,000 residents by 2031; the projected average annual growth has been revised down considerably to approximately 0.6%.

The current projections by BC Stats resume assumptions for more robust growth from 2016 to 2041, with an annual rate of 0.84%; the area are projected to add approximately 12,000 or 13,000 new residents by 2041.<sup>1</sup> These figures do not include population numbers for on-reserve First Nations in the RGS area (Penticton Indian Band, Osoyoos Indian Band).

Within the RGS Plan Area Penticton makes up approximately 48% of the population (Figures 5 and 6) with an increase of 884 new residents between 2011 and 2016. The Electoral Area populations have shown an increase of 180 new residents during the same time period.

---

<sup>1</sup> Population projections from BC Stats P.E.O.P.L.E. are only available at certain scales; projections for the RDOS have been used to develop projections for the RGS study area.



**Figure:** RGS Study Area, population by sub-region, 2016 census data

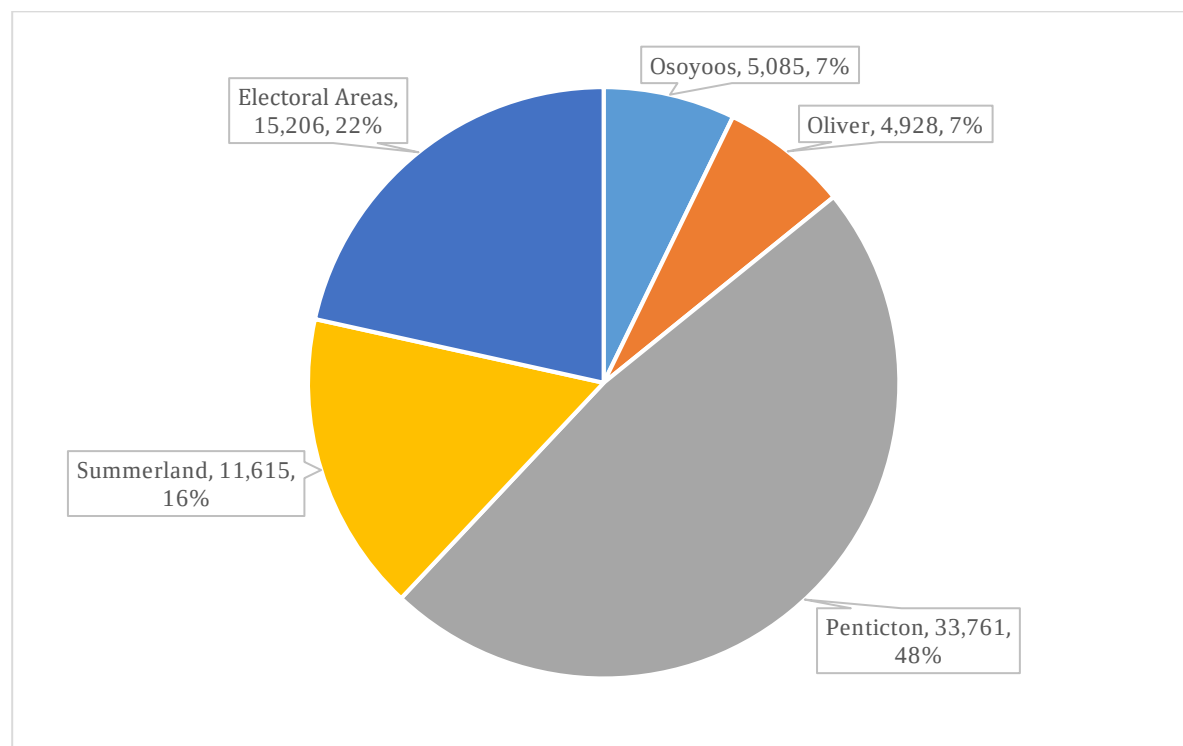
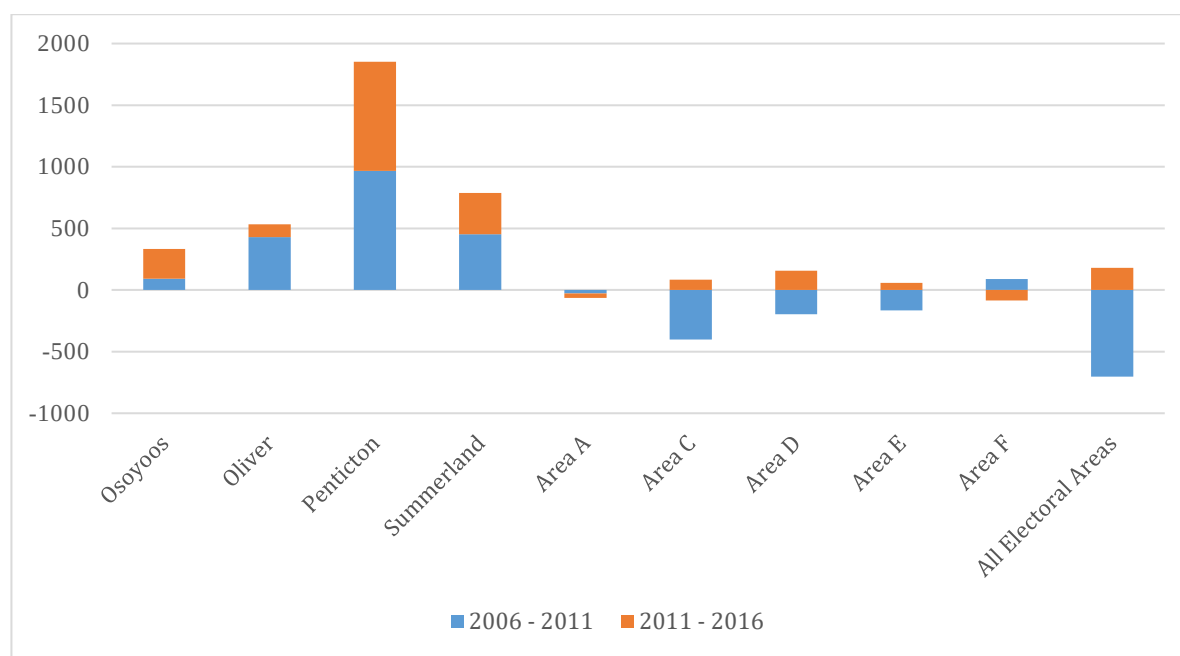


**Figure:** 10-Year Growth by area, 2006 to 2016



Source: BC Stats



## SECTION

# 1

## HOUSING AND DEVELOPMENT

### GOAL

*Focus development in serviced areas in designated Primary Growth Areas and Rural Growth Areas.*

#### INDICATOR

#### HOW ARE WE DOING: Change since last period

**1.1)** *Percent of housing starts in primary growth/ rural areas*



**Well:** housing starts in primary growth areas increased by 6%

**1.2)** *Hectares change (inclusions/exclusions) to ALR*



**Little change:** only 1.3 hectares were excluded from the ALR.

**1.3)** *Median home prices (CPI adjusted)*



**Poorly:** Median home price increased by 32.5%, a detriment for affordability.

**1.4)** *Affordability ratio (median home price to median household income)*



**Poorly:** The affordability ratio worsened, increasing from 6.7 to 7.8, well beyond common thresholds of 3.0 or 3.5.

**1.5)** *Number of housing starts by type*



**Well:** only 43% of new dwellings were single family units compared to the historic average of approximately 67%.

### 1.1) Percent of housing starts in primary areas / rural areas

This indicator measures the number of new housing units built<sup>2</sup> in primary growth areas and all rural areas. This is important as a means of understanding growth within the RDOS, to ensure residential areas can be effectively and efficiently serviced, as well as protecting important areas for agriculture and biodiversity. The RGS strongly encourages the development of compact communities. In 2016,

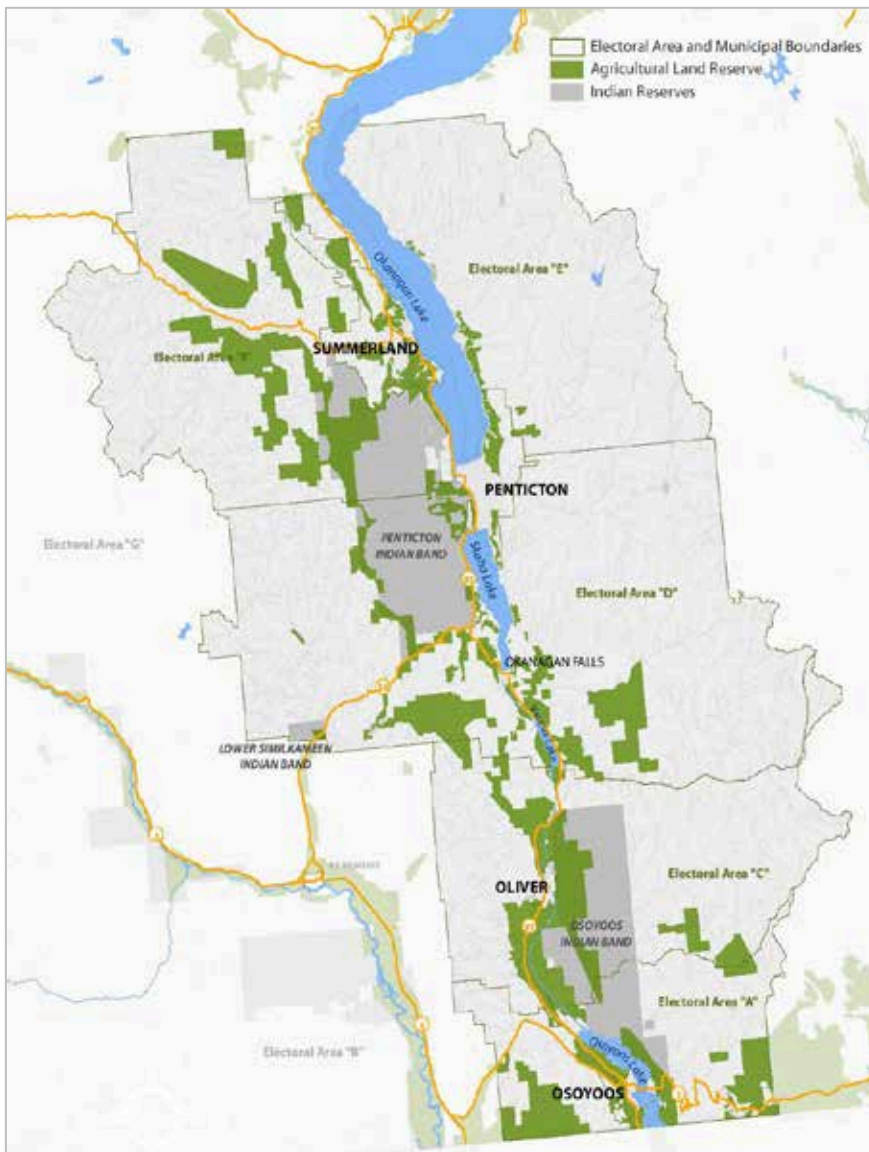
<sup>2</sup> Based on residential building permits issued.

76% of housing starts occurred in the primary growth areas, up from 70% the previous year. This reflects a 6% shift from rural areas.

## 1.2) Hectares change to ALR

This indicator tracks the success of protecting agricultural land by measuring the amount of land that has been added or removed annually from the Agricultural Land Reserve (ALR), within the RGS study area. This is determined through changes to ALR boundaries in Agricultural Land Commission (ALC) mapping each year.

**Figure:** ALR land within the RGS



Protection of this land is important as only 5% of BC's land is suitable for farming, making farmland a valuable commodity. With the goal of protecting agricultural land, the ALR recognizes the importance of agriculture as an economic driver, and important local food source. Within the south Okanagan, agriculture also forms an integral part of the local and regional history.

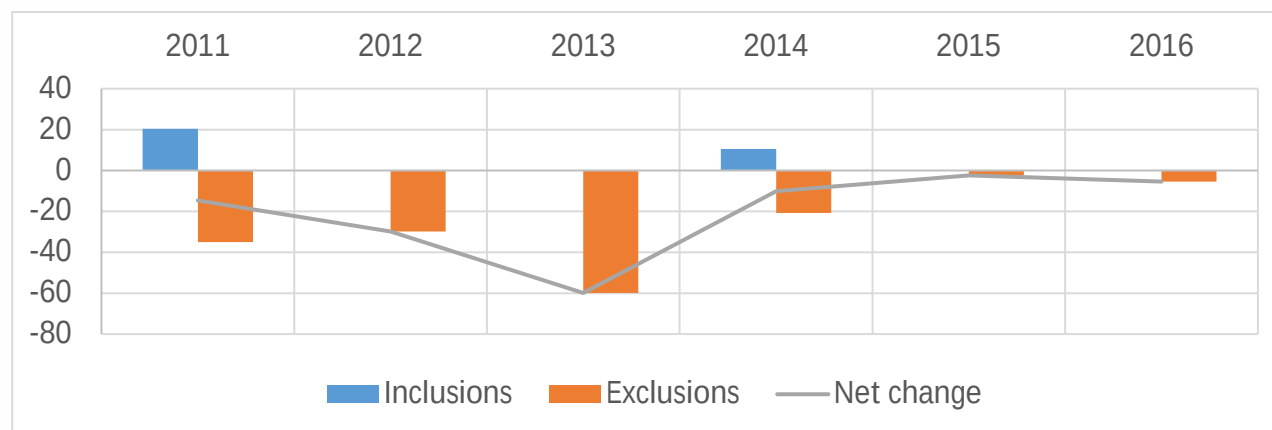
One of the key directives in the RGS is the protection of farmland and the agriculture industry in the south Okanagan by promoting retention of farmland and directing development to established growth areas<sup>3</sup>.

Between 2015 and 2016 a total of 5.5 hectares were removed from the ALR; however, of this total 4.4 hectares were a result of updating a mapping error.

<sup>3</sup> Farming activities also occur on agricultural land that is not in the ALR, and land in the ALR may not be actively farmed.

Further, the rate of decrease has slowed in recent years, with only 5.5 hectares of ALR land lost in 2016, of that 4.2 hectares is noted as a mapping error.

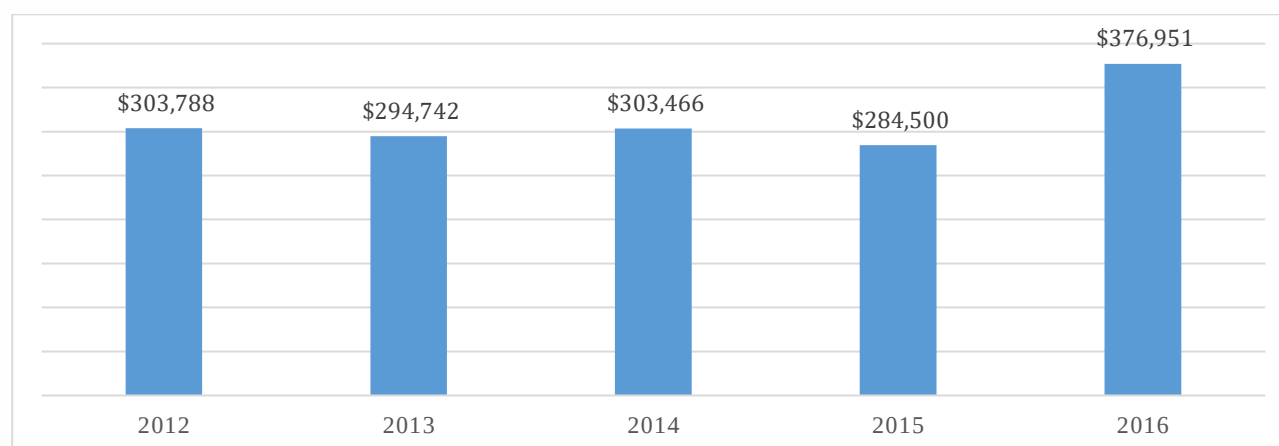
**Figure:** Hectares of ALR inclusions and exclusions, annually



### 1.3) Median home price (CPI adjusted)

Taken as a general measure of affordability, the increase of 32.5% in median house price since 2015 is seen as a negative change in terms of affordability. This indicator uses home values from BC Assessment reported in CPI adjusted dollars to ensure comparability with past years. The median house price for 2016 may be reflecting a few expensive multi-million dollar sales (e.g. wineries).

**Figure:** Median home price (CPI adjusted), annually



Source: BC Assessment – Assessed value

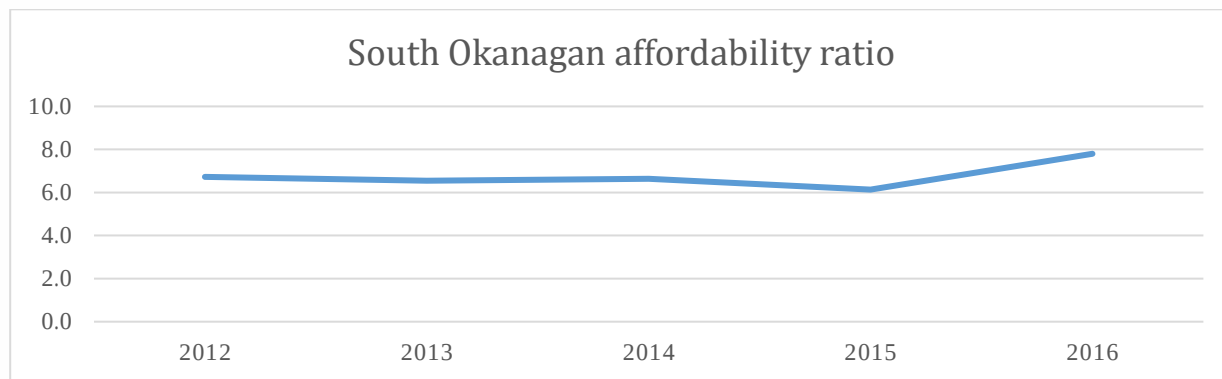
### 1.4) Affordability ratio: Median home price to median household income

By comparing home prices to income, this indicator gives an idea as to how accessible housing is to residents located within the RGS Plan area. Typically, a ratio of approximately 3.0 to 3.5 is considered a threshold for affordability, i.e., three to three and a half times the average household income is

needed to purchase an average home (this is the inverse of another common metric – the “shelter-to-income” ratio - which assumes 30% of a household income should be enough to cover housing costs).

In the RGS study area, the affordability ratio has worsened significantly from 6.1 to 7.8 from 2015 to 2016 as the median house price increased while median household income is assumed to increase by the historic annual average (2006 – 2011) of 1.5%. A ratio of 7.8 – indicating it will take approximately eight times the median household salary to purchase a home – is still well above the threshold for affordability.

**Figure:** Affordability ratio: median home price to median household income. 2012 to 2016

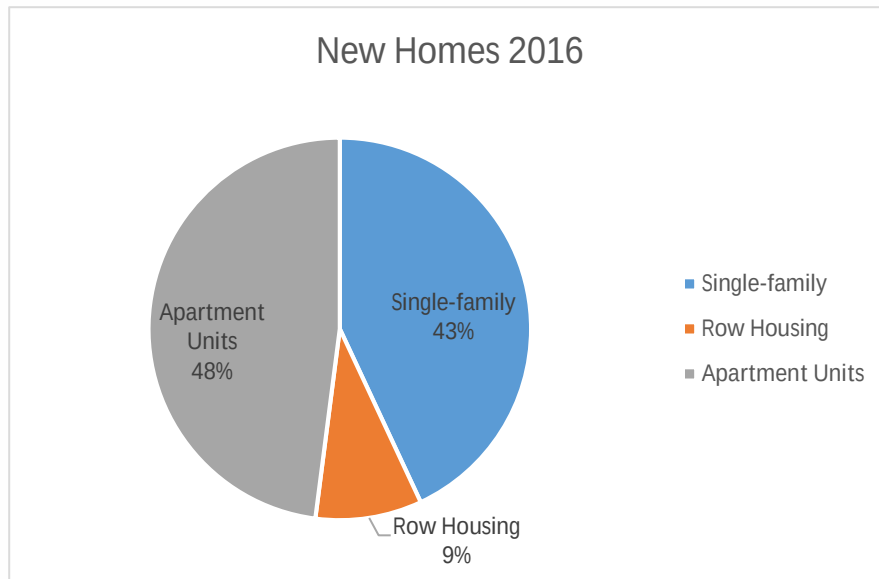


Source: Median home prices, BC Assessment; Median household income projected from 2011 Census data

### 1.5) Housing Diversity/ Choice: Number of new homes by structural type

This indicator measures the percentage mix of new housing starts by structural type; that is, the number of units that are single family homes, row houses, and apartment units. The range of housing types found within the total number has the potential of indicating overall community sustainability.

The RGS strongly encourages the development of compact, complete communities in the South Okanagan. Specifically, developing complete communities that are accessible to their residents requires a mix of housing types. Generally, multi-unit dwellings are more affordable than single detached dwellings.



Between 2015-2016, the 263 single-family homes that were built represented only about 43% of all new units. This is significantly less than historic average of 68% and indicates new housing is more diversified with other dwelling types.

Source: BC Stats – Building Permits

## SECTION

# 2

## ECOSYSTEMS, NATURAL AREAS AND PARKS

Spotthill Lake © RGS

### GOAL

*Protect the health and biodiversity of ecosystems in the south Okanagan.*

#### INDICATOR

#### HOW ARE WE DOING: Change since last period

**2.1)** Percent of land base that is parkland and protected areas



**No Change** protected land stayed steady at 11.6% between 2015 and 2016.

**2.2)** Average daily water consumption per person



**Poorly:** consumption appears to have increased by 29 m<sup>3</sup> per person between 2015 and 2016

**2.3)** Average kilograms of daily waste landfilled per person



**No change:** waste landfilled remained at 1.41 kg between 2015 and 2016

#### 2.1) Percent of land base that is parkland and protected areas

This indicator measures the percentage of total land area of parks and protected natural areas in the South Okanagan. It includes lands zoned as a park and lands owned by The Nature Trust of BC, the Nature Conservancy, Ducks Unlimited and the Land Conservancy.

The Okanagan valley supports some of the rarest flora and fauna in Canada. The policies of the RGS strongly support the conservation, protection and enhancement of ecologically sensitive lands and the retention of open spaces, parks and large rural holdings.

From 2015 to 2016, no change was observed to the amount of land protected.

#### 2.2) Average daily water consumption per person

Water availability is a concern in the South Okanagan. As the region grows in population, water supply will continue to be an issue. The RGS includes eight policies for communities, organizations and governments to work together to ensure future water sustainability.



This indicator uses combined residential and irrigation usage data collected from eight water utilities of the South Okanagan; however, 2016 water consumption numbers were available from only 7 utilities at time of printing.

Average water consumption per person appears to have increased slightly between 2015- 2016; however, there were also discrepancies between service area populations.

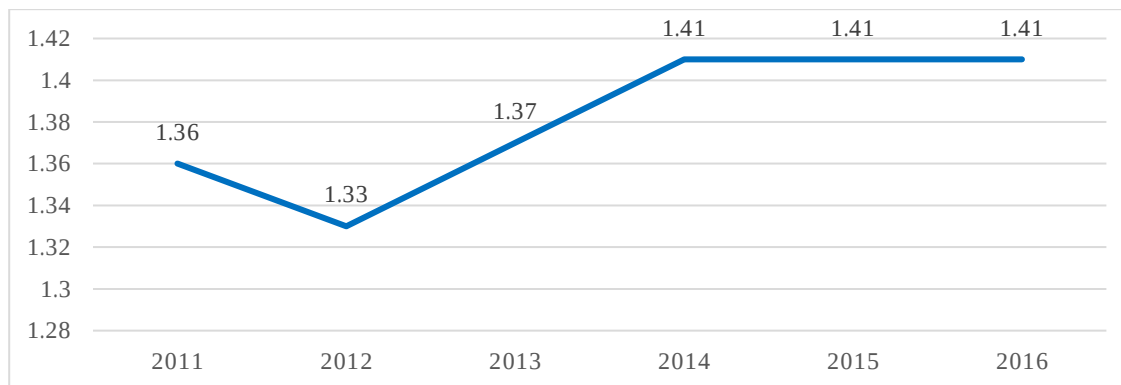
### 2.3) Average kilograms of daily waste landfilled per person (kg/day/capita)

This indicator consists of measurements taken from the Campbell Mountain landfill, not including diverted waste (i.e., recycled).

The RGS speaks directly to reducing solid waste production by promoting and encouraging waste reduction, through best practices, public awareness and actions.

Between 2015 and 2016, the average daily waste per capita remained the same at 1.41 kg.

**Figure:** Average daily waste per year (kg/day/capita): 2011 to 2015



## SECTION

# 3



## INFRASTRUCTURE AND TRANSPORTATION

### GOAL

*Support efficient and effective infrastructure services and an accessible multi-modal transportation network.*

#### INDICATOR

#### HOW ARE WE DOING: Change since last period

**3.1) Total annual regional bus ridership**



**Poorly:** ridership decreased - 2.8% overall.

### 3.1) Total annual regional bus ridership

This indicator measures the number of trips taken on BC Transit buses within each BC Transit business unit of the RGS area. South Okanagan residents depend on a municipal and provincial transportation network and services for work, recreation and day-to-day travel. While two business units saw increased ridership, overall ridership in the Region decreased by - 2.8% between 2015 and 2016. Ridership increases were seen on the Okanagan Similkameen (Unit 745) and the Osoyoos (Unit 747).

BC Transit reports data by “business units”, areas that can consist of single bus routes or multiple routes. The three business units presented below include the following routes:

- **Osoyoos business unit 747:** Routes 1 Osoyoos ,2 Osoyoos/Penticton, 3 Osoyoos/Kelowna
- **Summerland business unit 764:** Route 1 Summerland to Penticton
- **Okanagan-Similkameen business unit 745:** Routes 10 Naramata/ 20 Ok Falls- Penticton/ 21 Ok Falls Town Local
- **Penticton business unit 847:** 1 Okanagan/Wiltse, 2 West Side / Penticton Ave, 3 Uplands / Skaha Lake, 4 West Side / Duncan East, 5 Main Street, 15 Night Route, 16 Lake to Lake

These data only represent “conventional” routes, and do not include rides taken by specialty services (e.g. handyDART).



**Figure:** Annual Ridership, BC Transit Business Units Osoyoos (747) and Summerland (764)

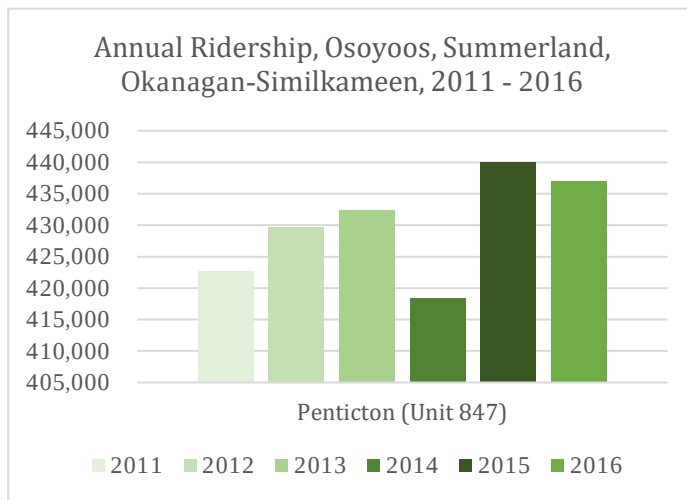
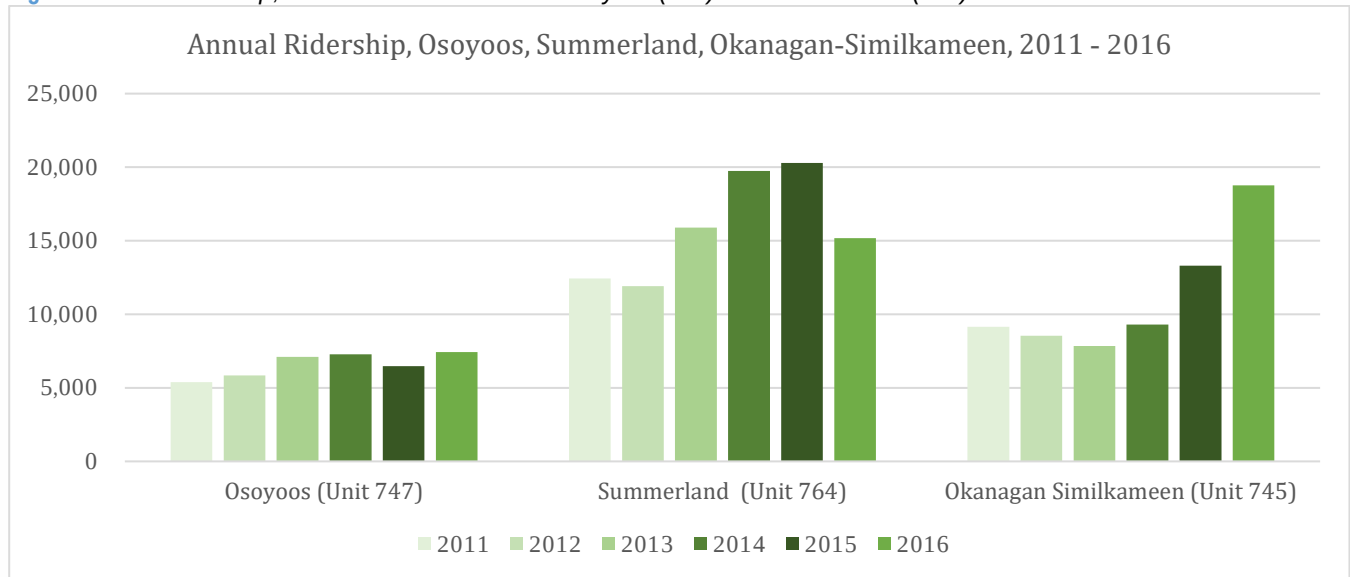


**Figure:** Annual Ridership, BC Transit Business Units Penticton (847)

The Penticton business unit, consisting of seven separate routes, represents approximately 95% of total regional ridership. As such, the data for the Penticton business units has been graphed separately for the sake of better visualizing trends in the other business units. Note the different values (along the y-axis) of the two charts.

## SECTION

# 4



Cycling the Little Valley Railway. © RQDS

## COMMUNITY HEALTH AND WELLBEING

### GOAL

*Foster healthy, safe communities that provide accessible recreational, educational and cultural opportunities.*

#### INDICATOR

#### HOW ARE WE DOING: Change since last period

**4.1)** Annual crime rates per 1000 residents



**Poorly:** crime rate increased by 4.1 per 1,000

**4.2)** Regional health outcomes



**NA:** This is a sample of health outcome data from the Provincial Health Services Authority

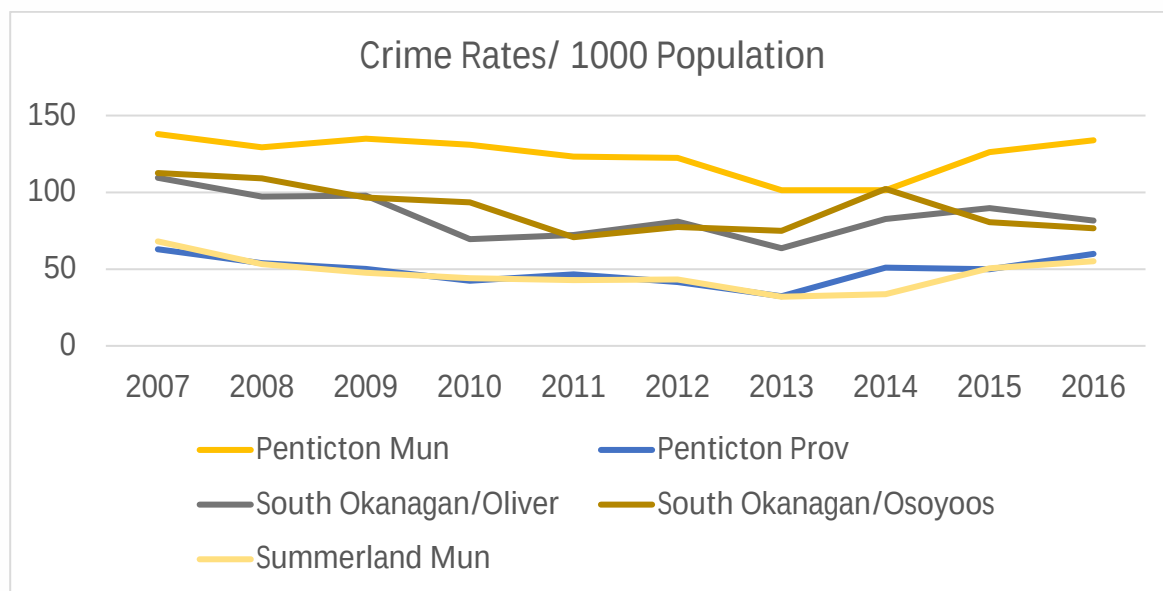
#### 4.1) Annual crime rates per 1000 residents

This indicator measures the number of Criminal Code offences (excluding traffic offences) per 1000 population. Criminal Code offences include property (e.g. break and enter, theft, fraud, mischief), violent (e.g. homicide, sexual and non-sexual assault, abduction, robbery), and other crimes (e.g. gaming and betting, disturbing the peace). Jurisdictions included are Penticton Municipal, Penticton Provincial, South Okanagan Oliver Provincial, South Okanagan Osoyoos Provincial, and Summerland Municipal<sup>4</sup>.

The South Okanagan crime rate for 2016, 97.6 per 1,000, is an increase from the previous year (93.5 per 1,000). Crime rates in the RGS remain above the provincial rate of 77.4 for 2016.

<sup>4</sup> Statistics from policing jurisdictions do include several areas outside of the South Okanagan RGS area. Crime rate statistics are obtained from Ministry of Justice Police Services Division that includes a qualifier that crime data from previous years are revised to reflect any updates, therefore crime statistics may vary for year to year.

Figure: Crime rates per 1,000 population



#### 4.2) Regional Health Outcomes

The Public Health Services Authority (PHSA) has aggregated a large amount of health-related data for BC communities in an online dashboard called the BC Community Health Database. The RGS area is roughly contiguous with the Local Health Areas (LHA) of Penticton, Summerland, and Southern Okanagan (an area that includes Oliver and Osoyoos). The following are a selection of health outcomes indicators from the BC Health Community Database. Where an LHA outperforms the provincial average, the comparison is highlighted in red; where it underperforms, it is highlighted green.

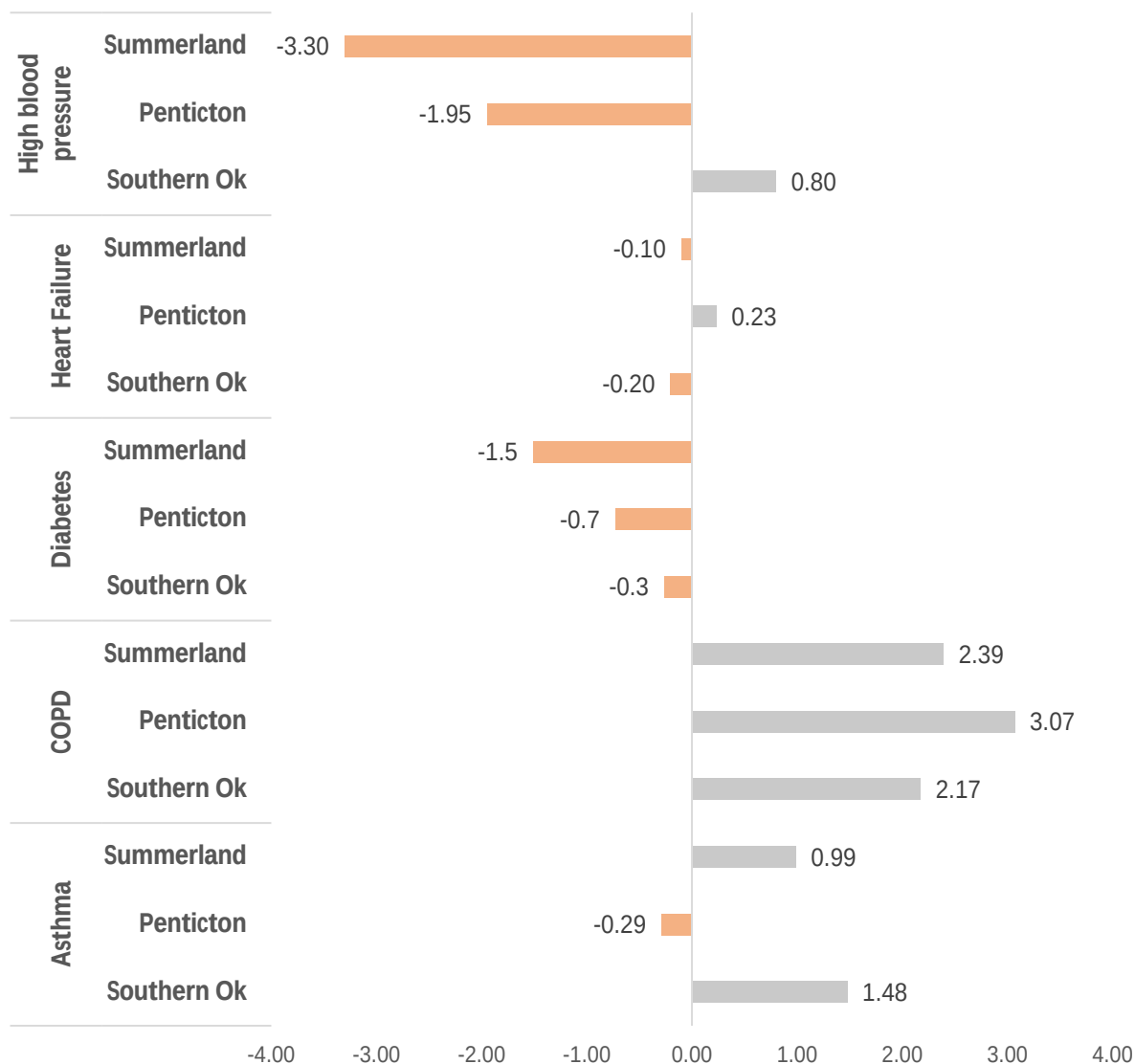
**Life expectancy at birth** is the average number of years a newborn can be expected to live based on current mortality rates in the region, and is a reliable indicator of overall health of the population. All three LHAs outperform the provincial average on this indicator.

The **incidence of chronic diseases** is a count of the number of people (per 1000) newly diagnosed with a chronic condition for the given year. As these numbers typically increased with an older population, the data has been age standardized to allow for comparison of populations with different ages. The diseases included below are high blood pressure (hypertension), heart failure, diabetes, chronic obstructive pulmonary disease (COPD), and asthma.

As the figure below shows, in 2013, the LHAs of the RGS study area generally outperform the province in some areas, and underperform in others. For example, all three areas have fewer cases of diabetes

than is the case for the rest of B.C. by as much as 1.5 cases per 1000. However, in the case of COPD, all three regions have 2 to 3 more case per 1000 than the provincial average.

Figure: Incidence of Chronic disease per 1000 (age standardized) compared to the provincial average, 2013



Rate of **physical activity** is an important determinant of health, and can often be impacted by community design, access to recreational amenities, and support for active transportation. Through a survey by the BC Ministry of Education and BC Stats conducted among students of certain grade levels, students identified as “physically active” in 2013 – 2014. As the figure illustrates below, Penticton students across all grades identify as physically active in higher rates than the provincial average; in the Southern Okanagan and Summerland, this is only the case in the first two and last two grade categories, respectively.

## SECTION 4: COMMUNITY HEALTH AND WELLBEING

Figure: Percent of students that are physically active compared to BC average

|                  | <b><i>Southern<br/>Okanagan</i></b> | <b><i>Penticton</i></b> | <b><i>Summerland</i></b> | <b><i>BC</i></b> |
|------------------|-------------------------------------|-------------------------|--------------------------|------------------|
| <b>Grade 3/4</b> | 51%                                 | 53%                     | 39%                      | 44%              |
| <b>Grade 7</b>   | 51%                                 | 34%                     | 21%                      | 33%              |
| <b>Grade 10</b>  | 32%                                 | 47%                     | 48%                      | 44%              |
| <b>Grade 12</b>  | 32%                                 | 48%                     | 45%                      | 40%              |

## SECTION

# 5

## REGIONAL ECONOMIC DEVELOPMENT

### GOAL

*Achieve a sustainable, resilient and prosperous South Okanagan regional economy.*

#### INDICATOR

HOW ARE WE DOING: Change since last period

**5.1)** % growth in # of businesses with employees



**Well:** number of businesses with employees increased.

**5.2)** Total value of building permits issued for residential, commercial, industrial and institutional



**Well:** total value of building permits increased 98% between 2015-2016

### 5.1) Percent growth in number of businesses with employees

This indicator measures the number of businesses within the RGS that have employees (i.e.; employ more than just the business owner). A healthy, diverse regional economy is one of the cornerstones of more sustainable, resilient communities. The RGS provides an opportunity to encourage and support the development of a more diverse and healthier regional economy, which in turn will help support the South Okanagan on its journey to become a more sustainable region. Between 2015-2016, the number of businesses with employees increased by 68.

**Figure:** % change in number of businesses with employees



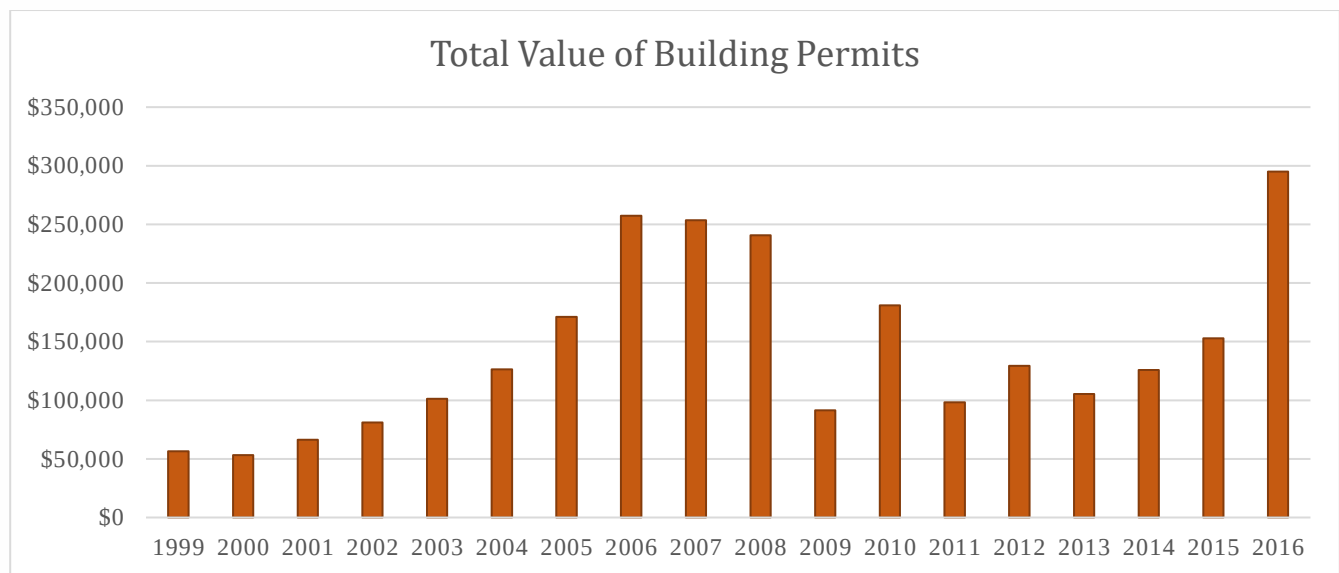
Source: BC Stats Business Counts

## 5.2) Total value of building permits issued for residential, commercial, industrial, and institutional

As an indicator, the total value of building permits gives some idea as to the amount of development and investment in building within the RGS study area. This measure includes permits for residential, commercial, industrial and institutional developments.

In 2016, the total value of building permits issued within the RGS was \$294,931,000. This is an increase of 98% from the previous year.

**Figure:** *Total value of building permits (residential, commercial, industrial, and institutional) in thousands of dollars*



Source: BC Stats – Building Permits

## SECTION

# 6



## ENGAGEMENT AND COLLABORATION

### GOAL

*Foster and support regional cooperation, collaboration and civic engagement.*

---

#### INDICATOR

HOW ARE WE DOING: Change since last period

**6.1)** *Regional survey on engagement and collaboration for member communities and Regional Directors.*



**NA:** this is a new indicator (2016) and requires development and distribution of a survey to member communities.

---

#### 6.1) Regional survey on engagement and collaboration

This indicator was not tracked in 2016.

Ongoing coordination, collaboration, and communication remain critical ingredients to RGS implementation and planning. Inclusive, transparent regional planning and governance also supports and facilitates community engagement and involvement, another critical ingredient to effective, accountable regional planning and development.

Ongoing collaborative activities and partnerships includes the Okanagan Basin Water Board, Okanagan Regional Library, Sterile Insect release Program, Starling Control Program, Regional Transit, and the South Okanagan Similkameen Conservation Program.

This indicator will measure regional engagement and collaboration activity through a self-reporting annual survey for member communities and Regional Directors on collaborative planning and projects, including servicing agreements, protocol agreement activities with First Nations, and regional planning initiatives.



## SECTION

# 7



## ENERGY EMISSIONS AND CLIMATE CHANGE

### GOAL

*Reduce energy emissions and ensure the South Okanagan is prepared for a changing climate.*

#### INDICATOR

HOW ARE WE DOING: Change since last period

**7.1) Tonnes of GHGs by source type**  
(residential/ commercial buildings,  
vehicles)

**No data available**

**7.2) Average residential energy**  
consumption/home



**Poorly:** consumption increased by 9.71 GJ per  
household between 2007- 2012

7.1) Tons of greenhouse gases (GHGs) by source type (residential/ commercial buildings, vehicles)

This indicator measures the amount of GHGs produced by different sectors in the RGS Study Area. The global scientific community has reached consensus that the increasing emissions of human caused greenhouse gases (GHGs) are rapidly changing the earth's climate. With more extreme weather conditions, including more intense drought years and heavier rainfalls, the South Okanagan is particularly vulnerable to the anticipated impacts a warming climate will have.

Under the *Greenhouse Gas Reduction Targets Act*, B.C.'s GHG emissions are to be reduced by at least 33% below 2007 levels by 2020. The Regional District of Okanagan-Similkameen, City of Penticton, Town of Oliver, Town of Osoyoos, and District of Summerland are all signatories to the *B.C. Climate Action Charter*, which includes commitments to reducing GHGs and taking actions to prepare for a changing climate. Each community and RDOS electoral area also has its own targets set to reach the overall goal of a 35 percent reduction per person by 2030 across the region.

### 7.2) Average residential energy consumption/ home

Residential energy consumption shows how much energy residents of the South Okanagan consume, on average. This indicator takes the total amount of consumption of energy (electricity, heating oil, wood, natural gas and propane) and divides that number by the number of dwelling units. In the South Okanagan, the two primary sources for energy are electricity and natural gas. Data is calculated in Giga Joules<sup>5</sup>. Total energy use would include all other activities such as industrial and commercial.

The RGS supports that efficient management of community energy use and carbon emissions is one aspect of building sustainable communities. The generation of energy is associated with environmental impacts to land, air and water resources. However, different sources of energy have different environmental impacts. For instance, natural gas results in significant greenhouse gas (GHG) emissions and other air emissions, while hydroelectric power generation may cause harm to water resources and to habitat. The reliance on non-renewable fossil fuels poses serious challenges to our long-term sustainability.

Between 2007 and 2012, average residential energy use increased by 9% or 9.71 GJ/ dwelling.

This indicator has been adjusted to be consistent with the Provincial Community Energy & Emissions Inventory (CEEI) data collected in each local government across BC. It is anticipated that this data collection methodology will remain consistent in future years. At current, the most recent data available is from 2012, however, future CEEI Reports are anticipated to be produced every two years (i.e., 2014, 2016) with updates to the base year (2007) inventories.

---

<sup>5</sup> One GJ is equal to 277.8 kWh of electricity or 26.1 m<sup>3</sup> of natural gas, or 25.8 litres of heating oil. One Gigajoule (GJ) of gas will cook over 2500 burgers, or, keep a 60-watt bulb lit continuously for 6 months.

## **ADMINISTRATIVE REPORT**

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** Waste Management Service Regulatory Bylaw 2796, 2018

---

### **Administrative Recommendation:**

**THAT Bylaw No. 2796 Regional District of Okanagan-Similkameen Waste Management Services Regulatory Bylaw be adopted.**

### **Purpose:**

Update and refine current Waste Management Service Regulatory Bylaw 2535, 2014 to Bylaw No. 2796, 2018.

### **Reference:**

- Regional District of Okanagan-Similkameen, Waste Management Service Regulatory Bylaw, 2535, 2014.
- Summary of Additions and Deletions outlined in Schedule A of Feb.1, 2018 Board Report

### **Business Plan Objective:**

Compliance with the goals of the Solid Waste Management Plan.

### **Background:**

The Waste Management Services Regulatory Bylaw No. 2796 was given 1<sup>st</sup>, 2<sup>nd</sup>, and 3<sup>rd</sup> readings at the February 1<sup>st</sup> Board Meeting.

### **Analysis:**

The proposed Waste Management Service Regulatory Bylaw reflects RDOS acknowledgment that as Solid Waste Management evolves through changing technologies, waste composition and the advent of new recycling and disposal requirements, the RDOS must legislatively adapt. Staff have spent an extensive amount of time reviewing previous RDOS Bylaws, similar Bylaws from other jurisdictions and have developed a comprehensive document which features Capitalization of all Defined Terms, Waste Type Categorization and Alphabetical arrangement for ease of use. In addition the Bylaw contains an Appeal Process Protocol that ensures fairness in application and indicates a measurement of clarity.

### **Alternatives:**

1. Reject current modifications and require additional revisions.

2. Maintain existing Waste Management Service Regulatory Bylaw.

**Communication Strategy:**

Once adopted, the Bylaw will be included in the RDOS Bylaw Data Base, and the Bylaw will be made available on the RDOS Web Site. The Regulatory Bylaw is also a basic operational document that will be distributed to applicable Staff.

**Respectfully submitted:**

*Don Hamilton*

---

D. Hamilton, Solid Waste Facilities Supervisor

**Endorsed by:**

*Janine Dougall*

---

J. Dougall, Public Works Manager

BYLAW NO. 2796, 2018

---

A bylaw to establish regulations for waste disposal at the Campbell Mountain, Okanagan Falls, Oliver and Keremeos Landfills.

---

**WHEREAS** the Regional District operates the “Campbell Mountain Landfill” (CML) located on District Lot 368, SDYD, the “Okanagan Falls Landfill” (OFL) located on a portion of District Lot 2710, SDYD, the “Keremeos Landfill” (KL) located on a portion of District Lot 2821, SDYD; and the “Oliver Landfill” (OL) located on a portion of District Lot 2450s, SDYD.

**AND WHEREAS** under the *Local Government Act*, the Regional Board may, by bylaw, require persons to use a waste disposal or recycling service and require owners or occupiers of real property to remove trade waste, garbage, rubbish and other matter from their property and take it to a specified place; may operate any service that the board considers necessary or desirable for all or part of the Regional District; may, by bylaw, regulate and prohibit the use of Regional District works and facilities; may, by bylaw, impose a fee or charge payable in respect of a service of the Regional District; and may base the fee or charge on any factor specified in the bylaw;

**NOW THEREFORE**, the Board of the Regional District of Okanagan-Similkameen, in open meeting assembled, enacts as follows:

**1.0     Citation**

- 1.1     This Bylaw may be cited as the **“Waste Management Service Regulatory Bylaw No. 2796, 2018”**.

**2.0     Repeal**

- 2.1     “Waste Management Service Regulatory Bylaw No. 2535, 2014” and all amendments thereto are hereby repealed.

**3.0     Interpretation**

- 3.1     Words or phrases defined in the *British Columbia Interpretation Act*, *Community Charter*, or *Local Government Act* or any successor legislation shall have the same meaning when used in this Bylaw, unless otherwise defined in this Bylaw. Unless otherwise stated, and notwithstanding the case used (upper case or lower case), when words or phrases that are defined in Section 4 of this Bylaw are used in the body or schedules of this Bylaw, they have the meaning ascribed to them as set out in Section 4.
- 3.2     The headings contained in this Bylaw are for convenience only and are not to be construed as defining, or in any way limiting the scope or the intent of the provisions of this Bylaw.
- 3.3     Any act or enactment referred to herein is a reference to an enactment of the Province of British Columbia and regulations thereto, as amended, revised, consolidated or replaced from time to time, and any bylaw referred to herein (as may be cited by short title or otherwise) is a reference to an enactment of the

- 3.4 If any provision of this Bylaw is held to be invalid by a court of competent jurisdiction, the provision may be severed from the Bylaw and such invalidity shall not affect the validity of the remaining portions of this Bylaw

#### **4.0 Definitions**

- 4.1 In this Bylaw:

ACTIVE FACE means the area of the SITE where the placing, spreading, compacting and covering of REFUSE is currently taking place.

AGRICULTURAL ORGANIC MATERIAL means suitably prepared and separated plant derived crop materials originating from agricultural operations, excluding FRUIT WASTE and FOOD WASTE, that is not CONTAMINATED, and has been suitably prepared for DISPOSAL in a manner acceptable to the MANAGER, including but not limited to orchards, nurseries, vineyards and silviculture operations (see CONTROLLED WASTE).

AGRICULTURAL PLASTIC means plastic used in agricultural applications that are not CONTAMINATED, and have been suitably contained and prepared for DISPOSAL in a manner acceptable to the MANAGER, including but not limited to, ground crop plastic, silage bags, fertilizer bags, baler twine, and greenhouse plastic including containers and structural film (see CONTROLLED WASTE).

ASBESTOS CONTAINING MATERIAL (ACM) means a material as defined in the *OCCUPATIONAL HEALTH AND SAFETY REGULATION*, *ENVIRONMENTAL MANAGEMENT ACT*, and *HAZARDOUS WASTE REGULATION*, and suitably contained for disposal as per the Regulation, RDOS Bylaws and RDOS Policies (see CONTROLLED WASTE).

ASPHALT means a sticky, black and highly viscous liquid or semi-solid form of petroleum based material used primarily in roads (see RECYCLABLE).

ASPHALT SHINGLES are a waterproof roof covering consisting ASPHALT SHINGLES and ASPHALT Roll Roofing and must not be CONTAMINATED with, including, but not limited to; Tar Paper, TAR AND GRAVEL ROOFING, Torch-on or SBS roofing products, organic material and large metal and flashing materials (see RECYCLABLE).

ASSESSED means to evaluate and determine the quality, extent, significance of a SOLID WASTE, which is verified by the required documentation provided by the HAULER, in a manner determined by the MANAGER.

ASSESSED DEMOLITION AND RENOVATION MIXED LOAD means a DEMOLITION AND RENOVATION MIXED LOAD that has been ASSESSED as required by the REGIONAL DISTRICT. Verification of the abatement of all identified HAZARDOUS materials is required. This assessment and verification has been provided in a manner acceptable to the MANAGER (see CONTROLLED WASTE). A DEMOLITION AND RENOVATION MIXED LOAD arriving at a SITE without appropriate assessment documentation will be determined a NON-ASSESSED DEMOLITION AND RENOVATION MIXED LOAD.

BATTERIES - LEAD-ACID means a product that falls under the 'Lead-acid Battery' product category in the *Recycling Regulation* B.C. Reg. 449/2004

including, but not limited to: Lead-acid batteries for automobiles, motorcycles, recreation vehicles, marine vehicles and locomotives (see RECYCLABLE).

BATTERIES – HOUSEHOLD means batteries that fall under the 'Electronic and Electrical' product category in the *Recycling Regulation* B.C. Reg. 449/2004 including, but not limited to: Nickel Cadmium (NiCad), Lithium Ion (Li-Ion), Nickel Metal Hydride (Ni-MH), Small-Sealed Lead (Pb), or non-chargeable and rechargeable batteries weighing no more than 5 kilograms (11 pounds) each (see RECYCLABLE).

BIOMEDICAL WASTE means waste that is defined as such in the *Hazardous Waste Reg.* B.C. 63/88 and in the document "*Guidelines for the Management of Biomedical Waste in Canada*" (CCME, February 1992) (see PROHIBITED WASTE).

BULKY WASTE means waste articles that are too large by reason of their bulk or shape to manage using regular DISPOSAL methods as determined by the MANAGER, including but not limited to those items with materials greater than 2.4 metres (8 feet) in length (see CONTROLLED WASTE).

BURNED MATERIAL means materials damaged by fire, heat, electricity or a caustic agent that have been allowed to entirely cool for no less than a two-week period, and in a manner acceptable to the MANAGER (see CONTROLLED WASTE). BURNED MATERIALS that are hot or smoldering or not entirely cooled for more than a two week period is a PROHIBITED WASTE.

CARCASSES means dead animals, or portions thereof, that are not a PROHIBITED WASTE (see CONTROLLED WASTE).

CERAMIC FIXTURES means toilets, sinks, bathtubs, other fixtures or other products such as tile made of ceramic material, and can also include ceramic tiles, where non-ceramic materials, such as metal and plastic are removed (see RECYCLABLE).

CLINICAL/LABORATORY STERILIZED WASTE means non-anatomical waste, including SHARPS, that is generated by institutions including but not limited to, hospitals, laboratories, doctors' offices, medical clinics, and veterinary clinics, and has been sterilized such that all micro-organisms including bacteria, viruses, spores, and fungi are killed (see CONTROLLED WASTE).

COMPOST means a stabilized earthy matter having the properties and structure of humus produced in accordance with the *Organic Matter Recycling Regulation* of the *ENVIRONMENTAL MANAGEMENT ACT*.

CONCRETE means a construction material that consists of cement, aggregate (generally gravel and sand) and water. CONCRETE must not contain ASBESTOS, large amounts of metal protruding (greater than 15 cm) nor measure greater than 1 m. in any dimension (see RECYCLABLE).

CONCRETE BULKY means CONCRETE measuring greater than 1 m. in any dimension and/or where large amounts of metal are protruding greater than 15 cm (see CONTROLLED WASTE).

CONSTRUCTION MIXED LOAD means MIXED LOAD SOLID WASTE produced through new construction, where no existing structures have been altered, and that contains two or more RECYCLABLE building materials including but not limited to ASPHALT SHINGLES, WOOD WASTE, RECYCLABLE TAR AND GRAVEL

ROOFING, and GYPSUM, and must not contain DEMOLITION AND RENOVATION MIXED LOAD materials. The HAULER must provide appropriate documentation in a manner acceptable to the MANAGER (see CONTROLLED WASTE). All CONSTRUCTION MIXED LOAD arriving at the SITE without appropriate documentation shall be determined to be NON-ASSESSED DEMOLITION AND RENOVATION MIXED LOAD.

CONTAMINATED means the presence in a material of a minor and unwanted constituent which renders the material impure or inferior as defined by the MANAGER.

CONTROLLED WASTE means waste that is approved for DISPOSAL at the SITE but which, because of its inherent nature and quantity, may require special handling and DISPOSAL techniques to avoid creating health hazards, nuisances, or environmental pollution, including, but not limited to:

- (a) AGRICULTURAL ORGANIC MATERIAL;
- (b) AGRICULTURAL PLASTIC;
- (c) ASBESTOS CONTAINING MATERIAL
- (d) ASSESSED DEMOLITION AND RENOVATION MIXED LOAD;
- (e) BULKY WASTE;
- (f) BURNED MATERIAL;
- (g) BURNED MATERIAL with ASBESTOS CONTAINING MATERIAL
- (h) CARCASSES;
- (i) CLINICAL/LABORATORY STERILIZED WASTE;
- (j) CONCRETE BULKY;
- (k) Condemned foods;
- (l) CONSTRUCTION MIXED LOAD;
- (m) DEMOLITION AND RENOVATION MIXED LOAD;
- (n) Foundry Dust;
- (o) GYPSUM BOARD NON-RECYCLABLE;
- (p) HAZARDOUS WASTE those specifically approved for disposal to authorized landfills, as defined in the *Hazardous Waste Regulation* under the *EMA*;
- (q) ILLEGALLY DUMPED WASTE
- (r) INFESTED VEGETATION;
- (s) INVASIVE PLANTS;
- (t) LEAD-BASED PAINT coated materials;
- (u) METAL DRUMS AND TANKS;
- (v) NON-ASSESSED DEMOLITION AND RENOVATION MIXED LOAD;
- (w) REFRIGERATION UNIT containing ODS;
- (x) RESIDENTIAL HOUSEHOLD HAZARDOUS WASTE;
- (y) Sludge and screenings from municipal sewage treatment plants;
- (z) SOIL CONTAMINATED, and SOIL SMALL VOLUME CONTAMINATED;
- (aa) WOOD-PRESERVED; and
- (bb) WOOD WASTE-SMALL DIMENSION.

CORRUGATED CARDBOARD means containers or materials used in containers consisting of three or more layers of Kraft paper materials and having smooth exterior liners and a corrugated or rippled core, but excluding containers that are impregnated with blood, grease, oil, chemicals, rodent secretions, food residue, wax, or have polyethylene, polystyrene, foil or other non-paper liners, or are otherwise CONTAMINATED (see RECYCLABLE).

DEMOLITION AND RENOVATION MIXED LOAD means MIXED LOAD SOLID WASTE produced through the demolishment of a structure or the act of alteration through addition, remodeling, refurbishing or restoring of buildings, structures, or other types of real property that contains two or more RECYCLABLE Building Materials; including but not limited to ASPHALT SHINGLES, WOOD WASTE,



RECYCLABLE TAR AND GRAVEL ROOFING, and GYPSUM. (see ASSESSED DEMOLITION AND RENOVATION MIXED LOAD and see CONTROLLED WASTE).

DESIGNATED LOCATION means an area dedicated to the collection of SOURCE SEPARATED SOLID WASTE.

DISPOSE, DISPOSAL, DISPOSED, DISPOSING means the transfer of SOLID WASTE from a VEHICLE to a DESIGNATED LOCATION at the SITE. The SOLID WASTE becomes the jurisdiction of the REGIONAL DISTRICT and subject to the restrictions, allocations and policies/procedures of the REGIONAL DISTRICT.

ELECTRONIC and ELECTRICAL PRODUCTS (E-WASTE) means various types of domestic and commercial waste containing mainly electronic components, including, but not limited to computers, televisions, small appliances, residential light bulbs and lighting fixtures which are included within the *Recycling Regulation* of the *EMA* (see RECYCLABLE), and does not include METAL and REFRIDGERATION UNITS.

ENVIRONMENTAL MANAGEMENT ACT (EMA) means the Province of British Columbia Law brought into force on July 8, 2004. The *EMA* provides an authorization and enforcement framework based on contemporary environmental management technologies to protect human health and the quality of water, land and air in British Columbia. The *EMA* replaces the *Waste Management Act*.

FOOD PROCESSING WASTE means any organic materials and/or waste by-product that may be produced in commercial volumes by a food processing operation as determined by the MANAGER, such as slaughter house, fish hatchery, and cannery operations (see PROHIBITED WASTE).

FOOD WASTE means any food substance, raw or cooked, which is discarded, or intended or required to be discarded from RESIDENTIAL, agricultural and Industrial, Commercial, Institutional establishments, but does not include FOOD PROCESSING WASTE or SPECIFIED RISK MATERIALS.

FRUIT WASTE means waste consisting of the fleshy seed-associated structures of a plant that are sweet or sour and edible in the raw state, such as, but not limited to, apples, apricots, cherries, peaches, pears, plums, grapes, strawberries, tomatoes, and raspberries (see RECYCLABLE).

FRUIT/GRAIN BY-PRODUCTS means waste by-products typically generated by beverage producers, such as but not limited to; breweries, cideries, distilleries, and wineries. (see RECYCLABLE).

GLASS CONTAINERS means all clear and coloured containers made of glass as defined as a PRODUCT STEWARDSHIP MATERIAL and does not include window glass, laminated glass, safety or tempered glass, mirrored glass, automotive glass, fiberglass, Plexiglas, light bulbs, fluorescent tubes, kitchenware, ceramics or other types of containers, or any container that contained HAZARDOUS WASTE, or ASBESTOS CONTAINING MATERIAL and does not contain any liquid or solids (see RECYCLABLE).

GYPSUM BOARD-NEW also known as wallboard, drywall and plasterboard is a panel made of gypsum plaster pressed between two thick sheets of paper, and consists of non-CONTAMINATED off-cuts and scraps or gypsum removed from new construction and is not an ASBESTOS CONTAINING MATERIAL, and does not contain LEAD-BASED PAINT (see RECYCLABLE).

GYPSUM BOARD NON-RECYCLABLE means gypsum board removed from existing structures and is not RECYCLABLE (see CONTROLLED WASTE).

HAULER means the VEHICLE in which a load is contained as measured by the SCALE.

HAZARDOUS WASTE means any material defined as such in the Hazardous Waste Regulation, *British Columbia Reg. 63/88* of the *ENVIRONMENTAL MANAGEMENT ACT* (see CONTROLLED WASTE and see PROHIBITED WASTE).

HOUSEHOLD HAZARDOUS WASTE (HHW) see RESIDENTIAL HOUSEHOLD HAZARDOUS WASTE.

IGNITABLE WASTE as per the meaning prescribed in the *HAZARDOUS WASTE REGULATION BC Reg. 63/88* (see PROHIBITED WASTE).

ILLEGALLY DUMPED WASTE means SOLID WASTE discarded in an improper or illegal manner. The HAULER must obtain permission from the MANAGER to bring the ILLEGALLY DUMPED WASTE to the SITE (see CONTROLLED WASTE).

INFESTED VEGETATION means trees, shrubs, herbaceous plants or associated fruit that show the presence of plant disease, NOXIOUS INSECTS, pathogens or related pests that have caused or are likely to cause significant damage to the trees, shrubs, herbaceous plants or associated fruit and that may be spread to another plant or plants with economic, ornamental or aesthetic value (see CONTROLLED WASTE).

INVASIVE PLANTS means all plants as designated in the *Weed Control Regulation, Schedule A, Parts I & II* of the *Weed Control Act* (see CONTROLLED WASTE).

LEAD-BASED PAINT is any coated or painted materials containing lead of any detectable quantity (see CONTROLLED WASTE).

LOCAL GOVERNMENT IMPROVEMENTS refers to the structures, systems, and facilities owned or operated by an Indian Band, Municipality or Regional Government within the SITE SERVICE AREA and suitably prepared as determined by the MANAGER, such as, roads, bridges, tunnels, water supply, sewers, electrical grids, and telecommunications.

MANAGER means the official appointed to that position by the REGIONAL DISTRICT responsible for SOLID WASTE Management and includes any PERSON appointed or designated by the MANAGER to act on his or her behalf.

MASONRY means material bound by mortar used primarily in structures. RECYCLABLE MASONRY must not contain ASBESTOS, large amounts of metal protruding (greater than 15 cm.) or be a BULKY WASTE (see RECYCLABLE).

METAL means RECYCLABLE ferrous and non-ferrous metallic materials, containing more than 80% metal by volume, and under 2.4 meters (8 feet) in length and/or width, including but not limited to, metal food containers, sheet metal, siding, roofing, rebar, flashings, pipes, window frames, doors, furnaces, duct work, wire, cable, bathtubs, fencing, bicycle frames, machinery, metal furniture, tire rims, metal appliances typically finished in enamel or stainless steel; such as clothes washers, dishwashers, clothes dryers, ranges, stoves, hot water tanks and

REFRIDGERATION UNITS evacuated of ODS by a certified technician, baseboard heaters with thermostat switches removed, and is not a BULKY WASTE, a PRESSURIZED TANK or METAL DRUMS AND TANKS, and the METAL material does not contain any fluids. batteries, mercury thermostat switches, or ballasts with PCBs.

METAL DRUMS AND TANKS a drum is cylindrical container designed to confine or contain materials most commonly liquids. To receive at the SITE all DRUMS must be empty and have the lid or one end removed. A TANK is a vessel used to store liquids, for SITE acceptance TANKs must be empty with an sufficiently sized aperture (minimum 35 cm X 35 cm (14"x14")) to verify that the TANK is empty and allow for sufficient venting, does not include PRESSURIZED TANKs. (see CONTROLLED WASTE).

MIXED LOAD means a load containing two or more SOLID WASTES, as designated in the RDOS Fees and Charges Bylaw as amended from time to time.

NON-ASSESSED DEMOLITION AND RENOVATION MIXED LOAD means a DEMOLITION AND RENOVATION MIXED LOAD or CONSTRUCTION MIXED LOAD brought to a SITE without verification of assessment as determined by the MANAGER (See ASSESSED DEMOLITION AND RENOVATION MIXED LOAD and CONTROLLED WASTE).

NON-SERVICE AREA means materials generated outside the SERVICE AREA of a SITE.

NOXIOUS INSECTS means all insects so designated by the REGIONAL DISTRICT'S *Noxious and Destructive Insects Bylaw* (see INFESTED VEGETATION).

OCCUPATIONAL HEALTH AND SAFETY (OHS) REGULATION means a Regulation under the *Workers Compensation Act* which contains legal requirements that must be met by all workplaces under the inspection jurisdiction of WorkSafeBC.

OPERATIONALLY BENEFICIAL means a material which is of functional value to the operation of the Landfill process, for use as cover material, erosion control, construction and other operational benefits as determined by the MANAGER.

OZONE DEPLETING SUBSTANCE (ODS) means a substance defined as such in the *Ozone Depleting Substances and other Halocarbons Regulation, British Columbia Reg. 387/99* under the *ENVIRONMENTAL MANAGEMENT ACT*.

PERSON means an individual, corporation, partnership, association or any other legal entity or an employee or agent thereof.

PRESSURIZED TANK means a closed metal container designed to hold gases or liquids at a pressure substantially different from the ambient pressure including, but not limited to, diving cylinders, fire extinguishers and storage vessels for liquefied gases such as ammonia, propane, butane, or helium (see RECYCLABLE).

PRODUCT STEWARDSHIP MATERIAL means material that falls under a product category of the *Recycling Regulation, B.C. Reg. 449/2004* such as *ELECTRONIC* and *ELECTRICAL PRODUCTS* (see RECYCLABLE).

PROHIBITED WASTE means SOLID WASTE designated in an Operational Certificate or by the REGIONAL DISTRICT from time to time, to be inappropriate for DISPOSAL for environmental, regulatory or legal reasons, or reasons related to the safe or efficient operation of the SITE except as permitted in this bylaw, currently including but not limited to the following specified materials:

- (a) BIOMEDICAL WASTE defined as such in the document "*Guidelines for the Management of Biomedical Waste in Canada*" (CCME, February 1992);
- (a) BURNED MATERIALS that are hot or smoldering or not entirely cooled for more than a two week period;
- (b) HAZARDOUS WASTE other than those specifically approved for disposal to authorized landfills, as defined in the *Hazardous Waste Regulation* under the EMA;
- (c) FOOD PROCESSING WASTE;
- (d) IGNITABLE WASTE;
- (e) Liquid or semi-solid wastes;
- (f) RADIOACTIVE WASTE;
- (g) REACTIVE WASTE;
- (h) SHARPS;
- (i) SPECIFIED RISK MATERIAL regulated federally under the *Health of Animals Act and Regulations*;
- (j) VEHICLES and other large metallic objects; and
- (k) Such other materials as are designated by the MANAGER from time to time to be inappropriate for DISPOSAL at the SITE for environmental reasons or reasons related to the safe or efficient operation of the SITE.

RADIOACTIVE WASTE means a "nuclear substance" as defined in the *Nuclear Safety and Control Act* (Canada), in sufficient quantity or concentration to require a licence for possession or use under the Act and regulations made under that Act (see PROHIBITED WASTE).

REACTIVE WASTE means waste that is defined as such in the *Hazardous Waste Regulation* (see PROHIBITED WASTE).

RECYCLABLE means all SOURCE SEPERATED materials that are suitably prepared and not CONTAMINATED as determined by the MANAGER, including but not limited to:

- (a) ASPHALT;
- (b) ASPHALT SHINGLES;
- (c) Ballasts not containing PCBs;
- (d) Baseboards with thermostat switches removed & switches disposed to HHW;
- (e) BATTERIES-LEAD-ACID, BATTERIES-HOUSEHOLD;
- (f) CERAMIC FIXTURES and Ceramic Tile;
- (g) CONCRETE;
- (h) CORRUGATED CARDBOARD;
- (i) ELECTRONIC and ELECTRICAL PRODUCTS (E-WASTE);
- (j) FRUIT WASTE;
- (k) FRUIT/GRAIN BY-PRODUCTS;
- (l) GLASS CONTAINERS;
- (m) GYPSUM BOARD non-CONTAMINATED;
- (n) MASONARY;
- (o) Mattress, Box spring;
- (p) METAL;
- (q) PRESSURIZED TANK;
- (r) PRODUCT STEWARDSHIP MATERIAL;
- (s) REFRIGERATION UNIT with ODS removed;
- (t) RESIDENTIAL RECYCLING and RESIDENTIAL RECYCLING UNSORTED;
- (u) ROCKS (not greater than 40 centimetres in any direction);

- (v) TAR AND GRAVEL ROOFING;
- (w) TIRE and TIRE – OVERSIZE;
- (x) WOOD WASTE;
- (y) WOOD WASTE INDUSTRIAL;
- (z) WOOD WASTE-TREE STUMP;
- (aa) YARD AND GARDEN WASTE; and
- (bb) YARD WASTE SMALL DIMENSIONAL

REFRIGERATION UNIT means refrigerators, freezers, air conditioners or any other item that may contain an OZONE DEPLETING SUBSTANCE (see CONTROLLED WASTE).

REFUSE means any SOLID WASTE that is designated for DISPOSAL in the ACTIVE FACE that does not constitute a RECYCLABLE, a HAZARDOUS WASTE, a CONTROLLED WASTE, or a PROHIBITED WASTE.

REFUSE BINS means the large bins at the SITE that have been provided to receive REFUSE from self-haul residential customers.

REGIONAL BOARD means the Board of the REGIONAL DISTRICT.

REGIONAL DISTRICT (RDOS) means the REGIONAL DISTRICT of Okanagan-Similkameen.

RE-SCALE means to pass over a scale with a MIXED LOAD more than once in order to determine the weight of each of the different types of SOLID WASTES DISPOSED.

RESIDENTIAL HOUSEHOLD HAZARDOUS WASTE (HHW) is a RECYCLABLE CONTROLLED WASTE accepted in RESIDENTIAL quantities at specific Landfill SITES including but not limited to:

- (a) Alarms (Smoke and Carbon Monoxide Detectors);
- (b) Aerosol Cans;
- (c) Antifreeze;
- (d) Corrosive Liquid (Inorganic Acids & Caustics);
- (e) Cyanide;
- (f) Flammable/Toxic Liquids;
- (g) Gasoline & Fuels, Mixed Fuels;
- (h) Household Cleaning Products;
- (i) Inorganic Oxidizers;
- (j) Mercury or Mercury Containing Materials (i.e. Fluorescent Light Tubes and Compacts, Wall or Baseboard Thermostats);
- (k) Oil Filters, and Used Motor Oil, and Waste Plastic Oil Containers;
- (l) Organic Peroxides;
- (m) Organic Solids (Toxic Solids);
- (n) Paint Thinner, Solvent, Paint & Related Products;
- (o) PCB Containing Materials (i.e. Light Ballasts);
- (p) Pesticides, Pesticide Containers;
- (q) Reactive Chemicals (To Air And Water); and
- (r) Smoke Detectors

RESIDENTIAL PACKAGING means SOURCE SEPARATED residentially generated packaging materials, as indicated by posted notices or signs or directed by a SITE OFFICIAL and SITE OPERATOR, which commonly includes paper packaging for liquids, metal packaging and hard plastic packaging.

RESIDENTIAL PLASTIC FILM means SOURCE SEPARATED residentially generated stretchy plastic film, as indicated by posted notices or signs or directed by a SITE OFFICIAL and SITE OPERATOR, which commonly includes grocery bags and overwrap for paper towels.

RESIDENTIAL POLYSTYRENE PACKAGING means SOURCE SEPARATED residentially generated polystyrene packaging, as indicated by posted notices or signs or directed by a SITE OFFICIAL and SITE OPERATOR, which commonly includes trays for meat, beverage cups and packaging used to protect items.

RESIDENTIAL PRINTED PAPER means SOURCE SEPARATED residentially generated printed paper, as indicated by posted notices or signs or directed by a SITE OFFICIAL and SITE OPERATOR, which commonly includes newspaper, magazines, directories, boxboard and cardboard.

RESIDENTIAL RECYCLING means all packaging and printed paper generated by RESIDENTIAL structures, single family and multifamily units included in *Schedule 5 of the Recycling Regulation of the ENVIRONMENTAL MANAGEMENT ACT* and sorted into the appropriate material types as indicated by posted notices or signs or directed by a SITE OFFICIAL and SITE OPERATOR (see RECYCLABLE).

RESIDENTIAL RECYCLING UNSORTED means RESIDENTIAL RECYCLING that is not CONTAMINATED, has not been sorted into the appropriate material types and DISPOSED in the DESIGNATED LOCATION as by posted notices or signs and/or directed by a SITE OFFICIAL (see RECYCLABLE).

RESIDENTIAL SOLID WASTE means wastes generated by residential structures, single family and multifamily units.

ROCKS means natural inorganic mineral matter of variable composition assembled by the action of heat or water, RECYCLABLE ROCKS must not measure greater than 40 centimetres in any direction (see RECYCLABLE).

SCALED means to estimate or measure utilizing a standardized unit to establish the quantity, dimension, capacity or weight. SCALED by weight is established by measurement of WEIGHT GROSS minus WEIGHT TARE establishes WEIGHT NET. The TIPPING FEE is based upon the NET WEIGHT of the SOLID WASTE load type.

SERVICE AREA means the SERVICE AREA of the SITE as defined by the SITE's applicable *Service Establishment Bylaw*.

SHARPS means anything that may cause a puncture wound that exposes an individual to blood or other potentially infectious material for example; needles, syringes, blades or laboratory glass (see PROHIBITED WASTE).

SITE means, where applicable, the Campbell Mountain Landfill (CML), the Okanagan Falls Landfill (OFL), the Keremeos Landfill (KL) or the Oliver Landfill (OL).

SITE OFFICIAL means an individual employed by the REGIONAL DISTRICT and designated by the MANAGER to conduct the business of the SITE.

SITE OPERATOR means a PERSON contracted by the REGIONAL DISTRICT to provide operation and maintenance services at the SITE, including but not limited to inspecting, sorting, hauling compacting and covering SOLID WASTE.

SOIL CLEAN means not CONTAMINATED mineral soil materials free of ROCKS exceeding 30 cm. in any dimension that is suitable for OPERATIONALLY BENEFICIAL cover material and includes but not limited to sod, and top soil.

SOIL CONTAMINATED means soil with organic and inorganic contaminants as identified in the *Contaminated Sites Regulation, British Columbia Reg. 375/96* under the *EMA* (see CONTROLLED WASTE, and see OPERATIONALLY BENEFICIAL). (Refer to RDOS Soil Relocation Application).

SOIL SMALL VOLUME CONTAMINATED means the total volume of soil does not exceed 5 cubic metres as exempted under *Part 8 - Contaminated Soil Relocation, Section 41 of the Contaminated Sites Regulation of the EMA* (see CONTROLLED WASTE, and see OPERATIONALLY BENEFICIAL).

SOLID WASTE means any material defined by this bylaw suitable for DISPOSAL at the SITE.

SOURCE SEPARATED means SOLID WASTE separated by a PERSON other than a SITE OFFICIAL or SITE OPERATOR and DISPOSED into a clearly distinguishable DESIGNATED LOCATION as directed by a SITE OFFICIAL, SITE OPERATOR or signage at the SITE.

SPECIFIED RISK MATERIAL WASTE means the skull, brain, trigeminal ganglia (nerves attached to brain), eyes, tonsils, spinal cord and dorsal root ganglia (nerves attached to the spinal cord) of cattle aged 30 months or older, the distal ileum (portion of the small intestine) of cattle of all ages, and cattle deadstock (see PROHIBITED WASTE).

TAR AND GRAVEL ROOFING means roofing consisting of layers of bitumen and felt paper that form the roof surface and may contain embedded gravel including Torch-on, SBS, membrane and TAR AND GRAVEL roofing products and other inextricably adhered roofing materials. Loads must be free of contaminants such as, but not limited to, REFUSE, loose tar paper, roof ventilators and flashing materials (see RECYCLABLE, and see OPERATIONALLY BENEFICIAL).

TIPPING FEE means the charge levied upon a given quantity of SOLID WASTE received at a SITE to offset the costs of opening, maintaining, closure and post-closure of the SITE. The TIPPING FEE can be charged per load, per tonne, or per unit depending on the source and type of the SOLID WASTE in accordance with the RDOS Fees and Charges Bylaw.

TIRE means the outer pneumatic rubber covering of wheels including but not limited to PLT (Passenger Light Truck), MT (Motor Truck) and OTR TIRES which are included within *Schedule 4* of the *Recycling Regulation* of the *EMA*. (See RECYCLABLE).

TIRE-OVERSIZE means assorted agricultural, industrial and OTR (Off The Road) TIRES excluded from *Schedule 4* of the *Recycling Regulation* of the *EMA*. (See RECYCLABLE).

VEHICLE means, as per the *British Columbia Motor Vehicle Act*, a device in, on or by which a PERSON or thing is or may be transported or drawn on a highway, but does not include a device designed to be moved by human power, a device used exclusively on stationary rails or tracks, mobile equipment or a motor assisted cycle.

VISITOR means a PERSON who is present at the SITE for purposes other than to DISPOSE of SOLID WASTE.

WEIGHT GROSS means total weight of the VEHICLE and load.

WEIGHT NET means GROSS WEIGHT less TARE WEIGHT.

WEIGHT TARE means the weight of a VEHICLE or container after a load has been removed.

WOOD-PRESERVED means wood products which have been treated with preservatives such as chromated copper arsenate (CCA), aromatic hydrocarbons (PAHs) and/or ammonium copper arsenate (ACA) to prevent rotting or wood containing LEAD-BASED PAINT or other paint containing HAZARDOUS substances (see CONTROLLED WASTE).

WOOD PRODUCT CONTAMINATED means engineered, manufactured or finished wood products containing 95% or greater wood fibre including but not limited to; painted wood, composite wood, glued and laminated wood and veneered wood products such as: particle and fibre board, panels, doors, window frames, furniture, flooring, cabinetry and molding's; but does not include WOOD-PRESERVED or LEAD-BASED PAINT.

WOOD WASTE means clean, organic material including, but not necessarily limited to, kiln dried dimensional lumber, wood pallets; which are a maximum of 2.4 metres (8 feet) in length and may contain metallic nails or screws (see RECYCLABLE). WOOD WASTE may not be CONTAMINATED with any other material including but not limited to WOOD PRODUCT CONTAMINATED, WOOD-PRESERVED, ROCKS, METALS other than nails or screws, paint including LEAD-BASED PAINT, wire, fiberglass, asphalt roofing material, plastic and any other non-wood materials. WOOD WASTE does not include WOOD WASTE INDUSTRIAL or WOOD WASTE-SMALL DIMENSION.

WOOD WASTE-SMALL DIMENSION means kiln dried dimensional WOOD WASTE and WOOD PRODUCT CONTAMINATED that are processed to less than 5cm (2 inches) in diameter and width and no longer than 15 cm. (6 inches) in length including but not limited to sawdust (see CONTROLLED WASTE).

WOOD WASTE INDUSTRIAL means WOOD WASTE material generated through the industrial processing of wood including but not limited to; sawmills, and pulp and paper industry (see CONTROLLED WASTE).

WOOD WASTE-TREE STUMP means non-agricultural part of a plant, tree, or shrub that remains attached to the roots after the trunk is cut, whereby the trunk is greater than 20 cm (8 inches) in diameter and the stump and trunk combined is not longer than 2.4 metres (8 feet) in length, and must be free of ROCKS, soil and other debris (see RECYCLABLE). Does not include AGRICULTURAL ORGANIC MATERIAL.

YARD AND GARDEN WASTE means non-food vegetative matter free of CONTAMINANTS including prunings, branches and tree trunks maximum of 2.4 metres (8 feet) in length and less than 20cm (8 inches) in diameter, hedge, shrub and tree clippings, flowers, vegetable stalks, woody or herbaceous waste (see RECYCLABLE). YARD AND GARDEN WASTE does not include FRUIT WASTE, vegetable waste, YARD WASTE SMALL DIMENSION, or WOOD WASTE-TREE STUMP.



YARD WASTE SMALL DIMENSION means chipped YARD AND GARDEN WASTE and WOOD WASTE-TREE STUMPS that is no greater than 4 cm. (1.5 inches) in diameter and no longer than 13 cm. (5 inches) in length. YARD WASTE SMALL DIMENSION also includes lawn clippings, conifer needles and leaves that is not CONTAMINATED with materials such as METAL and ROCKS (see RECYCLABLE).

## **5.0 SITE Regulations**

### **5.1 Conditions of Use**

5.1.1 The REGIONAL DISTRICT accepts no responsibility or liability for damage or injury to any PERSON or property. Each PERSON entering a SITE does so solely at their own risk and, as a condition of entry to a SITE waives all claims against the REGIONAL DISTRICT and releases the REGIONAL DISTRICT from any and all liability and claims for all injury, death, loss, damage and expense of any kind that the PERSON or any other PERSON may suffer as a result of or in connection with the PERSON'S use of a SITE due to any cause whatsoever, including but not limited to negligence, breach of contract, breach of any statutory duty or duty of care on the part of any of the REGIONAL DISTRICT and also including the failure on the part of the REGIONAL DISTRICT to safeguard or protect any PERSON from the risks, dangers and hazards associated with the use of a SITE.

5.1.2 No PERSON shall;

- a) remain at the SITE for longer than is reasonably required to proceed directly on designated roads to the DESIGNATED LOCATION, SCALE, make payment and immediately leave the SITE;
- b) enter the SITE or DISPOSE of any material at the SITE at any time other than the designated hours of operation, except by prior arrangement with the REGIONAL DISTRICT.
- c) remove, alter, destroy or deface any sign or traffic control device placed or erected at the SITE.
- d) DISPOSE of SOLID WASTE at the SITE without first having the SOLID WASTE inspected by the SITE OFFICIAL or SITE OPERATOR for the purpose of determining compliance with this Bylaw. All loads shall be SCALED to determine the applicable TIPPING FEE and DISPOSED in a manner or location as directed by the bylaw, signage and the written or verbal direction of the SITE OPERATOR or SITE OFFICIAL.
- e) DISPOSE of any material at the SITE that does not originate from within the SERVICE AREA unless designated acceptable within the RDOS Fees and Charges Bylaw or the MANAGER approves otherwise. Failure to obtain MANAGER approval may result in refusal of entry to the SITE.

5.1.3 All SOLID WASTE generated within the SERVICE AREA shall be handled in a manner and location that is approved by the Ministry of Environment when such approval is required, and in compliance with this Bylaw.

5.1.4 No HAULER shall enter the SITE transporting a load of SOLID WASTE which requires assistance by the SITE OPERATOR or their equipment for DISPOSAL.

5.1.5 All material DISPOSED at the SITE shall become the property of the REGIONAL DISTRICT, except where such material is DISPOSED contrary to the provisions of

## **5.2 DISPOSAL Restrictions**

- 5.2.1 DISPOSAL of PROHIBITED WASTE at the SITE is not allowed unless the DISPOSAL of such waste is specifically authorized by both the REGIONAL DISTRICT and the applicable Provincial Ministry.
- 5.2.2 No PERSON shall cause the release to the atmosphere of an OZONE DEPLETING SUBSTANCE at the SITE.
- 5.2.3 DISPOSAL of CONTROLLED WASTE at the SITE;
- a) is not allowed unless the MANAGER determines that special handling and DISPOSAL techniques are not required, or where special handling and DISPOSAL techniques are required, the MANAGER has determined that the CONTROLLED WASTE can be DISPOSED of safely at the SITE;
  - b) must be declared or manifested as required by the REGIONAL DISTRICT and by the applicable Provincial Ministry;
  - c) sufficient notice is provided as required by the REGIONAL DISTRICT prior to DISPOSAL of CONTROLLED WASTE at the SITE.
- 5.2.4 SOIL CONTAMINATED will not be accepted for DISPOSAL without completion and authorization in accordance with the RDOS Soil Relocation Agreement. The MANAGER shall determine as to when and which SITE(S) the SOIL CONTAMINATED is to be directed.
- 5.2.5 The REGIONAL DISTRICT shall regulate DISPOSAL time, location, containment and notice required for delivery of SOLID WASTE to the SITE.
- 5.2.6 The REGIONAL DISTRICT retains the right to deny acceptance or to limit the volume and frequency of any SOLID WASTE delivered to the SITE due to safety, operational or other considerations.
- 5.2.7 The MANAGER may designate SOLID WASTE materials delivered to the SITE as being OPERATIONALLY BENEFICIAL and apply TIPPING FEES accordingly.
- 5.2.8 The REGIONAL DISTRICT shall require the completion of any documents that may include, Manifests, Waivers, Applications and/or Declarations for a VISITOR or salvaging and for any SOLID WASTE including but not limited to ASBESTOS CONTAINING MATERIAL, LEAD-BASED PAINT, ASSESSED DEMOLITION, AND RENOVATION MIXED LOAD, CONSTRUCTION MIXED LOAD, SOIL CLEAN, SOIL SMALL VOLUME CONTAMINATED, SOIL CONTAMINATED and ILLEGALLY DUMPED WASTE.

## **5.3 Secure Loads**

- 5.3.1 All Motor VEHICLES entering the SITE shall have their loads adequately covered and secured so as to prevent any materials from blowing, bouncing dropping, sifting, leaking, or otherwise escaping from the VEHICLE while in transit in accordance with the following criteria:
- (a) *meets Motor Vehicle Act Regulation 35.06 Covering of Aggregate Loads*, which requires that: "A person must not drive or operate a vehicle on a highway while

the vehicle is carrying aggregate material if any of the material is likely, if not covered, to bounce, blow or drop from the vehicle in transit, unless;

- (i) the material is covered in a way that prevents any of it from blowing, bouncing or dropping from the VEHICLE, and
  - (ii) the cover is securely and tightly fastened so that it is not, and cannot become, a hazard”.
- (b) an adequate cover is a tarpaulin, other overlay, or container that is used to confine the material to the VEHICLE; or all materials must be contained within intact secured closed garbage bags or containers. The cover and/or container must be securely and tightly fastened so that it is not, and cannot become, a hazard.
- (c) items such as, but not limited to, BULKY WASTE, appliances, WOOD WASTE-TREE STUMPS, TIRES, shall be securely chained or strapped to or in the VEHICLE as required by section 4.3.1 (a & b).
- (d) loads shall be contained so as to prevent the spillage of liquids.

#### **5.4 Safety**

- 5.4.1 No VISITOR shall enter the SITE without checking in at the SITE office and completing the appropriate waiver.
- 5.4.2 No PERSON shall light or smoke any cigarette, cigar, pipe or any other substance, or ignite a fire, cause a fire to be ignited, within the boundaries of the SITE or DISPOSE at the SITE materials that are on fire, are smouldering or were recently on fire.
- 5.4.3 No PERSON shall fail to comply with the posted notices or signs at the SITE or the verbal instructions of the SITE OFFICIAL or SITE OPERATOR.
- 5.4.4 No PERSON shall act in a manner that is threatening, discourteous, disruptive, or wilfully negligent while on the SITE.
- 5.4.5 No PERSON shall allow children shorter than 42 inches (1.6 m.) or under the age of 10 years or pets to be outside a VEHICLE at the SITE.
- 5.4.6 No PERSON shall enter the SITE in a VEHICLE that is in violation of the British Columbia *Motor Vehicle Act Section 213 “1) On the prosecution of a PERSON charged with contravention of the regulations in operating or using on a highway a VEHICLE the weight of which or the weight of the load carried on which was in excess of the weight prescribed by the regulations, it is sufficient evidence for a credible witness to state on oath that, to the best of his or her judgment and opinion, the weight of the VEHICLE or of the load carried on it at the time of the alleged contravention was in excess of the weight so prescribed”*
- 5.4.7 No PERSON shall enter the SITE in a VEHICLE that is not equipped or mechanically sound with regards to climatic or roadway conditions.
- 5.4.8 No VEHICLE shall exceed the posted speed limit while on SITE.
- 5.4.9 No PERSON shall without authorization, drive a motor VEHICLE on any part of the SITE other than on roads or areas so designated by signage or the SITE OFFICIAL or SITE OPERATOR.
- 5.4.10 All VEHICLES DISPOSING SOLID WASTE shall maintain a safe lateral distance away from other VEHICLES.

- 5.4.11 No PERSON shall discharge any firearm at the SITE, except as permitted under any applicable enactment.
- 5.4.12 No PERSON shall climb upon waste stockpiles or climb into REFUSE BINS or rummage in areas designated for SOLID WASTE DISPOSAL.
- 5.4.13 No PERSON shall place NON-ASSESSED DEMOLITION AND RENOVATION MIXED LOAD in the DESIGNATED LOCATION reserved for ASSESSED materials.
- 5.4.14 No PERSON shall approach, harass, feed or attempt to lure wildlife encountered on the SITE
- 5.4.15 No PERSON while conducting SITE business shall utilize a communication or entertainment device which includes but is not limited to mobile phones, smart phones, hands-free devices, speaker phones, pagers, text messaging, lap top, ear pieces, head phones, or two way radios, or other activities that allow for distracted driving or the inability to hear instructions.
- 5.4.16 No PERSON shall enter the SITE on foot, all PERSONS entering the SITE must be in a motor propelled VEHICLE equipped with a cab, PERSONS while on SITE must remain within a 45 metre (150') proximity of their VEHICLE.

## **6.0 Fees and Charges**

- 6.1 Every PERSON delivering SOLID WASTE to the SITE shall pay the applicable TIPPING FEE set out in accordance with RDOS Fees and Charges Bylaw as amended from time to time.
- 6.2 Any TIPPING FEE assessed pursuant to this Bylaw must be paid to the SITE OFFICIAL prior to leaving the SITE. The TIPPING FEE shall be paid in cash, be placed on a REGIONAL DISTRICT pre-approved account or be paid by credit or debit card where such payment options are available at the SITE.
- 6.3 In the event the weigh scale is not operational, the SITE OFFICIAL shall estimate the weight of each VEHICLE and a TIPPING FEE shall be charged as outlined in the RDOS Fees and Charges Bylaw.

## **7.0 Violations and Penalties**

- 7.1 No PERSON shall do any act or suffer or permit any act or thing to be done in contravention of this Bylaw.
- 7.2 Every PERSON who violates any provision of this Bylaw, or who permits any act or thing to be done in violation of this Bylaw, or who fails to do any act or requirement of this Bylaw, shall be deemed to have committed an offence against this Bylaw and:
- a) shall be liable, upon summary conviction, to a fine of not less than \$100.00 and not more than \$2,000.00 for a first offence, and to a fine of not less than \$200.00 and not more than \$2,000.00 for each subsequent offence;
  - b) shall pay the applicable TIPPING FEE as set out in the RDOS Fees and Charges Bylaw as amended from time to time, in cases where the violation involves the contravention of a prohibition or regulation pertaining to the deposit of material at the SITE;

- c) shall pay the penalties, that may be issued, as provided under the provisions of the *British Columbia Offence Act*, or to the penalties provided under the provisions of the *British Columbia Local Government Bylaw Notice Enforcement Act* and;
- d) may be prohibited, by written notice, from DISPOSING SOLID WASTE at the SITE for such period as the REGIONAL DISTRICT may determine.

7.3 Notwithstanding any other provision of this Bylaw, any PERSON who:

- a) contravenes this Bylaw and/or fails to comply with rules or directions of a SITE OFFICIAL or SITE OPERATOR may be prohibited entry into any REGIONAL DISTRICT SITE for a specified period of time as determined by the MANAGER;
- b) contravenes this Bylaw and is deemed to be abusive or threatening may be ordered to immediately leave the SITE by a SITE OFFICIAL. Any Person deemed to be abusive or threatening may be prohibited entry into any REGIONAL DISTRICT SITE for a specified period of time as determined by the MANAGER;
- c) contravenes this Bylaw and fails to pay the TIPPING FEES as set out in the RDOS Fees and Charges Bylaw may be refused entry into any REGIONAL DISTRICT SITE until all TIPPING FEES and charges are paid.

7.4 Each offence committed against this Bylaw shall be deemed a separate and distinct offence and subject to a separate penalty.

7.5 Any penalty imposed pursuant to this Bylaw shall be in addition to, and not in substitution for, any other penalty or remedy imposed pursuant to any other applicable statute, law or legislation.

## **8.0 Dispute Mechanism Notice**

8.1 Once a VEHICLE is SCALED a SITE OFFICIAL shall issue an invoice indicating the waste type and corresponding TIPPING FEE assessed including penalties. Upon payment all TIPPING FEES assessed or decisions made under this Bylaw can be appealed to the MANAGER.

8.2 Appeals must be submitted to the MANAGER within 60 days of the transaction.

8.3 All decisions rendered will be on a case by case basis, resolutions shall be based upon such factors as precedent, severity and frequency.

8.4 Loads DISPOSED outside of Public Hours of Operation can not be appealed.

## **9.0 Severance**

If a section, subsection, sentence, clause or phrase of this Bylaw is for any reason held to be invalid by the decision of a Court of Competent Jurisdiction, the invalid portion shall be severed and such decision shall not affect the validity of the remaining portions of this Bylaw.

## **10.0 No Limitation**

Nothing in this Bylaw shall limit the REGIONAL DISTRICT from utilizing any other remedy that would otherwise be available to the REGIONAL DISTRICT at law.

**READ A FIRST, SECOND, AND THIRD TIME** this \_\_\_\_ day of \_\_\_\_\_, 2018.

ADOPTED this \_\_\_\_\_ day of \_\_\_\_\_, 2018.

\_\_\_\_\_  
Board Chair

\_\_\_\_\_  
Chief Administrative Officer

## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** Community Emergency Preparedness Fund – Emergency Operations Center (EOC)

---

### **Administrative Recommendation:**

**THAT the Board of Directors support the application to the Community Emergency Preparedness Fund (CEPF) - Emergency Operations Center (EOC) Application.**

### **Purpose:**

To secure Provincial funding for equipment, material and training in the operation of our EOC within the RDOS Emergency Management Program.

### **Business Plan Objective:**

Key Success Driver 3.0: Build a Sustainable Community.

Objective 3.1.4 By reviewing and updating the emergency management program.

### **Background:**

The EOC is responsible for carrying out the principles of emergency preparedness and emergency management at a strategic level during an emergency, and ensuring the continuity of operation of the Regional District of Okanagan-Similkameen alongside our partners.

The CEPF – EOC Program is intended to support the purchase of equipment and supplies required to maintain or improve EOC and to enhance EOC capacity through training and exercises. Ongoing operational costs are not eligible.

The 2017 Emergency Response season and lessons learnt drew attention to the need to build our resilience and capabilities within the RDOS Emergency Management Program. Staff have prepared the application to the Community Emergency Preparedness Fund – EOC Program, requesting the amount of \$21,773 to secure provincial funding for equipment, material and training for the EOC in Penticton, the mobile EOC trailer unit and our alternative locations throughout the Region. The fund will also provide essential training for our staff and joint training opportunities with our partners, so to increase resilience and our preparedness within the RDOS Emergency Management Program.

**Alternatives:**

The Board of Directors could choose not to support the application towards the Community Emergency Preparedness Fund.

**Communication Strategy:** If the application is approved by the Board and is successful in obtaining funding, the news will be released via press release on the RDOS website and social media outlets.

**Respectfully submitted:**

*"Paul Edmonds"*

---

P, Edmonds, Emergency Management Program Coordinator



## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** **UBCM 2018 FireSmart Grant Program**

---

### **Administrative Recommendation:**

**THAT the Board of Directors support the grant applications for the 2018 UBCM FireSmart Program for up to three communities, including Kaleden, Twin Lakes, and Missezula Lake.**

### **Purpose:**

The general goal of the FireSmart program is to encourage communities and citizens to adopt and conduct FireSmart practices to mitigate the negative impacts of wildfire to assets on community and private property (Source: UBCM).

### **Reference:**

The Provincial FireSmart program was launched on September 16, 2015 as a funding program administered by Union of BC Municipalities (UBCM) and managed through the Provincial Fuel Management Working Group. This funding initiative will assist communities to develop or advance local planning efforts to mitigate risk from wildfire on private lands in the wildland urban interface.

### **Business Plan Objective:**

This project is tied to Key Success Driver 3.0: Build a Sustainable Region from the 2018 Business Plan. While it is not listed as a specific objective, there is a long history of the RDOS supporting this work.

### **Background:**

Since 2004, the Strategic Wildfire Prevention Initiative (SWPI) has provided funding for Community Wildfire Protection Plans and updates, fuel management prescriptions, pilot demonstration projects and operational fuel treatments. The RDOS has participated in the program for the most part through its consultants (most recently Davies Wildfire). RDOS has established a Region-wide Community Wildfire Protection Plan and has coordinated approximately 2 million dollars in Provincially and Federally funded wildfire fuel reduction projects on Crown lands surrounding high risk neighborhoods.

In 2017 the RDOS received Provincial funding and coordinated a FireSmart program with the communities of Husula Highlands and Faulder. The program focused on educating the community on wildfire risks and methods to protect privately held properties.

### **Analysis:**

Research has shown that communities that implement FireSmart principles have a greater chance of survival during wildfire (Source: UBCM).

The RDOS consultant has identified three additional areas that meet the criteria for a UBCM FireSmart Program grant. They are Kaleden, Twin Lakes and Misset Lake. Twin Lakes and Misset Lake have been rated respectively as having Extreme and High Fire Hazard Ratings. Kaleden was not given a fire hazard rating, but experienced a significant interface fire during 2017.

It is imperative to the success of a FireSmart program that a community champion be in place to provide ongoing local involvement. Kaleden has established a FireSmart Board who are keen to be involved in the project. Likewise, the Property Owner's Association of Misset Lake is enthusiastic about being involved in the program. A FireSmart champion has been identified for the Twin Lakes Area, who will work with the Greater Twin Lakes Stewardship Society.

**Alternatives:**

Not to endorse or support the applications and discontinue the support of this program.

**Respectfully submitted:**

*"Doug Reeve"*

---

D. Reeve, Project Coordinator

## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** RDOS 2018-2022 Five Year Financial Plan Bylaw 2791, 2018

---

### **Administrative Recommendation 1:**

**THAT Bylaw No. 2791, 2018 Regional District of Okanagan Similkameen 2018-2022 Five Year Financial Plan be read a third time.**

### **Administrative Recommendation 2:**

**THAT Bylaw No. 2791, 2018 Regional District of Okanagan Similkameen 2018-2022 Five Year Financial Plan be amended as proposed in the attached Five Year Financial Plan Changes Since 1<sup>st</sup>/2<sup>nd</sup> Reading Document.**

### **Administrative Recommendation 3:**

**THAT Bylaw No. 2791, 2018 Regional District of Okanagan Similkameen 2018-2022 Five Year Financial Plan be read a 3<sup>rd</sup> time as amended and finally adopted.**

### **Business Plan Objective:**

- 1.1.1 Providing the Board with accurate, current financial information

### **Reference:**

- 1. Appendix A – Changes since first and second reading (attached)
- 2. Appendix B – Tax Requisition Summary (attached)
- 3. Bylaw No. 2791, 2018 including Schedule A (attached)

### **Background:**

The Draft 2018-2022 Five Year Financial Plan received second reading on January 4, 2018.

Public information documents were posted on the RDOS website for each Electoral Area to provide residents with information on what the impacts of the budget would be. Memorandums were also sent out to each municipality. The documents requested feedback on the budget to be submitted by February 2, 2018. Any feedback received was relating to the Willowbrook Water Service and was forwarded to the Area Director. As of February 2<sup>nd</sup>, the number of “unique” viewings of the online documents were as follows:

|                                                           | # of Viewings |
|-----------------------------------------------------------|---------------|
| Overall 2018-2022 Draft Five Year Financial Plan Document | 15            |
| Budget Presentation - Area A                              | 8             |
| Budget Presentation - Area B                              | 5             |

|                              |    |
|------------------------------|----|
| Budget Presentation - Area C | 17 |
| Budget Presentation - Area D | 12 |
| Budget Presentation - Area E | 12 |
| Budget Presentation - Area F | 6  |
| Budget Presentation - Area G | 3  |
| Budget Presentation - Area H | 17 |

Note: One “unique viewing” only counts one viewing if the same session (computer) goes to the page (or downloads the link) more than once.

### Analysis:

Since first and second reading, several updates and changes have been made to a number of services budgets. The overall impact to the RDOS Budget as a whole is presented below.

| (in Millions)            | 2018                    | 2018                   | 2017           |
|--------------------------|-------------------------|------------------------|----------------|
|                          | As at February 15, 2018 | At 1st and 2nd Reading |                |
| RDOS OPERATING EXPENSES  | \$ 31.3                 | \$ 31.9                | \$ 30.6        |
| MUNICIPAL DEBT PAYMENT   | 8.9                     | 8.9                    | 10.9           |
| CAPITAL EXPENDITURES     | 7.8                     | 8.1                    | 11.5           |
| <b>TOTAL RDOS BUDGET</b> | <b>\$ 48.0</b>          | <b>\$ 48.9</b>         | <b>\$ 53.0</b> |

Appendix A provides detail of the changes since 1<sup>st</sup> and 2<sup>nd</sup> reading, at a department level. The page number referenced in this document refers to the 2018-2022 Five Year Financial Plan attached as “Schedule A” to the Bylaw. The changes presented have resulted in a reduction of the total tax requisition in the amount of \$335,295 and are reflected in the updated Five Year Financial Plan (Schedule A).

The table in Appendix B summarizes the tax requisitions and estimated cost per average household, as they were at first and second reading, and as they are now. Refer to the totals under the “2018” column for the current requisition amounts.

In addition to the changes in Appendix A, another factor affecting the distribution of the tax requisitions is the update of assessment data. The 2018-2022 Five Year Financial Plan in “Schedule A” has been updated with the 2018 Completed Roll data. This has an impact on how the tax requisition for a service is distributed between the service participants. Additional updates will be coming when the 2018 Revised Roll data is received in March.

No changes have been made to the regional grants or the program change requests as they were presented in the draft financial plan on January 4, 2018. They are summarized as follows:

| <b>2018 REGIONAL GRANTS</b>                                                                                                          | <b>2018<br/>Impact</b> |
|--------------------------------------------------------------------------------------------------------------------------------------|------------------------|
| Kwantlen Polytechnic University                                                                                                      | 25,000                 |
| <b>2018 PROGRAM CHANGE REQUEST - SUMMARY</b>                                                                                         |                        |
| Building Services Clerk                                                                                                              | 36,968                 |
| Saturday openings at the OK Falls Landfill; Opening for 8 Stat Holidays from April to November at Campbell Mountain Landfill         | 14,804                 |
| Fire Services Administrative Support                                                                                                 | 31,052                 |
| Extension to seasonal labourer from March to November (currently April to November) and Additional Seasonal Student weekend coverage | 30,752                 |
| Similkameen Rec Program Coordinator                                                                                                  | 14,764                 |
| Contract Bylaw Review                                                                                                                | 29,000                 |
| Boardroom - Video cameras                                                                                                            | 5,000                  |
| Fire Services Contract - Fire Services Master Plan Implementation                                                                    | 40,250                 |
| Vehicle Replacements 2 pickup trucks for utility operations                                                                          | 80,000                 |

Since the second reading, the RDOS has received notification from the Kwantlen Polytechnic University that the RDNO have committed to funding the project from each of their electoral areas' community works funds, for a two-year period. The total amount of funding committed is \$9,902. They also noted that, at the RDNO's request, Enderby and Lumby have both committed to funding the study. No contribution amount was provided. Notification of any further commitment from the remaining communities within RDNO or CORD has been received.

Under legislation, an approved budget is required by March 31<sup>st</sup>.

#### **Communication Strategy:**

Once adopted, the final version of the 2018-2022 Five Year Financial Plan will be available on the RDOS website.

#### **Respectfully submitted:**

*"Maureen Hayter"*

---

M. Hayter, Finance Manager



# **2018 - 2022 FIVE YEAR FINANCIAL PLAN**

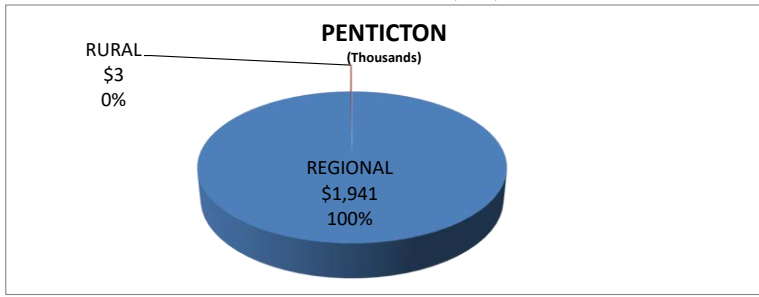
# 2018 REQUISITIONS

|                          |       |
|--------------------------|-------|
| • Summary                | 3 - 5 |
| • Detail                 |       |
| • City of Penticton      | 6     |
| • District of Summerland | 7     |
| • Town of Princeton      | 8     |
| • Town of Oliver         | 9     |
| • Town of Osoyoos        | 10    |
| • Village of Keremeos    | 11    |
| • Penticton Indian Band  | 12    |
| • Electoral Area A       | 13    |
| • Electoral Area B       | 14    |
| • Electoral Area C       | 15    |
| • Electoral Area D       | 16    |
| • Electoral Area E       | 17    |
| • Electoral Area F       | 18    |
| • Electoral Area G       | 19    |
| • Electoral Area H       | 20    |

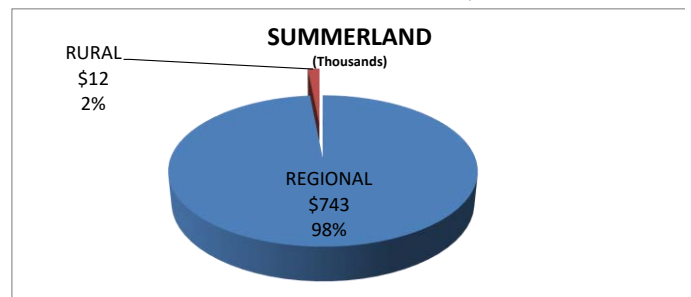


| REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN           |                      |                      |                     |                 |                   |                   |
|--------------------------------------------------|----------------------|----------------------|---------------------|-----------------|-------------------|-------------------|
| 2018 TOTAL REQUISITION SUMMARY                   |                      |                      |                     |                 |                   |                   |
|                                                  |                      |                      |                     |                 | 2018              | 2017              |
|                                                  | <u>2018</u>          | <u>2017</u>          | <u>\$ Change</u>    | <u>% Change</u> | <u>% of Total</u> | <u>% of Total</u> |
| <b>PENTICTON</b>                                 | \$ 1,944,620         | \$ 1,890,259         | \$ 54,361           | 2.88%           | 11.23%            | 11.89%            |
| <b>SUMMERLAND</b>                                | 755,027              | 727,386              | 27,641              | 3.80%           | 4.36%             | 4.57%             |
| <b>PRINCETON</b>                                 | 93,318               | 95,366               | (2,048)             | -2.15%          | 0.54%             | 0.60%             |
| <b>OLIVER</b>                                    | 1,256,369            | 1,237,960            | 18,409              | 1.49%           | 7.26%             | 7.78%             |
| <b>OSOYOOS</b>                                   | 783,492              | 778,330              | 5,162               | 0.66%           | 4.52%             | 4.89%             |
| <b>KEREMEOS</b>                                  | 407,673              | 360,671              | 47,002              | 13.03%          | 2.35%             | 2.27%             |
|                                                  | <b>5,240,499</b>     | <b>5,089,972</b>     | <b>150,527</b>      |                 |                   |                   |
| <b>PENTICTON INDIAN BAND</b>                     | 54,773               | 58,137               | (3,364)             | -5.79%          | 0.32%             | 0.37%             |
| <b>ELECTORAL AREA A</b>                          | 1,090,552            | 1,021,311            | 69,241              | 6.78%           | 6.30%             | 6.42%             |
| <b>ELECTORAL AREA B</b>                          | 595,565              | 540,442              | 55,123              | 10.20%          | 3.44%             | 3.40%             |
| <b>ELECTORAL AREA C</b>                          | 1,907,981            | 1,667,899            | 240,082             | 14.39%          | 11.02%            | 10.49%            |
| <b>ELECTORAL AREA D</b>                          | 3,425,974            | 3,061,327            | 364,647             | 11.91%          | 19.79%            | 19.25%            |
| <b>ELECTORAL AREA E</b>                          | 1,802,897            | 1,477,905            | 324,992             | 21.99%          | 10.41%            | 9.29%             |
| <b>ELECTORAL AREA F</b>                          | 1,176,671            | 1,126,519            | 50,152              | 4.45%           | 6.80%             | 7.08%             |
| <b>ELECTORAL AREA G</b>                          | 692,188              | 653,921              | 38,267              | 5.85%           | 4.00%             | 4.11%             |
| <b>ELECTORAL AREA H</b>                          | 1,327,639            | 1,205,818            | 121,821             | 10.10%          | 7.67%             | 7.58%             |
|                                                  | <b>12,019,466</b>    | <b>10,755,142</b>    | <b>1,264,324</b>    |                 |                   |                   |
| <b>TOTAL TAX REQUISITION<br/>FOR ALL BUDGETS</b> | <b>\$ 17,314,738</b> | <b>\$ 15,903,251</b> | <b>\$ 1,411,487</b> |                 | 100.00%           | 100.00%           |

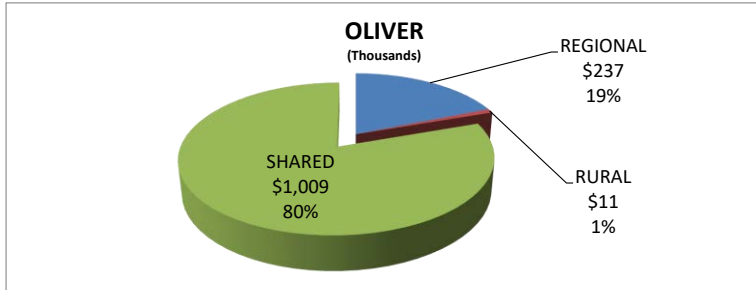
**2018 REQUISITION \$1,944,620**



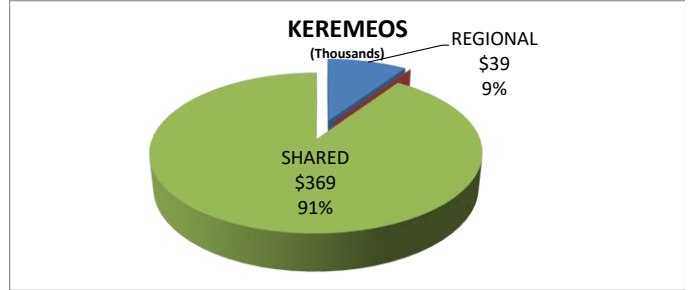
**2018 REQUISITION \$755,027**



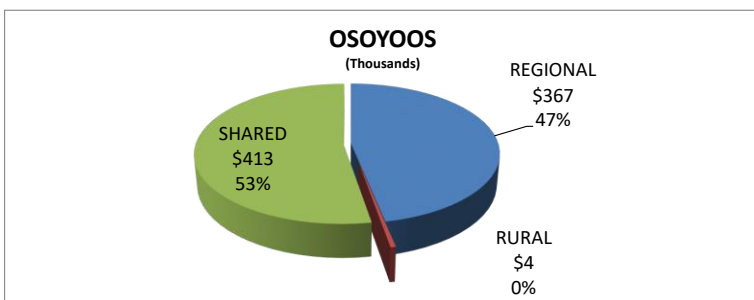
**2018 REQUISITION \$1,256,369**



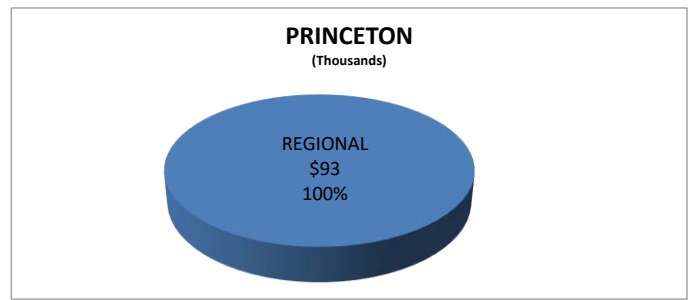
**2018 REQUISITION \$407,673**



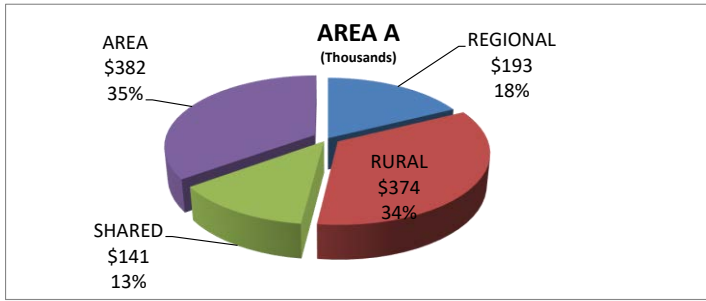
**2018 REQUISITION \$783,492**



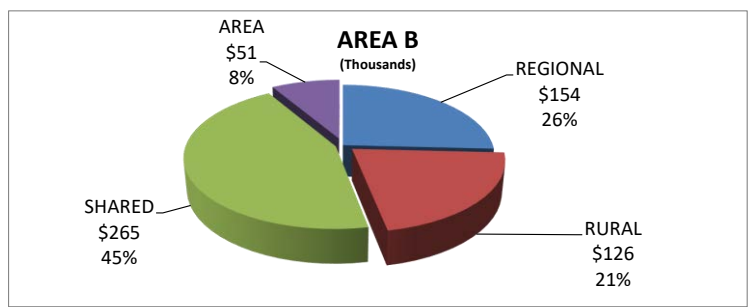
**2018 REQUISITION \$93,318**



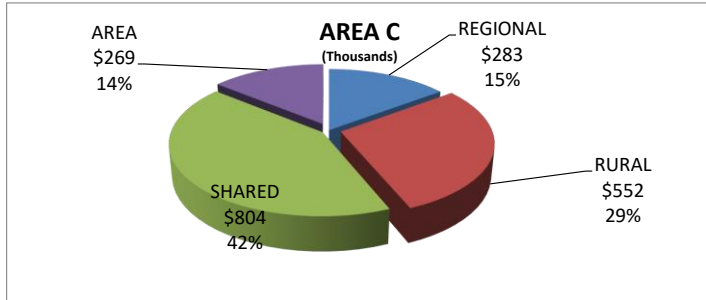
**2018 REQUISITION \$1,090,552**



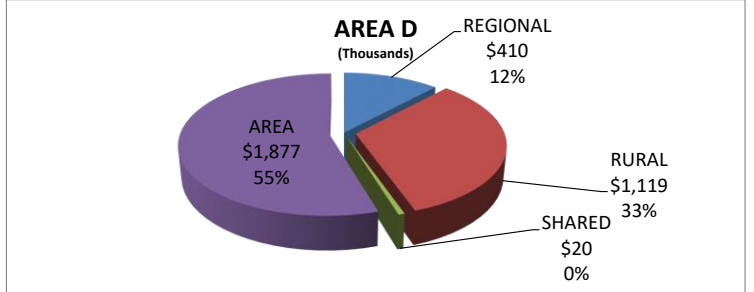
**2018 REQUISITION \$595,565**



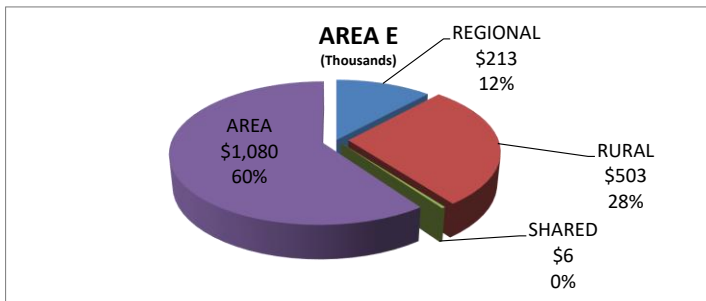
**2018 REQUISITION \$1,907,981**



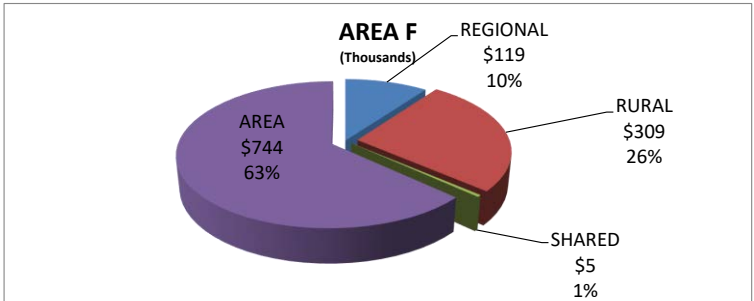
**2018 REQUISITION \$3,425,974**



**2018 REQUISITION \$1,802,897**



**2018 REQUISITION \$1,176,671**



**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

| <b><u>CITY OF PENTICTON</u></b>                                         | <b><u>2018</u></b>           | <b><u>2017</u></b>             | <b><u>NET<br/>CHANGE</u></b> | <b><u>%<br/>CHANGE</u></b> |
|-------------------------------------------------------------------------|------------------------------|--------------------------------|------------------------------|----------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                              |                                |                              |                            |
| 911 EMERGENCY CALL SYSTEM                                               | \$ 358,414                   | \$ 302,728                     | \$ 55,686                    |                            |
| EMERGENCY PLANNING                                                      | 92,596                       | 71,953                         | 20,643                       |                            |
| ENVIRONMENTAL CONSERVATION                                              | 227,380                      | 228,438                        | (1,058)                      |                            |
| GENERAL GOVERNMENT                                                      | 493,059                      | 504,350                        | (11,291)                     |                            |
| HERITAGE (Subregional)                                                  | 8,140                        | 7,453                          | 687                          |                            |
| ILLEGAL DUMPING                                                         | 12,904                       | 3,525                          | 9,379                        |                            |
| MOSQUITO CONTROL                                                        | 3,172                        | 1,769                          | 1,403                        |                            |
| NOXIOUS WEEDS                                                           | 18,972                       | 16,494                         | 2,478                        |                            |
| NUISANCE CONTROL                                                        | 10,328                       | 10,283                         | 45                           |                            |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 14,459                       | 14,396                         | 63                           |                            |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 | 5,696                        | 29,984                         | (24,288)                     |                            |
| REGIONAL TRAILS                                                         | 107,595                      | 106,414                        | 1,181                        |                            |
| SOLID WASTE MANAGEMENT PLAN                                             | 60,399                       | 60,035                         | 364                          |                            |
| <b>Subtotal</b>                                                         | <b>1,413,112</b>             | <b>1,357,822</b>               | <b>55,290</b>                | <b>4.07%</b>               |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |                              |                                |                              |                            |
| OKANAGAN BASIN WATER BOARD                                              | 313,488                      | 323,132                        | (9,644)                      |                            |
| S.I.R. PROGRAM                                                          | 177,352                      | 170,668                        | 6,684                        |                            |
| <b>Subtotal</b>                                                         | <b>490,840</b>               | <b>493,800</b>                 | <b>(2,960)</b>               | <b>-0.60%</b>              |
| <b>TOTAL</b>                                                            | <b>\$ 1,903,952</b>          | <b>\$ 1,851,622</b>            | <b>\$ 52,330</b>             | <b>2.83%</b>               |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 0.22</b>               | <b>\$ 0.24</b>                 | <b>\$ (0.02)</b>             |                            |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 92.93</b>              | <b>\$ 89.72</b>                | <b>\$ 3.21</b>               |                            |
| MUNICIPAL DEBT REPAYMENT                                                | \$ 5,830,290                 | \$ 7,804,428                   |                              |                            |
| PARCEL TAX: STERILE INSECT RELEASE                                      | \$ 40,668                    | \$ 38,637                      | \$ 2,031                     |                            |
| <b><u>Requisitions prior to 2016</u></b>                                | <b><u>Property Taxes</u></b> | <b><u>SIR Parcel Taxes</u></b> | <b><u>Total</u></b>          |                            |
| 2016                                                                    | \$1,579,117                  | 34,396                         | \$ 1,613,513                 |                            |
| 2015                                                                    | \$1,555,480                  | 37,199                         | \$ 1,592,679                 |                            |
| 2014                                                                    | \$1,376,878                  | 37,199                         | \$ 1,414,077                 |                            |

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

| <b><u>DISTRICT OF SUMMERLAND</u></b>                                    | <b><u>2018</u></b> | <b><u>2017</u></b> | <b><u>NET<br/>CHANGE</u></b> | <b><u>%<br/>CHANGE</u></b> |
|-------------------------------------------------------------------------|--------------------|--------------------|------------------------------|----------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                    |                    |                              |                            |
| 911 EMERGENCY CALL SYSTEM                                               | \$ 122,892         | \$ 102,970         | \$ 19,922                    |                            |
| DESTRUCTION OF PESTS                                                    | 1,739              | 1,739              | -                            |                            |
| EMERGENCY PLANNING                                                      | 30,660             | 23,838             | 6,822                        |                            |
| ENVIRONMENTAL CONSERVATION                                              | 75,289             | 75,681             | (392)                        |                            |
| GENERAL GOVERNMENT                                                      | 163,259            | 167,090            | (3,831)                      |                            |
| HERITAGE (Subregional)                                                  | 2,695              | 2,469              | 226                          |                            |
| ILLEGAL DUMPING                                                         | 4,273              | 1,168              | 3,105                        |                            |
| MOSQUITO CONTROL                                                        | 9,803              | 5,122              | 4,681                        |                            |
| NOXIOUS WEEDS                                                           | 6,282              | 5,464              | 818                          |                            |
| NUISANCE CONTROL                                                        | 3,420              | 3,407              | 13                           |                            |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 4,788              | 4,769              | 19                           |                            |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 | 1,886              | 9,934              | (8,048)                      |                            |
| REGIONAL TRAILS                                                         | 35,626             | 35,255             | 371                          |                            |
| SOLID WASTE MANAGEMENT PLAN                                             | 19,999             | 19,890             | 109                          |                            |
| <b>Subtotal</b>                                                         | <b>482,610</b>     | <b>458,796</b>     | <b>23,814</b>                | <b>5.19%</b>               |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |                    |                    |                              |                            |
| OKANAGAN BASIN WATER BOARD                                              | 103,801            | 107,053            | (3,252)                      |                            |
| S.I.R. PROGRAM                                                          | 56,304             | 54,834             | 1,470                        |                            |
| <b>Subtotal</b>                                                         | <b>160,104</b>     | <b>161,887</b>     | <b>(1,783)</b>               | <b>-1.10%</b>              |
| <b>TOTAL</b>                                                            | <b>\$ 642,714</b>  | <b>\$ 620,683</b>  | <b>\$ 22,031</b>             | <b>3.55%</b>               |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 0.22</b>     | <b>\$ 0.25</b>     | <b>\$ (0.03)</b>             |                            |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 110.31</b>   | <b>\$ 105.61</b>   | <b>\$ 4.70</b>               |                            |
| MUNICIPAL DEBT REPAYMENT                                                | \$ 2,464,477       | \$ 2,763,513       |                              |                            |
| PARCEL TAX:STERILE INSECT RELEASE                                       | \$ 112,313         | \$ 106,703         | \$ 5,610                     |                            |

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

| <b><u>TOWN OF PRINCETON</u></b>                                         | <b><u>2018</u></b> | <b><u>2017</u></b> | <b><u>NET</u><br/><u>CHANGE</u></b> | <b><u>%</u><br/><u>CHANGE</u></b> |
|-------------------------------------------------------------------------|--------------------|--------------------|-------------------------------------|-----------------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                    |                    |                                     |                                   |
| 911 EMERGENCY CALL SYSTEM                                               | \$ 36,244          | \$ 33,472          | \$ 2,772                            |                                   |
| EMERGENCY PLANNING                                                      | 6,522              | 5,656              | 866                                 |                                   |
| GENERAL GOVERNMENT                                                      | 34,728             | 39,642             | (4,914)                             |                                   |
| ILLEGAL DUMPING                                                         | 909                | 277                | 632                                 |                                   |
| NOXIOUS WEEDS                                                           | 1,336              | 1,296              | 40                                  |                                   |
| NUISANCE CONTROL                                                        | 727                | 808                | (81)                                |                                   |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 1,018              | 1,132              | (114)                               |                                   |
| REGIONAL TRAILS                                                         | 7,578              | 8,364              | (786)                               |                                   |
| SOLID WASTE MANAGEMENT                                                  | 4,254              | 4,719              | (465)                               |                                   |
| <b>TOTAL</b>                                                            | <b>\$ 93,318</b>   | <b>\$ 95,366</b>   | <b>\$ (2,048)</b>                   | <b>-2.15%</b>                     |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>0.15</b>        | <b>\$ 0.16</b>     | <b>\$ (0.01)</b>                    |                                   |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 28.57</b>    | <b>\$ 27.49</b>    | <b>\$ 1.08</b>                      |                                   |
| <b>MUNICIPAL DEBT REPAYMENT</b>                                         | <b>\$ -</b>        | <b>\$ -</b>        |                                     |                                   |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2018 Budget Comparative Requisition

| <u>TOWN OF OLIVER</u>                                                   | <u>2018</u>         | <u>2017</u>         | <u>NET<br/>CHANGE</u> | <u>%<br/>CHANGE</u> |
|-------------------------------------------------------------------------|---------------------|---------------------|-----------------------|---------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                     |                     |                       |                     |
| 911 EMERGENCY CALL SYSTEM                                               | \$ 46,883           | \$ 40,668           | 6,215                 |                     |
| DESTRUCTION OF PESTS                                                    | 200                 | 200                 | -                     |                     |
| EMERGENCY PLANNING                                                      | 10,613              | 8,251               | 2,362                 |                     |
| ENVIRONMENTAL CONSERVATION                                              | 26,061              | 26,196              | (135)                 |                     |
| GENERAL GOVERNMENT                                                      | 56,511              | 57,837              | (1,326)               |                     |
| HERITAGE (Subregional)                                                  | 933                 | 855                 | 78                    |                     |
| ILLEGAL DUMPING                                                         | 1,479               | 404                 | 1,075                 |                     |
| MOSQUITO CONTROL                                                        | 10,713              | 5,953               | 4,760                 |                     |
| NOXIOUS WEEDS                                                           | 2,174               | 1,891               | 283                   |                     |
| NUISANCE CONTROL                                                        | 1,184               | 1,179               | 5                     |                     |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 1,657               | 1,651               | 6                     |                     |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 | 653                 | 3,438               | (2,785)               |                     |
| REGIONAL TRAILS                                                         | 12,332              | 12,203              | 129                   |                     |
| SOLID WASTE MANAGEMENT PLAN                                             | 6,922               | 6,885               | 37                    |                     |
| TRANSIT - SOUTH OKANAGAN                                                | 11,706              | 9,647               | 2,059                 |                     |
| <b>Subtotal</b>                                                         | <b>190,021</b>      | <b>177,258</b>      | <b>12,763</b>         | <b>7.20%</b>        |
| <b><u>Town &amp; Regional Director determine budget</u></b>             |                     |                     |                       |                     |
| ARENA                                                                   | 174,298             | 195,837             | (21,539)              |                     |
| PARKS                                                                   | 192,778             | 187,091             | 5,687                 |                     |
| POOL                                                                    | 121,920             | 114,681             | 7,239                 |                     |
| RECREATION HALL                                                         | 87,783              | 91,092              | (3,309)               |                     |
| RECREATION PROGRAMS                                                     | 78,707              | 81,535              | (2,828)               |                     |
| <b>Parks &amp; Recreation Subtotal</b>                                  | <b>655,486</b>      | <b>670,236</b>      | <b>(14,750)</b>       | <b>-2.20%</b>       |
| ECONOMIC DEVELOPMENT                                                    | 14,134              | 15,656              | (1,522)               |                     |
| FRANK VENABLES AUDITORIUM                                               | 137,383             | 121,626             | 15,757                |                     |
| HERITAGE GRANT                                                          | 81,959              | 78,780              | 3,179                 |                     |
| REFUSE DISPOSAL                                                         | 57,892              | 58,607              | (715)                 |                     |
| VENABLES THEATRE SERVICE                                                | 61,902              | 58,635              | 3,267                 |                     |
| <b>Subtotal</b>                                                         | <b>1,008,757</b>    | <b>1,003,540</b>    | <b>5,217</b>          | <b>0.52%</b>        |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |                     |                     |                       |                     |
| OKANAGAN BASIN WATER BOARD                                              | 35,930              | 37,056              | (1,126)               |                     |
| S.I.R. PROGRAM                                                          | 16,995              | 15,672              | 1,323                 |                     |
|                                                                         | <b>52,924</b>       | <b>52,728</b>       | <b>196</b>            | <b>0.37%</b>        |
| <b>TOTAL</b>                                                            | <b>\$ 1,251,702</b> | <b>\$ 1,233,526</b> | <b>\$ 18,176</b>      | <b>1.47%</b>        |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>1.26</b>         | <b>\$ 1.41</b>      | <b>\$ (0.15)</b>      |                     |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 414.58</b>    | <b>\$ 404.58</b>    | <b>\$ 10.00</b>       |                     |
| MUNICIPAL DEBT REPAYMENT                                                | <b>\$ 579,203</b>   | <b>\$ 579,203</b>   |                       |                     |
| PARCEL TAX:STERILE INSECT RELEASE                                       | <b>\$ 4,667</b>     | <b>\$ 4,434</b>     | <b>\$ 233</b>         |                     |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2018 Budget Comparative Requisition

| <u>TOWN OF OSOYOOS</u>                                                  | <u>2018</u>       | <u>2017</u>       | <u>NET<br/>CHANGE</u> | <u>%<br/>CHANGE</u> |
|-------------------------------------------------------------------------|-------------------|-------------------|-----------------------|---------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                   |                   |                       |                     |
| 911 EMERGENCY CALL SYSTEM                                               | \$ 72,210         | \$ 61,535         | \$ 10,675             |                     |
| EMERGENCY PLANNING                                                      | 18,711            | 14,728            | 3,983                 |                     |
| GENERAL GOVERNMENT                                                      | 99,635            | 103,235           | (3,600)               |                     |
| HERITAGE (Subregional)                                                  | 1,645             | 1,526             | 119                   |                     |
| ILLEGAL DUMPING                                                         | 2,607             | 722               | 1,885                 |                     |
| MOSQUITO CONTROL                                                        | 3,759             | 2,381             | 1,378                 |                     |
| NOXIOUS WEEDS                                                           | 3,834             | 3,376             | 458                   |                     |
| NUISANCE CONTROL                                                        | 2,087             | 2,105             | (18)                  |                     |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 2,922             | 2,947             | (25)                  |                     |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 | 1,151             | 6,137             | (4,986)               |                     |
| REGIONAL TRAILS                                                         | 21,742            | 21,782            | (40)                  |                     |
| SOLID WASTE MANAGEMENT PLAN                                             | 12,205            | 12,289            | (84)                  |                     |
| TRANSIT - SOUTH OKANAGAN                                                | 20,639            | 17,220            | 3,419                 |                     |
| <b>Subtotal</b>                                                         | <b>263,147</b>    | <b>249,983</b>    | <b>13,164</b>         | <b>5.27%</b>        |
| <b><u>Town &amp; Regional Director determine budget</u></b>             |                   |                   |                       |                     |
| ARENA                                                                   | 355,068           | 361,408           | (6,340)               |                     |
| MUSEUM - Land & Building Acquisition (Debt Servicing)                   | 58,114            | 58,114            | (0)                   |                     |
|                                                                         | <b>413,182</b>    | <b>419,522</b>    | <b>(6,340)</b>        | <b>-1.51%</b>       |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |                   |                   |                       |                     |
| OKANAGAN BASIN WATER BOARD                                              | 63,348            | 66,142            | (2,794)               |                     |
| S.I.R. PROGRAM                                                          | 35,962            | 35,223            | 739                   |                     |
| <b>Subtotal</b>                                                         | <b>99,310</b>     | <b>101,365</b>    | <b>(2,055)</b>        | <b>-2.03%</b>       |
| <b>TOTAL</b>                                                            | <b>\$ 775,639</b> | <b>\$ 770,870</b> | <b>\$ 4,769</b>       | <b>0.62%</b>        |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 0.44</b>    | <b>\$ 0.49</b>    | <b>\$ (0.05)</b>      |                     |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 155.63</b>  | <b>\$ 152.54</b>  | <b>\$ 3.09</b>        |                     |
| MUNICIPAL DEBT REPAYMENT                                                | \$ 101,402        | \$ 100,463        |                       |                     |
| PARCEL TAX:STERILE INSECT RELEASE                                       | \$ 7,853          | \$ 7,460          | \$ 393                |                     |



**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

| <b><u>VILLAGE OF KEREMEOS</u></b>                                       | <b><u>2018</u></b> | <b><u>2017</u></b> | <b><u>NET<br/>CHANGE</u></b> | <b><u>%<br/>CHANGE</u></b> |
|-------------------------------------------------------------------------|--------------------|--------------------|------------------------------|----------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                    |                    |                              |                            |
| 911 EMERGENCY CALL SYSTEM                                               | \$ 11,522          | \$ 10,341          | \$ 1,181                     |                            |
| DESTRUCTION OF PESTS                                                    | 200                | 200                | -                            |                            |
| EMERGENCY PLANNING                                                      | 2,431              | 2,038              | 393                          |                            |
| GENERAL GOVERNMENT                                                      | 12,946             | 14,288             | (1,342)                      |                            |
| HERITAGE (Subregional)                                                  | 214                | 211                | 3                            |                            |
| ILLEGAL DUMPING                                                         | 339                | 100                | 239                          |                            |
| NOXIOUS WEEDS                                                           | 498                | 467                | 31                           |                            |
| NUISANCE CONTROL                                                        | 271                | 291                | (20)                         |                            |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 380                | 408                | (28)                         |                            |
| REGIONAL TRAILS                                                         | 2,825              | 3,015              | (190)                        |                            |
| SOLID WASTE MANAGEMENT PLAN                                             | 1,586              | 1,701              | -115                         |                            |
| <b>Subtotal</b>                                                         | <b>33,212</b>      | <b>33,060</b>      | <b>152</b>                   | <b>0.46%</b>               |
| <b><u>Village &amp; Regional Director determine budget</u></b>          |                    |                    |                              |                            |
| FIRE PROTECTION                                                         | 217,494            | 180,647            | 36,847                       |                            |
| KEREMEOS & DIST. RECREATION FACILITY                                    | 39,154             | 31,675             | 7,479                        |                            |
| REFUSE SITE -IMPR ONLY                                                  | 83,234             | 81,459             | 1,775                        |                            |
| SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE                           | 13,000             | 13,000             | 0                            |                            |
| SWIMMING POOL -IMPR ONLY                                                | 15,992             | 15,115             | 877                          |                            |
| <b>Subtotal</b>                                                         | <b>368,874</b>     | <b>321,896</b>     | <b>46,978</b>                | <b>14.59%</b>              |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |                    |                    |                              |                            |
| S.I.R. PROGRAM - Land Tax                                               | 3,445              | 3,680              | (235)                        |                            |
| <b>TOTAL</b>                                                            | <b>\$ 405,531</b>  | <b>\$ 358,636</b>  | <b>\$ 46,895</b>             | <b>13.08%</b>              |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 1.78</b>     | <b>\$ 1.66</b>     | <b>\$ 0.12</b>               |                            |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 401.98</b>   | <b>\$ 351.04</b>   | <b>\$ 50.94</b>              |                            |
| MUNICIPAL DEBT REPAYMENT                                                | \$ 14,062          | \$ 14,062          |                              |                            |
| PARCEL TAX:STERILE INSECT RELEASE                                       | \$ 2,142           | \$ 2,035           | \$ 107                       |                            |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2018 Budget Comparative Requisition

| <u>PENTICTON INDIAN BAND</u>                                            | <u>2018</u>      | <u>2017</u>      | <u>NET<br/>CHANGE</u> | <u>%<br/>CHANGE</u> |
|-------------------------------------------------------------------------|------------------|------------------|-----------------------|---------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                  |                  |                       |                     |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 11,420        | \$ 11,040        | \$ 380                |                     |
| GENERAL GOVERNMENT                                                      | 7,382            | 8,626            | (1,244)               |                     |
| EMERGENCY PLANNING                                                      | 2,773            | 2,461            | 312                   |                     |
| MOSQUITO CONTROL - Impr. Only                                           | 1,428            | 671              | 757                   |                     |
| REGIONAL AREA PLANNING                                                  | 20,575           | 22,232           | (1,657)               |                     |
| SOLID WASTE MANAGEMENT                                                  | 1,809            | 2,054            | (245)                 |                     |
| <b>Subtotal</b>                                                         | <b>45,386</b>    | <b>47,084</b>    | <b>(1,698)</b>        | <b>-3.61%</b>       |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |                  |                  |                       |                     |
| OKANAGAN BASIN WATER BOARD                                              | 9,387            | 11,053           | (1,666)               | -15.07%             |
| <b>TOTAL</b>                                                            | <b>\$ 54,773</b> | <b>\$ 58,137</b> | <b>\$ (3,364)</b>     | <b>-5.79%</b>       |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 0.21</b>   | <b>\$ 0.22</b>   | <b>\$ (0.01)</b>      |                     |
| <b>Average Res Taxes per Property</b>                                   | <b>\$ 55.96</b>  | <b>\$ 52.08</b>  | <b>\$ 3.88</b>        |                     |

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

| <b>ELECTORAL AREA A<br/>(OSOYOOS RURAL)</b>                             | <b>2018</b>       | <b>2017</b>       | <b>NET<br/>CHANGE</b> | <b>%<br/>CHANGE</b> |
|-------------------------------------------------------------------------|-------------------|-------------------|-----------------------|---------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                   |                   |                       |                     |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 25,743         | \$ 20,183         | \$ 5,560              |                     |
| ANIMAL CONTROL                                                          | 11,838            | 12,092            | (254)                 |                     |
| BUILDING INSPECTION                                                     | 15,023            | 31,334            | (16,311)              |                     |
| DESTRUCTION OF PESTS                                                    | 287               | 242               | 45                    |                     |
| ELECTORAL AREA ADMINISTRATION                                           | 129,313           | 107,279           | 22,034                |                     |
| ELECTORAL AREA PLANNING                                                 | 96,230            | 87,163            | 9,067                 |                     |
| EMERGENCY PLANNING                                                      | 6,484             | 4,825             | 1,659                 |                     |
| ENVIRONMENTAL CONSERVATION                                              | 15,921            | 15,318            | 603                   |                     |
| GENERAL GOVERNMENT                                                      | 34,524            | 33,819            | 705                   |                     |
| HERITAGE (Subregional)                                                  | 570               | 500               | 70                    |                     |
| ILLEGAL DUMPING                                                         | 904               | 236               | 668                   |                     |
| MOSQUITO CONTROL - Impr. Only                                           | 10,598            | 6,372             | 4,226                 |                     |
| NOXIOUS WEEDS                                                           | 1,328             | 1,106             | 222                   |                     |
| NUISANCE CONTROL                                                        | 723               | 690               | 33                    |                     |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 1,012             | 965               | 47                    |                     |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 | 399               | 2,011             | (1,612)               |                     |
| REGIONAL TRAILS                                                         | 7,534             | 7,135             | 399                   |                     |
| SOLID WASTE MANAGEMENT PLAN                                             | 4,229             | 4,026             | 203                   |                     |
| SUBDIVISION SERVICING                                                   | 13,610            | 8,764             | 4,846                 |                     |
| TRANSIT - SOUTH OKANAGAN                                                | 7,152             | 5,641             | 1,511                 |                     |
| <b>Subtotal</b>                                                         | <b>383,423</b>    | <b>349,701</b>    | <b>33,722</b>         | <b>9.64%</b>        |
| <b><u>Town &amp; Regional Director determine budget</u></b>             |                   |                   |                       |                     |
| ARENA                                                                   | 123,035           | 118,392           | 4,643                 | 3.92%               |
| <b><u>Regional Director determines budget</u></b>                       |                   |                   |                       |                     |
| CEMETERY                                                                | 1,000             | 1,000             | -                     |                     |
| COMMUNITY PARKS                                                         | 31,531            | 23,701            | 7,830                 |                     |
| ECONOMIC DEVELOPMENT                                                    | 11,233            | 12,485            | (1,252)               |                     |
| GRANT IN AID                                                            | 1,879             | 3,500             | (1,621)               |                     |
| HERITAGE CONSERVATION                                                   | -                 | -                 | -                     |                     |
| MUSEUM LAND AND BUILDING (DEBT SERVICING)                               | 18,399            | 18,399            | 0                     |                     |
| MUSEUM SERVICE                                                          | 15,225            | 15,224            | 1                     |                     |
| RECREATION SERVICES - TOWN OF OSOYOOS                                   | 61,420            | 70,309            | (8,889)               |                     |
| RURAL PROJECTS                                                          | 16,422            | 11,358            | 5,064                 |                     |
| VICTIM SERVICES AREA A                                                  | 5,000             | 5,000             | -                     |                     |
| <b>Subtotal</b>                                                         | <b>162,109</b>    | <b>160,976</b>    | <b>1,133</b>          | <b>0.70%</b>        |
| <b>SUBTOTAL</b>                                                         | <b>668,567</b>    | <b>629,069</b>    | <b>39,498</b>         | <b>6.28%</b>        |
| <b><u>Services</u></b>                                                  |                   |                   |                       |                     |
| OKANAGAN REGIONAL LIBRARY                                               | 97,378            | 93,521            | 3,857                 |                     |
| OBWB - Defined Area A/D (1/2 of Req)                                    | 27,480            | 28,066            | (586)                 |                     |
| REFUSE DISPOSAL                                                         | 3,000             | 3,000             | -                     |                     |
| STERILE INSECT RELEASE                                                  | 59,143            | 56,858            | 2,285                 |                     |
| <b>Subtotal</b>                                                         | <b>187,000</b>    | <b>181,445</b>    | <b>5,555</b>          | <b>3.06%</b>        |
| <b>TOTAL</b>                                                            | <b>\$ 855,568</b> | <b>\$ 810,514</b> | <b>\$ 45,054</b>      | <b>5.56%</b>        |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 1.32</b>    | <b>\$ 1.50</b>    | <b>\$ (0.18)</b>      |                     |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 569.44</b>  | <b>\$ 546.28</b>  | <b>\$ 23.16</b>       |                     |
| <b><u>Service Areas</u></b>                                             |                   |                   |                       |                     |
| ANARCHIST MTN. FIRE                                                     | 219,383           | 195,197           | 24,186                |                     |
| NORTHWEST SEWER                                                         | 15,601            | 15,600            | 1                     | 6.78%               |

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

**ELECTORAL AREA B**  
**(CAWSTON)**

|                                                                         | <u>2018</u>       | <u>2017</u>       | <u>NET</u><br><u>CHANGE</u> | <u>%</u><br><u>CHANGE</u> |
|-------------------------------------------------------------------------|-------------------|-------------------|-----------------------------|---------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                   |                   |                             |                           |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 8,659          | \$ 8,069          | \$ 590                      |                           |
| ANIMAL CONTROL                                                          | 2,882             | 3,304             | (422)                       |                           |
| DESTRUCTION OF PESTS                                                    | 70                | 66                | 4                           |                           |
| ELECTORAL AREA ADMINISTRATION                                           | 31,481            | 29,312            | 2,169                       |                           |
| ELECTORAL AREA PLANNING                                                 | 23,427            | 23,816            | (389)                       |                           |
| EMERGENCY PLANNING                                                      | 1,578             | 1,318             | 260                         |                           |
| GENERAL GOVERNMENT                                                      | 8,405             | 9,240             | (835)                       |                           |
| HERITAGE (Subregional)                                                  | 139               | 137               | 2                           |                           |
| ILLEGAL DUMPING                                                         | 220               | 65                | 155                         |                           |
| NUISANCE CONTROL                                                        | 176               | 188               | (12)                        |                           |
| NOXIOUS WEEDS                                                           | 323               | 302               | 21                          |                           |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 246               | 264               | (18)                        |                           |
| REGIONAL TRAILS                                                         | 1,834             | 1,950             | (116)                       |                           |
| SOLID WASTE MANAGEMENT PLAN                                             | 1,030             | 1,100             | (70)                        |                           |
| STERILE INSECT RELEASE                                                  | 1,560             | 1,521             | 39                          |                           |
| SUBDIVISION SERVICING                                                   | 3,313             | 2,395             | 918                         |                           |
| <b>Subtotal</b>                                                         | <b>85,344</b>     | <b>83,047</b>     | <b>2,297</b>                | <b>2.77%</b>              |
| <b><u>Village &amp; Regional Director determine budget</u></b>          |                   |                   |                             |                           |
| ECONOMIC DEVELOPMENT                                                    | -                 | -                 | -                           |                           |
| KEREMEOS & DIST. REC. FACILITY - IMPR ONLY                              | 29,424            | 24,716            | 4,708                       |                           |
| REFUSE DISPOSAL - IMPR ONLY                                             | 62,550            | 63,563            | (1,013)                     |                           |
| SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE                           | 10,000            | 10,000            | -                           |                           |
| SWIMMING POOL - IMPR ONLY                                               | 12,018            | 11,795            | 223                         |                           |
| <b>Subtotal</b>                                                         | <b>113,992</b>    | <b>110,074</b>    | <b>3,918</b>                | <b>3.56%</b>              |
| <b><u>Regional Director determines budget</u></b>                       |                   |                   |                             |                           |
| COMMUNITY PARKS                                                         | 24,394            | 20,842            | 3,552                       |                           |
| GRANT IN AID                                                            | 6,001             | 5,123             | 878                         |                           |
| RURAL PROJECTS                                                          | 20,427            | 17,737            | 2,690                       |                           |
| <b>Subtotal</b>                                                         | <b>50,822</b>     | <b>43,702</b>     | <b>7,120</b>                | <b>16.29%</b>             |
| <b>SUBTOTAL</b>                                                         | <b>250,158</b>    | <b>236,823</b>    | <b>13,335</b>               | <b>5.63%</b>              |
| <b><u>Service Areas</u></b>                                             |                   |                   |                             |                           |
| FIRE PROTECTION                                                         | 151,253           | 124,568           | 26,685                      |                           |
| MOSQUITO CONTROL Impr. Only                                             | 40,969            | 30,488            | 10,481                      |                           |
| OKANAGAN REGIONAL LIBRARY                                               | 23,707            | 25,553            | (1,846)                     |                           |
| STERILE INSECT RELEASE                                                  | 129,477           | 123,010           | 6,467                       |                           |
| <b>Subtotal</b>                                                         | <b>345,407</b>    | <b>303,619</b>    | <b>41,788</b>               | <b>13.76%</b>             |
| <b>TOTAL</b>                                                            | <b>\$ 595,565</b> | <b>\$ 540,442</b> | <b>\$ 55,123</b>            | <b>10.20%</b>             |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 3.15</b>    | <b>\$ 2.99</b>    | <b>\$ 0.16</b>              |                           |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 693.79</b>  | <b>\$ 622.21</b>  | <b>\$ 71.58</b>             |                           |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2018 Budget Comparative Requisition

### ELECTORAL AREA C (OLIVER RURAL)

|                                                                  | 2018                | 2017                | NET<br>CHANGE     | %<br>CHANGE   |
|------------------------------------------------------------------|---------------------|---------------------|-------------------|---------------|
| <b>Participating Directors determine budget by weighted vote</b> |                     |                     |                   |               |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                           | \$ 45,993           | \$ 37,782           | \$ 8,211          |               |
| ANIMAL CONTROL                                                   | 15,447              | 16,370              | (923)             |               |
| BUILDING INSPECTION                                              | 40,624              | 39,671              | 953               |               |
| DESTRUCTION OF PESTS                                             | 375                 | 327                 | 48                |               |
| SOLID WASTE MANAGEMENT PLAN                                      | 5,518               | 5,450               | 68                |               |
| ELECTORAL AREA ADMINISTRATION                                    | 168,735             | 145,233             | 23,502            |               |
| ELECTORAL AREA PLANNING                                          | 125,566             | 118,001             | 7,565             |               |
| EMERGENCY PLANNING                                               | 8,460               | 6,532               | 1,928             |               |
| EASTGATE SETTLEMENT                                              | -                   | -                   | -                 |               |
| ENVIRONMENTAL CONSERVATION                                       | 20,775              | 20,737              | 38                |               |
| GENERAL GOVERNMENT                                               | 45,050              | 45,783              | (733)             |               |
| HERITAGE (Subregional)                                           | 744                 | 677                 | 67                |               |
| ILLEGAL DUMPING                                                  | 1,179               | 320                 | 859               |               |
| MOSQUITO CONTROL - Impr Only                                     | 56,212              | 27,051              | 29,161            |               |
| NOXIOUS WEEDS                                                    | 1,733               | 1,497               | 236               |               |
| NUISANCE CONTROL                                                 | 944                 | 933                 | 11                |               |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     | 1,321               | 1,307               | 14                |               |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                          | 520                 | 2,722               | (2,202)           |               |
| REGIONAL TRAILS                                                  | 9,831               | 9,660               | 171               |               |
| SUBDIVISION SERVICING                                            | 17,760              | 11,865              | 5,895             |               |
| TRANSIT - SOUTH OKANAGAN                                         | 9,332               | 7,637               | 1,695             |               |
| <b>Subtotal</b>                                                  | <b>576,119</b>      | <b>499,555</b>      | <b>76,564</b>     | <b>15.33%</b> |
| <b>Town &amp; Regional Director determine budget</b>             |                     |                     |                   |               |
| ARENA                                                            | 138,947             | 155,023             | (16,076)          |               |
| PARKS                                                            | 153,679             | 148,099             | 5,580             |               |
| POOL                                                             | 97,193              | 90,780              | 6,413             |               |
| RECREATION HALL                                                  | 69,980              | 72,108              | (2,128)           |               |
| RECREATION PROGRAMS                                              | 62,744              | 64,543              | (1,799)           |               |
| <b>Parks &amp; Recreation Subtotal</b>                           | <b>522,543</b>      | <b>530,553</b>      | <b>(8,010)</b>    | <b>-1.51%</b> |
| REFUSE DISPOSAL                                                  | 46,150              | 46,393              | (243)             |               |
| HERITAGE GRANT                                                   | 65,336              | 62,362              | 2,974             |               |
| ECONOMIC DEVELOPMENT                                             | 11,268              | 12,394              | (1,126)           |               |
| VENABLES THEATRE SERVICE                                         | 49,348              | 46,415              | 2,933             |               |
| FRANK VENABLES AUDITORIUM                                        | 109,520             | 96,277              | 13,243            |               |
| <b>Subtotal</b>                                                  | <b>804,164</b>      | <b>794,394</b>      | <b>9,770</b>      | <b>1.23%</b>  |
| <b>Regional Director determines budget</b>                       |                     |                     |                   |               |
| GRANT IN AID                                                     | -                   | 5,000               | (5,000)           |               |
| HERITAGE CONSERVATION                                            | -                   | -                   | -                 |               |
| NOISE BYLAW AREA C                                               | 5,296               | 7,177               | (1,881)           |               |
| RURAL PROJECTS                                                   | 21,798              | 13,050              | 8,748             |               |
| UNTIDY/UNSIGHTLY PREMISES C                                      | 4,188               | 3,935               | 253               |               |
| OKAN REG LIBRARY-FURNISHINGS                                     | -                   | -                   | -                 |               |
| VICTIM SERVICES AREA C                                           | 5,000               | 5,000               | -                 |               |
| WATER SYSTEM - LOOSE BAY                                         | 15,896              | 15,896              | -                 |               |
| <b>Subtotal</b>                                                  | <b>52,178</b>       | <b>50,058</b>       | <b>2,120</b>      | <b>4.24%</b>  |
| <b>Requisitions from Other Multi-Regional Boards</b>             |                     |                     |                   |               |
| OKANAGAN BASIN WATER BOARD                                       | 28,643              | 29,333              | (690)             |               |
| OKANAGAN REGIONAL LIBRARY                                        | 127,065             | 126,609             | 456               |               |
| STERILE INSECT RELEASE                                           | 103,005             | 98,631              | 4,374             |               |
| <b>Subtotal</b>                                                  | <b>258,712</b>      | <b>254,573</b>      | <b>4,139</b>      | <b>1.63%</b>  |
| <b>SUBTOTAL</b>                                                  | <b>1,691,174</b>    | <b>1,598,580</b>    | <b>92,594</b>     |               |
| <b>Service Areas</b>                                             |                     |                     |                   |               |
| FIRE PROT-WILLOWBROOK-K(714)                                     | 216,807             | 69,319              | 147,488           |               |
| <b>TOTAL</b>                                                     | <b>\$ 1,907,981</b> | <b>\$ 1,667,899</b> | <b>\$ 240,082</b> | <b>14.39%</b> |
| <b>Average Res Tax Rate/\$1000</b>                               | <b>\$ 2.28</b>      | <b>\$ 2.28</b>      | <b>\$ 0.00</b>    |               |
| <b>Average Taxes per Res Property</b>                            | <b>\$ 731.09</b>    | <b>\$ 635.58</b>    | <b>\$ 95.51</b>   |               |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2018 Budget Comparative Requisition

### ELECTORAL AREA D (KALEDEN/OK FALLS)

#### Participating Directors determine budget by weighted vote

|                                              | <u>2018</u>      | <u>2017</u>      | <u>NET<br/>CHANGE</u> | <u>%<br/>CHANGE</u> |
|----------------------------------------------|------------------|------------------|-----------------------|---------------------|
| 911 EMERGENCY CALL SYSTEM - Impr. Only       | \$ 82,220        | \$ 67,349        | \$ 14,871             |                     |
| ANIMAL CONTROL                               | 36,223           | 39,018           | (2,795)               |                     |
| EMERGENCY PLANNING                           | 19,839           | 15,568           | 4,271                 |                     |
| BUILDING INSPECTION                          | 40,323           | 67,299           | (26,976)              |                     |
| DESTRUCTION OF PESTS                         | 878              | 780              | 98                    |                     |
| ELECTORAL AREA ADMINISTRATION                | 395,676          | 346,160          | 49,516                |                     |
| ELECTORAL AREA PLANNING                      | 294,447          | 281,251          | 13,196                |                     |
| ENVIRONMENTAL CONSERVATION                   | 48,717           | 49,426           | (709)                 |                     |
| GENERAL GOVERNMENT                           | 105,639          | 109,123          | (3,484)               |                     |
| HERITAGE (Subregional)                       | 1,744            | 1,613            | 131                   |                     |
| ILLEGAL DUMPING                              | 2,765            | 763              | 2,002                 |                     |
| MOSQUITO CONTROL - Impr Only                 | 12,204           | 7,289            | 4,915                 |                     |
| NOXIOUS WEEDS                                | 4,065            | 3,569            | 496                   |                     |
| NUISANCE CONTROL                             | 2,213            | 2,225            | (12)                  |                     |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL      | 1,220            | 6,487            | (5,267)               |                     |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM) | 3,098            | 3,115            | (17)                  |                     |
| REGIONAL TRAILS                              | 23,052           | 23,024           | 28                    |                     |
| SOLID WASTE MANAGEMENT PLAN                  | 12,941           | 12,989           | (48)                  |                     |
| SUBDIVISION SERVICING                        | 41,646           | 28,279           | 13,367                |                     |
| <b>Subtotal</b>                              | <b>1,128,908</b> | <b>1,065,327</b> | <b>63,581</b>         | <b>5.97%</b>        |

#### Regional Director determines budget

|                           |                |                |                |               |
|---------------------------|----------------|----------------|----------------|---------------|
| ECONOMIC DEVELOPMENT      | 137,934        | 131,796        | 6,138          |               |
| GRANT IN AID              | 10,695         | 18,000         | (7,305)        |               |
| HERITAGE CONSERVATION     | -              | -              | -              |               |
| NOISE BYLAWS              | 6,602          | 7,614          | (1,012)        |               |
| RURAL PROJECTS            | 252,521        | 82,419         | 170,102        |               |
| UNSIGHTLY/UNTIDY PREMISES | 8,016          | 7,276          | 740            |               |
| VICTIM SERVICES DEF       | 5,760          | 5,910          | (150)          |               |
| <b>Subtotal</b>           | <b>421,529</b> | <b>253,015</b> | <b>168,514</b> | <b>66.60%</b> |

#### **SUBTOTAL**

**1,550,437      1,318,342      232,095**

#### Service Areas - Ok Falls

|                                     |                |                |              |              |
|-------------------------------------|----------------|----------------|--------------|--------------|
| FIRE PROT-OK FALLS-J(714) & J(715)  | 289,101        | 305,005        | (15,904)     |              |
| RECREATION-OK FALLS-F(714) & F(715) | 531,977        | 512,320        | 19,657       |              |
| <b>Subtotal</b>                     | <b>821,078</b> | <b>817,325</b> | <b>3,753</b> | <b>0.46%</b> |

#### Service Areas - Kaleden

|                                 |                |                |               |               |
|---------------------------------|----------------|----------------|---------------|---------------|
| FIRE PROT-KALEDEN-H(714) H(715) | 335,920        | 245,826        | 90,094        |               |
| REC COMM KALEDEN-N(714)(715)    | 134,751        | 134,751        | -             |               |
| <b>Subtotal</b>                 | <b>470,671</b> | <b>380,577</b> | <b>90,094</b> | <b>23.67%</b> |

#### Service Areas - Other

|                                      |                |                |               |              |
|--------------------------------------|----------------|----------------|---------------|--------------|
| APEX CIRCLE DEBT SERVICING -parcel   | 5,128          | 5,128          | -             |              |
| APEX WASTE TRANSFER STATION          | 63,353         | 35,822         | 27,531        |              |
| AREA D TRANSIT                       | 100,636        | 85,418         | 15,218        |              |
| HERITAGE HILLS ELEC. SYS-M(715)      | 6,679          | 6,251          | 428           |              |
| OBWB - Defined Area A/D (1/2 of Req) | 27,480         | 28,066         | (586)         |              |
| OBWB - Defined Area D                | 28,640         | 29,421         | (781)         |              |
| OKANAGAN REGIONAL LIBRARY            | 297,961        | 301,768        | (3,807)       |              |
| SEPTAGE DISPOSAL SERVICE             | 7,614          | 7,852          | (238)         |              |
| STERILE INSECT RELEASE               | 38,515         | 38,811         | (296)         |              |
| TRANSIT - SOUTH OKANAGAN             | 7,782          | 6,546          | 1,236         |              |
| <b>Subtotal</b>                      | <b>583,788</b> | <b>545,083</b> | <b>38,705</b> | <b>7.10%</b> |

#### **TOTAL**

**\$ 3,425,974      \$ 3,061,327      \$ 364,647      11.91%**

**Average Res Tax Rate/\$1000**

**\$ 1.83      \$ 1.85      \$ (0.02)**

**Average Taxes per Res Property**

**\$ 766.89      \$ 690.40      \$ 76.49**

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

**ELECTORAL AREA E**  
**(NARAMATA)**

|                                                                         | <u>2018</u>         | <u>2017</u>         | <u>NET</u><br><u>CHANGE</u> | <u>%</u><br><u>CHANGE</u> |
|-------------------------------------------------------------------------|---------------------|---------------------|-----------------------------|---------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                     |                     |                             |                           |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 34,910           | \$ 25,122           | \$ 9,788                    |                           |
| ANIMAL CONTROL                                                          | 16,393              | 15,904              | 489                         |                           |
| BUILDING INSPECTION                                                     | 20,283              | 33,838              | (13,555)                    |                           |
| DESTRUCTION OF PESTS                                                    | 397                 | 318                 | 79                          |                           |
| EMERGENCY PLANNING                                                      | 8,978               | 6,346               | 2,632                       |                           |
| ELECTORAL AREA ADMINISTRATION                                           | 179,070             | 141,096             | 37,974                      |                           |
| ELECTORAL AREA PLANNING                                                 | 133,257             | 114,639             | 18,618                      |                           |
| ENVIRONMENTAL CONSERVATION                                              | 22,048              | 20,146              | 1,902                       |                           |
| GENERAL GOVERNMENT                                                      | 47,809              | 44,479              | 3,330                       |                           |
| HERITAGE (Subregional)                                                  | 789                 | 657                 | 132                         |                           |
| ILLEGAL DUMPING                                                         | 1,251               | 311                 | 940                         |                           |
| NOXIOUS WEEDS                                                           | 1,840               | 1,455               | 385                         |                           |
| NUISANCE CONTROL                                                        | 1,001               | 907                 | 94                          |                           |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 | 552                 | 2,644               | (2,092)                     |                           |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 1,402               | 1,270               | 132                         |                           |
| REGIONAL TRAILS                                                         | 10,433              | 9,385               | 1,048                       |                           |
| SOLID WASTE MANAGEMENT PLAN                                             | 5,857               | 5,295               | 562                         |                           |
| SUBDIVISION SERVICING                                                   | 18,848              | 11,526              | 7,322                       |                           |
| <b>Subtotal</b>                                                         | <b>505,119</b>      | <b>435,338</b>      | <b>69,781</b>               | <b>16.03%</b>             |
| <b><u>Regional Director determines budget</u></b>                       |                     |                     |                             |                           |
| GRANT IN AID                                                            | 5,000               | 6,000               | (1,000)                     |                           |
| NARAMATA MUSEUM                                                         | 8,863               | 8,236               | 627                         |                           |
| NARAMATA PARKS & REC                                                    | 260,574             | 175,715             | 84,859                      |                           |
| NARAMATA TRANSIT                                                        | 103,044             | 73,833              | 29,211                      |                           |
| NOISE CONTROL                                                           | 5,296               | 7,117               | (1,821)                     |                           |
| RURAL PROJECTS                                                          | 40,057              | 31,914              | 8,143                       |                           |
| TOURISM & COMMUNITY SERVICE CONTRIBUTION                                | 10,000              | 10,000              | -                           |                           |
| UNTIDY AND UNSIGHTLY CONTROL                                            | 3,703               | 3,560               | 143                         |                           |
| VICTIM SERVICES DEF                                                     | 2,607               | 2,409               | 198                         |                           |
| <b>Subtotal</b>                                                         | <b>439,144</b>      | <b>318,784</b>      | <b>120,360</b>              | <b>37.76%</b>             |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |                     |                     |                             |                           |
| OKANAGAN BASIN WATER BOARD                                              | 30,397              | 28,497              | 1,900                       |                           |
| OKANAGAN REGIONAL LIBRARY                                               | 134,848             | 123,001             | 11,847                      |                           |
|                                                                         | <b>165,245</b>      | <b>151,498</b>      | <b>13,747</b>               | <b>9.07%</b>              |
| <b>SUBTOTAL</b>                                                         | <b>1,109,507</b>    | <b>905,620</b>      | <b>203,887</b>              | <b>22.51%</b>             |
| <b><u>Service Areas</u></b>                                             |                     |                     |                             |                           |
| CEMETERY-P(715)                                                         | 31,528              | 22,345              | 9,183                       |                           |
| NARAMATA FIRE DEPARTMENT                                                | 491,445             | 382,197             | 109,248                     |                           |
| NARAMATA WATER (Parcel)                                                 | 120,750             | 120,750             | -                           |                           |
| SEPTAGE DISPOSAL SERVICE                                                | 3,446               | 3,201               | 245                         |                           |
| STERILE INSECT RELEASE                                                  | 46,221              | 43,792              | 2,429                       |                           |
| <b>Subtotal</b>                                                         | <b>693,389</b>      | <b>572,285</b>      | <b>121,104</b>              | <b>21.16%</b>             |
| <b>TOTAL</b>                                                            | <b>\$ 1,802,897</b> | <b>\$ 1,477,905</b> | <b>\$ 324,992</b>           | <b>21.99%</b>             |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 2.10</b>      | <b>\$ 2.16</b>      | <b>\$ (0.06)</b>            |                           |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 1,222.68</b>  | <b>\$ 1,035.32</b>  | <b>\$ 187.36</b>            |                           |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2018 Budget Comparative Requisition

### **ELECTORAL AREA F (OKANAGAN LAKE WEST/WESTBENCH)**

#### **Participating Directors determine budget by weighted vote**

|                                              | <b><u>2018</u></b> | <b><u>2017</u></b> | <b><u>NET<br/>CHANGE</u></b> | <b><u>%<br/>CHANGE</u></b> |
|----------------------------------------------|--------------------|--------------------|------------------------------|----------------------------|
| 911 EMERGENCY CALL SYSTEM - Impr. Only       | \$ 21,259          | \$ 17,604          | \$ 3,655                     |                            |
| ANIMAL CONTROL                               | 10,268             | 11,098             | (830)                        |                            |
| BUILDING INSPECTION                          | 5,961              | 11,259             | (5,298)                      |                            |
| DESTRUCTION OF PESTS                         | 249                | 222                | 27                           |                            |
| ELECTORAL AREA ADMINISTRATION                | 112,164            | 98,458             | 13,706                       |                            |
| ELECTORAL AREA PLANNING                      | 83,468             | 79,996             | 3,472                        |                            |
| EMERGENCY PLANNING                           | 5,624              | 4,428              | 1,196                        |                            |
| EASTGATE SETTLEMENT                          | -                  | -                  | -                            |                            |
| ENVIRONMENTAL CONSERVATION                   | 13,810             | 14,058             | (248)                        |                            |
| GENERAL GOVERNMENT                           | 29,946             | 31,038             | (1,092)                      |                            |
| HERITAGE (Subregional)                       | 494                | 459                | 35                           |                            |
| ILLEGAL DUMPING                              | 784                | 217                | 567                          |                            |
| MOSQUITO CONTROL - Impr Only                 | 489                | 183                | 306                          |                            |
| NOXIOUS WEEDS                                | 1,152              | 1,015              | 137                          |                            |
| NUISANCE CONTROL                             | 627                | 633                | (6)                          |                            |
| SUBDIVISION SERVICING                        | 11,806             | 8,043              | 3,763                        |                            |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM) | 878                | 886                | (8)                          |                            |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL      | 346                | 1,845              | (1,499)                      |                            |
| REGIONAL TRAILS                              | 6,535              | 6,549              | (14)                         |                            |
| SOLID WASTE MANAGEMENT PLAN                  | 3,668              | 3,695              | (27)                         |                            |
| <b>Subtotal</b>                              | <b>309,529</b>     | <b>291,686</b>     | <b>17,843</b>                | <b>6.12%</b>               |

#### **Regional Director determines budget**

|                             |                |                |              |              |
|-----------------------------|----------------|----------------|--------------|--------------|
| GRANT-IN-AID                | -              | 2,500          | (2,500)      |              |
| NOISE BYLAW                 | 1,872          | 2,166          | (294)        |              |
| PARKS COMMISSION            | 116,358        | 115,427        | 931          |              |
| RURAL PROJECTS              | 17,476         | 11,087         | 6,389        |              |
| UNTIDY AND UNSIGHLY CONTROL | 3,788          | 3,515          | 273          |              |
| VICTIM SERVICES DEF         | 1,633          | 1,681          | (48)         |              |
| <b>Subtotal</b>             | <b>141,126</b> | <b>136,376</b> | <b>4,750</b> | <b>3.48%</b> |

#### **Requisitions from Other Multi-Regional Boards**

|                            |                |                |               |              |
|----------------------------|----------------|----------------|---------------|--------------|
| OKANAGAN BASIN WATER BOARD | 19,040         | 19,886         | (846)         | -4.26%       |
| <b>SUBTOTAL</b>            | <b>469,696</b> | <b>447,948</b> | <b>21,748</b> | <b>4.85%</b> |

#### **Service Areas**

|                                            |                     |                     |                  |              |
|--------------------------------------------|---------------------|---------------------|------------------|--------------|
| ELECT SYS-WESTBENCH EST/HUSULA-A(715)      | 6,201               | 6,201               | -                |              |
| FAULDER WATER SYSTEM-A(777)                | 140,304             | 140,297             | 7                |              |
| FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715) | 324,420             | 294,224             | 30,196           |              |
| OKANAGAN REGIONAL LIBRARY                  | 84,465              | 85,832              | (1,367)          |              |
| REC CENTRE COST SHARING-M(715)             | 20,000              | 20,000              | -                |              |
| STERILE INSECT RELEASE                     | 14,441              | 14,799              | (358)            |              |
| SEPTAGE DISPOSAL SERVICE                   | 1,545               | 1,618               | (73)             |              |
| WEST BENCH WATER CAPITAL (PARCEL)          | 115,600             | 115,600             | -                |              |
| <b>Subtotal</b>                            | <b>706,975</b>      | <b>678,571</b>      | <b>28,404</b>    | <b>4.19%</b> |
| <b>TOTAL</b>                               | <b>\$ 1,176,671</b> | <b>\$ 1,126,519</b> | <b>\$ 50,152</b> | <b>4.45%</b> |

#### **Average Res Tax Rate/\$1000**

|         |         |           |
|---------|---------|-----------|
| \$ 2.00 | \$ 2.15 | \$ (0.15) |
|---------|---------|-----------|

#### **Average Taxes per Res Property**

|             |             |          |
|-------------|-------------|----------|
| \$ 1,122.78 | \$ 1,076.74 | \$ 46.04 |
|-------------|-------------|----------|



**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

**ELECTORAL AREA G**  
**(HEDLEY/KEREMEOS)**

|                                                                         | <u>2018</u>       | <u>2017</u>       | <u>NET</u><br><u>CHANGE</u> | <u>%</u><br><u>CHANGE</u> |
|-------------------------------------------------------------------------|-------------------|-------------------|-----------------------------|---------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                   |                   |                             |                           |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 15,291         | \$ 14,327         | \$ 964                      |                           |
| ANIMAL CONTROL                                                          | 5,765             | 6,676             | (911)                       |                           |
| DESTRUCTION OF PESTS                                                    | 140               | 133               | 7                           |                           |
| ELECTORAL AREA ADMINISTRATION                                           | 62,969            | 59,224            | 3,745                       |                           |
| ELECTORAL AREA PLANNING                                                 | 46,859            | 48,119            | (1,260)                     |                           |
| EMERGENCY PLANNING                                                      | 3,157             | 2,664             | 493                         |                           |
| GENERAL GOVERNMENT                                                      | 16,812            | 18,670            | (1,858)                     |                           |
| HERITAGE (Subregional)                                                  | 278               | 276               | 2                           |                           |
| ILLEGAL DUMPING                                                         | 440               | 130               | 310                         |                           |
| MOSQUITO CONTROL - Impr Only                                            | 13,626            | 10,106            | 3,520                       |                           |
| NOXIOUS WEEDS                                                           | 647               | 611               | 36                          |                           |
| NUISANCE CONTROL                                                        | 352               | 381               | (29)                        |                           |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 493               | 533               | (40)                        |                           |
| REGIONAL TRAILS                                                         | 3,669             | 3,939             | (270)                       |                           |
| SOLID WASTE MANAGEMENT PLAN                                             | 2,059             | 2,222             | (163)                       |                           |
| SUBDIVISION SERVICING                                                   | 6,628             | 4,838             | 1,790                       |                           |
| <b>Subtotal</b>                                                         | <b>179,185</b>    | <b>172,849</b>    | <b>6,336</b>                | <b>3.67%</b>              |
| <b><u>Village &amp; Regional Director determine budget</u></b>          |                   |                   |                             |                           |
| CEMETERY                                                                | 2,000             | 2,000             | -                           |                           |
| ECONOMIC DEVELOPMENT - G                                                | -                 | -                 | -                           |                           |
| B/G/KEREMEOS LIBRARY CONTRIBUTION                                       | -                 | -                 | -                           |                           |
| KEREMEOS & DIST. REC. FACILITY - IMPR ONLY                              | 51,964            | 43,883            | 8,081                       |                           |
| REFUSE DISPOSAL - IMPR ONLY                                             | 110,467           | 112,855           | (2,388)                     |                           |
| SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE                           | 10,000            | 10,000            | 0                           |                           |
| SWIMMING POOL - IMPR ONLY                                               | 21,224            | 20,941            | 283                         |                           |
| TRANSIT                                                                 | 3,168             | 3,113             | 55                          |                           |
| <b>Subtotal</b>                                                         | <b>198,823</b>    | <b>192,792</b>    | <b>6,031</b>                | <b>3.13%</b>              |
| <b><u>Regional Director determines budget</u></b>                       |                   |                   |                             |                           |
| ELECTRICAL SYSTEM OLALLA                                                | 1,076             | 1,351             | (275)                       |                           |
| GRANT IN AIDS                                                           | 8,000             | 9,250             | (1,250)                     |                           |
| HERITAGE CONSERVATION                                                   | -                 | -                 | -                           |                           |
| HERITAGE GRANT                                                          | 4,000             | 4,000             | -                           |                           |
| RURAL PROJECTS                                                          | 34,423            | 32,582            | 1,841                       |                           |
| UNTIDY AND UNSIGHLY CONTROL                                             | 4,907             | 4,768             | 139                         |                           |
| <b>Subtotal</b>                                                         | <b>52,406</b>     | <b>51,951</b>     | <b>455</b>                  | <b>0.88%</b>              |
| <b>SUBTOTAL</b>                                                         | <b>430,414</b>    | <b>417,592</b>    | <b>12,822</b>               | <b>3.07%</b>              |
| <b><u>Service Areas</u></b>                                             |                   |                   |                             |                           |
| ELECT SYS-SCHNEIDER SUB-A(716)                                          | 1,000             | 1,000             | -                           |                           |
| FIRE PROTECTION-J(716)                                                  | 151,253           | 124,568           | 26,685                      |                           |
| OBWB - Defined Area                                                     | 168               | 193               | (25)                        |                           |
| OLALLA WATER U(716)                                                     | -                 | -                 | -                           |                           |
| OKANAGAN REGIONAL LIBRARY                                               | 47,419            | 51,629            | (4,210)                     |                           |
| STERILE INSECT RELEASE                                                  | 61,934            | 58,939            | 2,995                       |                           |
| <b>Subtotal</b>                                                         | <b>261,774</b>    | <b>236,329</b>    | <b>25,445</b>               | <b>10.77%</b>             |
| <b>TOTAL</b>                                                            | <b>\$ 692,188</b> | <b>\$ 653,921</b> | <b>\$ 38,267</b>            | <b>5.85%</b>              |
| <b>Average ResTax Rate/\$1000</b>                                       | <b>\$ 2.13</b>    | <b>\$ 2.12</b>    | <b>\$ 0.01</b>              |                           |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 405.63</b>  | <b>\$ 387.35</b>  | <b>\$ 18.28</b>             |                           |

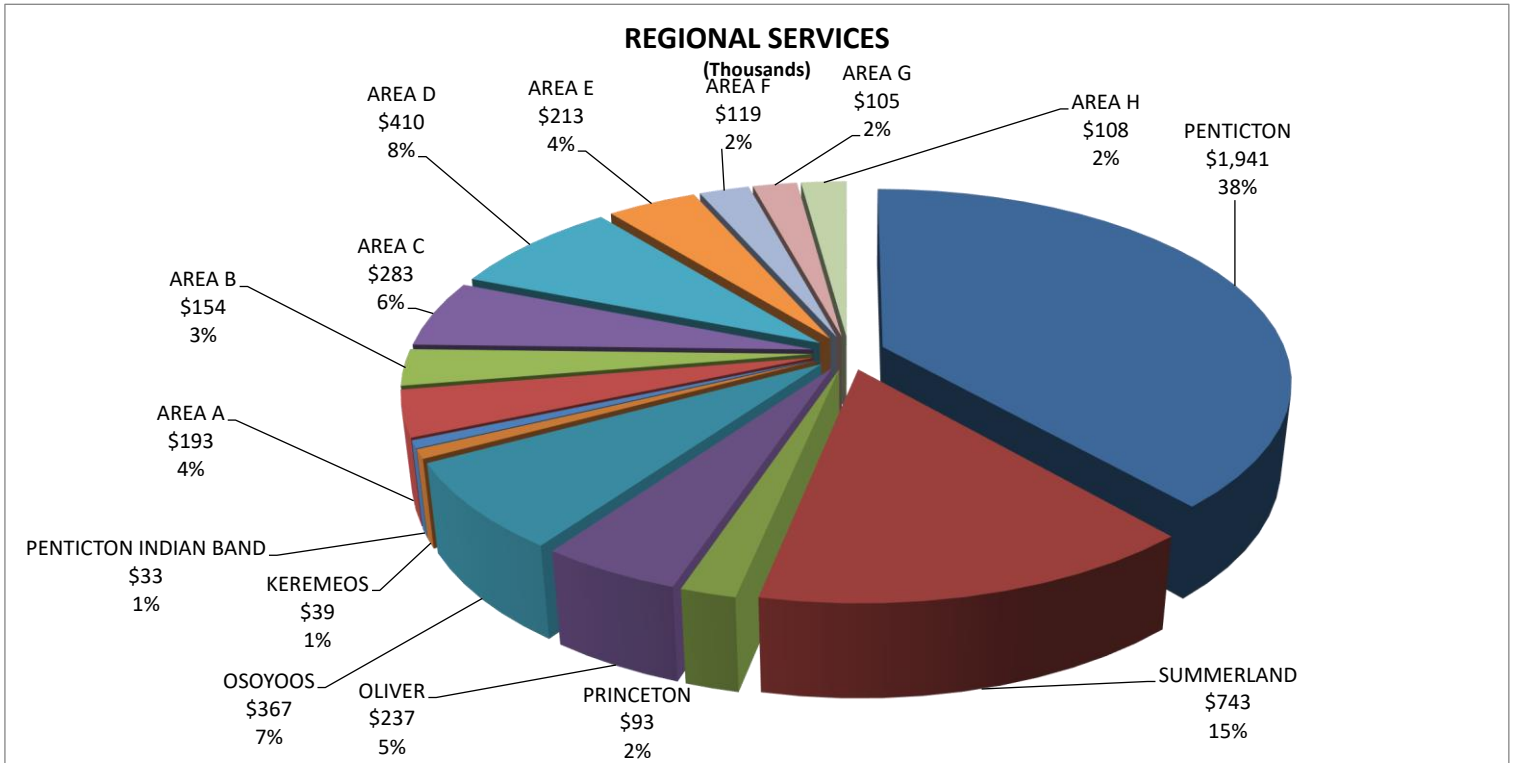
**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

**ELECTORAL AREA H**  
**(PRINCETON RURAL)**

|                                                                         | <u>2018</u>         | <u>2017</u>         | <u>NET</u><br><u>CHANGE</u> | <u>%</u><br><u>CHANGE</u> |
|-------------------------------------------------------------------------|---------------------|---------------------|-----------------------------|---------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                     |                     |                             |                           |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 32,683           | \$ 30,402           | \$ 2,281                    |                           |
| BUILDING INSPECTION                                                     | 20,726              | 40,472              | (19,746)                    |                           |
| ELECTORAL AREA ADMINISTRATION                                           | 169,297             | 150,984             | 18,313                      |                           |
| ELECTORAL AREA PLANNING                                                 | 125,984             | 122,673             | 3,311                       |                           |
| EMERGENCY PLANNING                                                      | 8,488               | 6,790               | 1,698                       |                           |
| GENERAL GOVERNMENT                                                      | 45,199              | 47,596              | (2,397)                     |                           |
| HERITAGE (Subregional)                                                  | 746                 | 703                 | 43                          |                           |
| ILLEGAL DUMPING                                                         | 1,183               | 333                 | 850                         |                           |
| NOXIOUS WEEDS                                                           | 1,739               | 1,557               | 182                         |                           |
| NUISANCE CONTROL                                                        | 947                 | 970                 | (23)                        |                           |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 1,325               | 1,359               | (34)                        |                           |
| REGIONAL TRAILS                                                         | 9,863               | 10,042              | (179)                       |                           |
| SOLID WASTE MANAGEMENT PLAN                                             | 5,537               | 5,666               | (129)                       |                           |
| SUBDIVISION SERVICING                                                   | 17,819              | 12,334              | 5,485                       |                           |
| <b>Subtotal</b>                                                         | <b>441,537</b>      | <b>431,881</b>      | <b>9,656</b>                | <b>2.24%</b>              |
| <b><u>Town &amp; Regional Director determine budget</u></b>             |                     |                     |                             |                           |
| HERITAGE CONSERVATION                                                   | -                   | -                   | -                           |                           |
| RECREATON                                                               | 226,000             | 226,000             | -                           |                           |
| REFUSE DISPOSAL                                                         | 196,415             | 210,824             | (14,409)                    |                           |
| TRANSIT                                                                 | 1,293               | 1,271               | 22                          |                           |
| <b>Subtotal</b>                                                         | <b>423,708</b>      | <b>438,095</b>      | <b>(14,387)</b>             | <b>-3.28%</b>             |
| <b><u>Regional Director determines budget</u></b>                       |                     |                     |                             |                           |
| CEMETERY                                                                | 3,000               | 3,000               | -                           |                           |
| ECONOMIC DEVELOPMENT - H                                                | -                   | -                   | -                           |                           |
| GRANT IN AID                                                            | 17,000              | 16,000              | 1,000                       |                           |
| MOSQUITO CONTROL - Impr. Only                                           | 9,723               | 6,444               | 3,279                       |                           |
| NOISE BYLAW - AREA H                                                    | 5,296               | 7,217               | (1,921)                     |                           |
| RURAL PROJECTS                                                          | 50,708              | 53,164              | (2,456)                     |                           |
| UNTIDY UNSIGHTLY                                                        | 6,986               | 6,915               | 71                          |                           |
| <b>Subtotal</b>                                                         | <b>92,713</b>       | <b>92,740</b>       | <b>(27)</b>                 | <b>-0.03%</b>             |
| <b>SUBTOTAL</b>                                                         | <b>957,958</b>      | <b>962,716</b>      | <b>(4,758)</b>              | <b>-0.49%</b>             |
| <b><u>Service Areas</u></b>                                             |                     |                     |                             |                           |
| FIRE PROT-TULAMEEN/COALMONT-C(717)                                      | 229,063             | 107,471             | 121,592                     |                           |
| TULAMEEN RECREATION COMMISSION                                          | 28,694              | 23,753              | 4,941                       |                           |
|                                                                         | <b>257,757</b>      | <b>131,224</b>      | <b>126,533</b>              | <b>96.43%</b>             |
| <b><u>Service Areas</u></b>                                             |                     |                     |                             |                           |
| ELEC SYS-MISSEZULA LAKE                                                 | -                   | -                   | -                           |                           |
| FIRE PROTECTION AREA H                                                  | 101,479             | 101,383             | 96                          |                           |
| OBWB - Defined Area                                                     | 445                 | 495                 | (50)                        |                           |
| SHINISH CREEK DIVERSION-B(717)                                          | 10,000              | 10,000              | -                           |                           |
| <b>Subtotal</b>                                                         | <b>111,924</b>      | <b>111,878</b>      | <b>46</b>                   | <b>0.04%</b>              |
| <b>TOTAL</b>                                                            | <b>\$ 1,327,639</b> | <b>\$ 1,205,818</b> | <b>\$ 121,821</b>           | <b>10.10%</b>             |
| <b>Average Tax Rate/\$1000</b>                                          | <b>\$ 1.67</b>      | <b>\$ 1.68</b>      | <b>\$ (0.01)</b>            |                           |
| <b>Average Taxes per Property</b>                                       | <b>\$ 429.76</b>    | <b>\$ 406.01</b>    | <b>\$ 23.75</b>             |                           |

# REGIONAL SERVICES

|                                                          |      |    |
|----------------------------------------------------------|------|----|
| • Summary Information                                    |      | 22 |
| • 911 Emergency Call System                              | 0400 | 24 |
| • Emergency Planning                                     | 0410 | 27 |
| • Environmental Conservation                             | 5010 | 30 |
| • General Government                                     | 0100 | 32 |
| • Heritage Conservation                                  | 7890 | 35 |
| • Illegal Dumping                                        | 4250 | 37 |
| • Invasive Species <small>formerly Noxious Weeds</small> | 0200 | 39 |
| • Municipal Fiscal Services                              | 9990 | 41 |
| • Nuisance Control (Starling)                            | 5550 | 43 |
| • Okanagan Basin Water Board                             | 6500 | 45 |
| • Regional Economic Development                          | 9390 | 47 |
| • Regional Growth Strategy                               | 5020 | 48 |
| • Regional Trails                                        | 7720 | 50 |
| • Solid Waste Management Plan                            | 4300 | 52 |
| • Sterile Insect Release Program                         | 6000 | 54 |
| • South Okanagan Transit (Sub Regional)                  | 8600 | 56 |

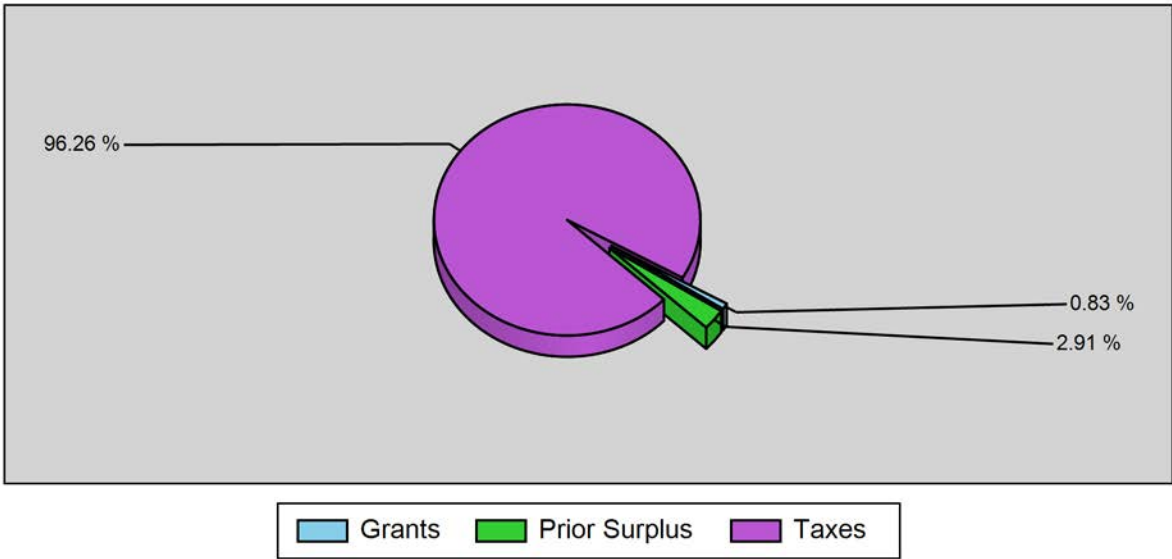


**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN  
TAX REQUISITION CHANGE**

|      | REGIONAL SERVICES                       | 2018        | 2017        | CHANGE    | EXPLANATION                                                                                                                     |
|------|-----------------------------------------|-------------|-------------|-----------|---------------------------------------------------------------------------------------------------------------------------------|
|      |                                         |             |             |           |                                                                                                                                 |
|      |                                         |             |             |           |                                                                                                                                 |
| 400  | 9-1-1 EMERGENCY CALL SYSTEM             | \$926,344   | \$783,593   | \$142,751 | \$40K in contract costs; less prior yr surplus \$60k; additional costs assoc with utilities, salaries and transfer to reserves. |
| 410  | EMERGENCY PLANNING                      | \$226,916   | \$177,395   | \$49,521  | New Emergency Program Coordinator                                                                                               |
| 5010 | ENVIRONMENTAL CONSERVATION              | \$450,000   | \$450,000   | \$0       |                                                                                                                                 |
| 100  | GENERAL GOVERNMENT                      | \$1,200,904 | \$1,234,816 | -\$33,912 | Savings in equipment compared to prior yr; Increase of prior year surplus                                                       |
| 4250 | ILLEGAL DUMPING                         | \$31,235    | \$8,570     | \$22,665  | More resources being allocated to this service for the expansion of the program                                                 |
| 200  | INVASIVE SPECIES formerly NOXIOUS WEEDS | \$45,925    | \$40,100    | \$5,825   | Increase consulting costs                                                                                                       |
| 5550 | NUISANCE CONTROL A/B/C/D/E/F/G          | \$25,000    | \$25,000    | \$0       |                                                                                                                                 |
| 6500 | O.B.W.B.                                | \$688,245   | \$708,392   | -\$20,147 |                                                                                                                                 |
| 5020 | RGS - SUB REGIONAL                      | \$12,424    | \$65,203    | -\$52,779 | Sub regional growth strategy project complete; able to allocate resources to Electoral Area Planning                            |
| 7720 | REGIONAL TRAILS                         | \$260,449   | \$258,716   | \$1,733   |                                                                                                                                 |
| 4300 | SOLID WASTE MANAGEMENT                  | \$148,013   | \$148,013   | \$0       |                                                                                                                                 |
| 6000 | STERILE INSECT RELEASE PROGRAM          | \$911,996   | \$875,708   | \$36,288  | Based on slight increase from 2017 actuals                                                                                      |
| 7890 | HERITAGE CONSERVATION                   | \$19,130    | \$17,534    | \$1,596   | Additional staffing resources allocated based on 2017 actual.                                                                   |
| 8600 | SOUTH OKANAGAN TRANSIT (Sub Regional)   | \$56,610    | \$46,691    | \$9,919   | additional contract costs associated with service                                                                               |
| 9390 | REGIONAL ECONOMIC DEVELOPMENT           | \$35,000    | \$35,000    | \$0       |                                                                                                                                 |
|      |                                         | \$5,038,191 | \$4,874,731 | \$163,460 |                                                                                                                                 |



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 3,000              | 0                  | (3,000)              |
| Grants                     | 8,000              | 8,000              | 0                    |
| Prior Surplus              | 86,901             | 28,000             | (58,901)             |
| Taxes                      | 783,593            | 926,344            | 142,751              |
| <b>Total Revenues:</b>     | <b>881,494</b>     | <b>962,344</b>     | <b>80,850</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 71,055             | 72,176             | 1,121                |
| Capital and Equipment      | 34,824             | 28,000             | (6,824)              |
| Contingency                | 0                  | 4,000              | 4,000                |
| Contracts and Agreements   | 348,525            | 389,000            | 40,475               |
| Financing                  | 172,596            | 178,120            | 5,524                |
| Insurance                  | 2,282              | 2,250              | (32)                 |
| Legal                      | 500                | 500                | 0                    |
| Maintenance and Repairs    | 109,173            | 110,000            | 827                  |
| Operations                 | 91,473             | 81,000             | (10,473)             |
| Transfers                  | 20,000             | 31,013             | 11,013               |
| Utilities                  | 17,000             | 40,000             | 23,000               |
| Wages and benefits         | 14,066             | 26,285             | 12,219               |
| <b>Total Expenditures:</b> | <b>881,494</b>     | <b>962,344</b>     | <b>80,850</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB

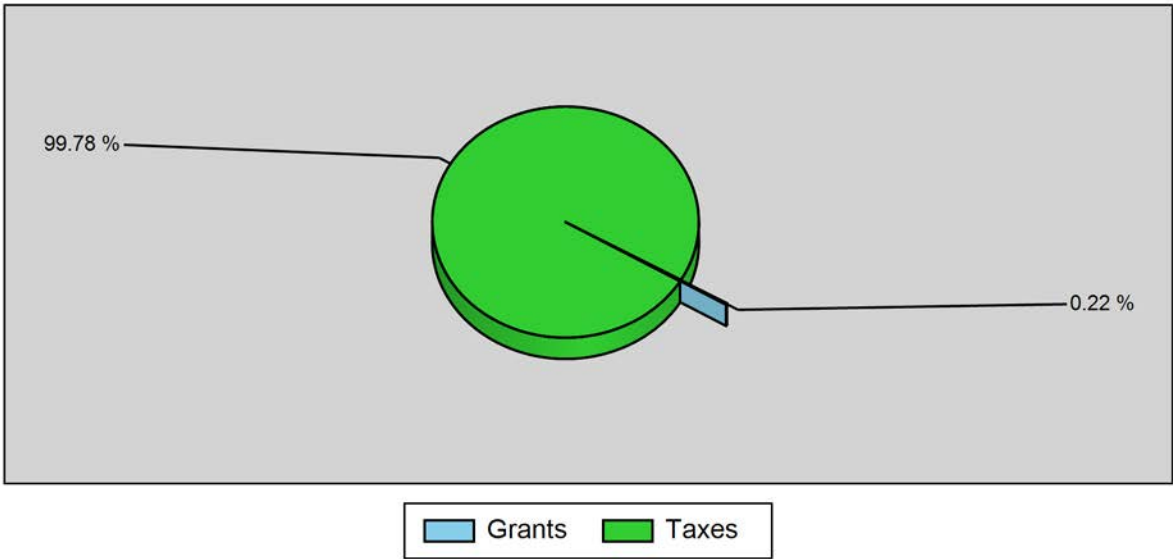


| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 0              | 0              | 0              | 0              | 0              |
| Grants                     | 8,000          | 8,000          | 8,000          | 8,000          | 8,000          |
| Prior Surplus              | 28,000         | 10,000         | 10,000         | 10,000         | 1,000          |
| Taxes                      | 926,344        | 910,265        | 935,079        | 952,632        | 976,759        |
| <b>Total Revenues:</b>     | <b>962,344</b> | <b>928,265</b> | <b>953,079</b> | <b>970,632</b> | <b>985,759</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 72,176         | 73,918         | 75,423         | 77,379         | 80,263         |
| Capital and Equipment      | 28,000         | 0              | 0              | 0              | 0              |
| Contingency                | 4,000          | 4,000          | 4,000          | 4,000          | 4,000          |
| Contracts and Agreements   | 389,000        | 397,020        | 415,800        | 427,457        | 433,000        |
| Financing                  | 178,120        | 178,120        | 178,120        | 178,120        | 178,120        |
| Insurance                  | 2,250          | 2,285          | 2,321          | 2,357          | 2,430          |
| Legal                      | 500            | 500            | 500            | 500            | 500            |
| Maintenance and Repairs    | 110,000        | 89,788         | 91,089         | 92,300         | 92,700         |
| Operations                 | 81,000         | 82,418         | 83,860         | 84,200         | 85,600         |
| Transfers                  | 31,013         | 31,901         | 32,646         | 33,407         | 36,600         |
| Utilities                  | 40,000         | 41,500         | 42,025         | 43,075         | 44,152         |
| Wages and benefits         | 26,285         | 26,815         | 27,295         | 27,837         | 28,394         |
| <b>Total Expenditures:</b> | <b>962,344</b> | <b>928,265</b> | <b>953,079</b> | <b>970,632</b> | <b>985,759</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |





Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Admin Revenue              | 40,000             | 0                  | (40,000)             |
| Grants                     | 500                | 508                | 8                    |
| Prior Surplus              | 3,000              | 0                  | (3,000)              |
| Recoveries                 | 1,030              | 0                  | (1,030)              |
| Taxes                      | 177,395            | 226,916            | 49,521               |
| <b>Total Revenues:</b>     | <b>221,925</b>     | <b>227,424</b>     | <b>5,499</b>         |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 13,356             | 13,891             | 535                  |
| Capital and Equipment      | 9,000              | 9,000              | 0                    |
| Contracts and Agreements   | 60,000             | 60,000             | 0                    |
| Grant in Aid               | 1,300              | 1,200              | (100)                |
| Insurance                  | 2,555              | 2,360              | (195)                |
| Legal                      | 1,000              | 1,000              | 0                    |
| Operations                 | 3,500              | 3,500              | 0                    |
| Other Expense              | 1,051              | 1,000              | (51)                 |
| Recoverable                | 1,030              | 0                  | (1,030)              |
| Supplies                   | 3,000              | 3,500              | 500                  |
| Travel                     | 2,500              | 2,500              | 0                    |
| Utilities                  | 1,200              | 1,200              | 0                    |
| Wages and benefits         | 122,433            | 128,273            | 5,840                |
| <b>Total Expenditures:</b> | <b>221,925</b>     | <b>227,424</b>     | <b>5,499</b>         |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Admin Revenue              | 0              | 0              | 0              | 0              | 0              |
| Grants                     | 508            | 518            | 528            | 538            | 548            |
| Recoveries                 | 0              | 0              | 0              | 0              | 0              |
| Taxes                      | 226,916        | 229,543        | 232,149        | 235,315        | 237,939        |
| <b>Total Revenues:</b>     | <b>227,424</b> | <b>230,061</b> | <b>232,677</b> | <b>235,853</b> | <b>238,487</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 13,891         | 14,199         | 14,476         | 14,817         | 14,815         |
| Capital and Equipment      | 9,000          | 9,180          | 9,364          | 9,504          | 9,750          |
| Contracts and Agreements   | 60,000         | 60,000         | 60,000         | 60,000         | 60,000         |
| Grant in Aid               | 1,200          | 1,200          | 1,200          | 1,200          | 1,200          |
| Insurance                  | 2,360          | 2,402          | 2,444          | 2,964          | 3,120          |
| Legal                      | 1,000          | 1,000          | 1,000          | 1,000          | 1,000          |
| Operations                 | 3,500          | 3,500          | 3,500          | 3,500          | 3,500          |
| Other Expense              | 1,000          | 1,000          | 1,000          | 1,000          | 1,000          |
| Recoverable                | 0              | 0              | 0              | 0              | 0              |
| Supplies                   | 3,500          | 3,500          | 3,500          | 3,500          | 3,500          |
| Travel                     | 2,500          | 2,500          | 2,500          | 2,500          | 2,500          |
| Utilities                  | 1,200          | 1,200          | 1,200          | 1,200          | 1,200          |
| Wages and benefits         | 128,273        | 130,380        | 132,493        | 134,668        | 136,902        |
| <b>Total Expenditures:</b> | <b>227,424</b> | <b>230,061</b> | <b>232,677</b> | <b>235,853</b> | <b>238,487</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

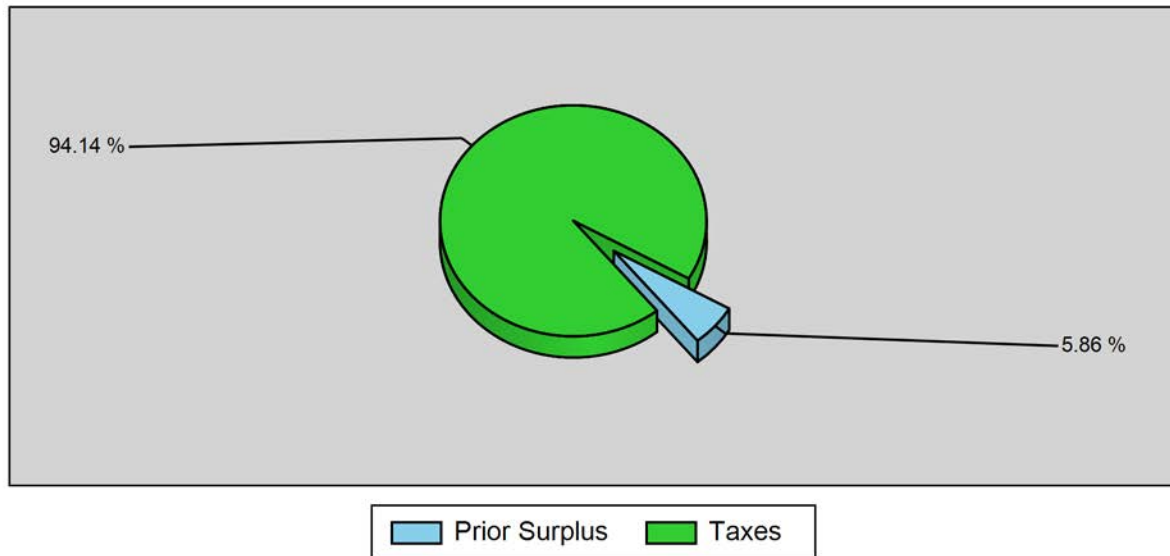
Service: ENVIRONMENTAL CONSERVATION

Dept Number: 5010

Service Participants: Penticton, Summerland, Oliver and Electoral Areas A, C, D, E and F



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 0              | 28,000         | 28,000        |
| Taxes                      | 450,000        | 450,000        | 0             |
| <b>Total Revenues:</b>     | <b>450,000</b> | <b>478,000</b> | <b>28,000</b> |
| <b>Expenditures</b>        |                |                |               |
| Grant Expense              | 0              | 444,000        | 444,000       |
| Operations                 | 450,000        | 34,000         | (416,000)     |
| <b>Total Expenditures:</b> | <b>450,000</b> | <b>478,000</b> | <b>28,000</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

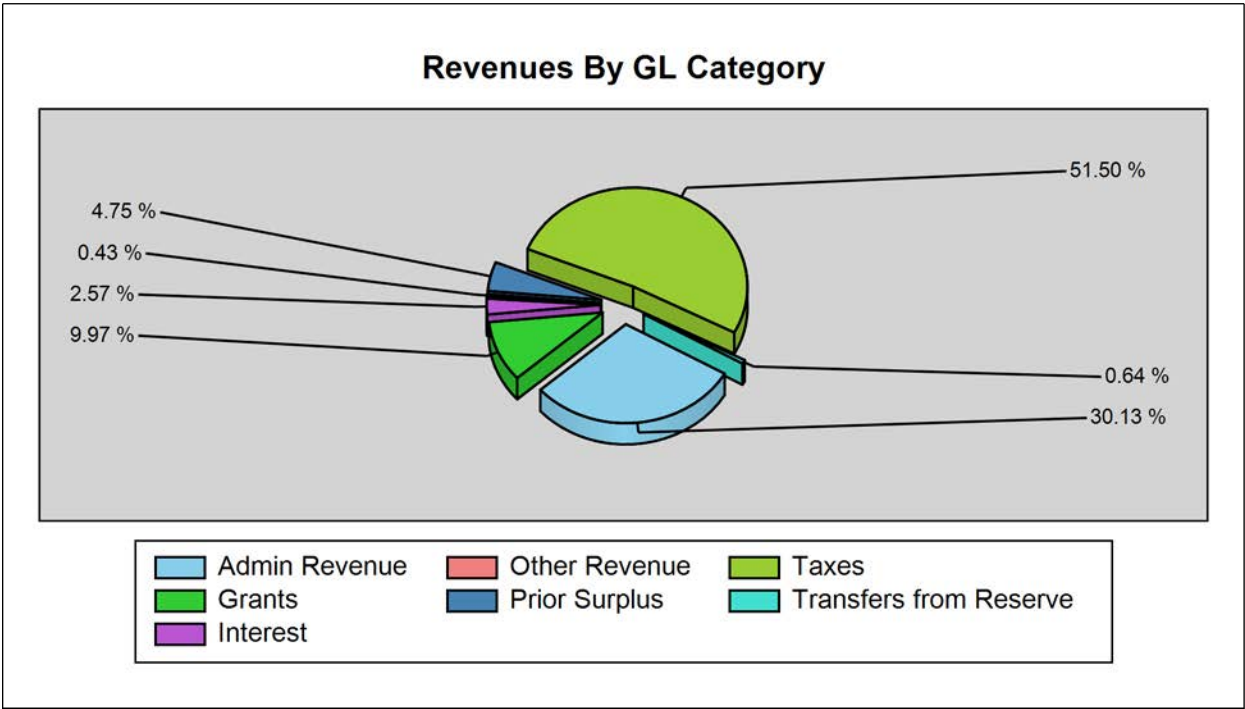
Service: ENVIRONMENTAL CONSERVATION

Dept Number: 5010

Service Participants: Penticton, Summerland, Oliver and Electoral Areas A, C, D, E and F



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 28,000         | 0              | 0              | 0              | 0              |
| Taxes                      | 450,000        | 450,000        | 450,000        | 450,000        | 450,000        |
| <b>Total Revenues:</b>     | <b>478,000</b> | <b>450,000</b> | <b>450,000</b> | <b>450,000</b> | <b>450,000</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Grant Expense              | 444,000        | 416,000        | 416,000        | 416,000        | 416,000        |
| Operations                 | 34,000         | 34,000         | 34,000         | 34,000         | 34,000         |
| <b>Total Expenditures:</b> | <b>478,000</b> | <b>450,000</b> | <b>450,000</b> | <b>450,000</b> | <b>450,000</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Admin Revenue              | 686,984            | 702,470            | 15,486               |
| Grants                     | 0                  | 232,500            | 232,500              |
| Interest                   | 40,000             | 60,000             | 20,000               |
| Other Revenue              | 0                  | 10,000             | 10,000               |
| Prior Surplus              | 90,000             | 110,870            | 20,870               |
| Taxes                      | 1,234,816          | 1,200,904          | (33,912)             |
| Transfers from Reserve     | 15,000             | 15,000             | 0                    |
| <b>Total Revenues:</b>     | <b>2,066,800</b>   | <b>2,331,744</b>   | <b>264,944</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 73,158             | 90,988             | 17,830               |
| Advertising                | 42,500             | 42,500             | 0                    |
| Capital and Equipment      | 198,940            | 157,080            | (41,860)             |
| Consultants                | 38,570             | 44,992             | 6,422                |
| Contracts and Agreements   | 21,276             | 34,500             | 13,224               |
| Grant Expense              | 0                  | 225,000            | 225,000              |
| Grant in Aid               | 25,517             | 25,000             | (517)                |
| Insurance                  | 12,930             | 13,557             | 627                  |
| Legal                      | 25,438             | 26,000             | 562                  |
| Maintenance and Repairs    | 202,060            | 215,779            | 13,719               |
| Other Expense              | 10,000             | 5,000              | (5,000)              |
| Supplies                   | 126,586            | 130,342            | 3,756                |
| Transfers                  | 70,500             | 104,225            | 33,725               |
| Travel                     | 53,395             | 44,383             | (9,012)              |
| Utilities                  | 56,044             | 60,000             | 3,956                |
| Wages and benefits         | 1,109,886          | 1,112,398          | 2,512                |
| <b>Total Expenditures:</b> | <b>2,066,800</b>   | <b>2,331,744</b>   | <b>264,944</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



| 5 Year Forecast            | 2018             | 2019             | 2020             | 2021             | 2022             |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Admin Revenue              | 702,470          | 716,519          | 730,849          | 745,466          | 760,375          |
| Grants                     | 232,500          | 5,000            | 5,000            | 5,000            | 5,000            |
| Interest                   | 60,000           | 51,527           | 52,294           | 53,076           | 54,000           |
| Other Revenue              | 10,000           | 10,000           | 10,000           | 10,000           | 10,000           |
| Prior Surplus              | 110,870          | 25,000           | 25,000           | 25,000           | 25,000           |
| Taxes                      | 1,200,904        | 1,268,709        | 1,273,893        | 1,256,864        | 1,327,776        |
| Transfers from Reserve     | 15,000           | 0                | 0                | 0                | 0                |
| <b>Total Revenues:</b>     | <b>2,331,744</b> | <b>2,076,755</b> | <b>2,097,036</b> | <b>2,095,406</b> | <b>2,182,151</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 90,988           | 93,216           | 95,178           | 97,663           | 99,714           |
| Advertising                | 42,500           | 42,631           | 42,765           | 42,901           | 43,059           |
| Capital and Equipment      | 157,080          | 159,218          | 146,858          | 124,351          | 175,147          |
| Consultants                | 44,992           | 34,904           | 32,060           | 32,218           | 32,402           |
| Contracts and Agreements   | 34,500           | 35,104           | 35,718           | 36,343           | 37,070           |
| Grant Expense              | 225,000          | 0                | 0                | 0                | 0                |
| Grant in Aid               | 25,000           | 40,000           | 40,000           | 40,000           | 40,000           |
| Insurance                  | 13,557           | 13,795           | 14,036           | 14,282           | 14,568           |
| Legal                      | 26,000           | 26,000           | 26,000           | 26,000           | 26,000           |
| Maintenance and Repairs    | 215,779          | 216,753          | 217,743          | 219,056          | 220,382          |
| Other Expense              | 5,000            | 5,000            | 5,000            | 5,000            | 5,000            |
| Supplies                   | 130,342          | 132,150          | 133,991          | 135,870          | 137,863          |
| Transfers                  | 104,225          | 70,500           | 70,500           | 70,500           | 70,500           |
| Travel                     | 44,383           | 44,933           | 45,491           | 46,059           | 46,720           |
| Utilities                  | 60,000           | 61,050           | 62,118           | 63,205           | 61,272           |
| Wages and benefits         | 1,112,398        | 1,101,501        | 1,129,578        | 1,141,958        | 1,172,454        |
| <b>Total Expenditures:</b> | <b>2,331,744</b> | <b>2,076,755</b> | <b>2,097,036</b> | <b>2,095,406</b> | <b>2,182,151</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

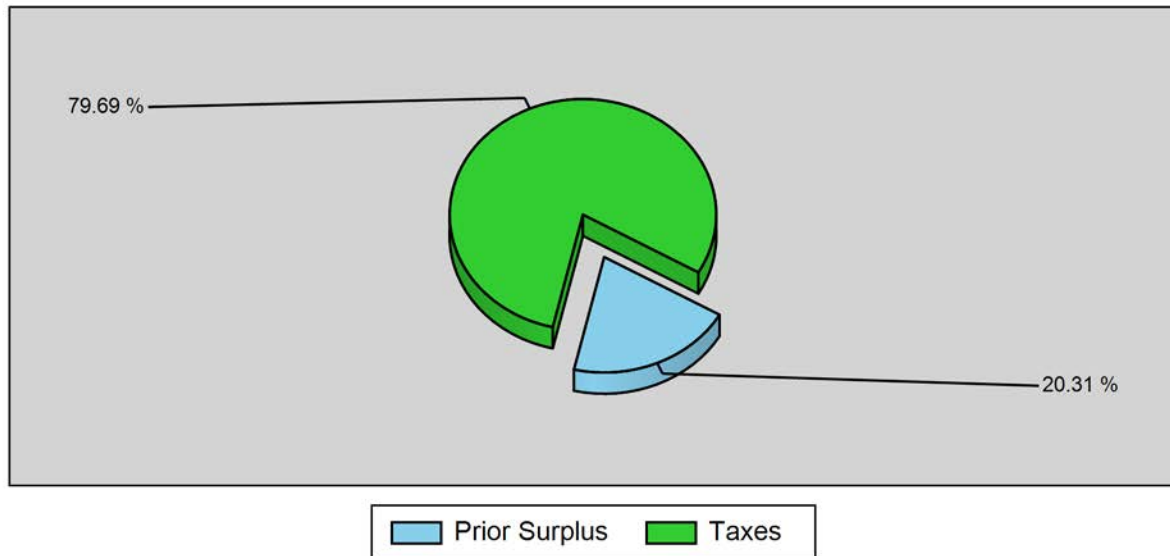
Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRNCETON



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 0             | 4,875         | 4,875         |
| Taxes                      | 17,534        | 19,130        | 1,596         |
| <b>Total Revenues:</b>     | <b>17,534</b> | <b>24,005</b> | <b>6,471</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 2,243         | 2,280         | 37            |
| Consultants                | 2,000         | 3,500         | 1,500         |
| Maintenance and Repairs    | 6,500         | 6,598         | 98            |
| Wages and benefits         | 6,791         | 11,627        | 4,836         |
| <b>Total Expenditures:</b> | <b>17,534</b> | <b>24,005</b> | <b>6,471</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRNCETON



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 4,875         | 0             | 0             | 0             | 0             |
| Taxes                      | 19,130        | 23,891        | 24,247        | 24,621        | 25,078        |
| <b>Total Revenues:</b>     | <b>24,005</b> | <b>23,891</b> | <b>24,247</b> | <b>24,621</b> | <b>25,078</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 2,280         | 2,335         | 2,382         | 2,443         | 2,551         |
| Consultants                | 3,500         | 3,000         | 3,000         | 3,000         | 3,000         |
| Maintenance and Repairs    | 6,598         | 6,697         | 6,797         | 6,899         | 7,001         |
| Wages and benefits         | 11,627        | 11,859        | 12,068        | 12,279        | 12,526        |
| <b>Total Expenditures:</b> | <b>24,005</b> | <b>23,891</b> | <b>24,247</b> | <b>24,621</b> | <b>25,078</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

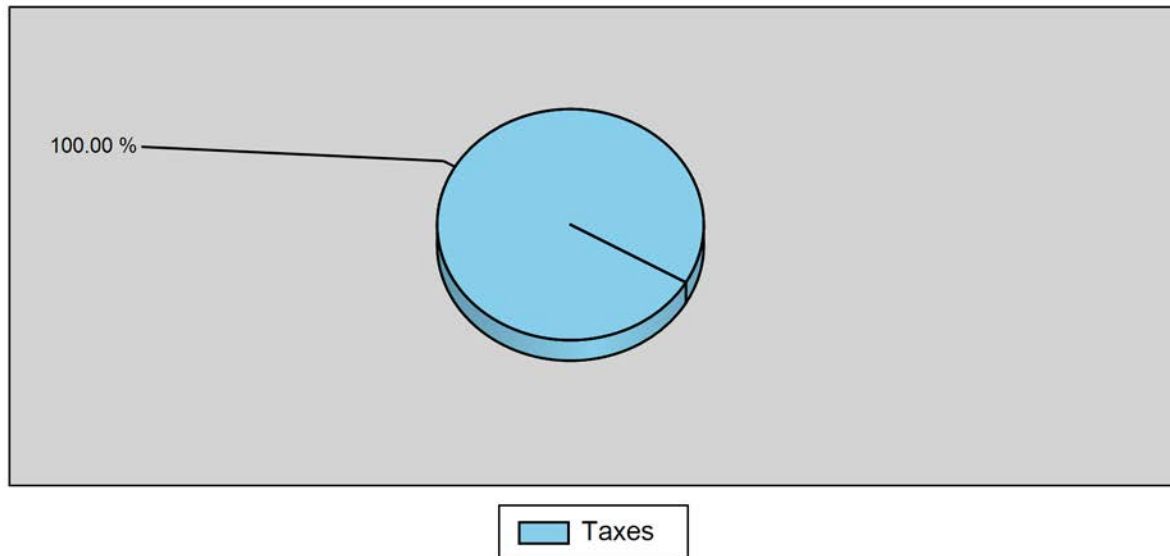
Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 5,000         | 0             | (5,000)       |
| Taxes                      | 8,570         | 31,235        | 22,665        |
| <b>Total Revenues:</b>     | <b>13,570</b> | <b>31,235</b> | <b>17,665</b> |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 3,414         | 3,659         | 245           |
| Advertising                | 500           | 1,000         | 500           |
| Contracts and Agreements   | 4,000         | 8,875         | 4,875         |
| Insurance                  | 392           | 330           | (62)          |
| Travel                     | 450           | 450           | 0             |
| Wages and benefits         | 4,814         | 16,921        | 12,107        |
| <b>Total Expenditures:</b> | <b>13,570</b> | <b>31,235</b> | <b>17,665</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 0             | 0             | 0             | 0             | 0             |
| Taxes                      | 31,235        | 31,360        | 31,486        | 31,617        | 31,749        |
| <b>Total Revenues:</b>     | <b>31,235</b> | <b>31,360</b> | <b>31,486</b> | <b>31,617</b> | <b>31,749</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 3,659         | 3,770         | 3,887         | 3,995         | 4,080         |
| Advertising                | 1,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Contracts and Agreements   | 8,875         | 8,471         | 8,157         | 7,837         | 7,516         |
| Insurance                  | 330           | 407           | 415           | 423           | 431           |
| Travel                     | 450           | 450           | 450           | 450           | 450           |
| Wages and benefits         | 16,921        | 17,262        | 17,577        | 17,912        | 18,272        |
| <b>Total Expenditures:</b> | <b>31,235</b> | <b>31,360</b> | <b>31,486</b> | <b>31,617</b> | <b>31,749</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

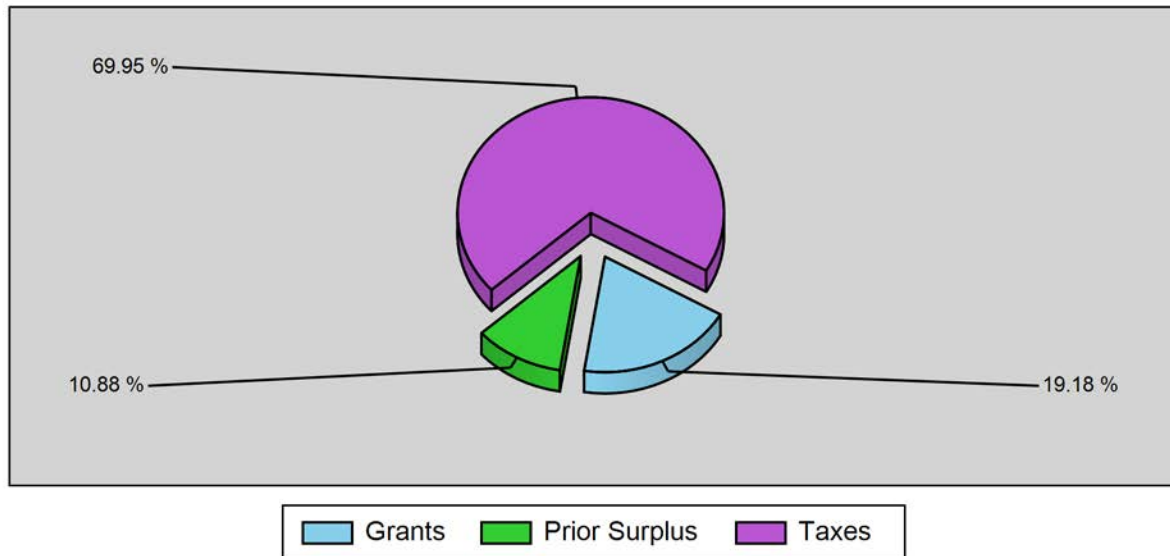
Service: INVASIVE SPECIES formerly noxious weeds

Dept Number: 0200

Service Participants: All Municipalities, All Electoral Areas



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 0             | 12,590        | 12,590        |
| Prior Surplus              | 12,000        | 7,142         | (4,858)       |
| Taxes                      | 40,100        | 45,925        | 5,825         |
| <b>Total Revenues:</b>     | <b>52,100</b> | <b>65,657</b> | <b>13,557</b> |
| <b>Expenditures</b>        |               |               |               |
| Consultants                | 52,100        | 55,000        | 2,900         |
| Transfers                  | 0             | 7,142         | 7,142         |
| Wages and benefits         | 0             | 3,515         | 3,515         |
| <b>Total Expenditures:</b> | <b>52,100</b> | <b>65,657</b> | <b>13,557</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: INVASIVE SPECIES formerly noxious weeds

Dept Number: 0200

Service Participants: All Municipalities, All Electoral Areas



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 12,590        | 12,590        | 12,590        | 12,590        | 12,590        |
| Prior Surplus              | 7,142         | 5,000         | 5,000         | 5,000         | 5,000         |
| Taxes                      | 45,925        | 45,995        | 46,059        | 46,124        | 46,199        |
| <b>Total Revenues:</b>     | <b>65,657</b> | <b>63,585</b> | <b>63,649</b> | <b>63,714</b> | <b>63,789</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Consultants                | 55,000        | 55,000        | 55,000        | 55,000        | 55,000        |
| Transfers                  | 7,142         | 5,000         | 5,000         | 5,000         | 5,000         |
| Wages and benefits         | 3,515         | 3,585         | 3,649         | 3,714         | 3,789         |
| <b>Total Expenditures:</b> | <b>65,657</b> | <b>63,585</b> | <b>63,649</b> | <b>63,714</b> | <b>63,789</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

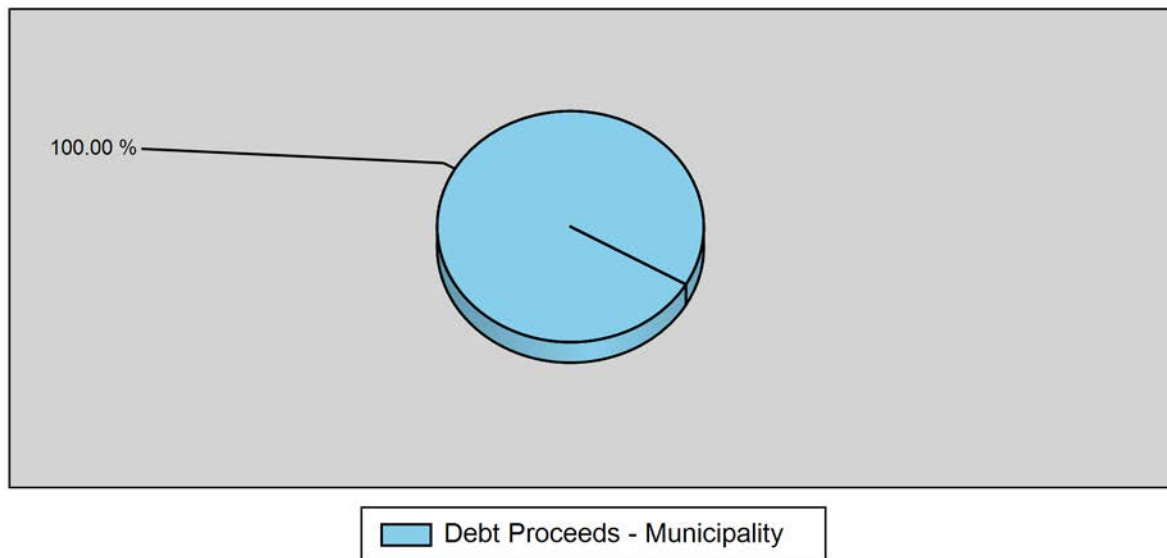
Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



## Revenues By GL Category



**Notes:** FLOW THROUGH ACCOUNT FOR MUNICIPAL DEBT

| Budget Comparison            |                   |                  |                    |
|------------------------------|-------------------|------------------|--------------------|
|                              | 2017 Amount       | 2018 Amount      | Budget Change      |
| <b>Revenues</b>              |                   |                  |                    |
| Debt Proceeds - Municipality | 10,922,633        | 8,989,434        | (1,933,199)        |
| <b>Total Revenues:</b>       | <b>10,922,633</b> | <b>8,989,434</b> | <b>(1,933,199)</b> |
| <b>Expenditures</b>          |                   |                  |                    |
| Financing - Municipalities   | 10,922,633        | 8,989,434        | (1,933,199)        |
| <b>Total Expenditures:</b>   | <b>10,922,633</b> | <b>8,989,434</b> | <b>(1,933,199)</b> |
| <b>Net Total</b>             | <b>0</b>          | <b>0</b>         | <b>0</b>           |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



| 5 Year Forecast              | 2018             | 2019             | 2020             | 2021             | 2022             |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>              |                  |                  |                  |                  |                  |
| Debt Proceeds - Municipality | 8,989,434        | 7,430,061        | 7,274,386        | 7,055,877        | 6,998,329        |
| <b>Total Revenues:</b>       | <b>8,989,434</b> | <b>7,430,061</b> | <b>7,274,386</b> | <b>7,055,877</b> | <b>6,998,329</b> |
| <b>Expenditures</b>          |                  |                  |                  |                  |                  |
| Financing - Municipalities   | 8,989,434        | 7,430,061        | 7,274,386        | 7,055,877        | 6,998,329        |
| <b>Total Expenditures:</b>   | <b>8,989,434</b> | <b>7,430,061</b> | <b>7,274,386</b> | <b>7,055,877</b> | <b>6,998,329</b> |
| <b>Net Total</b>             | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

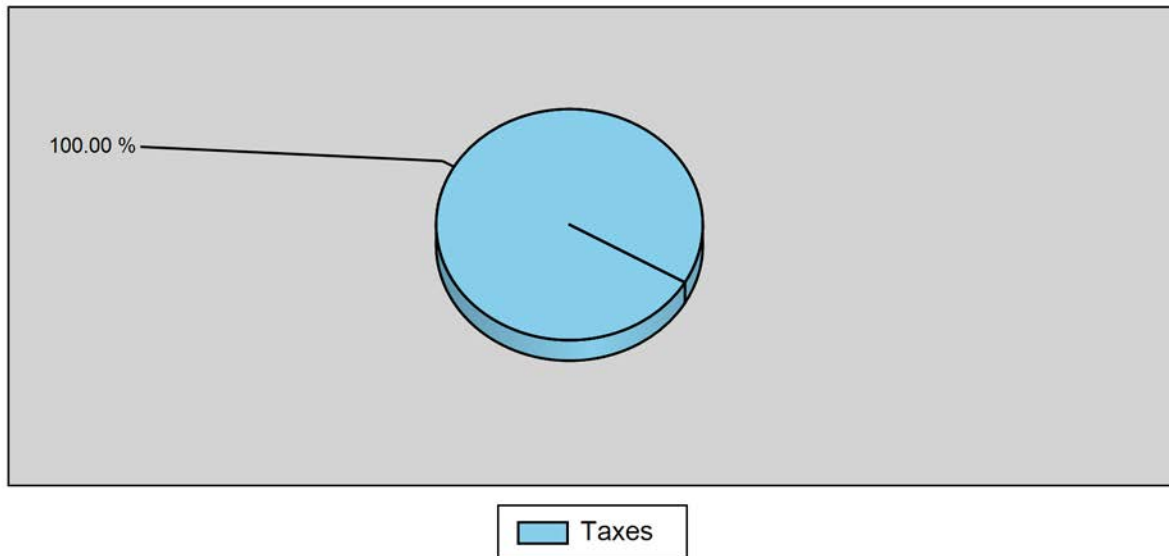
Service: NUISANCE CONTROL

Dept Number: 5550

Service Participants: All Municipalities, All Electoral Areas



## Revenues By GL Category



Notes: At Req Limit

| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 25,000        | 25,000        | 0             |
| <b>Total Revenues:</b>     | <b>25,000</b> | <b>25,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Operations                 | 25,000        | 25,000        | 0             |
| <b>Total Expenditures:</b> | <b>25,000</b> | <b>25,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NUISANCE CONTROL

Dept Number: 5550

Service Participants: All Municipalities, All Electoral Areas



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 0             | 0             | 0             | 0             | 0             |
| Taxes                      | 25,000        | 25,500        | 25,000        | 25,000        | 25,000        |
| <b>Total Revenues:</b>     | <b>25,000</b> | <b>25,500</b> | <b>25,000</b> | <b>25,000</b> | <b>25,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Operations                 | 25,000        | 25,500        | 25,000        | 25,000        | 25,000        |
| <b>Total Expenditures:</b> | <b>25,000</b> | <b>25,500</b> | <b>25,000</b> | <b>25,000</b> | <b>25,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

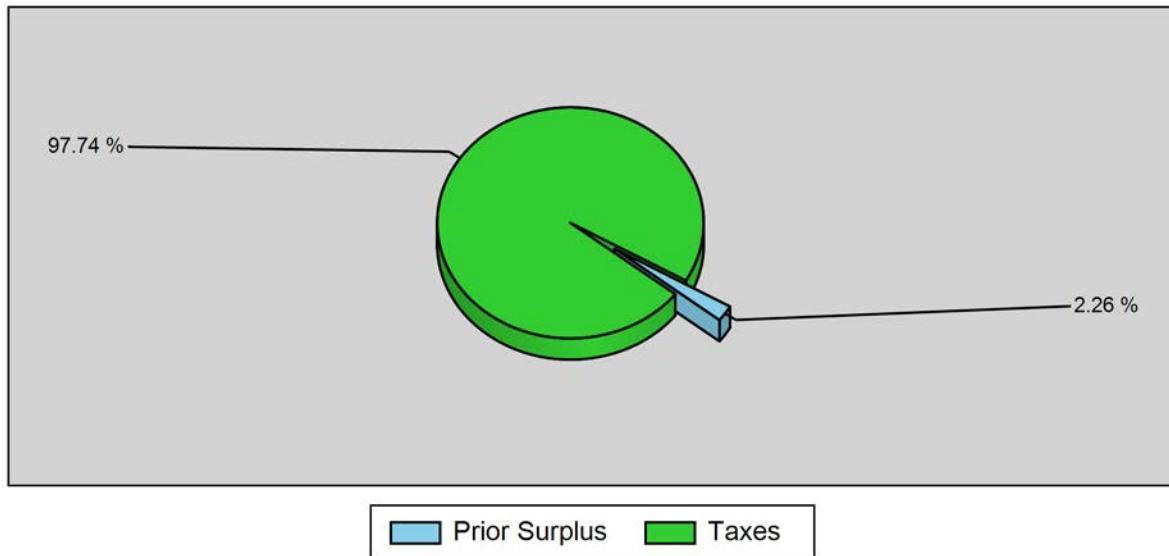
Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Ares N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change   |
|----------------------------|----------------|----------------|-----------------|
| <b>Revenues</b>            |                |                |                 |
| Prior Surplus              | 7,500          | 15,898         | 8,398           |
| Taxes                      | 708,392        | 688,245        | (20,147)        |
| <b>Total Revenues:</b>     | <b>715,892</b> | <b>704,143</b> | <b>(11,749)</b> |
| <b>Expenditures</b>        |                |                |                 |
| Administration             | 9,073          | 8,949          | (124)           |
| Transfers - Other Agencies | 706,819        | 695,194        | (11,625)        |
| <b>Total Expenditures:</b> | <b>715,892</b> | <b>704,143</b> | <b>(11,749)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Areas N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 15,898         | 0              | 0              | 0              | 0              |
| Taxes                      | 688,245        | 734,106        | 734,265        | 734,427        | 734,616        |
| <b>Total Revenues:</b>     | <b>704,143</b> | <b>734,106</b> | <b>734,265</b> | <b>734,427</b> | <b>734,616</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 8,949          | 9,106          | 9,265          | 9,427          | 9,616          |
| Transfers - Other Agencies | 695,194        | 725,000        | 725,000        | 725,000        | 725,000        |
| <b>Total Expenditures:</b> | <b>704,143</b> | <b>734,106</b> | <b>734,265</b> | <b>734,427</b> | <b>734,616</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

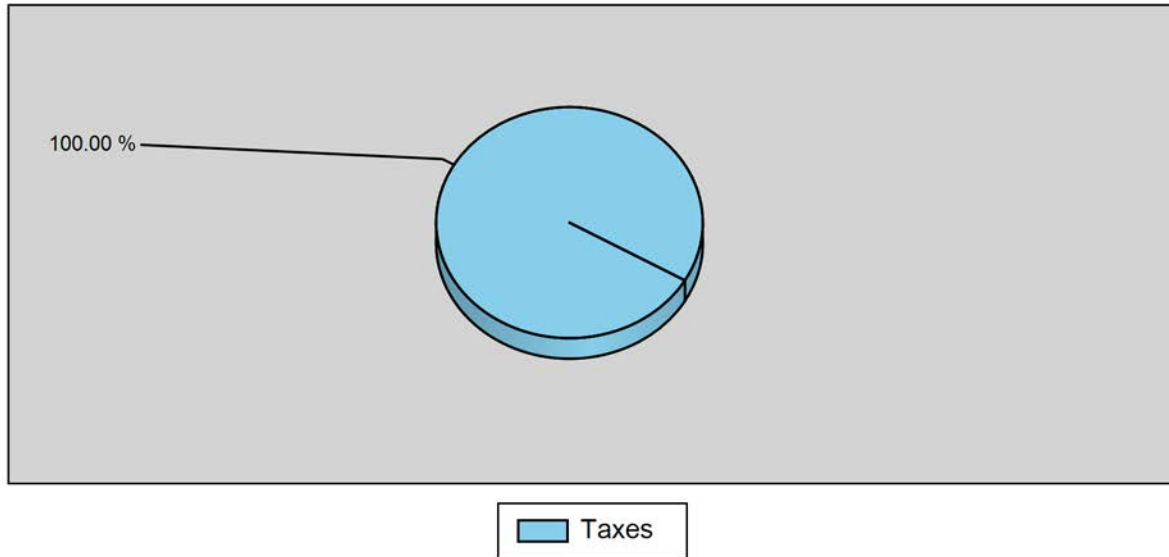
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REGIONAL ECONOMIC DEVELOPMENT  
 Dept Number: 9390  
 Service Participants: All Municipalities and Electoral Areas



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 35,000        | 35,000        | 0             |
| <b>Total Revenues:</b>     | <b>35,000</b> | <b>35,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Grant Expense              | 35,000        | 35,000        | 0             |
| <b>Total Expenditures:</b> | <b>35,000</b> | <b>35,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 35,000        | 35,000        | 35,000        | 35,000        | 35,000        |
| <b>Total Revenues:</b>     | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant Expense              | 35,000        | 35,000        | 35,000        | 35,000        | 35,000        |
| <b>Total Expenditures:</b> | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

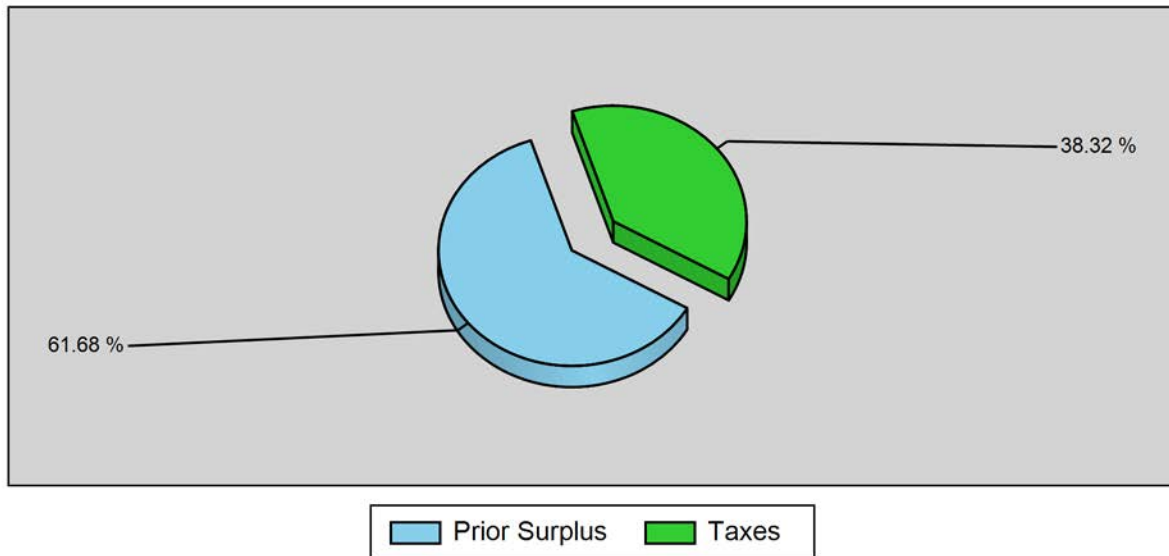
Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change   |
|----------------------------|---------------|---------------|-----------------|
| <b>Revenues</b>            |               |               |                 |
| Prior Surplus              | 2,500         | 20,000        | 17,500          |
| Taxes                      | 65,203        | 12,424        | (52,779)        |
| <b>Total Revenues:</b>     | <b>67,703</b> | <b>32,424</b> | <b>(35,279)</b> |
| <b>Expenditures</b>        |               |               |                 |
| Administration             | 5,584         | 5,663         | 79              |
| Advertising                | 500           | 0             | (500)           |
| Consultants                | 15,000        | 0             | (15,000)        |
| Contracts and Agreements   | 1,000         | 1,000         | 0               |
| Operations                 | 3,500         | 0             | (3,500)         |
| Supplies                   | 500           | 0             | (500)           |
| Transfers                  | 2,500         | 2,500         | 0               |
| Wages and benefits         | 39,119        | 23,261        | (15,858)        |
| <b>Total Expenditures:</b> | <b>67,703</b> | <b>32,424</b> | <b>(35,279)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 20,000        | 2,500         | 2,500         | 0             | 0             |
| Taxes                      | 12,424        | 29,527        | 30,067        | 33,162        | 33,784        |
| Transfers from Reserve     | 0             | 0             | 10,000        | 0             | 0             |
| <b>Total Revenues:</b>     | <b>32,424</b> | <b>32,027</b> | <b>42,567</b> | <b>33,162</b> | <b>33,784</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 5,663         | 5,801         | 5,920         | 6,076         | 6,204         |
| Advertising                | 0             | 0             | 0             | 0             | 0             |
| Consultants                | 0             | 0             | 10,000        | 0             | 0             |
| Contracts and Agreements   | 1,000         | 0             | 0             | 0             | 0             |
| Operations                 | 0             | 0             | 0             | 0             | 0             |
| Supplies                   | 0             | 0             | 0             | 0             | 0             |
| Transfers                  | 2,500         | 2,500         | 2,500         | 2,500         | 2,500         |
| Wages and benefits         | 23,261        | 23,726        | 24,147        | 24,586        | 25,080        |
| <b>Total Expenditures:</b> | <b>32,424</b> | <b>32,027</b> | <b>42,567</b> | <b>33,162</b> | <b>33,784</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

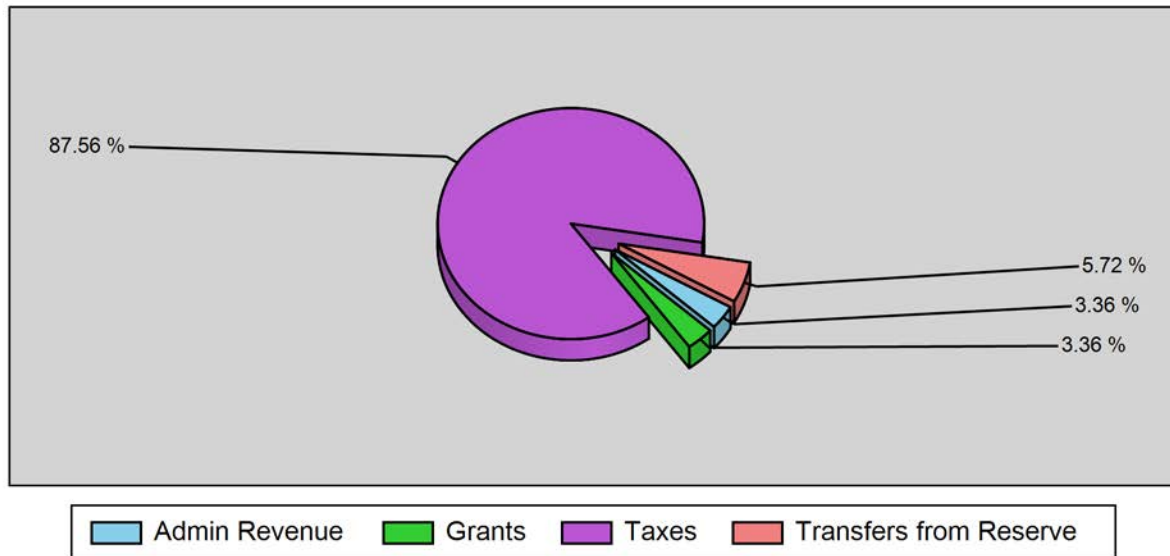
Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change    |
|----------------------------|----------------|----------------|------------------|
| <b>Revenues</b>            |                |                |                  |
| Admin Revenue              | 8,000          | 10,000         | 2,000            |
| Grants                     | 89,600         | 10,000         | (79,600)         |
| Taxes                      | 258,716        | 260,449        | 1,733            |
| Transfers from Reserve     | 91,607         | 17,007         | (74,600)         |
| <b>Total Revenues:</b>     | <b>447,923</b> | <b>297,456</b> | <b>(150,467)</b> |
| <b>Expenditures</b>        |                |                |                  |
| Administration             | 26,111         | 26,617         | 506              |
| Advertising                | 2,579          | 2,620          | 41               |
| Capital and Equipment      | 181,200        | 16,000         | (165,200)        |
| Financing                  | 17,007         | 17,007         | 0                |
| Insurance                  | 6,304          | 7,250          | 946              |
| Maintenance and Repairs    | 69,500         | 71,500         | 2,000            |
| Operations                 | 14,000         | 7,000          | (7,000)          |
| Supplies                   | 8,000          | 6,500          | (1,500)          |
| Transfers                  | 30,000         | 30,000         | 0                |
| Travel                     | 0              | 12,000         | 12,000           |
| Wages and benefits         | 93,222         | 100,962        | 7,740            |
| <b>Total Expenditures:</b> | <b>447,923</b> | <b>297,456</b> | <b>(150,467)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>         |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Admin Revenue              | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         |
| Grants                     | 10,000         | 0              | 0              | 0              | 0              |
| Taxes                      | 260,449        | 275,251        | 279,836        | 282,675        | 292,493        |
| Transfers from Reserve     | 17,007         | 17,007         | 11,002         | 8,000          | 0              |
| <b>Total Revenues:</b>     | <b>297,456</b> | <b>302,258</b> | <b>300,838</b> | <b>300,675</b> | <b>302,493</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 26,617         | 27,288         | 27,856         | 28,616         | 28,917         |
| Advertising                | 2,620          | 2,620          | 2,650          | 2,690          | 2,620          |
| Capital and Equipment      | 16,000         | 16,000         | 16,000         | 16,000         | 16,000         |
| Financing                  | 17,007         | 17,007         | 11,002         | 8,000          | 8,000          |
| Insurance                  | 7,250          | 7,377          | 7,506          | 5,646          | 5,646          |
| Maintenance and Repairs    | 71,500         | 73,500         | 75,500         | 77,500         | 77,500         |
| Operations                 | 7,000          | 7,000          | 7,000          | 7,000          | 7,000          |
| Supplies                   | 6,500          | 7,000          | 7,500          | 8,000          | 8,000          |
| Transfers                  | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         |
| Travel                     | 12,000         | 12,000         | 12,000         | 12,000         | 12,000         |
| Wages and benefits         | 100,962        | 102,466        | 103,824        | 105,223        | 106,810        |
| <b>Total Expenditures:</b> | <b>297,456</b> | <b>302,258</b> | <b>300,838</b> | <b>300,675</b> | <b>302,493</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

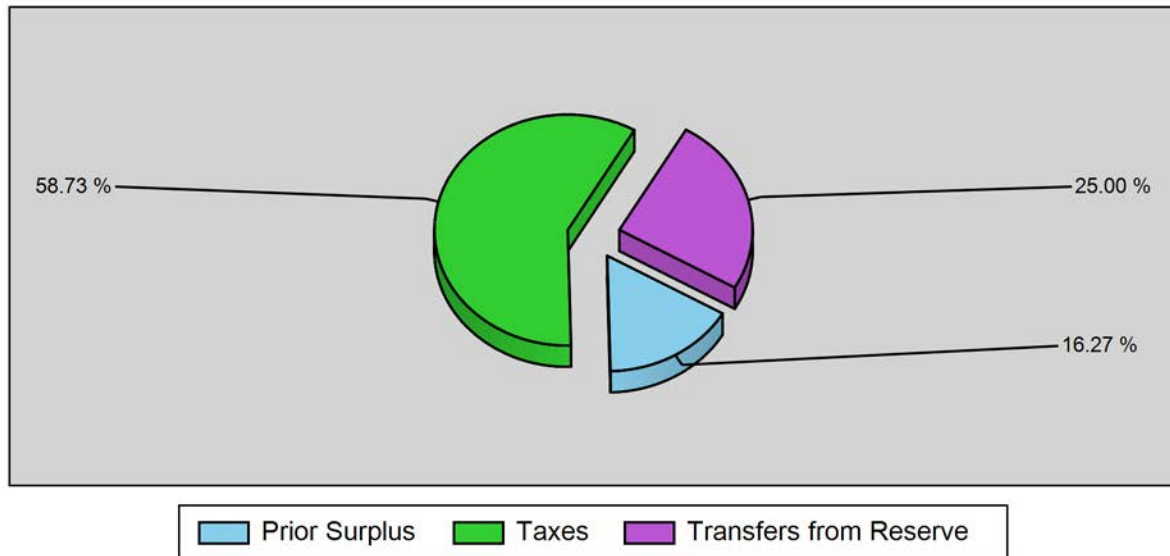
Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 80,000         | 41,000         | (39,000)      |
| Taxes                      | 148,013        | 148,013        | 0             |
| Transfers from Reserve     | 10,000         | 63,000         | 53,000        |
| <b>Total Revenues:</b>     | <b>238,013</b> | <b>252,013</b> | <b>14,000</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 11,617         | 11,238         | (379)         |
| Consultants                | 5,000          | 5,000          | 0             |
| Contracts and Agreements   | 81,000         | 51,900         | (29,100)      |
| Grant Expense              | 8,000          | 10,000         | 2,000         |
| Legal                      | 0              | 1,500          | 1,500         |
| Plans and Studies          | 0              | 63,000         | 63,000        |
| Supplies                   | 1,000          | 4,400          | 3,400         |
| Transfers                  | 38,744         | 28,615         | (10,129)      |
| Wages and benefits         | 92,652         | 76,360         | (16,292)      |
| <b>Total Expenditures:</b> | <b>238,013</b> | <b>252,013</b> | <b>14,000</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Other Revenue              | 0              | 0              | 0              | 0              | 0              |
| Prior Surplus              | 41,000         | 1,000          | 1,000          | 1,000          | 1,000          |
| Taxes                      | 148,013        | 159,798        | 160,331        | 161,978        | 166,755        |
| Transfers from Reserve     | 63,000         | 22,000         | 0              | 0              | 85,000         |
| <b>Total Revenues:</b>     | <b>252,013</b> | <b>182,798</b> | <b>161,331</b> | <b>162,978</b> | <b>252,755</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 11,238         | 11,494         | 11,733         | 12,014         | 12,262         |
| Consultants                | 5,000          | 5,000          | 5,000          | 5,000          | 105,000        |
| Contracts and Agreements   | 51,900         | 41,000         | 41,000         | 41,000         | 41,000         |
| Grant Expense              | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         |
| Legal                      | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          |
| Plans and Studies          | 63,000         | 25,000         | 0              | 0              | 0              |
| Supplies                   | 4,400          | 1,000          | 1,000          | 1,000          | 1,000          |
| Transfers                  | 28,615         | 10,000         | 12,000         | 12,000         | 0              |
| Wages and benefits         | 76,360         | 77,804         | 79,098         | 80,464         | 81,993         |
| <b>Total Expenditures:</b> | <b>252,013</b> | <b>182,798</b> | <b>161,331</b> | <b>162,978</b> | <b>252,755</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

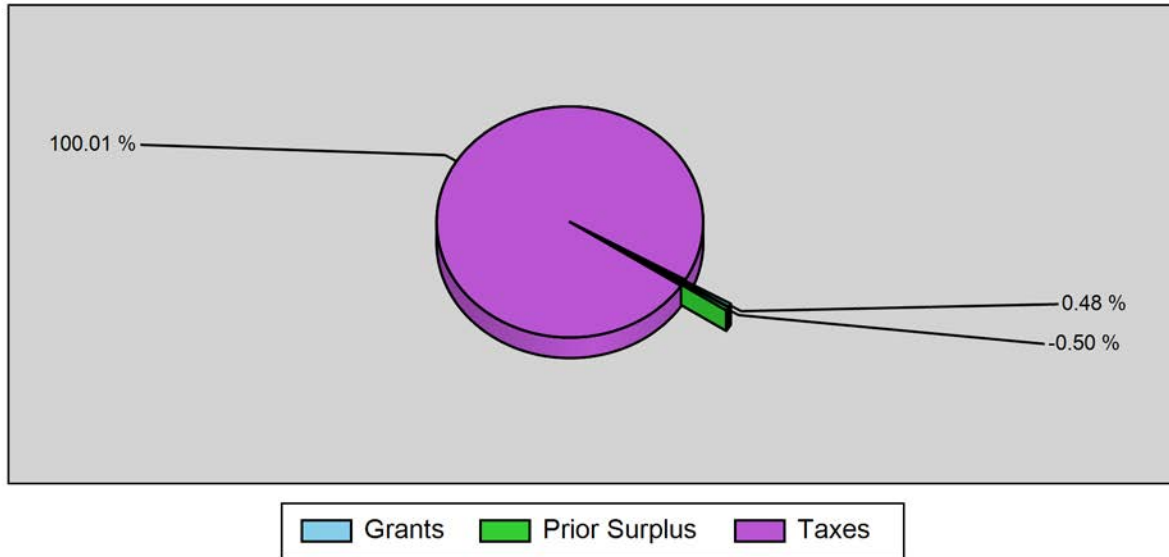


Service: STERILE INSECT RELEASE PROGRAM

Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Grants                     | 5,000          | 4,416          | (584)         |
| Prior Surplus              | 3,419          | (4,540)        | (7,959)       |
| Taxes                      | 875,708        | 911,996        | 36,288        |
| <b>Total Revenues:</b>     | <b>884,127</b> | <b>911,872</b> | <b>27,745</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 9,713          | 10,199         | 486           |
| Transfers - Other Agencies | 874,414        | 901,673        | 27,259        |
| <b>Total Expenditures:</b> | <b>884,127</b> | <b>911,872</b> | <b>27,745</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022



Service: STERILE INSECT RELEASE PROGRAM

Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Grants                     | 4,416          | 4,416          | 4,416          | 4,416          | 4,416          |
| Prior Surplus              | (4,540)        | 0              | 0              | 0              | 0              |
| Taxes                      | 911,996        | 907,634        | 907,816        | 908,001        | 908,216        |
| <b>Total Revenues:</b>     | <b>911,872</b> | <b>912,050</b> | <b>912,232</b> | <b>912,417</b> | <b>912,632</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 10,199         | 10,377         | 10,559         | 10,744         | 10,959         |
| Transfers - Other Agencies | 901,673        | 901,673        | 901,673        | 901,673        | 901,673        |
| <b>Total Expenditures:</b> | <b>911,872</b> | <b>912,050</b> | <b>912,232</b> | <b>912,417</b> | <b>912,632</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

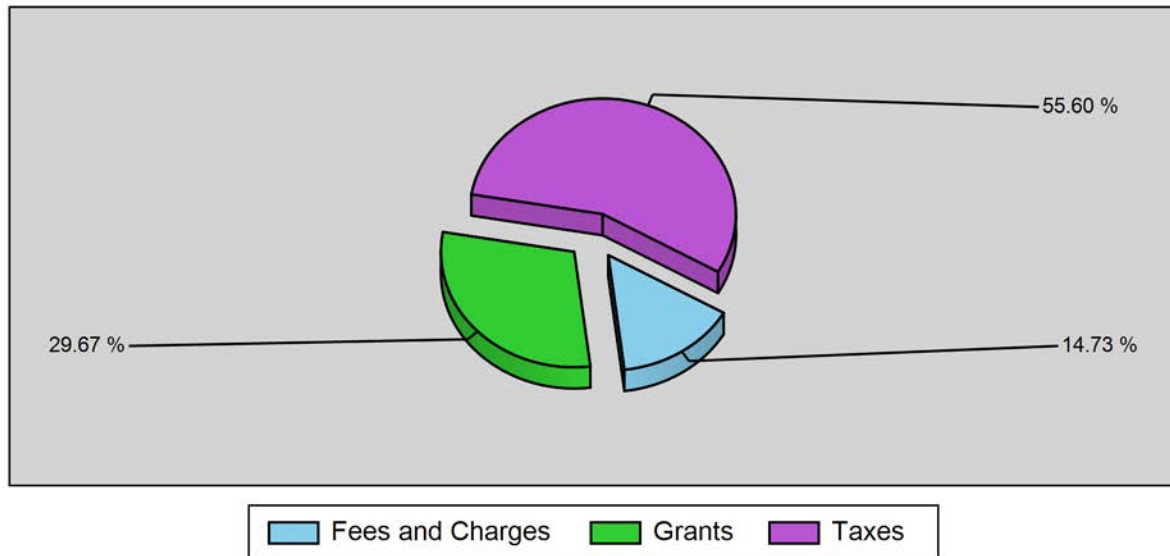
Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
Town of Oliver, Town of Osoyoos



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount    | Budget Change |
|----------------------------|---------------|----------------|---------------|
| <b>Revenues</b>            |               |                |               |
| Fees and Charges           | 15,000        | 15,000         | 0             |
| Grants                     | 0             | 30,215         | 30,215        |
| Taxes                      | 46,691        | 56,610         | 9,919         |
| <b>Total Revenues:</b>     | <b>61,691</b> | <b>101,825</b> | <b>40,134</b> |
| <b>Expenditures</b>        |               |                |               |
| Administration             | 0             | 1,234          | 1,234         |
| Maintenance and Repairs    | 0             | 3,000          | 3,000         |
| Operations                 | 57,191        | 89,000         | 31,809        |
| Other Expense              | 0             | 1,440          | 1,440         |
| Transfers                  | 4,500         | 4,500          | 0             |
| Wages and benefits         | 0             | 2,651          | 2,651         |
| <b>Total Expenditures:</b> | <b>61,691</b> | <b>101,825</b> | <b>40,134</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
Town of Oliver, Town of Osoyoos



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         |
| Grants                     | 30,215         | 30,215         | 30,215         | 30,215         | 30,215         |
| Taxes                      | 56,610         | 57,190         | 59,265         | 61,331         | 63,401         |
| <b>Total Revenues:</b>     | <b>101,825</b> | <b>102,405</b> | <b>104,480</b> | <b>106,546</b> | <b>108,616</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,234          | 1,250          | 1,265          | 1,270          | 1,275          |
| Maintenance and Repairs    | 3,000          | 1,500          | 1,500          | 1,500          | 1,500          |
| Operations                 | 89,000         | 91,000         | 93,000         | 95,000         | 97,000         |
| Other Expense              | 1,440          | 1,450          | 1,460          | 1,470          | 1,480          |
| Transfers                  | 4,500          | 4,500          | 4,500          | 4,500          | 4,500          |
| Wages and benefits         | 2,651          | 2,705          | 2,755          | 2,806          | 2,861          |
| <b>Total Expenditures:</b> | <b>101,825</b> | <b>102,405</b> | <b>104,480</b> | <b>106,546</b> | <b>108,616</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

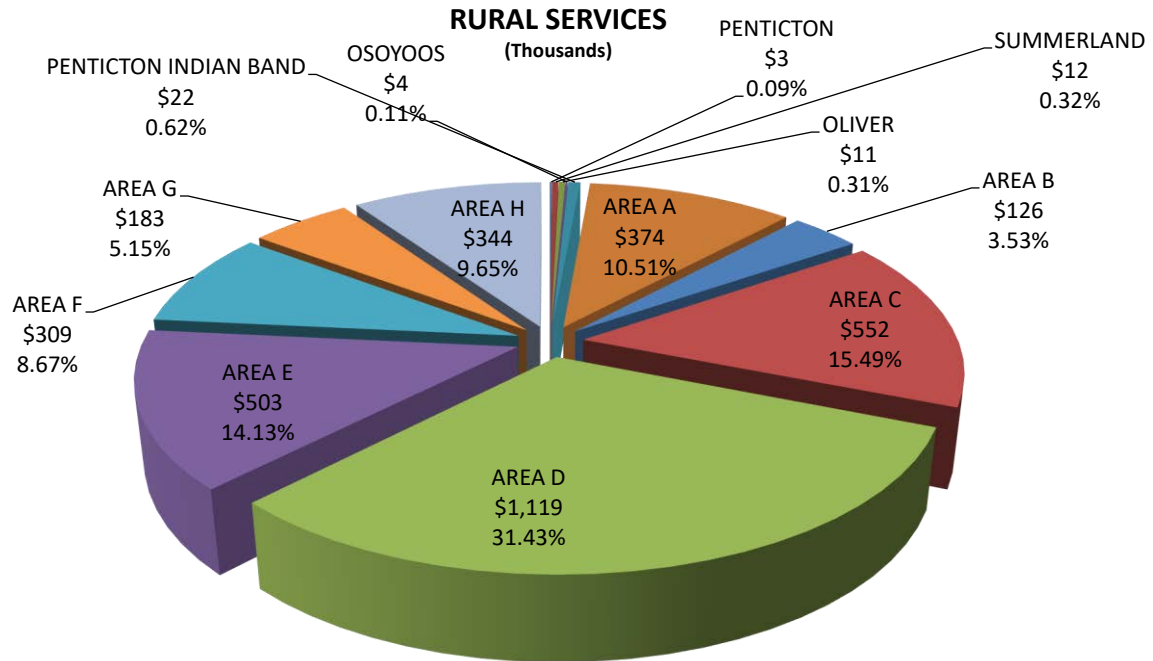
# RURAL SERVICES

|                                                                   |      |    |
|-------------------------------------------------------------------|------|----|
| • Summary Information                                             |      | 59 |
| • Animal Control – Areas A,B,C,D,E,F,G                            | 9200 | 61 |
| • Building Inspection                                             | 2500 | 63 |
| • Bylaw Enforcement                                               | 5100 | 66 |
| • Destruction of Pests – Oliver / Keremeos / Areas A,B,C,D,E,F,G, | 5500 | 68 |
| • Destruction of Pests – Penticton                                | 5600 | 70 |
| • Destruction of Pests – Summerland                               | 5800 | 72 |
| • Electoral Area Administration                                   | 0300 | 74 |
| • Electoral Area Planning                                         | 5000 | 77 |
| • Information Services (IS)                                       | 0600 | 80 |
| • Mosquito Control                                                | 5700 | 82 |
| • Okanagan Regional Library                                       | 9900 | 84 |
| • Subdivision Servicing                                           | 4200 | 86 |



2018 REQUISITION \$3,561,788

\$ 3,307,996 2017



**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

|      | <b>RURAL SERVICES</b>                             | <b>2018</b> | <b>2017</b> | <b>CHANGE</b> | <b>EXPLANATION</b>                                                                                                                     |
|------|---------------------------------------------------|-------------|-------------|---------------|----------------------------------------------------------------------------------------------------------------------------------------|
|      |                                                   |             |             |               |                                                                                                                                        |
| 9200 | ANIMAL CONTROL - A,B,C,D,E,F,G,H                  | \$98,816    | \$104,461   | -\$5,645      | Use of prior year surplus                                                                                                              |
| 2500 | BUILDING INSPECTION                               | \$142,940   | \$223,884   | -\$80,944     | Reduction in taxation for 2018; use of Building Inspection reserve                                                                     |
| 5500 | DESTRUCTION OF PESTS                              | \$4,535     | \$4,228     | \$307         |                                                                                                                                        |
| 300  | ELECTORAL AREA ADMINISTRATION                     | \$1,248,706 | \$1,077,746 | \$170,960     | increased S&W allocation; less of a prior year surplus carried over compared to 2017                                                   |
| 5000 | ELECTORAL AREA PLANNING                           | \$949,814   | \$897,891   | \$51,923      | less or reliance on prior year surplus and additional staffing allocation                                                              |
| 5700 | MOSQUITO CONTROL                                  | \$172,694   | \$103,830   | \$68,864      | additional resources required in order to administer this program                                                                      |
| 9900 | OKANAGAN REGIONAL LIBRARY                         | \$812,843   | \$807,913   | \$4,930       |                                                                                                                                        |
| 4200 | SUBDIVISION SERVICING                             | \$131,429   | \$88,044    | \$43,385      | less of a revenue source from subdivision servicing fees based on upcoming projects; increase consulting for works and services bylaw. |
|      |                                                   | \$3,561,777 | \$3,307,997 | \$253,780     |                                                                                                                                        |
|      | <b>NON TAX SUPPORTED SERVICES - REALLOCATIONS</b> |             |             |               |                                                                                                                                        |
| 5100 | BYLAW ENFORCEMENT                                 | \$211,903   | \$209,917   | \$1,986       |                                                                                                                                        |
| 600  | INFORMATION SERVICES                              | \$600,072   | \$577,408   | \$22,664      | increase in admin charges and some contract costs                                                                                      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

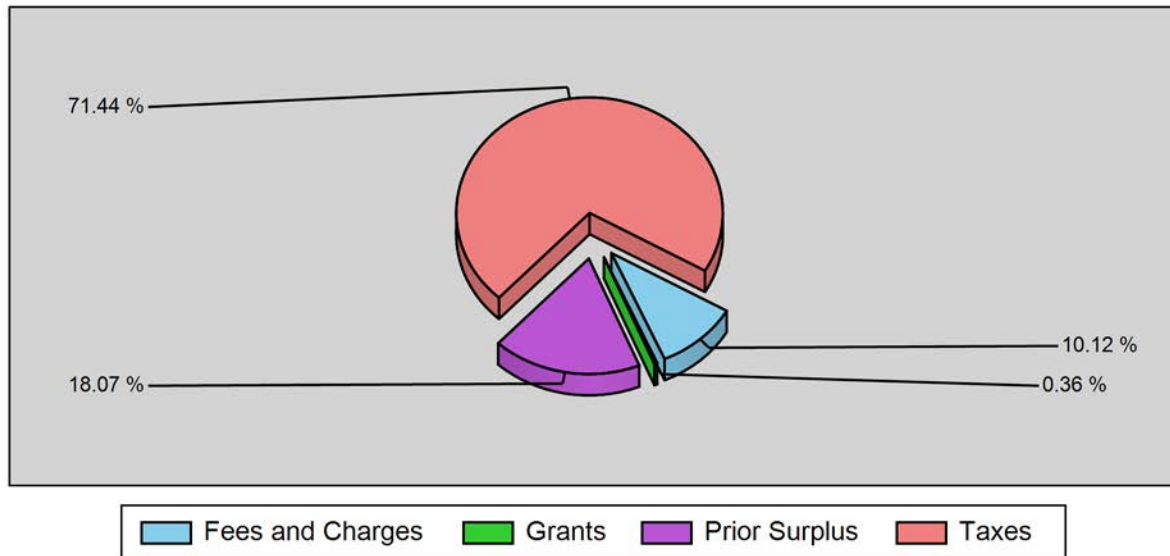
Service: ANIMAL CONTROL - A,B,C,D,E,F,G

Dept Number: 9200

Service Participants: All Electoral Areas except "H"



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Fees and Charges           | 14,000         | 14,000         | 0             |
| Grants                     | 500            | 500            | 0             |
| Prior Surplus              | 5,000          | 25,000         | 20,000        |
| Taxes                      | 104,461        | 98,816         | (5,645)       |
| <b>Total Revenues:</b>     | <b>123,961</b> | <b>138,316</b> | <b>14,355</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 22,886         | 25,215         | 2,329         |
| Advertising                | 1,500          | 1,500          | 0             |
| Contracts and Agreements   | 70,000         | 82,000         | 12,000        |
| Grant in Aid               | 9,000          | 9,000          | 0             |
| Legal                      | 2,575          | 2,601          | 26            |
| Operations                 | 18,000         | 18,000         | 0             |
| <b>Total Expenditures:</b> | <b>123,961</b> | <b>138,316</b> | <b>14,355</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ANIMAL CONTROL - A,B,C,D,E,F,G

Dept Number: 9200

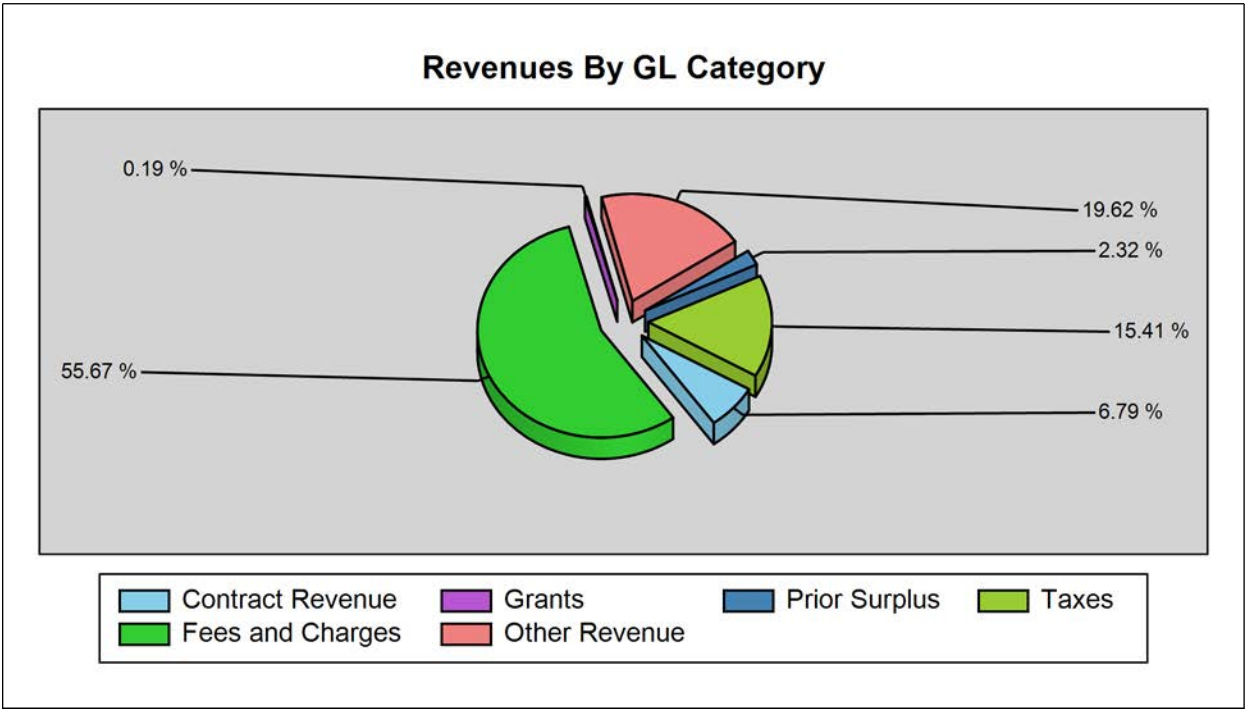
Service Participants: All Electoral Areas except "H"



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 14,000         | 14,000         | 14,000         | 14,000         | 14,000         |
| Grants                     | 500            | 500            | 500            | 500            | 500            |
| Prior Surplus              | 25,000         | 1,938          | 1,937          | 936            | 1,344          |
| Taxes                      | 98,816         | 111,426        | 111,936        | 113,499        | 113,649        |
| <b>Total Revenues:</b>     | <b>138,316</b> | <b>127,864</b> | <b>128,373</b> | <b>128,935</b> | <b>129,493</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 25,215         | 26,739         | 27,223         | 27,735         | 28,293         |
| Advertising                | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          |
| Contracts and Agreements   | 82,000         | 70,000         | 70,000         | 70,000         | 70,000         |
| Grant in Aid               | 9,000          | 9,000          | 9,000          | 9,000          | 9,000          |
| Legal                      | 2,601          | 2,625          | 2,650          | 2,700          | 2,700          |
| Operations                 | 18,000         | 18,000         | 18,000         | 18,000         | 18,000         |
| <b>Total Expenditures:</b> | <b>138,316</b> | <b>127,864</b> | <b>128,373</b> | <b>128,935</b> | <b>129,493</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



Service: BUILDING INSPECTION  
Dept Number: 2500  
Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 63,000             | 63,000             | 0                    |
| Fees and Charges           | 500,000            | 516,500            | 16,500               |
| Grants                     | 1,800              | 1,800              | 0                    |
| Other Revenue              | 82,000             | 181,981            | 99,981               |
| Prior Surplus              | 29,000             | 21,500             | (7,500)              |
| Taxes                      | 223,884            | 142,940            | (80,944)             |
| <b>Total Revenues:</b>     | <b>899,684</b>     | <b>927,721</b>     | <b>28,037</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 82,700             | 89,368             | 6,668                |
| Advertising                | 2,000              | 2,000              | 0                    |
| Capital and Equipment      | 3,500              | 3,500              | 0                    |
| Consultants                | 10,000             | 0                  | (10,000)             |
| Insurance                  | 40,462             | 41,000             | 538                  |
| Legal                      | 15,000             | 15,000             | 0                    |
| Operations                 | 6,000              | 6,000              | 0                    |
| Other Expense              | 5,000              | 5,000              | 0                    |
| Supplies                   | 5,000              | 5,000              | 0                    |
| Transfers                  | 15,000             | 15,000             | 0                    |
| Travel                     | 42,974             | 43,203             | 229                  |
| Utilities                  | 15,000             | 15,000             | 0                    |
| Wages and benefits         | 657,048            | 687,650            | 30,602               |
| <b>Total Expenditures:</b> | <b>899,684</b>     | <b>927,721</b>     | <b>28,037</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 63,000         | 63,000         | 63,000         | 63,000         | 63,000         |
| Fees and Charges           | 516,500        | 545,000        | 560,000        | 575,000        | 590,000        |
| Grants                     | 1,800          | 1,800          | 1,800          | 1,800          | 1,800          |
| Other Revenue              | 181,981        | 75,382         | 75,742         | 76,108         | 76,529         |
| Prior Surplus              | 21,500         | 10,000         | 10,000         | 10,000         | 10,000         |
| Taxes                      | 142,940        | 248,721        | 248,782        | 249,136        | 250,947        |
| <b>Total Revenues:</b>     | <b>927,721</b> | <b>943,903</b> | <b>959,324</b> | <b>975,044</b> | <b>992,276</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 89,368         | 91,138         | 92,824         | 94,722         | 96,653         |
| Advertising                | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          |
| Capital and Equipment      | 3,500          | 3,500          | 3,500          | 3,500          | 3,500          |
| Insurance                  | 41,000         | 41,718         | 42,448         | 43,191         | 44,055         |
| Legal                      | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         |
| Operations                 | 6,000          | 6,000          | 6,000          | 6,000          | 6,000          |
| Other Expense              | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Supplies                   | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Transfers                  | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         |
| Travel                     | 43,203         | 43,340         | 44,130         | 44,772         | 44,933         |
| Utilities                  | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         |
| Wages and benefits         | 687,650        | 701,207        | 713,422        | 725,859        | 740,135        |
| <b>Total Expenditures:</b> | <b>927,721</b> | <b>943,903</b> | <b>959,324</b> | <b>975,044</b> | <b>992,276</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

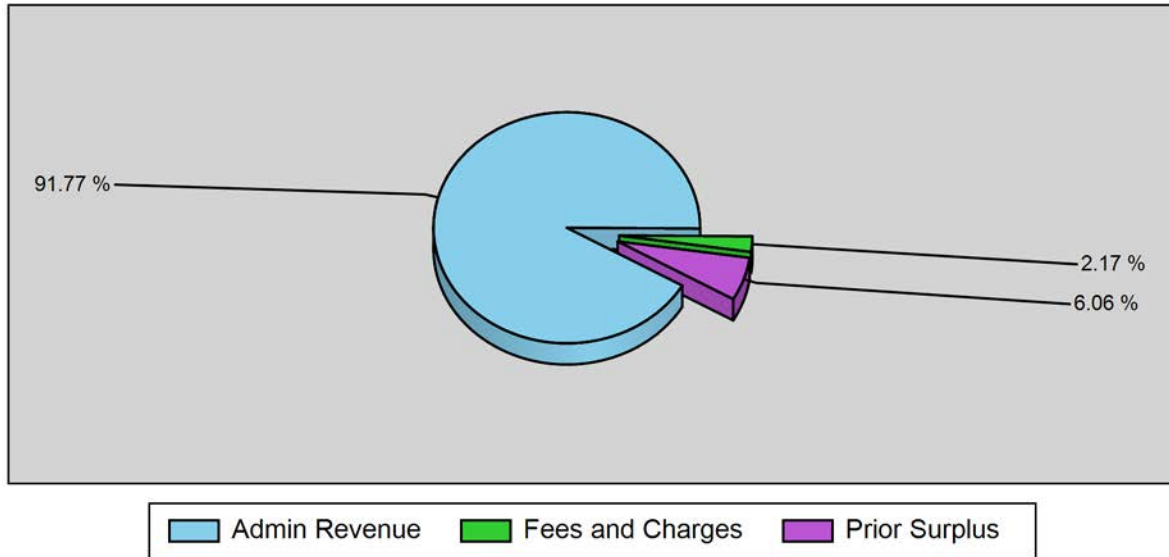
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Admin Revenue              | 209,917        | 211,903        | 1,986         |
| Fees and Charges           | 0              | 5,000          | 5,000         |
| Prior Surplus              | 10,000         | 14,000         | 4,000         |
| <b>Total Revenues:</b>     | <b>219,917</b> | <b>230,903</b> | <b>10,986</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 27,155         | 28,379         | 1,224         |
| Contracts and Agreements   | 26,010         | 31,000         | 4,990         |
| Legal                      | 5,189          | 5,280          | 91            |
| Supplies                   | 1,038          | 1,500          | 462           |
| Wages and benefits         | 160,525        | 164,744        | 4,219         |
| <b>Total Expenditures:</b> | <b>219,917</b> | <b>230,903</b> | <b>10,986</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Admin Revenue              | 211,903        | 226,393        | 230,468        | 234,899        | 239,458        |
| Fees and Charges           | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Prior Surplus              | 14,000         | 0              | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>230,903</b> | <b>231,393</b> | <b>235,468</b> | <b>239,899</b> | <b>244,458</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 28,379         | 29,032         | 29,609         | 30,334         | 30,967         |
| Contracts and Agreements   | 31,000         | 27,500         | 28,000         | 28,600         | 29,000         |
| Legal                      | 5,280          | 5,386          | 5,494          | 5,604          | 5,716          |
| Supplies                   | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          |
| Wages and benefits         | 164,744        | 167,975        | 170,865        | 173,861        | 177,275        |
| <b>Total Expenditures:</b> | <b>230,903</b> | <b>231,393</b> | <b>235,468</b> | <b>239,899</b> | <b>244,458</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

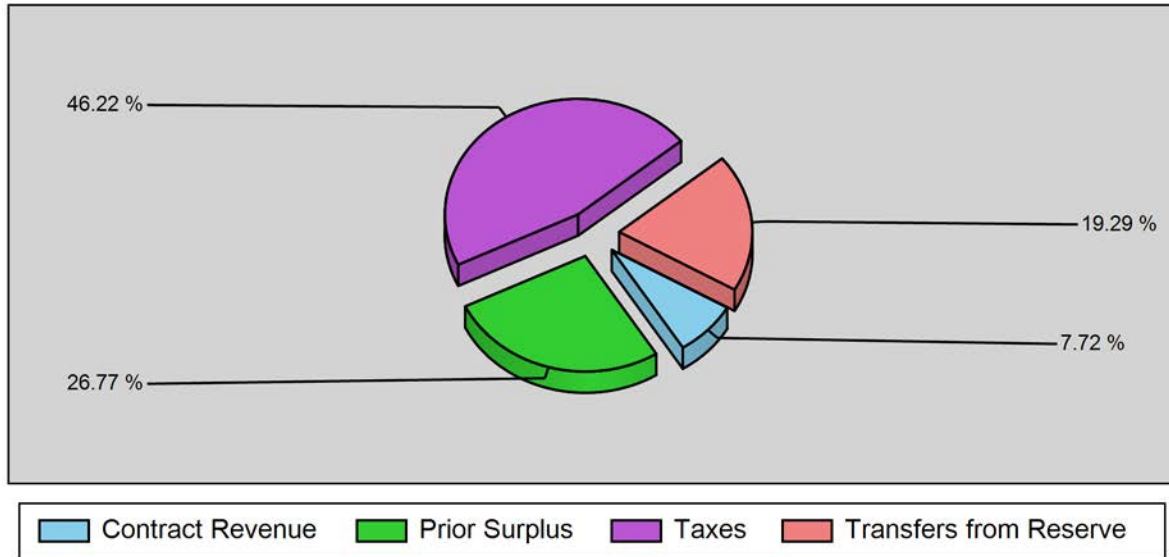
Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G

Dept Number: 5500

Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Contract Revenue           | 400          | 400          | 0             |
| Prior Surplus              | 1,000        | 1,388        | 388           |
| Taxes                      | 2,089        | 2,396        | 307           |
| Transfers from Reserve     | 1,000        | 1,000        | 0             |
| <b>Total Revenues:</b>     | <b>4,489</b> | <b>5,184</b> | <b>695</b>    |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 550          | 550          | 0             |
| Advertising                | 550          | 550          | 0             |
| Contracts and Agreements   | 1,500        | 1,500        | 0             |
| Insurance                  | 189          | 160          | (29)          |
| Operations                 | 100          | 100          | 0             |
| Supplies                   | 550          | 550          | 0             |
| Travel                     | 550          | 550          | 0             |
| Wages and benefits         | 500          | 1,224        | 724           |
| <b>Total Expenditures:</b> | <b>4,489</b> | <b>5,184</b> | <b>695</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G

Dept Number: 5500

Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Contract Revenue           | 400          | 400          | 400          | 400          | 400          |
| Prior Surplus              | 1,388        | 0            | 0            | 0            | 0            |
| Taxes                      | 2,396        | 3,827        | 4,360        | 4,894        | 4,930        |
| Transfers from Reserve     | 1,000        | 1,000        | 500          | 0            | 0            |
| <b>Total Revenues:</b>     | <b>5,184</b> | <b>5,227</b> | <b>5,260</b> | <b>5,294</b> | <b>5,330</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 550          | 571          | 582          | 594          | 606          |
| Advertising                | 550          | 550          | 550          | 550          | 550          |
| Contracts and Agreements   | 1,500        | 1,500        | 1,500        | 1,500        | 1,500        |
| Insurance                  | 160          | 163          | 166          | 170          | 173          |
| Operations                 | 100          | 100          | 100          | 100          | 100          |
| Supplies                   | 550          | 550          | 550          | 550          | 550          |
| Travel                     | 550          | 550          | 550          | 550          | 550          |
| Wages and benefits         | 1,224        | 1,243        | 1,262        | 1,280        | 1,301        |
| <b>Total Expenditures:</b> | <b>5,184</b> | <b>5,227</b> | <b>5,260</b> | <b>5,294</b> | <b>5,330</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

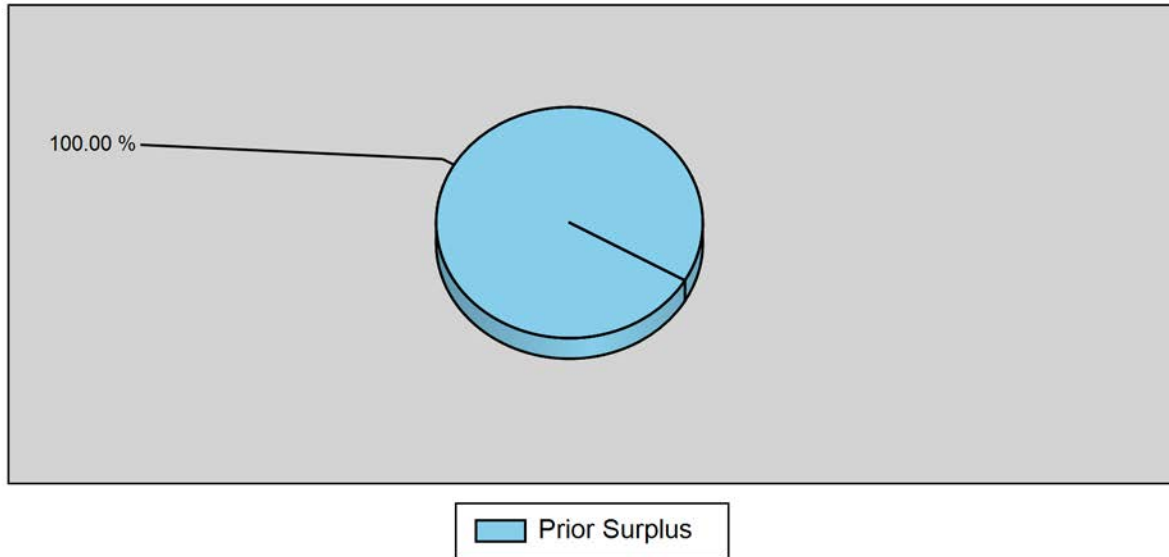
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract



Revenues By GL Category



| Budget Comparison          |              |              |               |
|----------------------------|--------------|--------------|---------------|
|                            | 2017 Amount  | 2018 Amount  | Budget Change |
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | 3,689        | 4,484        | 795           |
| <b>Total Revenues:</b>     | <b>3,689</b> | <b>4,484</b> | <b>795</b>    |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 550          | 550          | 0             |
| Advertising                | 200          | 200          | 0             |
| Contracts and Agreements   | 1,050        | 1,050        | 0             |
| Insurance                  | 189          | 160          | (29)          |
| Operations                 | 100          | 100          | 0             |
| Supplies                   | 200          | 200          | 0             |
| Transfers                  | 500          | 500          | 0             |
| Travel                     | 500          | 500          | 0             |
| Wages and benefits         | 400          | 1,224        | 824           |
| <b>Total Expenditures:</b> | <b>3,689</b> | <b>4,484</b> | <b>795</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Contract Revenue           | 0            | 4,527        | 4,560        | 4,594        | 4,630        |
| Prior Surplus              | 4,484        | 0            | 0            | 0            | 0            |
| <b>Total Revenues:</b>     | <b>4,484</b> | <b>4,527</b> | <b>4,560</b> | <b>4,594</b> | <b>4,630</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 550          | 571          | 582          | 594          | 606          |
| Advertising                | 200          | 200          | 200          | 200          | 200          |
| Contracts and Agreements   | 1,050        | 1,050        | 1,050        | 1,050        | 1,050        |
| Insurance                  | 160          | 163          | 166          | 170          | 173          |
| Operations                 | 100          | 100          | 100          | 100          | 100          |
| Supplies                   | 200          | 200          | 200          | 200          | 200          |
| Transfers                  | 500          | 500          | 500          | 500          | 500          |
| Travel                     | 500          | 500          | 500          | 500          | 500          |
| Wages and benefits         | 1,224        | 1,243        | 1,262        | 1,280        | 1,301        |
| <b>Total Expenditures:</b> | <b>4,484</b> | <b>4,527</b> | <b>4,560</b> | <b>4,594</b> | <b>4,630</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

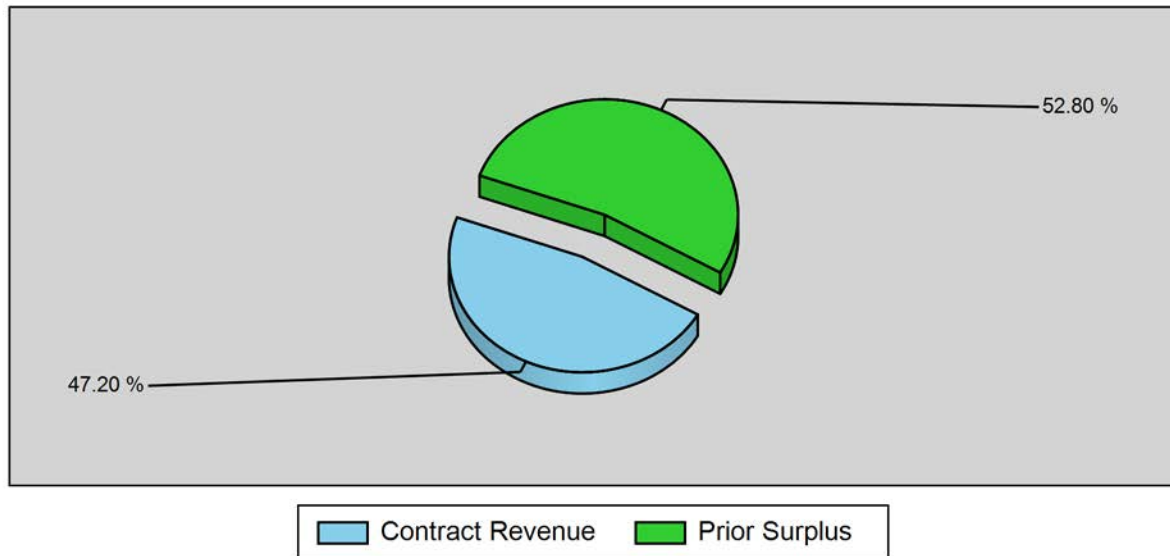
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Contract Revenue           | 1,739        | 1,739        | 0             |
| Prior Surplus              | 1,000        | 1,945        | 945           |
| <b>Total Revenues:</b>     | <b>2,739</b> | <b>3,684</b> | <b>945</b>    |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 550          | 550          | 0             |
| Advertising                | 200          | 200          | 0             |
| Contracts and Agreements   | 250          | 250          | 0             |
| Insurance                  | 189          | 160          | (29)          |
| Operations                 | 100          | 100          | 0             |
| Supplies                   | 200          | 200          | 0             |
| Travel                     | 1,000        | 1,000        | 0             |
| Wages and benefits         | 250          | 1,224        | 974           |
| <b>Total Expenditures:</b> | <b>2,739</b> | <b>3,684</b> | <b>945</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

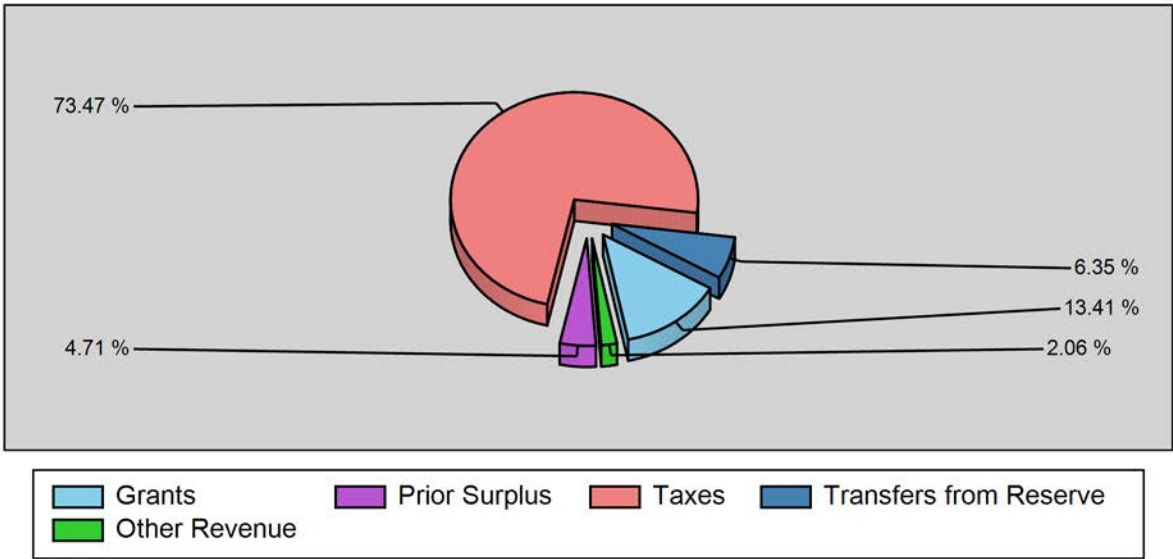
Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Contract Revenue           | 1,739        | 1,740        | 1,740        | 1,740        | 1,740        |
| Prior Surplus              | 1,945        | 1,987        | 2,020        | 2,053        | 2,120        |
| <b>Total Revenues:</b>     | <b>3,684</b> | <b>3,727</b> | <b>3,760</b> | <b>3,793</b> | <b>3,860</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 550          | 571          | 582          | 594          | 606          |
| Advertising                | 200          | 200          | 200          | 200          | 200          |
| Contracts and Agreements   | 250          | 250          | 250          | 250          | 250          |
| Insurance                  | 160          | 163          | 166          | 169          | 203          |
| Operations                 | 100          | 100          | 100          | 100          | 100          |
| Supplies                   | 200          | 200          | 200          | 200          | 200          |
| Transfers                  | 0            | 0            | 0            | 0            | 0            |
| Travel                     | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| Wages and benefits         | 1,224        | 1,243        | 1,262        | 1,280        | 1,301        |
| <b>Total Expenditures:</b> | <b>3,684</b> | <b>3,727</b> | <b>3,760</b> | <b>3,793</b> | <b>3,860</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |



Revenues By GL Category





# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Grants                     | 254,999            | 228,000            | (26,999)             |
| Other Revenue              | 35,000             | 35,000             | 0                    |
| Prior Surplus              | 152,556            | 80,000             | (72,556)             |
| Taxes                      | 1,077,746          | 1,248,706          | 170,960              |
| Transfers from Reserve     | 15,000             | 108,000            | 93,000               |
| <b>Total Revenues:</b>     | <b>1,535,301</b>   | <b>1,699,706</b>   | <b>164,405</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 212,441            | 219,322            | 6,881                |
| Capital and Equipment      | 17,500             | 22,000             | 4,500                |
| Consultants                | 10,000             | 1,220              | (8,780)              |
| Contingency                | 500                | 500                | 0                    |
| Grant Expense              | 100,000            | 28,000             | (72,000)             |
| Legal                      | 2,500              | 2,500              | 0                    |
| Other Expense              | 1,000              | 15,000             | 14,000               |
| Projects                   | 0                  | 93,000             | 93,000               |
| Transfers                  | 25,000             | 25,000             | 0                    |
| Utilities                  | 10,000             | 10,000             | 0                    |
| Wages and benefits         | 1,156,360          | 1,283,164          | 126,804              |
| <b>Total Expenditures:</b> | <b>1,535,301</b>   | <b>1,699,706</b>   | <b>164,405</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

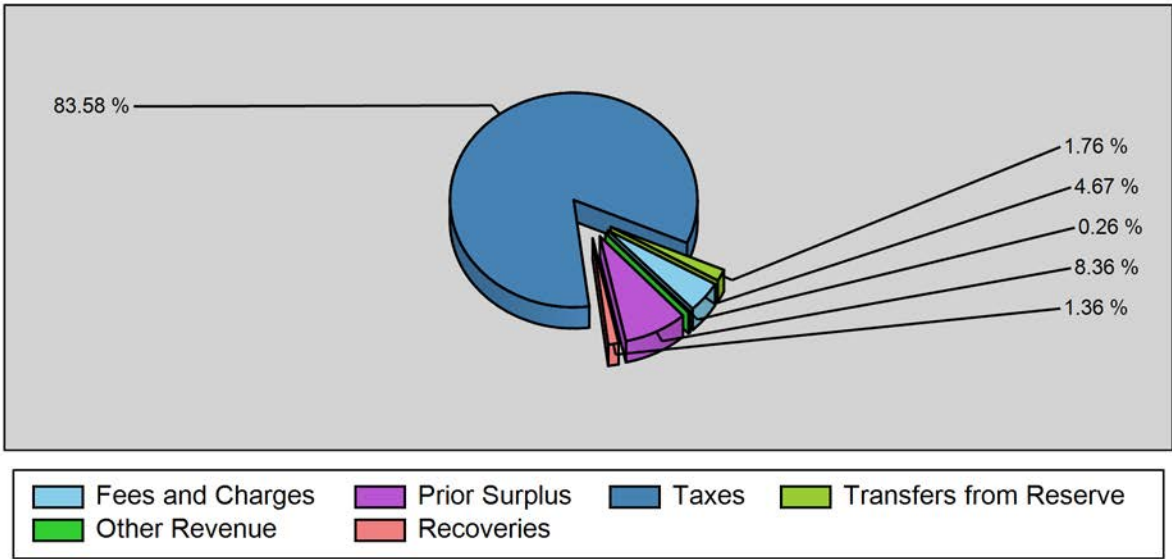
Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



| 5 Year Forecast            | 2018             | 2019             | 2020             | 2021             | 2022             |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Grants                     | 228,000          | 170,000          | 170,000          | 170,000          | 170,000          |
| Other Revenue              | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           |
| Prior Surplus              | 80,000           | 42,000           | 42,000           | 42,000           | 42,000           |
| Taxes                      | 1,248,706        | 1,300,256        | 1,327,788        | 1,361,677        | 1,393,152        |
| Transfers from Reserve     | 108,000          | 0                | 0                | 0                | 80,000           |
| <b>Total Revenues:</b>     | <b>1,699,706</b> | <b>1,547,256</b> | <b>1,574,788</b> | <b>1,608,677</b> | <b>1,720,152</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 219,322          | 225,103          | 229,938          | 236,523          | 241,583          |
| Capital and Equipment      | 22,000           | 5,000            | 5,000            | 7,500            | 7,500            |
| Consultants                | 1,220            | 0                | 0                | 0                | 0                |
| Contingency                | 500              | 500              | 500              | 500              | 500              |
| Grant Expense              | 28,000           | 0                | 0                | 0                | 0                |
| Legal                      | 2,500            | 2,500            | 2,500            | 2,500            | 2,500            |
| Other Expense              | 15,000           | 1,000            | 1,000            | 1,000            | 1,000            |
| Projects                   | 93,000           | 0                | 0                | 0                | 80,000           |
| Transfers                  | 25,000           | 25,000           | 25,000           | 25,000           | 25,000           |
| Utilities                  | 10,000           | 10,200           | 10,404           | 10,612           | 10,824           |
| Wages and benefits         | 1,283,164        | 1,277,953        | 1,300,446        | 1,325,042        | 1,351,245        |
| <b>Total Expenditures:</b> | <b>1,699,706</b> | <b>1,547,256</b> | <b>1,574,788</b> | <b>1,608,677</b> | <b>1,720,152</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ELECTORAL AREA PLANNING

Dept Number: 5000

Service Participants: All Electoral Areas and PIB



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 43,090             | 53,121             | 10,031               |
| Grants                     | 6,000              | 0                  | (6,000)              |
| Other Revenue              | 2,000              | 3,000              | 1,000                |
| Prior Surplus              | 80,000             | 95,000             | 15,000               |
| Recoveries                 | 15,500             | 15,500             | 0                    |
| Taxes                      | 897,891            | 949,814            | 51,923               |
| Transfers from Reserve     | 15,500             | 20,000             | 4,500                |
| <b>Total Revenues:</b>     | <b>1,059,981</b>   | <b>1,136,435</b>   | <b>76,454</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 304,248            | 314,410            | 10,162               |
| Advertising                | 12,000             | 15,000             | 3,000                |
| Capital and Equipment      | 1,000              | 1,000              | 0                    |
| Consultants                | 105,924            | 105,924            | 0                    |
| Contingency                | 1,000              | 1,000              | 0                    |
| Insurance                  | 7,404              | 6,300              | (1,104)              |
| Legal                      | 56,665             | 57,233             | 568                  |
| Other Expense              | 3,000              | 3,000              | 0                    |
| Projects                   | 10,303             | 10,000             | (303)                |
| Supplies                   | 8,000              | 8,000              | 0                    |
| Transfers                  | 1,000              | 0                  | (1,000)              |
| Travel                     | 3,860              | 3,899              | 39                   |
| Utilities                  | 0                  | 800                | 800                  |
| Wages and benefits         | 545,577            | 609,869            | 64,292               |
| <b>Total Expenditures:</b> | <b>1,059,981</b>   | <b>1,136,435</b>   | <b>76,454</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ELECTORAL AREA PLANNING

Dept Number: 5000

Service Participants: All Electoral Areas and PIB



| 5 Year Forecast            | 2018             | 2019             | 2020             | 2021             | 2022             |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Fees and Charges           | 53,121           | 53,200           | 53,200           | 53,200           | 53,200           |
| Grants                     | 0                | 0                | 0                | 0                | 0                |
| Other Revenue              | 3,000            | 3,000            | 3,000            | 3,000            | 3,000            |
| Prior Surplus              | 95,000           | 10,000           | 10,000           | 10,000           | 10,000           |
| Recoveries                 | 15,500           | 15,500           | 15,500           | 15,500           | 15,500           |
| Taxes                      | 949,814          | 1,031,356        | 1,059,300        | 1,083,601        | 1,104,141        |
| Transfers from Reserve     | 20,000           | 20,000           | 10,000           | 5,000            | 5,000            |
| <b>Total Revenues:</b>     | <b>1,136,435</b> | <b>1,133,056</b> | <b>1,151,000</b> | <b>1,170,301</b> | <b>1,190,841</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 314,410          | 327,934          | 334,168          | 341,419          | 348,426          |
| Advertising                | 15,000           | 15,000           | 15,000           | 15,000           | 15,000           |
| Capital and Equipment      | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            |
| Consultants                | 105,924          | 77,000           | 77,000           | 77,000           | 77,000           |
| Contingency                | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            |
| Insurance                  | 6,300            | 6,410            | 6,522            | 6,636            | 6,769            |
| Legal                      | 57,233           | 57,350           | 57,350           | 58,200           | 58,200           |
| Other Expense              | 3,000            | 3,000            | 3,000            | 3,000            | 3,000            |
| Projects                   | 10,000           | 10,000           | 10,000           | 10,000           | 10,000           |
| Supplies                   | 8,000            | 8,000            | 9,000            | 9,000            | 10,000           |
| Transfers                  | 0                | 0                | 0                | 0                | 0                |
| Travel                     | 3,899            | 3,950            | 3,950            | 4,000            | 4,000            |
| Utilities                  | 800              | 800              | 800              | 800              | 800              |
| Wages and benefits         | 609,869          | 621,612          | 632,210          | 643,246          | 655,646          |
| <b>Total Expenditures:</b> | <b>1,136,435</b> | <b>1,133,056</b> | <b>1,151,000</b> | <b>1,170,301</b> | <b>1,190,841</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

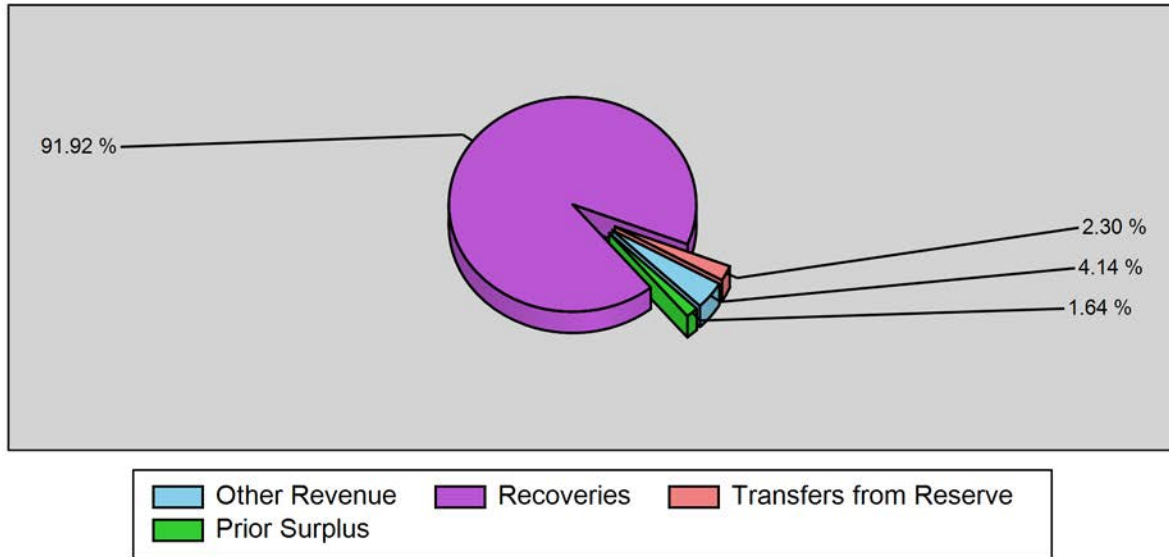
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: INFORMATION SERVICES  
 Dept Number: 0600  
 Service Participants: REALLOCATION DEPARTMENT



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Other Revenue              | 25,000         | 27,000         | 2,000         |
| Prior Surplus              | 5,000          | 10,716         | 5,716         |
| Recoveries                 | 577,408        | 600,072        | 22,664        |
| Transfers from Reserve     | 15,000         | 15,000         | 0             |
| <b>Total Revenues:</b>     | <b>622,408</b> | <b>652,788</b> | <b>30,380</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 31,000         | 34,000         | 3,000         |
| Capital and Equipment      | 5,000          | 5,000          | 0             |
| Contracts and Agreements   | 65,000         | 67,000         | 2,000         |
| Maintenance and Repairs    | 3,000          | 3,000          | 0             |
| Supplies                   | 2,000          | 2,000          | 0             |
| Transfers                  | 5,000          | 10,407         | 5,407         |
| Wages and benefits         | 511,408        | 531,381        | 19,973        |
| <b>Total Expenditures:</b> | <b>622,408</b> | <b>652,788</b> | <b>30,380</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: INFORMATION SERVICES  
 Dept Number: 0600  
 Service Participants: REALLOCATION DEPARTMENT



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Other Revenue              | 27,000         | 25,000         | 25,000         | 25,000         | 25,000         |
| Prior Surplus              | 10,716         | 5,000          | 5,000          | 5,000          | 5,000          |
| Recoveries                 | 600,072        | 616,482        | 629,849        | 648,695        | 662,686        |
| Transfers from Reserve     | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         |
| <b>Total Revenues:</b>     | <b>652,788</b> | <b>661,482</b> | <b>674,849</b> | <b>693,695</b> | <b>707,686</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 34,000         | 37,000         | 40,000         | 43,000         | 45,000         |
| Capital and Equipment      | 5,000          | 5,000          | 5,000          | 6,000          | 6,000          |
| Contracts and Agreements   | 67,000         | 67,000         | 67,000         | 70,000         | 70,000         |
| Maintenance and Repairs    | 3,000          | 3,500          | 4,000          | 4,500          | 5,000          |
| Supplies                   | 2,000          | 2,500          | 3,000          | 3,500          | 4,000          |
| Transfers                  | 10,407         | 4,685          | 4,679          | 4,673          | 4,666          |
| Wages and benefits         | 531,381        | 541,797        | 551,170        | 562,022        | 573,020        |
| <b>Total Expenditures:</b> | <b>652,788</b> | <b>661,482</b> | <b>674,849</b> | <b>693,695</b> | <b>707,686</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

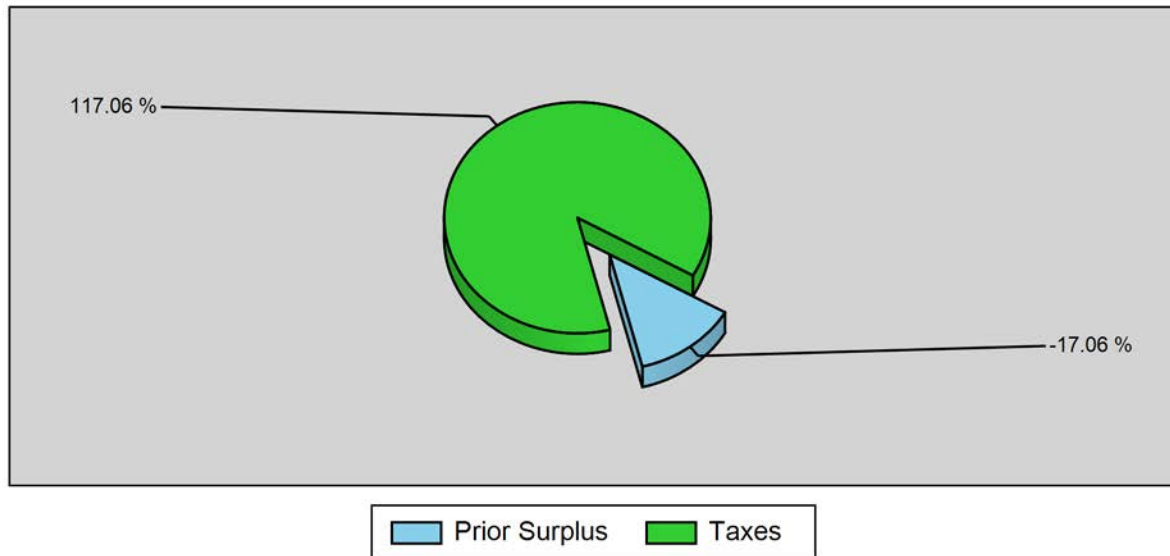
Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change   |
|----------------------------|----------------|----------------|-----------------|
| <b>Revenues</b>            |                |                |                 |
| Prior Surplus              | 5,000          | (25,166)       | (30,166)        |
| Taxes                      | 103,830        | 172,694        | 68,864          |
| Transfers from Reserve     | 55,000         | 0              | (55,000)        |
| <b>Total Revenues:</b>     | <b>163,830</b> | <b>147,528</b> | <b>(16,302)</b> |
| <b>Expenditures</b>        |                |                |                 |
| Administration             | 7,835          | 8,306          | 471             |
| Advertising                | 1,200          | 1,200          | 0               |
| Capital and Equipment      | 36,300         | 1,300          | (35,000)        |
| Consultants                | 2,000          | 2,000          | 0               |
| Insurance                  | 1,757          | 2,700          | 943             |
| Operations                 | 21,000         | 29,000         | 8,000           |
| Supplies                   | 30,000         | 30,000         | 0               |
| Transfers                  | 5,000          | 5,000          | 0               |
| Travel                     | 7,500          | 10,000         | 2,500           |
| Utilities                  | 0              | 100            | 100             |
| Wages and benefits         | 51,238         | 57,922         | 6,684           |
| <b>Total Expenditures:</b> | <b>163,830</b> | <b>147,528</b> | <b>(16,302)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>        |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | (25,166)       | 100            | 100            | 100            | 100            |
| Taxes                      | 172,694        | 158,723        | 158,744        | 158,799        | 158,822        |
| <b>Total Revenues:</b>     | <b>147,528</b> | <b>158,823</b> | <b>158,844</b> | <b>158,899</b> | <b>158,922</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 8,306          | 8,501          | 8,678          | 8,893          | 9,078          |
| Advertising                | 1,200          | 1,300          | 1,300          | 1,300          | 1,300          |
| Capital and Equipment      | 1,300          | 1,326          | 1,353          | 1,380          | 1,408          |
| Consultants                | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          |
| Insurance                  | 2,700          | 2,730          | 2,760          | 2,792          | 2,824          |
| Operations                 | 29,000         | 29,000         | 29,000         | 29,000         | 29,000         |
| Supplies                   | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         |
| Transfers                  | 5,000          | 14,606         | 13,566         | 12,294         | 10,863         |
| Travel                     | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         |
| Utilities                  | 100            | 100            | 100            | 100            | 100            |
| Wages and benefits         | 57,922         | 59,260         | 60,087         | 61,140         | 62,349         |
| <b>Total Expenditures:</b> | <b>147,528</b> | <b>158,823</b> | <b>158,844</b> | <b>158,899</b> | <b>158,922</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

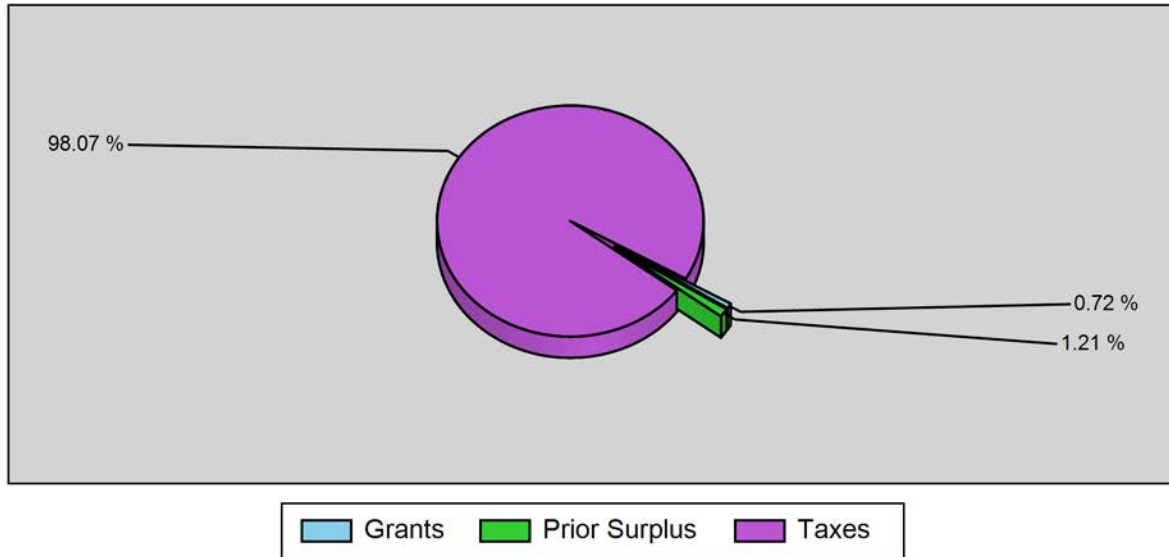
Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Grants                     | 0              | 6,000          | 6,000         |
| Prior Surplus              | 10,000         | 10,000         | 0             |
| Taxes                      | 807,912        | 812,843        | 4,931         |
| <b>Total Revenues:</b>     | <b>817,912</b> | <b>828,843</b> | <b>10,931</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 9,833          | 10,224         | 391           |
| Transfers - Other Agencies | 808,079        | 818,619        | 10,540        |
| <b>Total Expenditures:</b> | <b>817,912</b> | <b>828,843</b> | <b>10,931</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Grants                     | 6,000          | 6,000          | 6,000          | 6,000          | 6,000          |
| Prior Surplus              | 10,000         | 5,000          | 5,000          | 5,000          | 5,000          |
| Taxes                      | 812,843        | 838,092        | 855,074        | 872,396        | 890,064        |
| <b>Total Revenues:</b>     | <b>828,843</b> | <b>849,092</b> | <b>866,074</b> | <b>883,396</b> | <b>901,064</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 10,224         | 10,428         | 10,637         | 10,850         | 11,067         |
| Transfers - Other Agencies | 818,619        | 838,664        | 855,437        | 872,546        | 889,997        |
| <b>Total Expenditures:</b> | <b>828,843</b> | <b>849,092</b> | <b>866,074</b> | <b>883,396</b> | <b>901,064</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

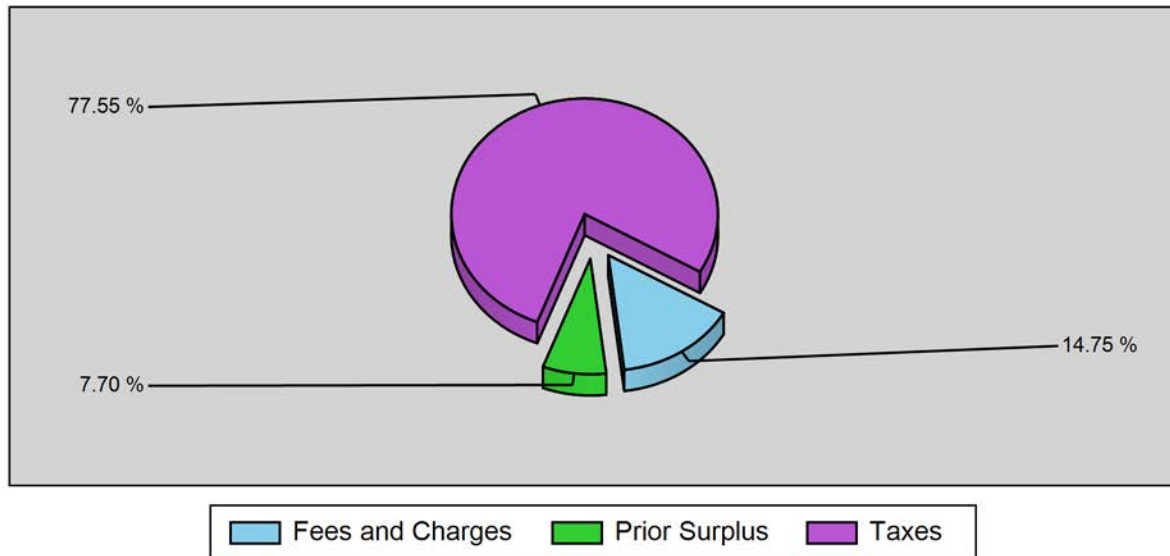
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SUBDIVISION SERVICING  
Dept Number: 4200  
Service Participants: All Electoral Areas



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Fees and Charges           | 45,000         | 25,000         | (20,000)      |
| Prior Surplus              | 20,000         | 13,054         | (6,946)       |
| Taxes                      | 88,044         | 131,429        | 43,385        |
| <b>Total Revenues:</b>     | <b>153,044</b> | <b>169,483</b> | <b>16,439</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 9,486          | 10,090         | 604           |
| Consultants                | 20,000         | 30,000         | 10,000        |
| Legal                      | 10,000         | 10,000         | 0             |
| Supplies                   | 500            | 500            | 0             |
| Travel                     | 500            | 1,000          | 500           |
| Wages and benefits         | 112,558        | 117,893        | 5,335         |
| <b>Total Expenditures:</b> | <b>153,044</b> | <b>169,483</b> | <b>16,439</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SUBDIVISION SERVICING  
 Dept Number: 4200  
 Service Participants: All Electoral Areas



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 25,000         | 25,000         | 25,000         | 35,000         | 35,000         |
| Prior Surplus              | 13,054         | 0              | 0              | 0              | 0              |
| Taxes                      | 131,429        | 125,022        | 125,289        | 125,296        | 125,304        |
| Transfers from Reserve     | 0              | 0              | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>169,483</b> | <b>150,022</b> | <b>150,289</b> | <b>160,296</b> | <b>160,304</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 10,090         | 10,269         | 10,427         | 10,699         | 10,923         |
| Consultants                | 30,000         | 5,000          | 5,000          | 5,000          | 5,000          |
| Legal                      | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         |
| Supplies                   | 500            | 500            | 500            | 500            | 500            |
| Transfers                  | 0              | 3,000          | 1,000          | 8,432          | 5,725          |
| Travel                     | 1,000          | 1,000          | 1,000          | 1,000          | 1,000          |
| Wages and benefits         | 117,893        | 120,253        | 122,362        | 124,665        | 127,156        |
| <b>Total Expenditures:</b> | <b>169,483</b> | <b>150,022</b> | <b>150,289</b> | <b>160,296</b> | <b>160,304</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# SHARED SERVICES

|                                                 |      |     |
|-------------------------------------------------|------|-----|
| <b>AREA “A” and OSOYOOS</b>                     |      |     |
| • Summary Information                           |      | 90  |
| • Arena (Sun Bowl)                              | 7050 | 91  |
| • Museum Property Debt                          | 7865 | 93  |
| <b>AREAS “B” &amp; “G” &amp; KEREMEOS</b>       |      |     |
| • Summary Information                           |      | 95  |
| • Fire Protection – B-G Keremeos                | 1100 | 96  |
| • Similkameen Swimming Pool                     | 7310 | 99  |
| • Recreation Facility Similkameen               | 7200 | 101 |
| • Recycling/ Garbage Pick Up Areas – Keremeos   | 3590 | 104 |
| • Refuse - Keremeos & District Landfill B-G     | 3400 | 106 |
| • Similkameen Valley Visitor Information Centre | 9250 | 109 |
| <b>SHARED SERVICES (CONTINUED)</b>              |      |     |

|                                                                |      |                     |
|----------------------------------------------------------------|------|---------------------|
| <b>AREAS “C” and OLIVER</b>                                    |      |                     |
| • Summary Information                                          |      | <a href="#">110</a> |
| • Economic Development Oliver                                  | 9350 | <a href="#">111</a> |
| • Heritage Grant                                               | 7820 | <a href="#">113</a> |
| • Oliver Parks and Rec - Arena                                 | 7100 | <a href="#">115</a> |
| • Oliver Parks and Rec – Parks                                 | 7700 | <a href="#">117</a> |
| • Oliver Parks and Rec – Pool                                  | 7300 | <a href="#">119</a> |
| • Oliver Parks and Rec - Programs                              | 7810 | <a href="#">121</a> |
| • Oliver Parks and Rec – Recreation Hall                       | 7400 | <a href="#">123</a> |
| • Refuse Disposal Oliver                                       | 3000 | <a href="#">125</a> |
| • Venables Auditorium                                          | 7410 | <a href="#">128</a> |
| • Venables Theatre Service                                     | 7420 | <a href="#">130</a> |
| <b>AREAS “D” and “E” and “F”</b>                               |      |                     |
| • Summary Information                                          |      | <a href="#">132</a> |
| • Noise Bylaws D F                                             | 2700 | <a href="#">133</a> |
| • Recycling Areas DEF                                          | 3550 | <a href="#">134</a> |
| • Refuse Disposal D3/Penticton<br>(Campbell Mountain Landfill) | 3500 | <a href="#">136</a> |
| • Septage Disposal Service                                     | 3820 | <a href="#">139</a> |
| • Victim Services Contribution DEF                             | 0425 | <a href="#">141</a> |

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

|      | SHARED A - OSOYOOS            | 2018      | 2017      | CHANGE   | EXPLANATION                                                                              |
|------|-------------------------------|-----------|-----------|----------|------------------------------------------------------------------------------------------|
|      |                               |           |           |          |                                                                                          |
| 7050 | ARENA - OSOYOOS/A             | \$478,103 | \$479,800 | -\$1,697 | Use of Gas Tax for some Capital projects that would otherwise be funded through taxation |
| 7865 | MUSEUM PROPERTY DEBT - AREA A | \$76,513  | \$76,513  | \$0      |                                                                                          |
|      |                               | \$554,616 | \$556,313 | -\$1,697 |                                                                                          |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

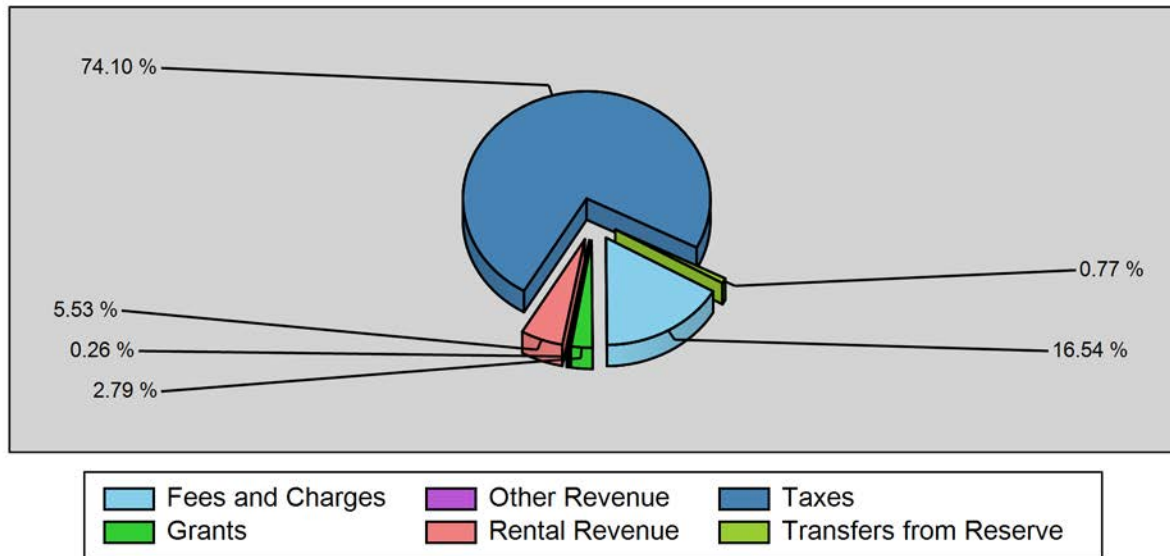
Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change   |
|----------------------------|----------------|----------------|-----------------|
| <b>Revenues</b>            |                |                |                 |
| Fees and Charges           | 106,980        | 106,690        | (290)           |
| Grants                     | 0              | 18,000         | 18,000          |
| Other Revenue              | 1,600          | 1,700          | 100             |
| Prior Surplus              | 20,000         | 0              | (20,000)        |
| Rental Revenue             | 35,000         | 35,700         | 700             |
| Taxes                      | 479,800        | 478,103        | (1,697)         |
| Transfers from Reserve     | 18,000         | 5,000          | (13,000)        |
| <b>Total Revenues:</b>     | <b>661,380</b> | <b>645,193</b> | <b>(16,187)</b> |
| <b>Expenditures</b>        |                |                |                 |
| Administration             | 13,061         | 13,093         | 32              |
| Capital and Equipment      | 70,000         | 70,000         | 0               |
| Maintenance and Repairs    | 53,450         | 54,000         | 550             |
| Other Expense              | 7,980          | 6,550          | (1,430)         |
| Supplies                   | 12,289         | 12,250         | (39)            |
| Transfers                  | 25,000         | 0              | (25,000)        |
| Utilities                  | 103,000        | 105,060        | 2,060           |
| Wages and benefits         | 376,600        | 384,240        | 7,640           |
| <b>Total Expenditures:</b> | <b>661,380</b> | <b>645,193</b> | <b>(16,187)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 106,690        | 108,776        | 110,903        | 113,074        | 115,288        |
| Grants                     | 18,000         | 0              | 0              | 0              | 0              |
| Other Revenue              | 1,700          | 1,700          | 1,700          | 1,700          | 1,700          |
| Prior Surplus              | 0              | 0              | 0              | 0              | 0              |
| Rental Revenue             | 35,700         | 36,414         | 37,142         | 37,885         | 38,643         |
| Taxes                      | 478,103        | 540,843        | 567,495        | 601,670        | 578,518        |
| Transfers from Reserve     | 5,000          | 0              | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>645,193</b> | <b>687,733</b> | <b>717,240</b> | <b>754,329</b> | <b>734,149</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 13,093         | 13,115         | 13,137         | 13,160         | 13,183         |
| Capital and Equipment      | 70,000         | 81,500         | 63,000         | 88,500         | 56,500         |
| Financing                  | 0              | 19,900         | 56,543         | 56,543         | 56,543         |
| Maintenance and Repairs    | 54,000         | 54,980         | 55,980         | 57,000         | 58,040         |
| Other Expense              | 6,550          | 6,681          | 6,815          | 6,951          | 7,090          |
| Supplies                   | 12,250         | 12,471         | 12,697         | 12,927         | 13,161         |
| Transfers                  | 0              | 0              | 0              | 0              | 0              |
| Utilities                  | 105,060        | 107,161        | 109,305        | 111,491        | 113,720        |
| Wages and benefits         | 384,240        | 391,925        | 399,763        | 407,757        | 415,912        |
| <b>Total Expenditures:</b> | <b>645,193</b> | <b>687,733</b> | <b>717,240</b> | <b>754,329</b> | <b>734,149</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

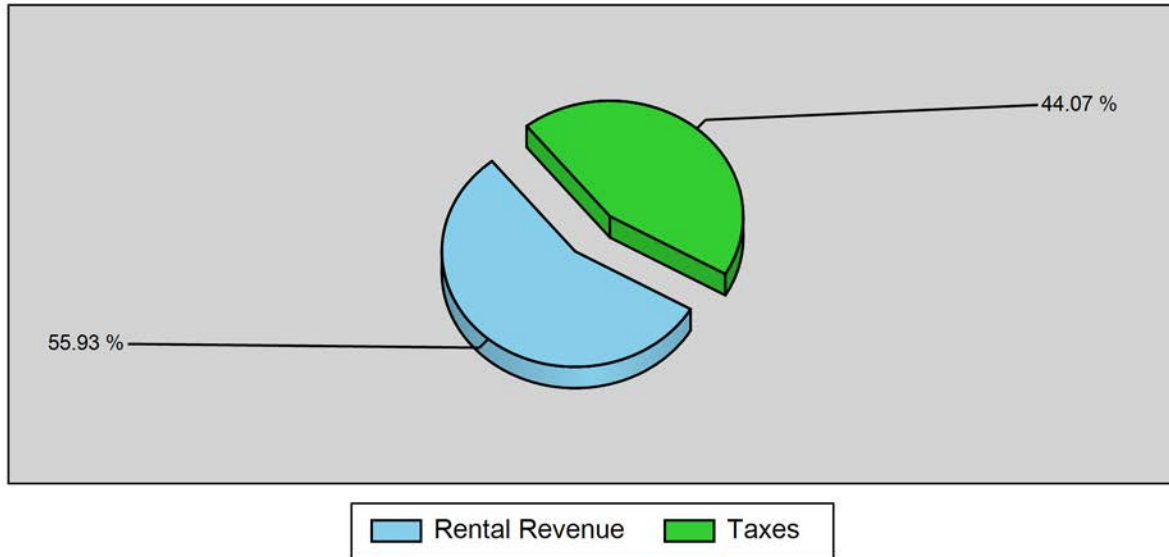
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: MUSEUM PROPERTY DEBT AREA A  
 Dept Number: 7865  
 Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Rental Revenue             | 95,451         | 97,121         | 1,670         |
| Taxes                      | 76,513         | 76,513         | 0             |
| <b>Total Revenues:</b>     | <b>171,964</b> | <b>173,634</b> | <b>1,670</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 550            | 550            | 0             |
| Capital and Equipment      | 50,000         | 0              | (50,000)      |
| Financing                  | 76,514         | 76,514         | 0             |
| Insurance                  | 3,332          | 3,390          | 58            |
| Transfers                  | 41,568         | 93,180         | 51,612        |
| <b>Total Expenditures:</b> | <b>171,964</b> | <b>173,634</b> | <b>1,670</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: MUSEUM PROPERTY DEBT AREA A

Dept Number: 7865

Service Participants: Electoral Area A and Town of Osoyoos



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Rental Revenue             | 97,121         | 98,821         | 100,550        | 102,310        | 104,356        |
| Taxes                      | 76,513         | 76,513         | 76,513         | 76,513         | 76,513         |
| <b>Total Revenues:</b>     | <b>173,634</b> | <b>175,334</b> | <b>177,063</b> | <b>178,823</b> | <b>180,869</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 550            | 560            | 570            | 580            | 592            |
| Capital and Equipment      | 0              | 0              | 50,000         | 50,000         | 50,000         |
| Financing                  | 76,514         | 76,514         | 76,514         | 76,514         | 76,514         |
| Insurance                  | 3,390          | 3,449          | 3,509          | 3,570          | 3,641          |
| Transfers                  | 93,180         | 94,811         | 46,470         | 48,159         | 50,122         |
| <b>Total Expenditures:</b> | <b>173,634</b> | <b>175,334</b> | <b>177,063</b> | <b>178,823</b> | <b>180,869</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

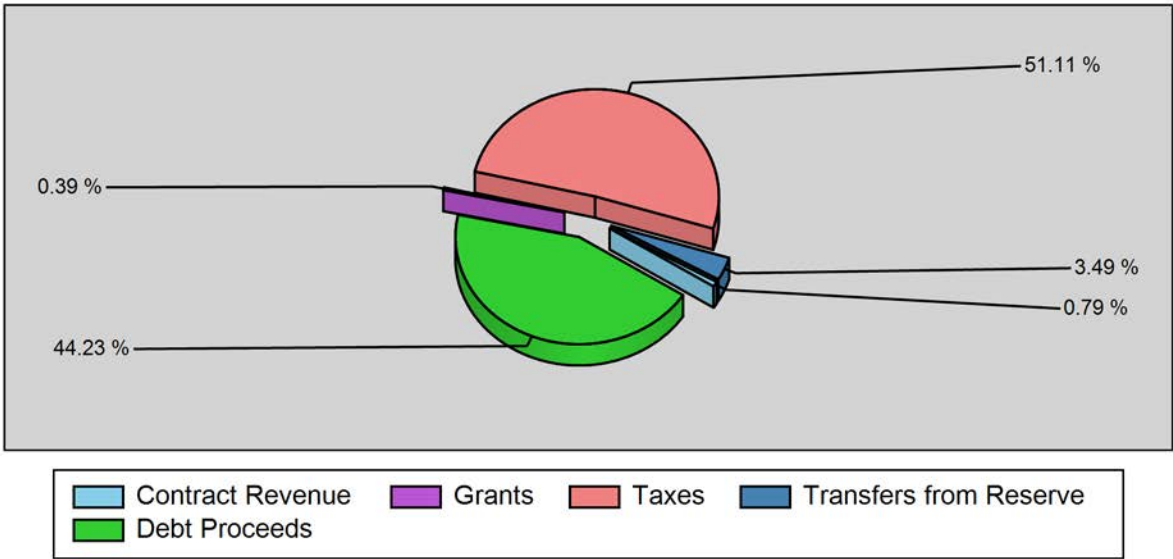
**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN  
TAX REQUISITION CHANGE**

|      | SHARED B, G & KEREMEOS                           | 2018      | 2017      | CHANGE    | EXPLANATION                                         |
|------|--------------------------------------------------|-----------|-----------|-----------|-----------------------------------------------------|
|      |                                                  |           |           |           |                                                     |
| 1100 | FIRE PROTECTION - B-G KEREMEOS                   | \$520,001 | \$429,783 | \$90,218  | Fire Services Master plan requirements              |
| 7310 | POOL - KEREMEOS/AREAS B & G                      | \$49,233  | \$47,851  | \$1,382   |                                                     |
| 7200 | RECREATION FACILITY - KEREMEOS                   | \$120,542 | \$100,273 | \$20,269  | Addition of Recreation program position 2 days/week |
| 3400 | REFUSE DISPOSAL B-G KEREMEOS                     | \$256,251 | \$257,877 | -\$1,626  |                                                     |
| 9250 | SIMILKAMEEN VALLEY VISITOR<br>INFORMATION CENTRE | \$33,000  | \$33,000  | \$0       |                                                     |
|      |                                                  | \$979,027 | \$868,784 | \$110,243 |                                                     |
|      | <b>NON TAX SUPPORTED SERVICES - USER FEES</b>    |           |           |           |                                                     |
| 3590 | RECYCLING/GARBGE KEREMEOS                        | \$79,235  | \$78,775  | \$460     | No fee increase                                     |

Service: FIRE B-G KEREMEOS  
Dept Number: 1100  
Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 7,834              | 7,990              | 156                  |
| Debt Proceeds              | 700,000            | 450,000            | (250,000)            |
| Grants                     | 4,000              | 4,000              | 0                    |
| Prior Surplus              | 20,000             | 0                  | (20,000)             |
| Taxes                      | 429,783            | 520,001            | 90,218               |
| Transfers from Reserve     | 26,797             | 35,500             | 8,703                |
| <b>Total Revenues:</b>     | <b>1,188,414</b>   | <b>1,017,491</b>   | <b>(170,923)</b>     |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 15,773             | 8,282              | (7,491)              |
| Capital and Equipment      | 758,897            | 518,650            | (240,247)            |
| Contracts and Agreements   | 0                  | 5,750              | 5,750                |
| Financing                  | 36,784             | 16,591             | (20,193)             |
| Insurance                  | 14,373             | 16,043             | 1,670                |
| Legal                      | 2,000              | 2,000              | 0                    |
| Maintenance and Repairs    | 68,806             | 56,575             | (12,231)             |
| Other Expense              | 17,867             | 8,075              | (9,792)              |
| Projects                   | 0                  | 15,000             | 15,000               |
| Transfers                  | 81,000             | 95,000             | 14,000               |
| Travel                     | 6,450              | 6,580              | 130                  |
| Utilities                  | 13,964             | 15,035             | 1,071                |
| Wages and benefits         | 172,500            | 253,910            | 81,410               |
| <b>Total Expenditures:</b> | <b>1,188,414</b>   | <b>1,017,491</b>   | <b>(170,923)</b>     |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



| 5 Year Forecast            | 2018             | 2019           | 2020           | 2021           | 2022           |
|----------------------------|------------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                  |                |                |                |                |
| Contract Revenue           | 7,990            | 8,150          | 8,313          | 8,479          | 8,649          |
| Debt Proceeds              | 450,000          | 0              | 0              | 0              | 0              |
| Grants                     | 4,000            | 4,000          | 4,000          | 4,000          | 4,080          |
| Taxes                      | 520,001          | 555,915        | 565,979        | 573,634        | 581,732        |
| Transfers from Reserve     | 35,500           | 47,771         | 48,726         | 49,701         | 50,000         |
| <b>Total Revenues:</b>     | <b>1,017,491</b> | <b>615,836</b> | <b>627,018</b> | <b>635,814</b> | <b>644,461</b> |
| <b>Expenditures</b>        |                  |                |                |                |                |
| Administration             | 8,282            | 8,454          | 8,614          | 8,800          | 8,981          |
| Capital and Equipment      | 518,650          | 81,921         | 83,926         | 85,901         | 86,924         |
| Contracts and Agreements   | 5,750            | 11,500         | 5,750          | 0              | 0              |
| Financing                  | 16,591           | 46,838         | 46,838         | 46,838         | 42,533         |
| Insurance                  | 16,043           | 16,324         | 16,611         | 16,903         | 17,241         |
| Legal                      | 2,000            | 2,000          | 2,000          | 2,040          | 2,081          |
| Maintenance and Repairs    | 56,575           | 51,592         | 52,719         | 53,854         | 54,931         |
| Other Expense              | 8,075            | 8,271          | 8,468          | 8,667          | 8,868          |
| Projects                   | 15,000           | 0              | 0              | 0              | 0              |
| Transfers                  | 95,000           | 100,000        | 105,000        | 108,380        | 110,548        |
| Travel                     | 6,580            | 6,712          | 6,846          | 6,983          | 7,123          |
| Utilities                  | 15,035           | 15,416         | 15,820         | 16,216         | 16,540         |
| Wages and benefits         | 253,910          | 266,808        | 274,426        | 281,232        | 288,691        |
| <b>Total Expenditures:</b> | <b>1,017,491</b> | <b>615,836</b> | <b>627,018</b> | <b>635,814</b> | <b>644,461</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

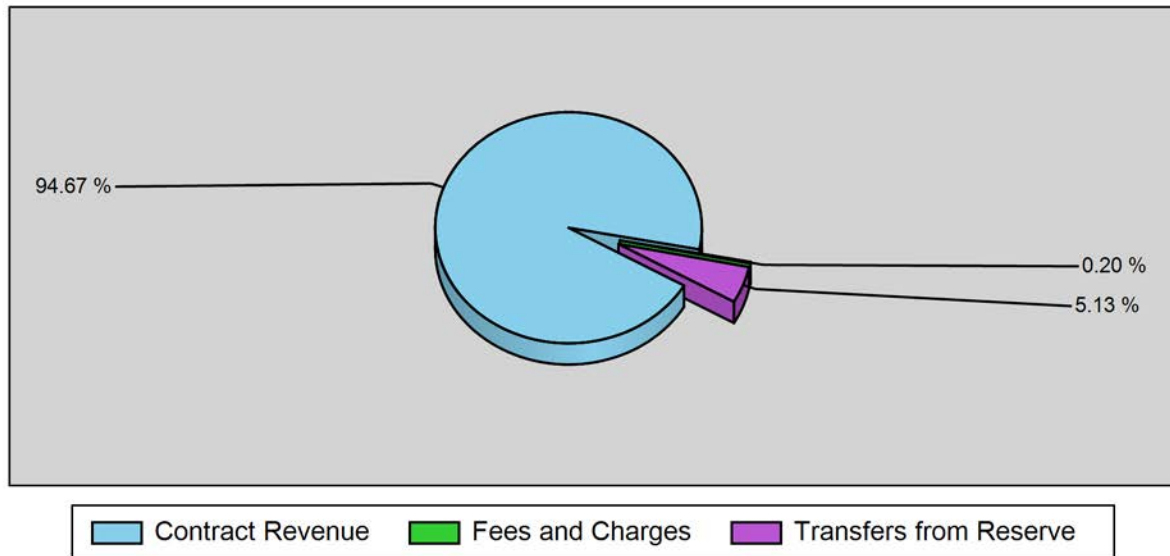
Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 109,775        | 110,235        | 460           |
| Fees and Charges           | 230            | 230            | 0             |
| Transfers from Reserve     | 471            | 5,979          | 5,508         |
| <b>Total Revenues:</b>     | <b>110,476</b> | <b>116,444</b> | <b>5,968</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 8,237          | 8,264          | 27            |
| Advertising                | 1,969          | 2,000          | 31            |
| Contracts and Agreements   | 64,705         | 69,762         | 5,057         |
| Insurance                  | 711            | 625            | (86)          |
| Legal                      | 142            | 150            | 8             |
| Operations                 | 27,400         | 30,000         | 2,600         |
| Supplies                   | 192            | 200            | 8             |
| Transfers                  | 2,272          | 1,000          | (1,272)       |
| Travel                     | 1,362          | 1,400          | 38            |
| Wages and benefits         | 3,486          | 3,043          | (443)         |
| <b>Total Expenditures:</b> | <b>110,476</b> | <b>116,444</b> | <b>5,968</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

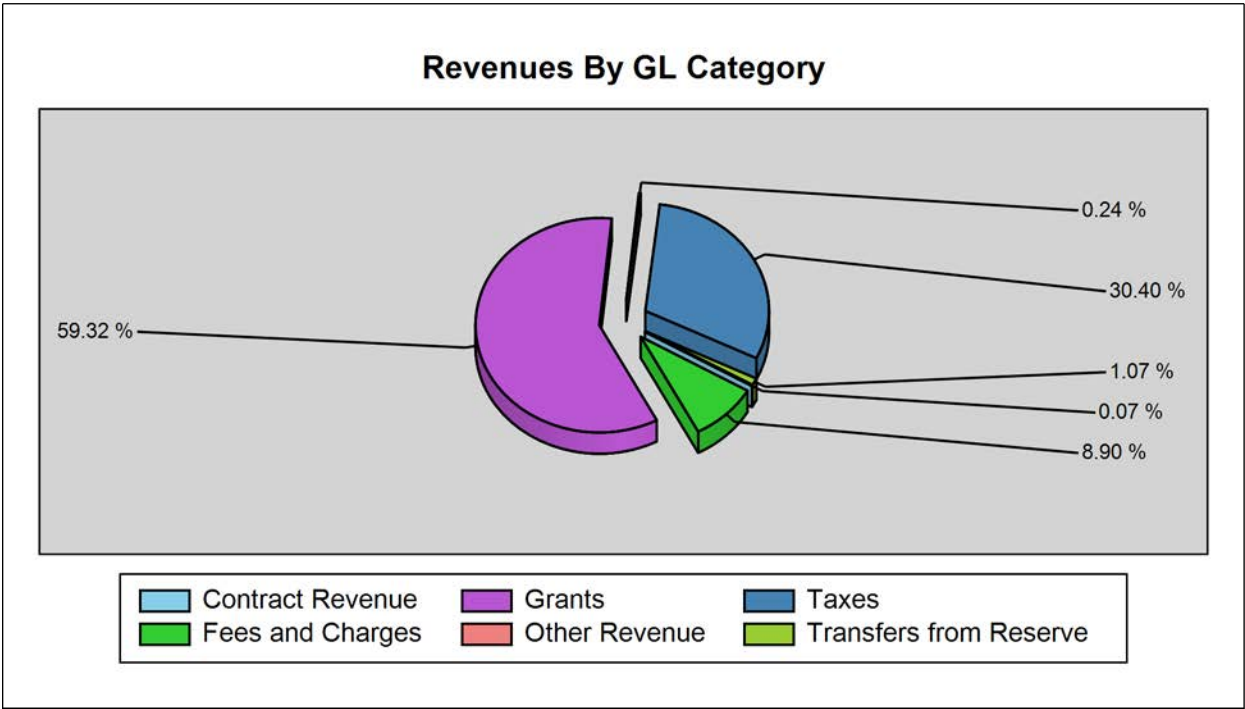
Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 110,235        | 110,235        | 113,680        | 114,680        | 117,125        |
| Fees and Charges           | 230            | 230            | 230            | 230            | 230            |
| Transfers from Reserve     | 5,979          | 14,002         | 12,235         | 12,968         | 12,331         |
| <b>Total Revenues:</b>     | <b>116,444</b> | <b>124,467</b> | <b>126,145</b> | <b>127,878</b> | <b>129,686</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 8,264          | 8,346          | 8,416          | 8,508          | 8,540          |
| Advertising                | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          |
| Contracts and Agreements   | 69,762         | 77,640         | 79,192         | 80,777         | 82,393         |
| Insurance                  | 625            | 636            | 647            | 658            | 762            |
| Legal                      | 150            | 150            | 150            | 150            | 150            |
| Operations                 | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         |
| Supplies                   | 200            | 200            | 200            | 200            | 200            |
| Transfers                  | 1,000          | 1,000          | 1,000          | 1,000          | 1,000          |
| Travel                     | 1,400          | 1,400          | 1,400          | 1,400          | 1,400          |
| Wages and benefits         | 3,043          | 3,095          | 3,140          | 3,185          | 3,241          |
| <b>Total Expenditures:</b> | <b>116,444</b> | <b>124,467</b> | <b>126,145</b> | <b>127,878</b> | <b>129,686</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 250                | 600                | 350                  |
| Fees and Charges           | 60,000             | 75,000             | 15,000               |
| Grants                     | 0                  | 500,000            | 500,000              |
| Other Revenue              | 2,000              | 2,000              | 0                    |
| Prior Surplus              | 20,000             | 0                  | (20,000)             |
| Taxes                      | 257,877            | 256,251            | (1,626)              |
| Transfers from Reserve     | 0                  | 9,000              | 9,000                |
| <b>Total Revenues:</b>     | <b>340,127</b>     | <b>842,851</b>     | <b>502,724</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 9,011              | 9,258              | 247                  |
| Advertising                | 1,000              | 1,000              | 0                    |
| Capital and Equipment      | 5,000              | 490,000            | 485,000              |
| Consultants                | 35,500             | 61,000             | 25,500               |
| Contracts and Agreements   | 111,000            | 113,000            | 2,000                |
| Insurance                  | 4,971              | 3,320              | (1,651)              |
| Operations                 | 56,040             | 69,682             | 13,642               |
| Transfers                  | 40,062             | 9,379              | (30,683)             |
| Travel                     | 500                | 1,000              | 500                  |
| Utilities                  | 3,700              | 3,900              | 200                  |
| Wages and benefits         | 73,343             | 81,312             | 7,969                |
| <b>Total Expenditures:</b> | <b>340,127</b>     | <b>842,851</b>     | <b>502,724</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

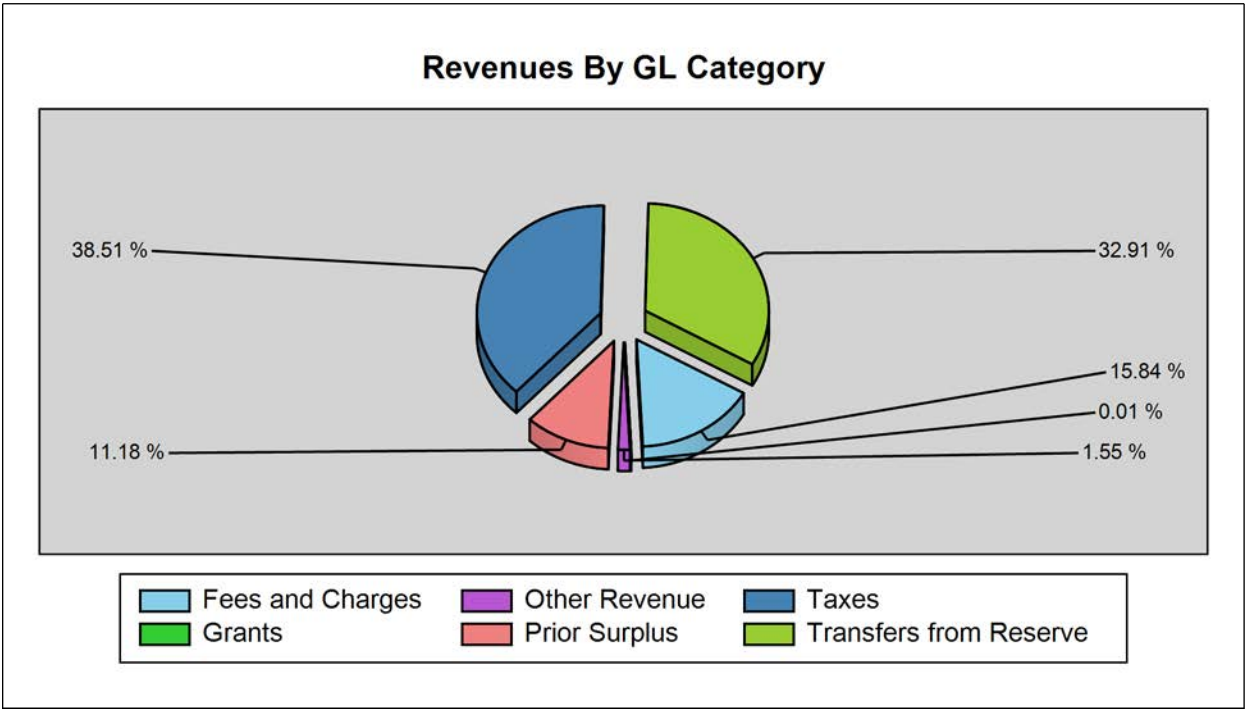
Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 600            | 600            | 600            | 600            | 600            |
| Fees and Charges           | 75,000         | 75,000         | 75,000         | 75,000         | 75,000         |
| Grants                     | 500,000        | 0              | 0              | 0              | 0              |
| Other Revenue              | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          |
| Taxes                      | 256,251        | 256,251        | 256,251        | 256,251        | 256,251        |
| Transfers from Reserve     | 9,000          | 0              | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>842,851</b> | <b>333,851</b> | <b>333,851</b> | <b>333,851</b> | <b>333,851</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 9,258          | 9,352          | 9,539          | 9,730          | 9,925          |
| Advertising                | 1,000          | 1,000          | 1,000          | 1,000          | 1,000          |
| Capital and Equipment      | 490,000        | 5,000          | 5,000          | 5,000          | 5,000          |
| Consultants                | 61,000         | 6,500          | 7,000          | 7,500          | 7,500          |
| Contracts and Agreements   | 113,000        | 113,960        | 114,939        | 115,938        | 116,956        |
| Insurance                  | 3,320          | 3,386          | 3,453          | 3,522          | 3,594          |
| Operations                 | 69,682         | 69,948         | 70,117         | 70,389         | 70,565         |
| Transfers                  | 9,379          | 36,808         | 33,374         | 29,738         | 26,502         |
| Travel                     | 1,000          | 1,000          | 1,000          | 1,000          | 1,000          |
| Utilities                  | 3,900          | 3,900          | 4,000          | 4,000          | 4,100          |
| Wages and benefits         | 81,312         | 82,997         | 84,429         | 86,034         | 87,709         |
| <b>Total Expenditures:</b> | <b>842,851</b> | <b>333,851</b> | <b>333,851</b> | <b>333,851</b> | <b>333,851</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SIMILKAMEEN RECREATION FACILITY

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 45,921             | 49,580             | 3,659                |
| Grants                     | 125                | 23                 | (102)                |
| Other Revenue              | 4,869              | 4,852              | (17)                 |
| Prior Surplus              | 35,000             | 35,000             | 0                    |
| Taxes                      | 100,273            | 120,542            | 20,269               |
| Transfers from Reserve     | 75,000             | 103,000            | 28,000               |
| <b>Total Revenues:</b>     | <b>261,188</b>     | <b>312,997</b>     | <b>51,809</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 7,292              | 7,694              | 402                  |
| Advertising                | 2,577              | 2,546              | (31)                 |
| Capital and Equipment      | 26,452             | 69,434             | 42,982               |
| Consultants                | 0                  | 15,000             | 15,000               |
| Insurance                  | 14,319             | 14,700             | 381                  |
| Maintenance and Repairs    | 22,543             | 19,880             | (2,663)              |
| Operations                 | 18,658             | 18,431             | (227)                |
| Supplies                   | 4,230              | 4,179              | (51)                 |
| Transfers                  | 32,088             | 11,941             | (20,147)             |
| Utilities                  | 35,981             | 35,544             | (437)                |
| Wages and benefits         | 97,048             | 113,648            | 16,600               |
| <b>Total Expenditures:</b> | <b>261,188</b>     | <b>312,997</b>     | <b>51,809</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SIMILKAMEEN RECREATION FACILITY

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 49,580         | 46,051         | 46,392         | 46,740         | 47,675         |
| Grants                     | 23             | 125            | 128            | 131            | 134            |
| Other Revenue              | 4,852          | 4,879          | 4,907          | 4,935          | 5,034          |
| Prior Surplus              | 35,000         | 35,000         | 35,700         | 36,414         | 37,142         |
| Taxes                      | 120,542        | 215,863        | 220,458        | 224,133        | 229,005        |
| Transfers from Reserve     | 103,000        | 35,500         | 36,010         | 36,730         | 37,465         |
| <b>Total Revenues:</b>     | <b>312,997</b> | <b>337,418</b> | <b>343,595</b> | <b>349,083</b> | <b>356,455</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 7,694          | 7,835          | 7,976          | 8,125          | 8,818          |
| Advertising                | 2,546          | 2,597          | 2,649          | 2,702          | 2,756          |
| Capital and Equipment      | 69,434         | 26,963         | 27,502         | 28,052         | 28,613         |
| Consultants                | 15,000         | 0              | 0              | 0              | 0              |
| Insurance                  | 14,700         | 14,957         | 15,219         | 15,485         | 15,654         |
| Maintenance and Repairs    | 19,880         | 22,714         | 23,168         | 23,632         | 24,105         |
| Operations                 | 18,431         | 18,800         | 19,176         | 19,560         | 19,951         |
| Supplies                   | 4,179          | 4,263          | 4,348          | 4,435          | 4,524          |
| Transfers                  | 11,941         | 72,180         | 73,424         | 74,892         | 76,389         |
| Utilities                  | 35,544         | 36,255         | 36,980         | 37,720         | 38,474         |
| Wages and benefits         | 113,648        | 130,854        | 133,153        | 134,480        | 137,171        |
| <b>Total Expenditures:</b> | <b>312,997</b> | <b>337,418</b> | <b>343,595</b> | <b>349,083</b> | <b>356,455</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

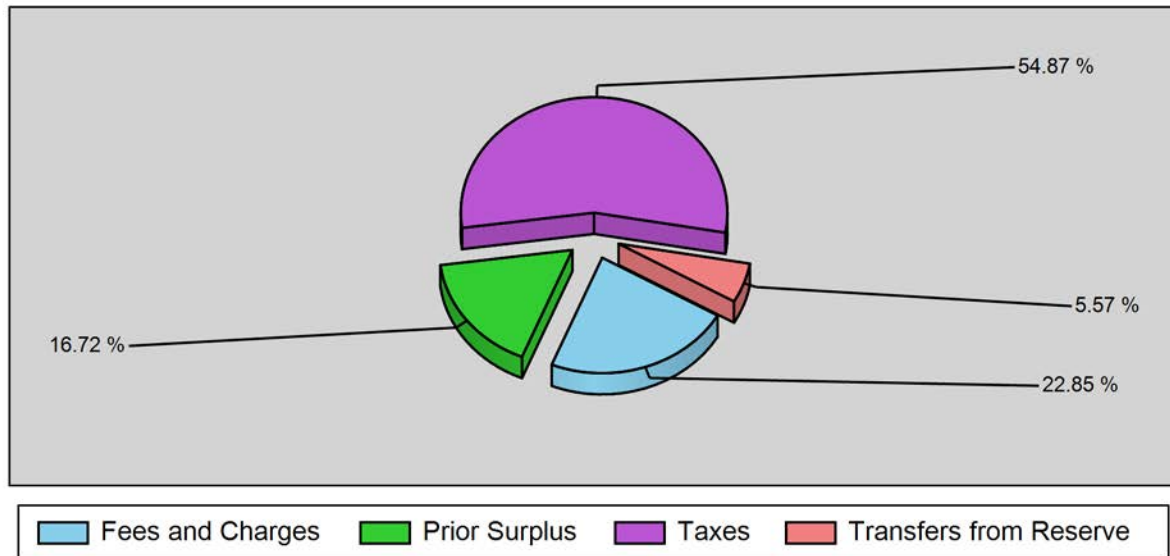
Service: SIMILKAMEEN SWIMMING POOL

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



Revenues By GL Category



| Budget Comparison          |                |               |                 |
|----------------------------|----------------|---------------|-----------------|
|                            | 2017 Amount    | 2018 Amount   | Budget Change   |
| <b>Revenues</b>            |                |               |                 |
| Fees and Charges           | 20,500         | 20,500        | 0               |
| Prior Surplus              | 25,000         | 15,000        | (10,000)        |
| Taxes                      | 47,851         | 49,233        | 1,382           |
| Transfers from Reserve     | 10,000         | 5,000         | (5,000)         |
| <b>Total Revenues:</b>     | <b>103,351</b> | <b>89,733</b> | <b>(13,618)</b> |
| <b>Expenditures</b>        |                |               |                 |
| Administration             | 3,672          | 3,734         | 62              |
| Capital and Equipment      | 10,000         | 0             | (10,000)        |
| Insurance                  | 1,492          | 1,397         | (95)            |
| Maintenance and Repairs    | 1,074          | 1,087         | 13              |
| Operations                 | 15,250         | 15,438        | 188             |
| Transfers                  | 5,000          | 0             | (5,000)         |
| Utilities                  | 8,225          | 8,326         | 101             |
| Wages and benefits         | 58,638         | 59,751        | 1,113           |
| <b>Total Expenditures:</b> | <b>103,351</b> | <b>89,733</b> | <b>(13,618)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>      | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SIMILKAMEEN SWIMMING POOL

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



| 5 Year Forecast            | 2018          | 2019           | 2020           | 2021           | 2022           |
|----------------------------|---------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |               |                |                |                |                |
| Fees and Charges           | 20,500        | 20,500         | 20,500         | 20,500         | 20,910         |
| Prior Surplus              | 15,000        | 10,000         | 5,000          | 5,100          | 5,202          |
| Taxes                      | 49,233        | 76,141         | 83,308         | 84,677         | 86,503         |
| Transfers from Reserve     | 5,000         | 10,000         | 10,000         | 10,200         | 10,404         |
| <b>Total Revenues:</b>     | <b>89,733</b> | <b>116,641</b> | <b>118,808</b> | <b>120,477</b> | <b>123,019</b> |
| <b>Expenditures</b>        |               |                |                |                |                |
| Administration             | 3,734         | 3,799          | 3,865          | 3,933          | 4,015          |
| Capital and Equipment      | 0             | 10,200         | 10,404         | 10,612         | 10,824         |
| Consultants                | 0             | 0              | 0              | 0              | 0              |
| Insurance                  | 1,397         | 1,422          | 1,447          | 1,472          | 1,631          |
| Maintenance and Repairs    | 1,087         | 1,109          | 1,131          | 1,154          | 1,177          |
| Operations                 | 15,438        | 15,747         | 16,062         | 16,383         | 16,711         |
| Transfers                  | 0             | 15,000         | 15,300         | 15,606         | 15,918         |
| Utilities                  | 8,326         | 8,493          | 8,663          | 8,836          | 9,013          |
| Wages and benefits         | 59,751        | 60,871         | 61,936         | 62,481         | 63,730         |
| <b>Total Expenditures:</b> | <b>89,733</b> | <b>116,641</b> | <b>118,808</b> | <b>120,477</b> | <b>123,019</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

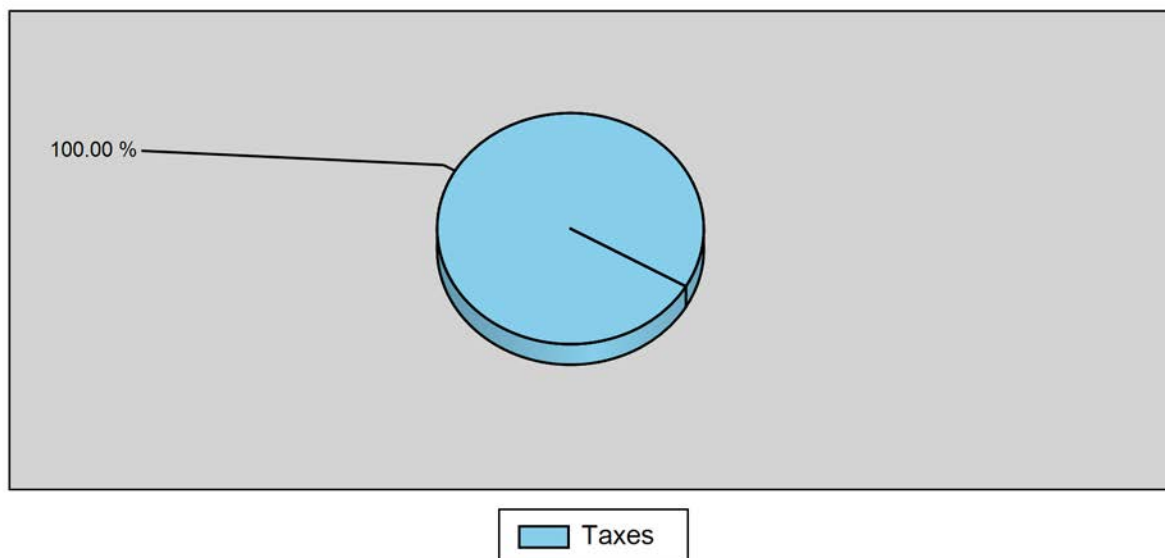
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SIMILKAMEEN VALLEY VISITORS INFORMATION CENTRE  
 Dept Number: 9250  
 Service Participants: Electoral Area B and G and Village of Keremeos



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 33,000        | 33,000        | 0             |
| <b>Total Revenues:</b>     | <b>33,000</b> | <b>33,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Contracts and Agreements   | 33,000        | 33,000        | 0             |
| <b>Total Expenditures:</b> | <b>33,000</b> | <b>33,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 33,000        | 33,000        | 33,000        | 33,000        | 33,000        |
| <b>Total Revenues:</b>     | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Contracts and Agreements   | 33,000        | 33,000        | 33,000        | 33,000        | 33,000        |
| <b>Total Expenditures:</b> | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

|      | SHARED C - OLIVER                           | 2018               | 2017               | CHANGE           | EXPLANATION                                        |
|------|---------------------------------------------|--------------------|--------------------|------------------|----------------------------------------------------|
|      |                                             |                    |                    |                  |                                                    |
| 9350 | ECONOMIC DEVELOPMENT - OLIVER               | \$25,402           | \$28,050           | -\$2,648         |                                                    |
| 7410 | FRANK VENABLES AUDITORIUM-<br>OLIVER/AREA C | \$246,903          | \$217,903          | \$29,000         | Decrease in prior year surplus \$29K               |
| 7820 | HERITAGE GRANT - AREA C                     | \$147,295          | \$141,142          | \$6,153          | Increase in contract                               |
|      |                                             |                    |                    |                  |                                                    |
| 7100 | ARENA - OLIVER/C                            | \$313,245          | \$350,860          | -\$37,615        | Less of a transfer to reserve in 2018              |
| 7700 | PARKS - OLIVER/C                            | \$346,457          | \$335,190          | \$11,267         |                                                    |
| 7300 | POOL - OLIVER/C                             | \$219,113          | \$205,461          | \$13,652         |                                                    |
| 7810 | PROGRAMS - OLIVER/AREA C                    | \$141,451          | \$146,078          | -\$4,627         |                                                    |
| 7400 | RECREATION HALL - OLIVER/C                  | \$157,763          | \$163,200          | -\$5,437         |                                                    |
|      | <b>SUBTOTAL Oliver Parks and Rec</b>        | <b>\$1,178,029</b> | <b>\$1,200,789</b> | <b>-\$22,760</b> |                                                    |
|      |                                             |                    |                    |                  |                                                    |
| 3000 | REFUSE DISPOSAL-OLIVER                      | \$104,042          | \$105,000          | -\$958           |                                                    |
| 7420 | VENABLES THEATRE SERVICE                    | \$111,250          | \$105,050          | \$6,200          | Deficit from prior year; additional contract costs |
|      |                                             | <b>\$1,812,921</b> | <b>\$1,797,934</b> | <b>\$14,987</b>  |                                                    |

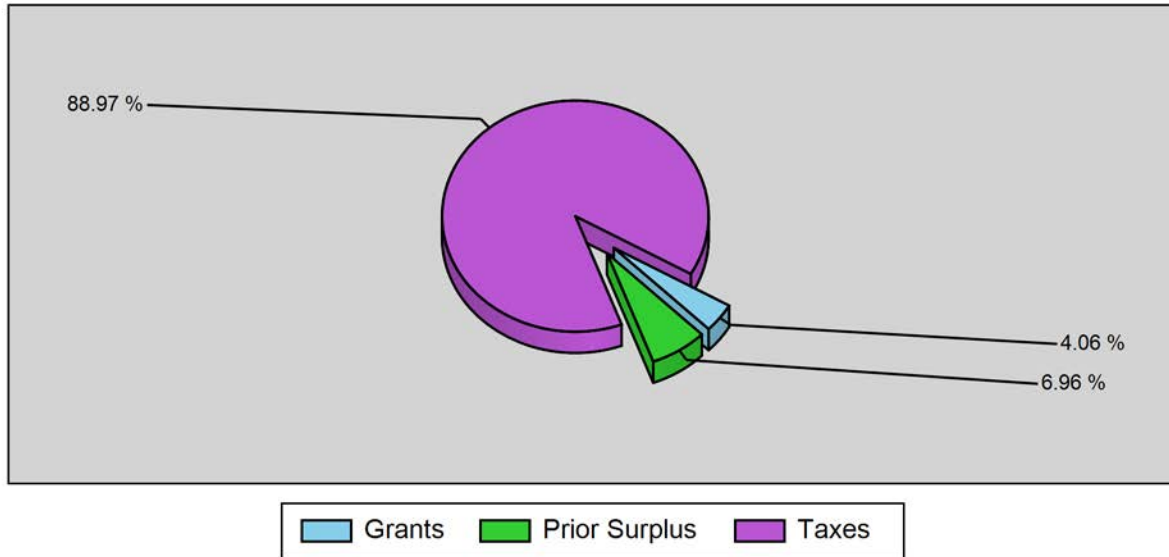
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
 Dept Number: 9350  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 0             | 1,160         | 1,160         |
| Prior Surplus              | 500           | 1,988         | 1,488         |
| Taxes                      | 28,050        | 25,402        | (2,648)       |
| <b>Total Revenues:</b>     | <b>28,550</b> | <b>28,550</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 550           | 550           | 0             |
| Contracts and Agreements   | 28,000        | 28,000        | 0             |
| <b>Total Expenditures:</b> | <b>28,550</b> | <b>28,550</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
 Dept Number: 9350  
 Service Participants: Electoral Area C and Town of Oliver



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 1,160         | 1,160         | 1,160         | 1,160         | 1,160         |
| Prior Surplus              | 1,988         | 0             | 0             | 0             | 0             |
| Taxes                      | 25,402        | 27,400        | 27,410        | 27,420        | 27,432        |
| <b>Total Revenues:</b>     | <b>28,550</b> | <b>28,560</b> | <b>28,570</b> | <b>28,580</b> | <b>28,592</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 550           | 560           | 570           | 580           | 592           |
| Contracts and Agreements   | 28,000        | 28,000        | 28,000        | 28,000        | 28,000        |
| <b>Total Expenditures:</b> | <b>28,550</b> | <b>28,560</b> | <b>28,570</b> | <b>28,580</b> | <b>28,592</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

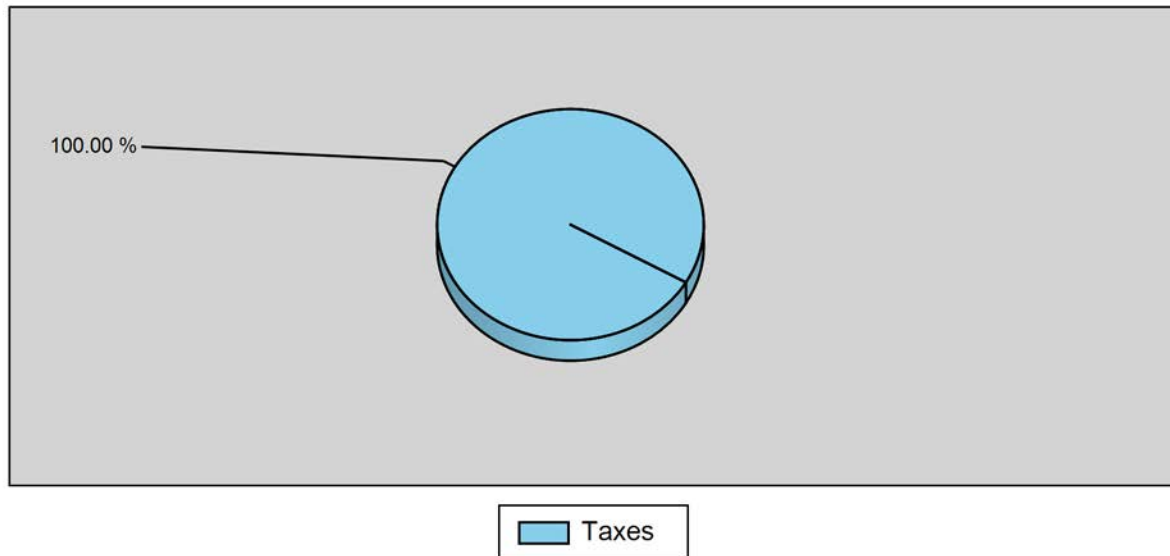
Service: HERITAGE GRANT AREA C

Dept Number: 7820

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



| Budget Comparison          |                |                |               |
|----------------------------|----------------|----------------|---------------|
|                            | 2017 Amount    | 2018 Amount    | Budget Change |
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 150            | 0              | (150)         |
| Taxes                      | 141,142        | 147,295        | 6,153         |
| <b>Total Revenues:</b>     | <b>141,292</b> | <b>147,295</b> | <b>6,003</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 550            | 550            | 0             |
| Contracts and Agreements   | 140,742        | 146,745        | 6,003         |
| <b>Total Expenditures:</b> | <b>141,292</b> | <b>147,295</b> | <b>6,003</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: HERITAGE GRANT AREA C

Dept Number: 7820

Service Participants: Electoral Area C and Town of Oliver



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Taxes                      | 147,295        | 147,305        | 147,315        | 147,325        | 147,337        |
| <b>Total Revenues:</b>     | <b>147,295</b> | <b>147,305</b> | <b>147,315</b> | <b>147,325</b> | <b>147,337</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 550            | 560            | 570            | 580            | 592            |
| Contracts and Agreements   | 146,745        | 146,745        | 146,745        | 146,745        | 146,745        |
| <b>Total Expenditures:</b> | <b>147,295</b> | <b>147,305</b> | <b>147,315</b> | <b>147,325</b> | <b>147,337</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



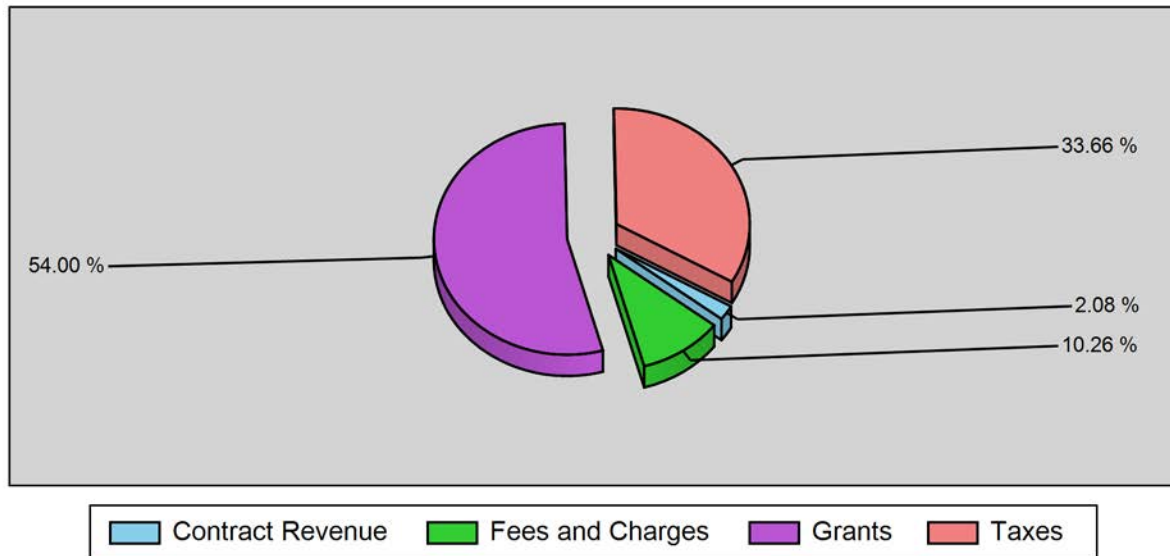
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION ARENA  
 Dept Number: 7100  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change  |
|----------------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |
| Contract Revenue           | 19,374         | 19,374         | 0              |
| Fees and Charges           | 83,000         | 95,500         | 12,500         |
| Grants                     | 2,546          | 502,546        | 500,000        |
| Taxes                      | 350,860        | 313,245        | (37,615)       |
| Transfers from Reserve     | 50,930         | 0              | (50,930)       |
| <b>Total Revenues:</b>     | <b>506,710</b> | <b>930,665</b> | <b>423,955</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 1,343          | 1,383          | 40             |
| Capital and Equipment      | 50,930         | 500,000        | 449,070        |
| Insurance                  | 12,771         | 12,994         | 223            |
| Operations                 | 380,736        | 406,288        | 25,552         |
| Transfers                  | 60,930         | 10,000         | (50,930)       |
| <b>Total Expenditures:</b> | <b>506,710</b> | <b>930,665</b> | <b>423,955</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION ARENA

Dept Number: 7100

Service Participants: Electoral Area C and Town of Oliver



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 19,374         | 19,647         | 20,040         | 20,441         | 20,850         |
| Fees and Charges           | 95,500         | 102,537        | 104,588        | 106,680        | 108,814        |
| Grants                     | 502,546        | 2,717          | 2,771          | 2,826          | 2,883          |
| Taxes                      | 313,245        | 431,225        | 411,671        | 409,016        | 417,194        |
| Transfers from Reserve     | 0              | 22,000         | 50,600         | 51,612         | 52,644         |
| <b>Total Revenues:</b>     | <b>930,665</b> | <b>578,126</b> | <b>589,670</b> | <b>590,575</b> | <b>602,385</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,383          | 1,425          | 1,468          | 1,512          | 1,542          |
| Capital and Equipment      | 500,000        | 88,893         | 90,671         | 90,671         | 92,484         |
| Insurance                  | 12,994         | 13,221         | 13,452         | 13,687         | 13,960         |
| Operations                 | 406,288        | 443,892        | 452,770        | 452,770        | 461,825        |
| Transfers                  | 10,000         | 30,695         | 31,309         | 31,935         | 32,574         |
| <b>Total Expenditures:</b> | <b>930,665</b> | <b>578,126</b> | <b>589,670</b> | <b>590,575</b> | <b>602,385</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

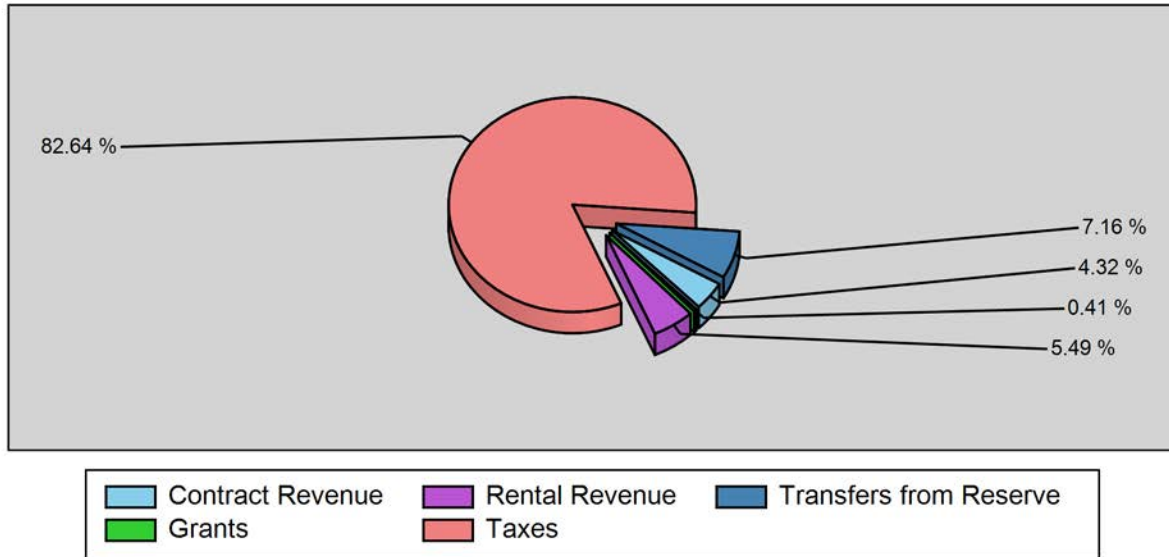
Service: OLIVER PARKS AND RECREATION PARKS

Dept Number: 7700

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change    |
|----------------------------|----------------|----------------|------------------|
| <b>Revenues</b>            |                |                |                  |
| Contract Revenue           | 18,095         | 18,095         | 0                |
| Grants                     | 1,700          | 1,700          | 0                |
| Rental Revenue             | 22,001         | 23,001         | 1,000            |
| Taxes                      | 335,190        | 346,457        | 11,267           |
| Transfers from Reserve     | 162,570        | 30,000         | (132,570)        |
| <b>Total Revenues:</b>     | <b>539,556</b> | <b>419,253</b> | <b>(120,303)</b> |
| <b>Expenditures</b>        |                |                |                  |
| Administration             | 1,343          | 1,383          | 40               |
| Capital and Equipment      | 162,570        | 65,000         | (97,570)         |
| Insurance                  | 6,376          | 6,494          | 118              |
| Operations                 | 326,697        | 346,376        | 19,679           |
| Transfers                  | 42,570         | 0              | (42,570)         |
| <b>Total Expenditures:</b> | <b>539,556</b> | <b>419,253</b> | <b>(120,303)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>         |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION PARKS

Dept Number: 7700

Service Participants: Electoral Area C and Town of Oliver



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 18,095         | 14,304         | 14,590         | 14,882         | 15,180         |
| Grants                     | 1,700          | 1,840          | 1,877          | 1,915          | 1,953          |
| Rental Revenue             | 23,001         | 23,814         | 24,290         | 24,776         | 25,272         |
| Taxes                      | 346,457        | 241,562        | 246,399        | 251,340        | 256,367        |
| Transfers from Reserve     | 30,000         | 41,871         | 42,708         | 43,562         | 44,433         |
| <b>Total Revenues:</b>     | <b>419,253</b> | <b>323,391</b> | <b>329,864</b> | <b>336,475</b> | <b>343,205</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,383          | 1,425          | 1,468          | 1,512          | 1,542          |
| Capital and Equipment      | 65,000         | 41,871         | 42,708         | 43,562         | 44,433         |
| Insurance                  | 6,494          | 6,615          | 6,738          | 6,872          | 7,010          |
| Operations                 | 346,376        | 273,480        | 278,950        | 284,529        | 290,220        |
| <b>Total Expenditures:</b> | <b>419,253</b> | <b>323,391</b> | <b>329,864</b> | <b>336,475</b> | <b>343,205</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

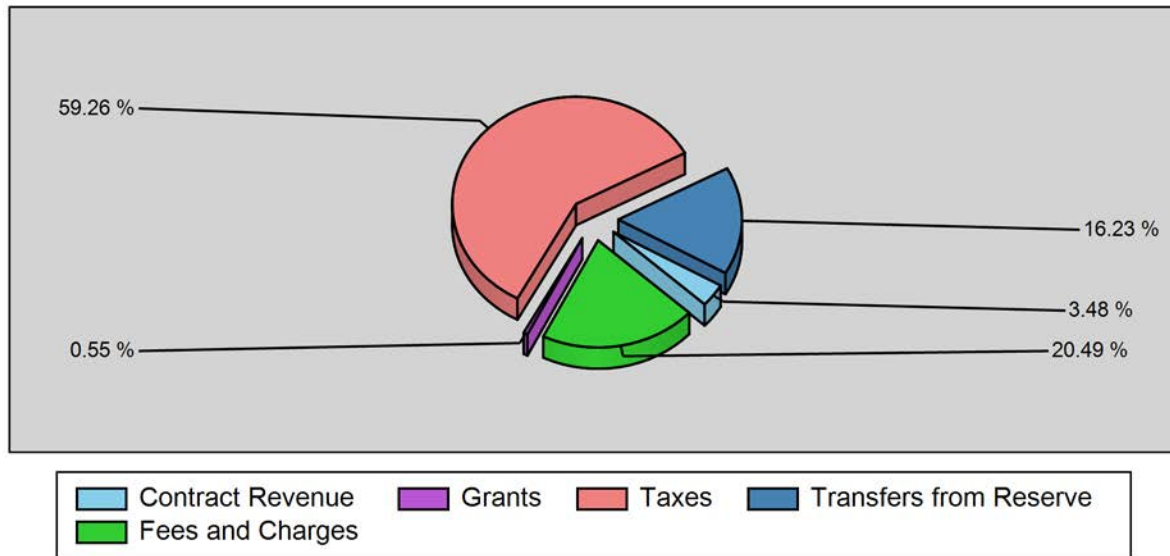
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION POOL  
 Dept Number: 7300  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 12,879         | 12,879         | 0             |
| Fees and Charges           | 75,750         | 75,750         | 0             |
| Grants                     | 2,016          | 2,016          | 0             |
| Taxes                      | 205,461        | 219,113        | 13,652        |
| Transfers from Reserve     | 25,630         | 60,000         | 34,370        |
| <b>Total Revenues:</b>     | <b>321,736</b> | <b>369,758</b> | <b>48,022</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 1,343          | 1,383          | 40            |
| Capital and Equipment      | 25,630         | 63,000         | 37,370        |
| Insurance                  | 7,194          | 7,317          | 123           |
| Operations                 | 286,939        | 298,058        | 11,119        |
| Transfers                  | 630            | 0              | (630)         |
| <b>Total Expenditures:</b> | <b>321,736</b> | <b>369,758</b> | <b>48,022</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION POOL

Dept Number: 7300

Service Participants: Electoral Area C and Town of Oliver



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 12,879         | 14,912         | 15,210         | 15,514         | 15,824         |
| Fees and Charges           | 75,750         | 79,547         | 81,138         | 82,761         | 84,416         |
| Grants                     | 2,016          | 2,215          | 2,259          | 2,304          | 2,350          |
| Taxes                      | 219,113        | 266,578        | 253,712        | 258,801        | 263,976        |
| Transfers from Reserve     | 60,000         | 20,000         | 38,600         | 39,372         | 40,159         |
| <b>Total Revenues:</b>     | <b>369,758</b> | <b>383,252</b> | <b>390,919</b> | <b>398,752</b> | <b>406,725</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,383          | 1,425          | 1,468          | 1,512          | 1,542          |
| Capital and Equipment      | 63,000         | 31,059         | 31,680         | 32,314         | 32,960         |
| Insurance                  | 7,317          | 7,451          | 7,588          | 7,739          | 7,893          |
| Operations                 | 298,058        | 312,258        | 318,503        | 324,873        | 331,370        |
| Transfers                  | 0              | 31,059         | 31,680         | 32,314         | 32,960         |
| <b>Total Expenditures:</b> | <b>369,758</b> | <b>383,252</b> | <b>390,919</b> | <b>398,752</b> | <b>406,725</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

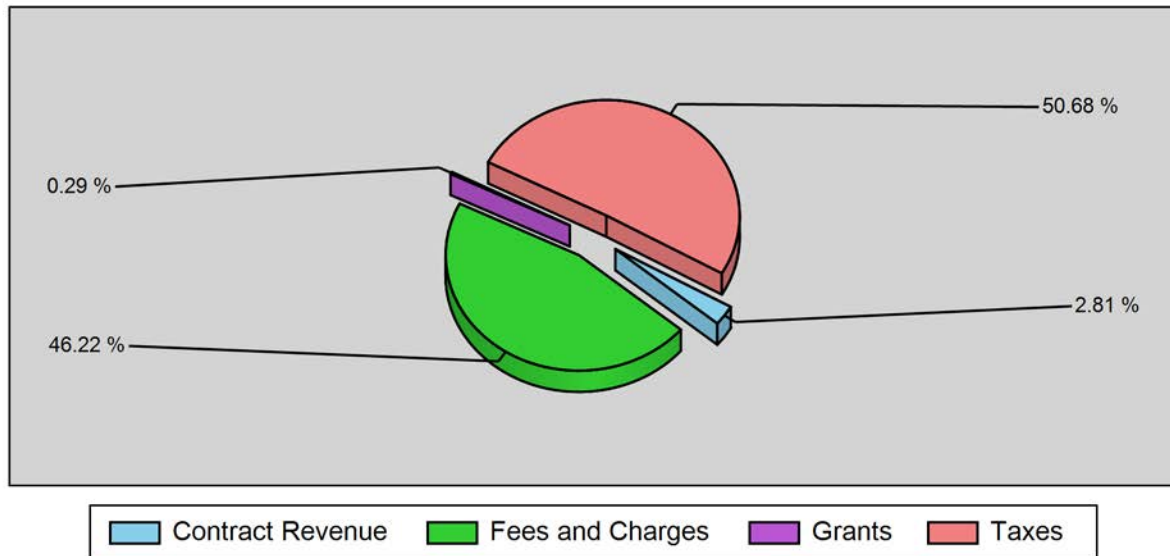
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 7,834          | 7,834          | 0             |
| Fees and Charges           | 120,500        | 129,000        | 8,500         |
| Grants                     | 796            | 796            | 0             |
| Taxes                      | 146,078        | 141,451        | (4,627)       |
| Transfers from Reserve     | 390            | 0              | (390)         |
| <b>Total Revenues:</b>     | <b>275,598</b> | <b>279,081</b> | <b>3,483</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 1,343          | 1,383          | 40            |
| Capital and Equipment      | 390            | 390            | 0             |
| Insurance                  | 2,795          | 2,844          | 49            |
| Operations                 | 271,070        | 274,464        | 3,394         |
| <b>Total Expenditures:</b> | <b>275,598</b> | <b>279,081</b> | <b>3,483</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 7,834          | 6,545          | 6,545          | 6,545          | 6,676          |
| Fees and Charges           | 129,000        | 106,500        | 106,500        | 106,500        | 108,630        |
| Grants                     | 796            | 820            | 820            | 820            | 836            |
| Taxes                      | 141,451        | 107,178        | 111,613        | 111,725        | 113,959        |
| Transfers from Reserve     | 0              | 325            | 325            | 325            | 332            |
| <b>Total Revenues:</b>     | <b>279,081</b> | <b>221,368</b> | <b>225,803</b> | <b>225,915</b> | <b>230,433</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,383          | 1,425          | 1,468          | 1,512          | 1,542          |
| Capital and Equipment      | 390            | 19,227         | 19,612         | 19,612         | 20,004         |
| Insurance                  | 2,844          | 2,894          | 2,945          | 3,013          | 3,073          |
| Operations                 | 274,464        | 197,822        | 201,778        | 201,778        | 205,814        |
| <b>Total Expenditures:</b> | <b>279,081</b> | <b>221,368</b> | <b>225,803</b> | <b>225,915</b> | <b>230,433</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

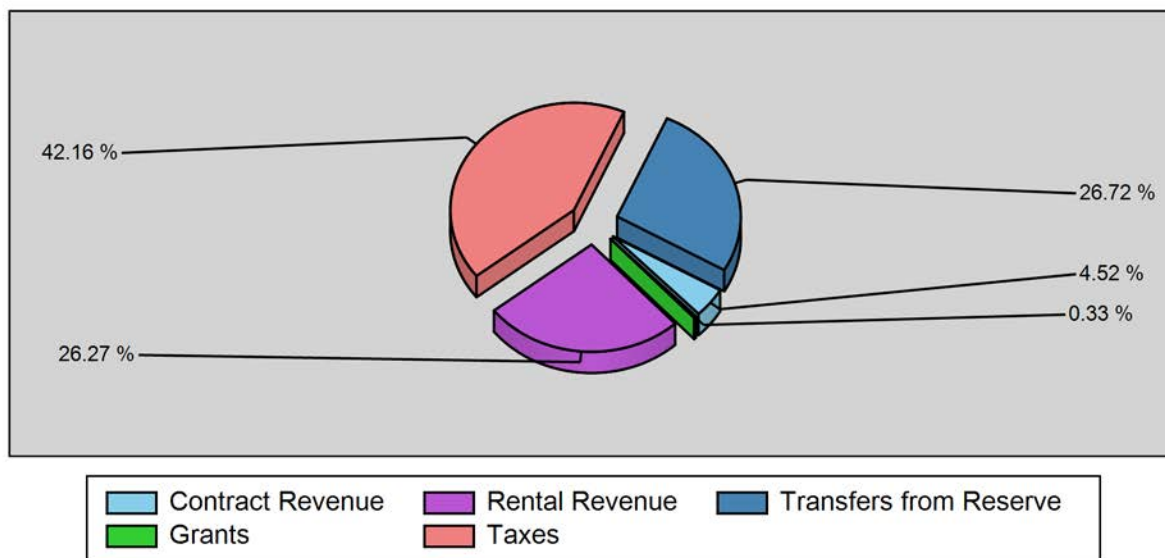
Service: OLIVER PARKS AND RECREATION RECREATION HALL

Dept Number: 7400

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 16,900         | 16,900         | 0             |
| Grants                     | 1,250          | 1,250          | 0             |
| Rental Revenue             | 82,800         | 98,300         | 15,500        |
| Taxes                      | 163,200        | 157,763        | (5,437)       |
| Transfers from Reserve     | 32,480         | 100,000        | 67,520        |
| <b>Total Revenues:</b>     | <b>296,630</b> | <b>374,213</b> | <b>77,583</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 1,343          | 1,383          | 40            |
| Capital and Equipment      | 32,480         | 100,000        | 67,520        |
| Insurance                  | 8,669          | 8,821          | 152           |
| Operations                 | 221,658        | 254,009        | 32,351        |
| Transfers                  | 32,480         | 10,000         | (22,480)      |
| <b>Total Expenditures:</b> | <b>296,630</b> | <b>374,213</b> | <b>77,583</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

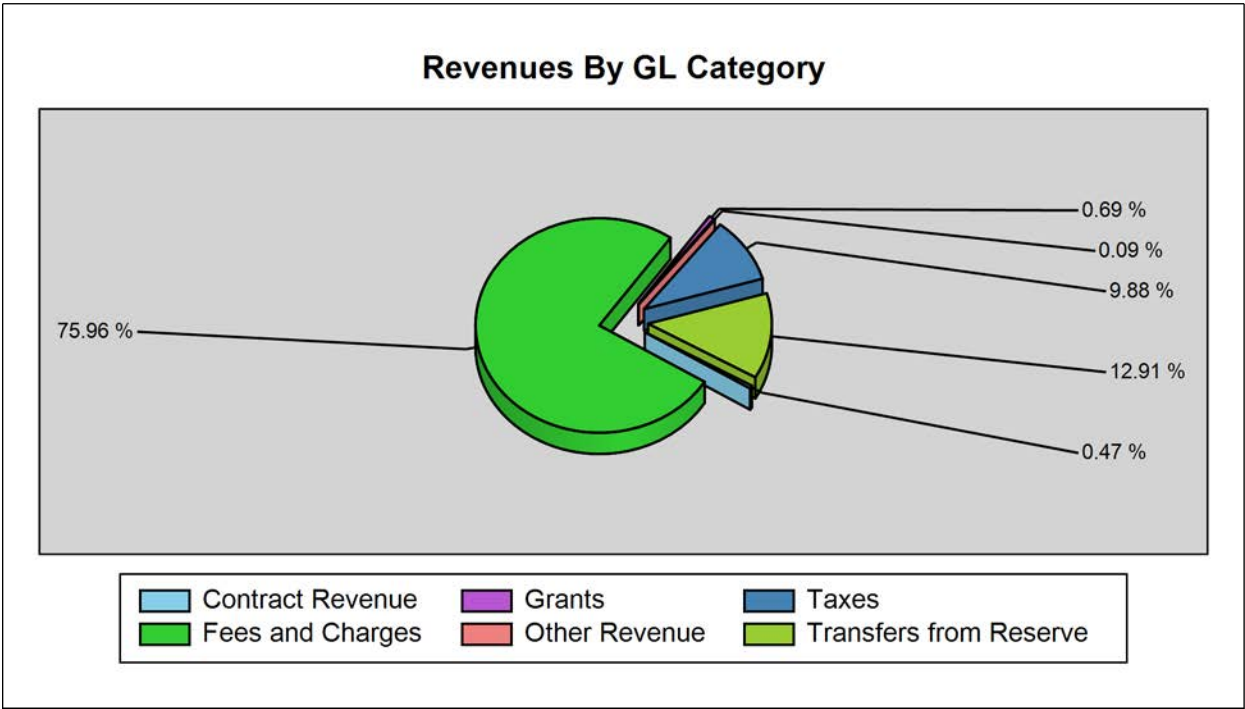
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLIVER PARKS AND RECREATION RECREATION HALL  
 Dept Number: 7400  
 Service Participants: Electoral Area C and Town of Oliver



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 16,900         | 9,005          | 9,185          | 9,369          | 9,556          |
| Grants                     | 1,250          | 1,436          | 1,465          | 1,494          | 1,524          |
| Rental Revenue             | 98,300         | 97,640         | 99,593         | 101,585        | 103,617        |
| Taxes                      | 157,763        | 195,880        | 199,790        | 203,801        | 207,876        |
| Transfers from Reserve     | 100,000        | 70,584         | 71,996         | 73,436         | 74,905         |
| <b>Total Revenues:</b>     | <b>374,213</b> | <b>374,545</b> | <b>382,029</b> | <b>389,685</b> | <b>397,478</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,383          | 1,425          | 1,468          | 1,512          | 1,542          |
| Capital and Equipment      | 100,000        | 70,584         | 71,996         | 73,436         | 74,905         |
| Insurance                  | 8,821          | 8,975          | 9,132          | 9,315          | 9,501          |
| Operations                 | 254,009        | 255,875        | 260,993        | 266,213        | 271,537        |
| Transfers                  | 10,000         | 37,686         | 38,440         | 39,209         | 39,993         |
| <b>Total Expenditures:</b> | <b>374,213</b> | <b>374,545</b> | <b>382,029</b> | <b>389,685</b> | <b>397,478</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 4,900              | 4,900              | 0                    |
| Fees and Charges           | 566,098            | 800,000            | 233,902              |
| Grants                     | 200                | 7,300              | 7,100                |
| Other Revenue              | 1,000              | 900                | (100)                |
| Prior Surplus              | 198,592            | 0                  | (198,592)            |
| Taxes                      | 105,000            | 104,042            | (958)                |
| Transfers from Reserve     | 0                  | 136,000            | 136,000              |
| <b>Total Revenues:</b>     | <b>875,790</b>     | <b>1,053,142</b>   | <b>177,352</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 25,585             | 24,396             | (1,189)              |
| Advertising                | 4,000              | 4,000              | 0                    |
| Capital and Equipment      | 50,000             | 87,900             | 37,900               |
| Consultants                | 60,000             | 27,500             | (32,500)             |
| Contracts and Agreements   | 461,000            | 499,100            | 38,100               |
| Grant Expense              | 0                  | 7,100              | 7,100                |
| Insurance                  | 5,100              | 4,757              | (343)                |
| Legal                      | 1,200              | 1,200              | 0                    |
| Operations                 | 60,500             | 64,250             | 3,750                |
| Supplies                   | 150                | 1,150              | 1,000                |
| Transfers                  | 83,466             | 206,620            | 123,154              |
| Travel                     | 3,400              | 3,500              | 100                  |
| Utilities                  | 6,800              | 9,500              | 2,700                |
| Wages and benefits         | 114,589            | 112,169            | (2,420)              |
| <b>Total Expenditures:</b> | <b>875,790</b>     | <b>1,053,142</b>   | <b>177,352</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



| 5 Year Forecast            | 2018             | 2019             | 2020           | 2021           | 2022           |
|----------------------------|------------------|------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                  |                  |                |                |                |
| Contract Revenue           | 4,900            | 4,900            | 4,900          | 4,900          | 4,900          |
| Fees and Charges           | 800,000          | 800,000          | 800,000        | 800,000        | 800,000        |
| Grants                     | 7,300            | 200              | 200            | 200            | 200            |
| Other Revenue              | 900              | 1,000            | 1,000          | 1,000          | 1,000          |
| Prior Surplus              | 0                | 0                | 0              | 0              | 0              |
| Taxes                      | 104,042          | 104,042          | 104,042        | 104,042        | 104,042        |
| Transfers from Reserve     | 136,000          | 135,000          | 21,948         | 25,041         | 43,995         |
| <b>Total Revenues:</b>     | <b>1,053,142</b> | <b>1,045,142</b> | <b>932,090</b> | <b>935,183</b> | <b>954,137</b> |
| <b>Expenditures</b>        |                  |                  |                |                |                |
| Administration             | 24,396           | 26,866           | 27,410         | 28,003         | 28,570         |
| Advertising                | 4,000            | 4,100            | 4,200          | 4,300          | 4,300          |
| Capital and Equipment      | 87,900           | 90,000           | 5,000          | 5,000          | 5,000          |
| Consultants                | 27,500           | 40,000           | 15,000         | 10,000         | 25,000         |
| Contracts and Agreements   | 499,100          | 509,082          | 514,021        | 524,282        | 534,748        |
| Grant Expense              | 7,100            | 0                | 0              | 0              | 0              |
| Insurance                  | 4,757            | 4,831            | 4,926          | 5,025          | 5,125          |
| Legal                      | 1,200            | 1,200            | 1,200          | 1,200          | 1,200          |
| Operations                 | 64,250           | 65,200           | 66,164         | 67,143         | 67,886         |
| Supplies                   | 1,150            | 1,150            | 1,150          | 1,150          | 1,150          |
| Transfers                  | 206,620          | 174,919          | 162,800        | 156,386        | 145,705        |
| Travel                     | 3,500            | 3,600            | 3,700          | 3,800          | 3,900          |
| Utilities                  | 9,500            | 9,600            | 9,700          | 9,800          | 9,900          |
| Wages and benefits         | 112,169          | 114,594          | 116,819        | 119,094        | 121,653        |
| <b>Total Expenditures:</b> | <b>1,053,142</b> | <b>1,045,142</b> | <b>932,090</b> | <b>935,183</b> | <b>954,137</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

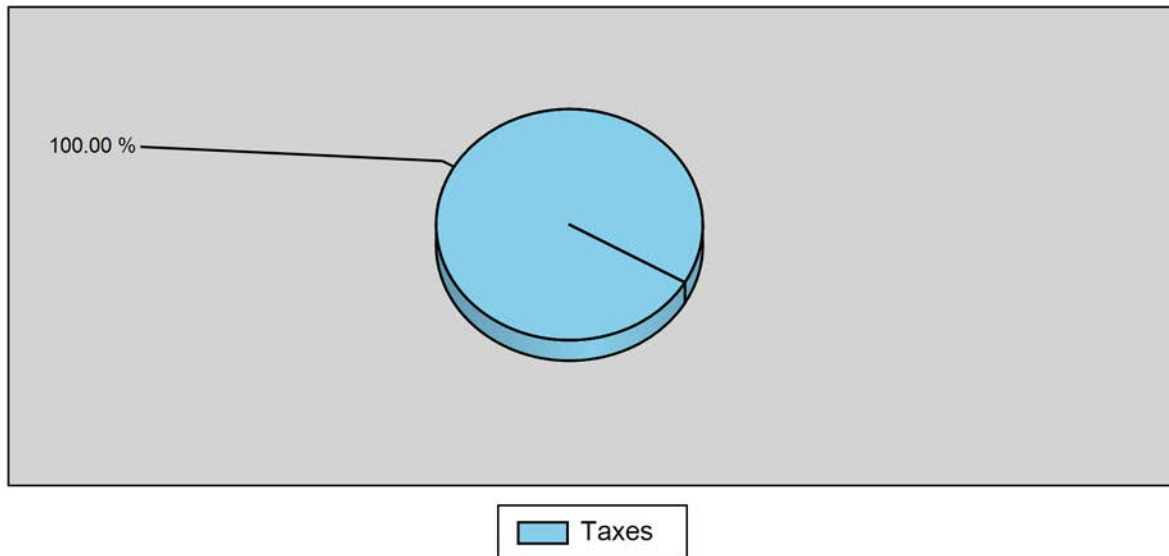
Service: VENABLES AUDITORIUM

Dept Number: 7410

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 29,000         | 0              | (29,000)      |
| Taxes                      | 217,903        | 246,903        | 29,000        |
| <b>Total Revenues:</b>     | <b>246,903</b> | <b>246,903</b> | <b>0</b>      |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 550            | 550            | 0             |
| Financing                  | 246,353        | 246,353        | 0             |
| <b>Total Expenditures:</b> | <b>246,903</b> | <b>246,903</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: VENABLES AUDITORIUM

Dept Number: 7410

Service Participants: Electoral Area C and Town of Oliver



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 0              | 0              | 0              | 0              | 0              |
| Taxes                      | 246,903        | 246,913        | 246,923        | 246,933        | 246,945        |
| <b>Total Revenues:</b>     | <b>246,903</b> | <b>246,913</b> | <b>246,923</b> | <b>246,933</b> | <b>246,945</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 550            | 560            | 570            | 580            | 592            |
| Financing                  | 246,353        | 246,353        | 246,353        | 246,353        | 246,353        |
| <b>Total Expenditures:</b> | <b>246,903</b> | <b>246,913</b> | <b>246,923</b> | <b>246,933</b> | <b>246,945</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

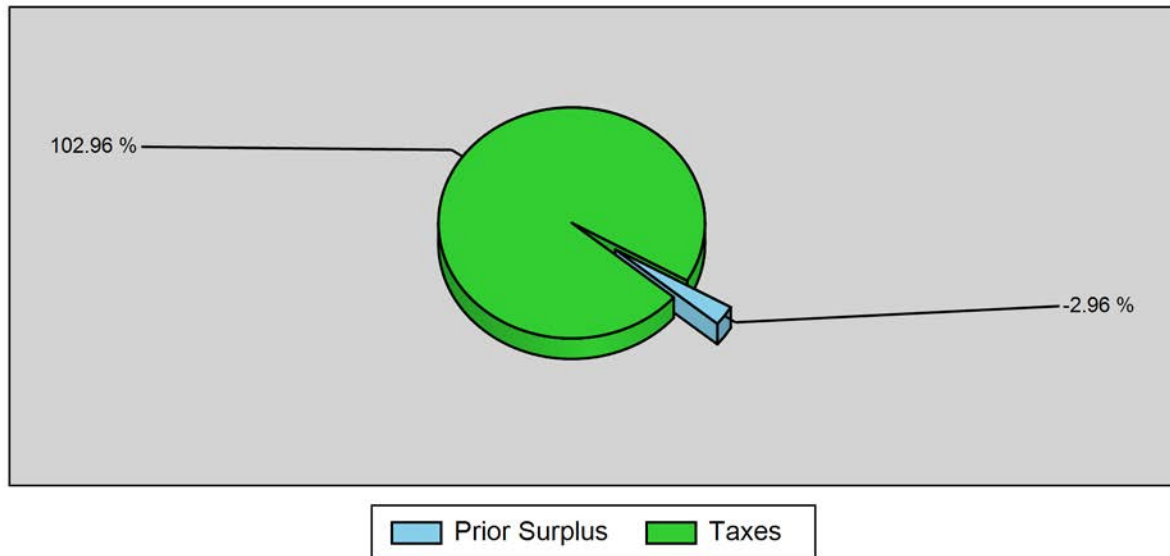
Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 500            | (3,200)        | (3,700)       |
| Taxes                      | 105,050        | 111,250        | 6,200         |
| <b>Total Revenues:</b>     | <b>105,550</b> | <b>108,050</b> | <b>2,500</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 550            | 550            | 0             |
| Contracts and Agreements   | 105,000        | 107,500        | 2,500         |
| <b>Total Expenditures:</b> | <b>105,550</b> | <b>108,050</b> | <b>2,500</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | (3,200)        | 0              | 0              | 0              | 0              |
| Taxes                      | 111,250        | 108,060        | 108,070        | 108,080        | 108,092        |
| <b>Total Revenues:</b>     | <b>108,050</b> | <b>108,060</b> | <b>108,070</b> | <b>108,080</b> | <b>108,092</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 550            | 560            | 570            | 580            | 592            |
| Contracts and Agreements   | 107,500        | 107,500        | 107,500        | 107,500        | 107,500        |
| <b>Total Expenditures:</b> | <b>108,050</b> | <b>108,060</b> | <b>108,070</b> | <b>108,080</b> | <b>108,092</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

| SHARED D - E - F                       |                            | 2018        | 2017        | CHANGE    | EXPLANATION                                                                  |
|----------------------------------------|----------------------------|-------------|-------------|-----------|------------------------------------------------------------------------------|
|                                        |                            |             |             |           |                                                                              |
| 2700                                   | NOISE BYLAWS AREAS D & F   | \$8,474     | \$9,780     | -\$1,306  |                                                                              |
| 3820                                   | SEPTAGE DISPOSAL SERVICE   | \$12,604    | \$12,671    | -\$67     |                                                                              |
| 0425                                   | VICTIM SERVICES DEF        | \$10,000    | \$10,000    | \$0       |                                                                              |
|                                        |                            | \$31,078    | \$32,451    | -\$1,373  |                                                                              |
|                                        |                            |             |             |           |                                                                              |
| NON TAX SUPPORTED SERVICES - USER FEES |                            |             |             |           |                                                                              |
| 3500                                   | CAMPBELL MOUNTAIN LANDFILL | \$3,835,000 | \$3,312,144 | \$522,856 | Additional contract and insurance costs; additional revenue based on actuals |
| 3550                                   | RECYCLING GARBAGE D/E/F    | \$403,565   | \$400,105   | \$3,460   |                                                                              |

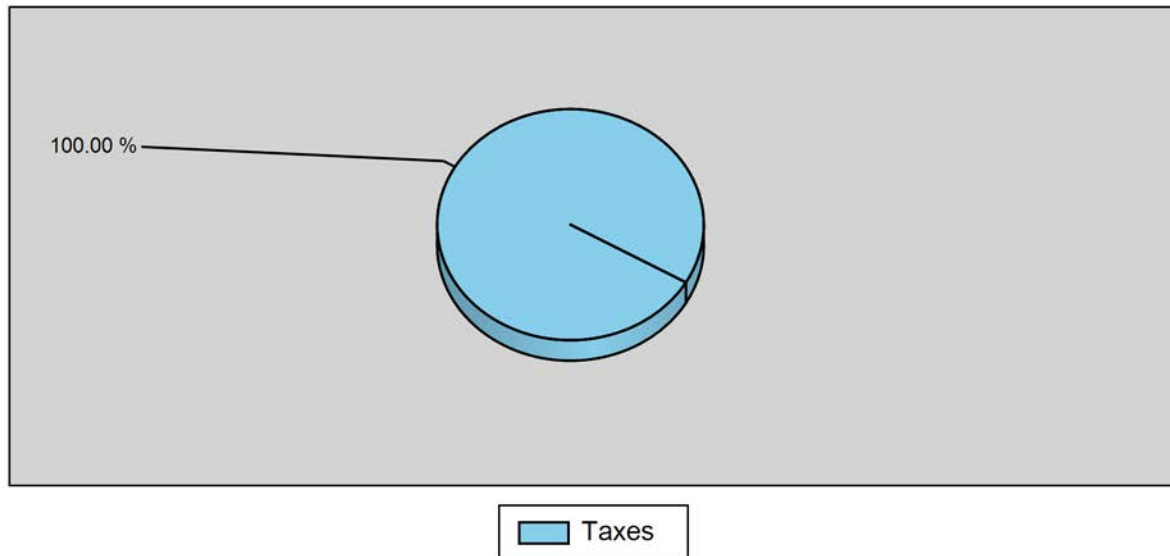
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NOISE BYLAWS AREAS D & F  
 Dept Number: 2700  
 Service Participants: Electoral Area D and F



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change  |
|----------------------------|--------------|--------------|----------------|
| <b>Revenues</b>            |              |              |                |
| Taxes                      | 9,780        | 8,474        | (1,306)        |
| <b>Total Revenues:</b>     | <b>9,780</b> | <b>8,474</b> | <b>(1,306)</b> |
| <b>Expenditures</b>        |              |              |                |
| Operations                 | 9,780        | 8,474        | (1,306)        |
| <b>Total Expenditures:</b> | <b>9,780</b> | <b>8,474</b> | <b>(1,306)</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>       |

| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 8,474        | 9,055        | 9,220        | 9,396        | 9,585        |
| <b>Total Revenues:</b>     | <b>8,474</b> | <b>9,055</b> | <b>9,220</b> | <b>9,396</b> | <b>9,585</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 8,474        | 9,055        | 9,220        | 9,396        | 9,585        |
| <b>Total Expenditures:</b> | <b>8,474</b> | <b>9,055</b> | <b>9,220</b> | <b>9,396</b> | <b>9,585</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

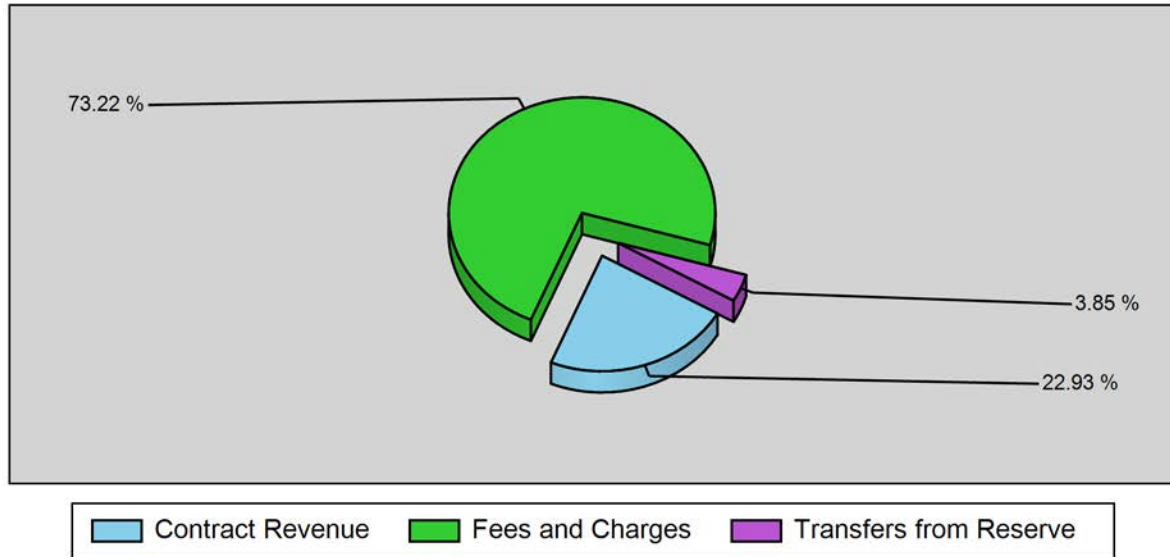
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREAS D/E/F  
 Dept Number: 3550  
 Service Participants: Electoral Area D and F



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 126,400        | 126,400        | 0             |
| Fees and Charges           | 401,005        | 403,565        | 2,560         |
| Transfers from Reserve     | 11,065         | 21,231         | 10,166        |
| <b>Total Revenues:</b>     | <b>538,470</b> | <b>551,196</b> | <b>12,726</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 24,666         | 23,106         | (1,560)       |
| Advertising                | 7,845          | 7,845          | 0             |
| Contracts and Agreements   | 336,137        | 343,271        | 7,134         |
| Insurance                  | 2,321          | 2,100          | (221)         |
| Legal                      | 567            | 570            | 3             |
| Operations                 | 127,252        | 133,000        | 5,748         |
| Supplies                   | 764            | 770            | 6             |
| Transfers                  | 3,948          | 3,948          | 0             |
| Travel                     | 5,426          | 5,500          | 74            |
| Wages and benefits         | 29,544         | 31,086         | 1,542         |
| <b>Total Expenditures:</b> | <b>538,470</b> | <b>551,196</b> | <b>12,726</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREAS D/E/F  
 Dept Number: 3550  
 Service Participants: Electoral Area D and F

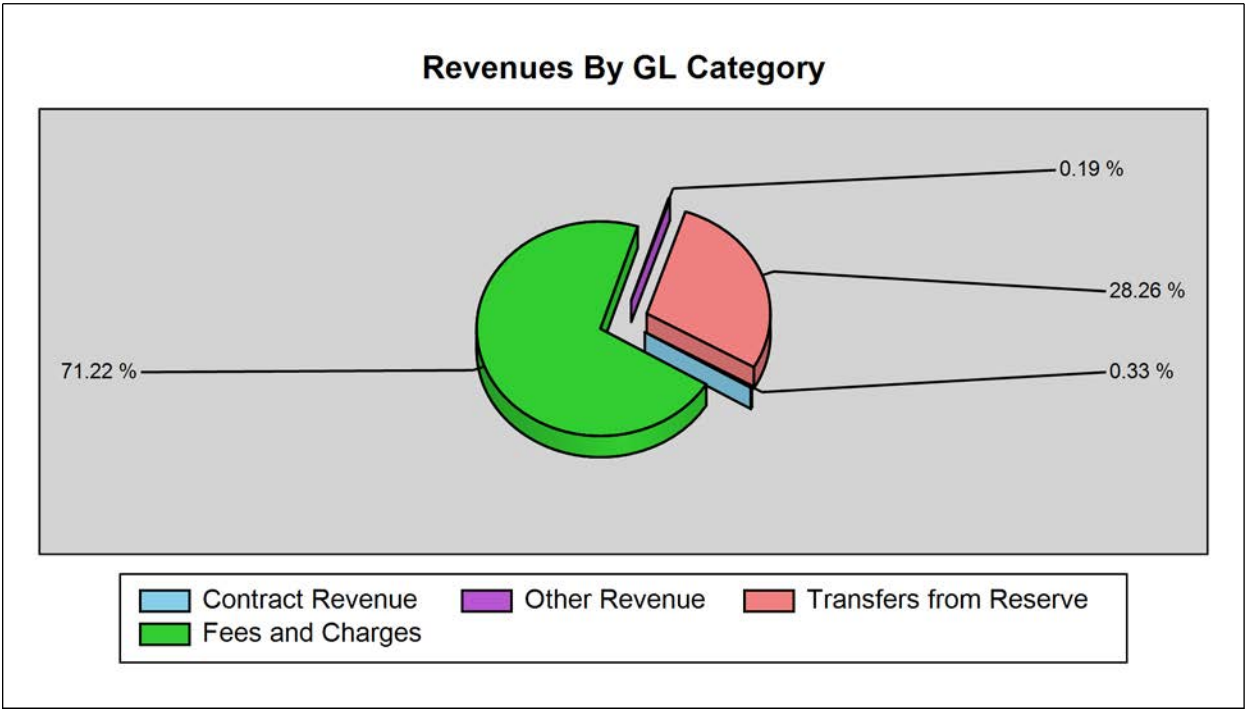


| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 126,400        | 126,400        | 126,400        | 126,400        | 126,400        |
| Fees and Charges           | 403,565        | 403,565        | 417,450        | 417,450        | 431,335        |
| Transfers from Reserve     | 21,231         | 26,194         | 20,329         | 28,528         | 24,861         |
| <b>Total Revenues:</b>     | <b>551,196</b> | <b>556,159</b> | <b>564,179</b> | <b>572,378</b> | <b>582,596</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 23,106         | 23,605         | 24,060         | 24,607         | 26,711         |
| Advertising                | 7,845          | 7,845          | 7,845          | 7,845          | 7,845          |
| Contracts and Agreements   | 343,271        | 347,115        | 354,057        | 361,139        | 368,362        |
| Insurance                  | 2,100          | 2,137          | 2,174          | 2,212          | 2,488          |
| Legal                      | 570            | 570            | 570            | 570            | 570            |
| Operations                 | 133,000        | 133,000        | 133,000        | 133,000        | 133,000        |
| Supplies                   | 770            | 770            | 770            | 770            | 770            |
| Transfers                  | 3,948          | 3,948          | 4,000          | 4,000          | 4,000          |
| Travel                     | 5,500          | 5,500          | 5,500          | 5,500          | 5,500          |
| Wages and benefits         | 31,086         | 31,669         | 32,203         | 32,735         | 33,350         |
| <b>Total Expenditures:</b> | <b>551,196</b> | <b>556,159</b> | <b>564,179</b> | <b>572,378</b> | <b>582,596</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

**FIVE YEAR FINANCIAL PLAN**

**2018 - 2022**

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
Dept Number: 3500  
Service Participants: Specified Service Area W715 LSA #35



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
 Dept Number: 3500  
 Service Participants: Specified Service Area W715 LSA #35



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 18,000             | 18,000             | 0                    |
| Fees and Charges           | 3,312,144          | 3,835,000          | 522,856              |
| Other Revenue              | 10,000             | 10,000             | 0                    |
| Transfers from Reserve     | 2,617,783          | 1,522,000          | (1,095,783)          |
| <b>Total Revenues:</b>     | <b>5,957,927</b>   | <b>5,385,000</b>   | <b>(572,927)</b>     |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 86,829             | 90,162             | 3,333                |
| Advertising                | 20,850             | 20,850             | 0                    |
| Capital and Equipment      | 2,300,000          | 1,530,000          | (770,000)            |
| Consultants                | 460,000            | 451,000            | (9,000)              |
| Contracts and Agreements   | 1,717,000          | 1,835,215          | 118,215              |
| Insurance                  | 30,416             | 49,350             | 18,934               |
| Legal                      | 2,000              | 5,500              | 3,500                |
| Operations                 | 293,845            | 373,715            | 79,870               |
| Supplies                   | 200                | 200                | 0                    |
| Transfers                  | 400,298            | 408,012            | 7,714                |
| Travel                     | 16,983             | 25,267             | 8,284                |
| Utilities                  | 40,000             | 43,000             | 3,000                |
| Wages and benefits         | 589,506            | 552,729            | (36,777)             |
| <b>Total Expenditures:</b> | <b>5,957,927</b>   | <b>5,385,000</b>   | <b>(572,927)</b>     |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
 Dept Number: 3500  
 Service Participants: Specified Service Area W715 LSA #35



| 5 Year Forecast            | 2018             | 2019             | 2020             | 2021             | 2022             |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Contract Revenue           | 18,000           | 18,000           | 18,000           | 18,000           | 18,000           |
| Fees and Charges           | 3,835,000        | 3,835,000        | 3,835,000        | 3,835,000        | 3,835,000        |
| Other Revenue              | 10,000           | 10,000           | 10,000           | 10,000           | 10,000           |
| Prior Surplus              | 0                | 0                | 0                | 0                | 0                |
| Transfers from Reserve     | 1,522,000        | 2,621,246        | 250,000          | 0                | 0                |
| <b>Total Revenues:</b>     | <b>5,385,000</b> | <b>6,484,246</b> | <b>4,113,000</b> | <b>3,863,000</b> | <b>3,863,000</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 90,162           | 91,073           | 92,705           | 94,640           | 96,547           |
| Advertising                | 20,850           | 20,850           | 22,500           | 22,500           | 23,000           |
| Capital and Equipment      | 1,530,000        | 2,250,000        | 250,000          | 0                | 0                |
| Consultants                | 451,000          | 410,000          | 120,000          | 120,000          | 125,000          |
| Contracts and Agreements   | 1,835,215        | 1,865,180        | 1,900,804        | 1,938,099        | 1,974,082        |
| Insurance                  | 49,350           | 50,337           | 51,344           | 52,371           | 53,418           |
| Legal                      | 5,500            | 5,500            | 5,500            | 5,500            | 5,500            |
| Operations                 | 373,715          | 397,879          | 424,343          | 430,460          | 438,833          |
| Supplies                   | 200              | 200              | 200              | 200              | 200              |
| Transfers                  | 408,012          | 758,778          | 597,620          | 536,360          | 470,421          |
| Travel                     | 25,267           | 25,773           | 26,288           | 26,814           | 27,351           |
| Utilities                  | 43,000           | 45,000           | 48,000           | 52,000           | 53,000           |
| Wages and benefits         | 552,729          | 563,676          | 573,696          | 584,056          | 595,648          |
| <b>Total Expenditures:</b> | <b>5,385,000</b> | <b>6,484,246</b> | <b>4,113,000</b> | <b>3,863,000</b> | <b>3,863,000</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SEPTAGE DISPOSAL SERVICE

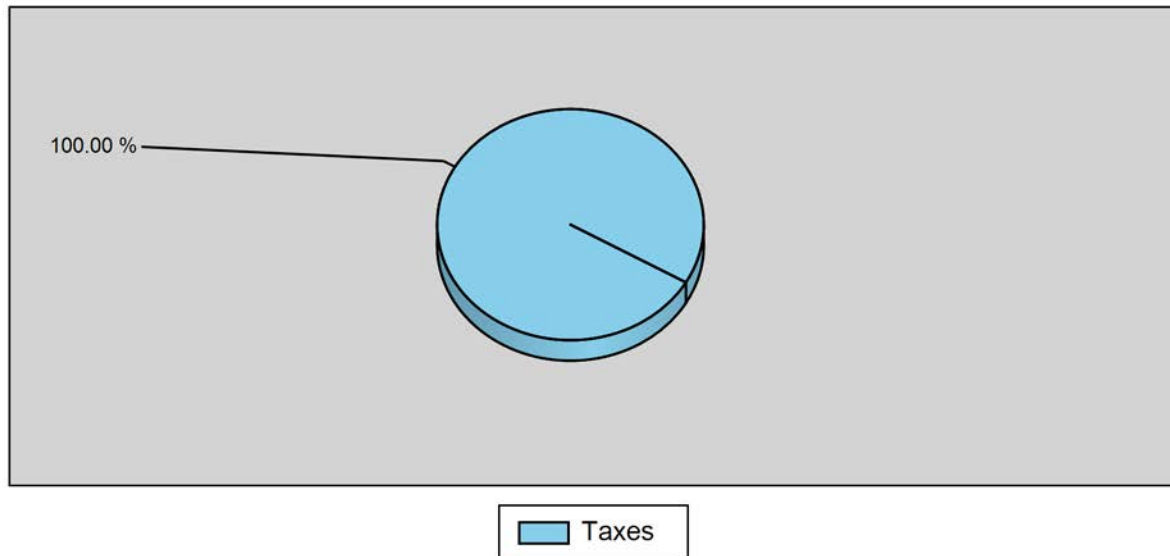
Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA # 46



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 12,671        | 12,604        | (67)          |
| <b>Total Revenues:</b>     | <b>12,671</b> | <b>12,604</b> | <b>(67)</b>   |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 671           | 604           | (67)          |
| Contracts and Agreements   | 12,000        | 12,000        | 0             |
| <b>Total Expenditures:</b> | <b>12,671</b> | <b>12,604</b> | <b>(67)</b>   |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SEPTAGE DISPOSAL SERVICE

Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA # 46



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 12,604        | 12,937        | 13,196        | 13,460        | 13,730        |
| <b>Total Revenues:</b>     | <b>12,604</b> | <b>12,937</b> | <b>13,196</b> | <b>13,460</b> | <b>13,730</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 604           | 697           | 711           | 725           | 740           |
| Contracts and Agreements   | 12,000        | 12,240        | 12,485        | 12,735        | 12,990        |
| <b>Total Expenditures:</b> | <b>12,604</b> | <b>12,937</b> | <b>13,196</b> | <b>13,460</b> | <b>13,730</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

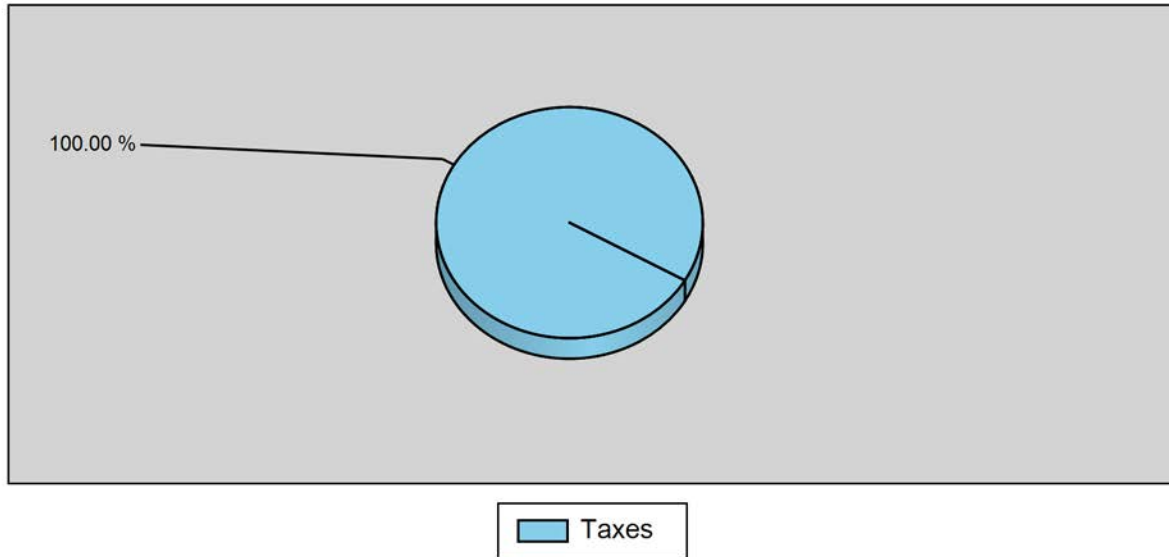
Service: VICTIM SERVICES AREAS DEF

Dept Number: 0425

Service Participants: ELECTORAL AREAS D, E AND F



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 10,000        | 10,000        | 0             |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Contracts and Agreements   | 10,000        | 10,000        | 0             |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Contracts and Agreements   | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# ELECTORAL AREA “A”

|                                       |      |     |
|---------------------------------------|------|-----|
| • Area A Requisition                  |      | 143 |
| • Summary Information                 |      | 144 |
| • Cemetery                            | 8800 | 145 |
| • Community Parks Area A              | 7870 | 147 |
| • Economic Development Area A         | 9300 | 149 |
| • Fire – Anarchist Mountain           | 1800 | 151 |
| • Grant in Aid Area A                 | 7990 | 154 |
| • Museum Area A                       | 7860 | 156 |
| • Osoyoos Sewer Project Area A        | 3810 | 158 |
| • Recreation Commission               | 7510 | 160 |
| • Recycling/ Garbage Area A           | 3520 | 162 |
| • Refuse Disposal Area A              | 3200 | 164 |
| • Rural Projects Area A               | 0310 | 166 |
| • Victim Services Contribution Area A | 0415 | 168 |

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

| <b>ELECTORAL AREA A<br/>(OSOYOOS RURAL)</b>                             | <b>2018</b>       | <b>2017</b>       | <b>NET<br/>CHANGE</b> | <b>%<br/>CHANGE</b> |
|-------------------------------------------------------------------------|-------------------|-------------------|-----------------------|---------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                   |                   |                       |                     |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 25,743         | \$ 20,183         | \$ 5,560              |                     |
| ANIMAL CONTROL                                                          | 11,838            | 12,092            | (254)                 |                     |
| BUILDING INSPECTION                                                     | 15,023            | 31,334            | (16,311)              |                     |
| DESTRUCTION OF PESTS                                                    | 287               | 242               | 45                    |                     |
| ELECTORAL AREA ADMINISTRATION                                           | 129,313           | 107,279           | 22,034                |                     |
| ELECTORAL AREA PLANNING                                                 | 96,230            | 87,163            | 9,067                 |                     |
| EMERGENCY PLANNING                                                      | 6,484             | 4,825             | 1,659                 |                     |
| ENVIRONMENTAL CONSERVATION                                              | 15,921            | 15,318            | 603                   |                     |
| GENERAL GOVERNMENT                                                      | 34,524            | 33,819            | 705                   |                     |
| HERITAGE (Subregional)                                                  | 570               | 500               | 70                    |                     |
| ILLEGAL DUMPING                                                         | 904               | 236               | 668                   |                     |
| MOSQUITO CONTROL - Impr. Only                                           | 10,598            | 6,372             | 4,226                 |                     |
| NOXIOUS WEEDS                                                           | 1,328             | 1,106             | 222                   |                     |
| NUISANCE CONTROL                                                        | 723               | 690               | 33                    |                     |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 1,012             | 965               | 47                    |                     |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 | 399               | 2,011             | (1,612)               |                     |
| REGIONAL TRAILS                                                         | 7,534             | 7,135             | 399                   |                     |
| SOLID WASTE MANAGEMENT PLAN                                             | 4,229             | 4,026             | 203                   |                     |
| SUBDIVISION SERVICING                                                   | 13,610            | 8,764             | 4,846                 |                     |
| TRANSIT - SOUTH OKANAGAN                                                | 7,152             | 5,641             | 1,511                 |                     |
| <b>Subtotal</b>                                                         | <b>383,423</b>    | <b>349,701</b>    | <b>33,722</b>         | <b>9.64%</b>        |
| <b><u>Town &amp; Regional Director determine budget</u></b>             |                   |                   |                       |                     |
| ARENA                                                                   | 123,035           | 118,392           | 4,643                 | 3.92%               |
| <b><u>Regional Director determines budget</u></b>                       |                   |                   |                       |                     |
| CEMETERY                                                                | 1,000             | 1,000             | -                     |                     |
| COMMUNITY PARKS                                                         | 31,531            | 23,701            | 7,830                 |                     |
| ECONOMIC DEVELOPMENT                                                    | 11,233            | 12,485            | (1,252)               |                     |
| GRANT IN AID                                                            | 1,879             | 3,500             | (1,621)               |                     |
| HERITAGE CONSERVATION                                                   | -                 | -                 | -                     |                     |
| MUSEUM LAND AND BUILDING (DEBT SERVICING)                               | 18,399            | 18,399            | 0                     |                     |
| MUSEUM SERVICE                                                          | 15,225            | 15,224            | 1                     |                     |
| RECREATION SERVICES - TOWN OF OSOYOOS                                   | 61,420            | 70,309            | (8,889)               |                     |
| RURAL PROJECTS                                                          | 16,422            | 11,358            | 5,064                 |                     |
| VICTIM SERVICES AREA A                                                  | 5,000             | 5,000             | -                     |                     |
| <b>Subtotal</b>                                                         | <b>162,109</b>    | <b>160,976</b>    | <b>1,133</b>          | <b>0.70%</b>        |
| <b>SUBTOTAL</b>                                                         | <b>668,567</b>    | <b>629,069</b>    | <b>39,498</b>         | <b>6.28%</b>        |
| <b><u>Services</u></b>                                                  |                   |                   |                       |                     |
| OKANAGAN REGIONAL LIBRARY                                               | 97,378            | 93,521            | 3,857                 |                     |
| OBWB - Defined Area A/D (1/2 of Req)                                    | 27,480            | 28,066            | (586)                 |                     |
| REFUSE DISPOSAL                                                         | 3,000             | 3,000             | -                     |                     |
| STERILE INSECT RELEASE                                                  | 59,143            | 56,858            | 2,285                 |                     |
| <b>Subtotal</b>                                                         | <b>187,000</b>    | <b>181,445</b>    | <b>5,555</b>          | <b>3.06%</b>        |
| <b>TOTAL</b>                                                            | <b>\$ 855,568</b> | <b>\$ 810,514</b> | <b>\$ 45,054</b>      | <b>5.56%</b>        |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 1.32</b>    | <b>\$ 1.50</b>    | <b>\$ (0.18)</b>      |                     |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 569.44</b>  | <b>\$ 546.28</b>  | <b>\$ 23.16</b>       |                     |
| <b><u>Service Areas</u></b>                                             |                   |                   |                       |                     |
| ANARCHIST MTN. FIRE                                                     | 219,383           | 195,197           | 24,186                |                     |
| NORTHWEST SEWER                                                         | 15,601            | 15,600            | 1                     | 6.78%               |

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN  
TAX REQUISITION CHANGE**

|      | AREA A                                        | 2018        | 2017        | CHANGE   | EXPLANATION                           |
|------|-----------------------------------------------|-------------|-------------|----------|---------------------------------------|
|      |                                               |             |             |          |                                       |
|      | REGIONAL SERVICES                             | \$193,146   | \$181,379   | \$11,767 | See Regional Services Summary Changes |
|      | RURAL SERVICES                                | \$374,277   | \$346,767   | \$27,510 | See Rural Services Summary Changes    |
|      | SHARED SERVICES                               | \$141,434   | \$136,791   | \$4,643  | See Shared Services Summary Changes   |
| 8800 | CEMETERY - ELECTORAL AREA A                   | \$1,000     | \$1,000     | \$0      |                                       |
| 7870 | AREA A COMMUNITY PARKS                        | \$31,531    | \$23,701    | \$7,830  | Prior year reliance on surplus        |
| 9300 | ECONOMIC DEVELOPMENT - AREA A                 | \$11,233    | \$12,485    | -\$1,252 | Use of prior year surplus             |
| 1800 | FIRE PROTECTION - ANARCHIST MOUNTAIN          | \$219,383   | \$195,197   | \$24,186 | Fire Services Master Plan             |
| 7990 | GRANT-IN-AID AREA A                           | \$1,879     | \$3,500     | -\$1,621 | Use of prior year surplus             |
| 7860 | MUSEUM - AREA A                               | \$15,225    | \$15,224    | \$1      |                                       |
| 3810 | OSOYOOS SEWER PROJECT - AREA A                | \$15,601    | \$15,600    | \$1      |                                       |
| 7510 | RECREATION COMMISSION - AREA A                | \$61,420    | \$70,309    | -\$8,889 | Use of prior year surplus             |
| 3200 | REFUSE DISPOSAL - A                           | \$3,000     | \$3,000     | \$0      |                                       |
| 310  | ELECTORAL AREA A - RURAL PROJECTS             | \$16,422    | \$11,358    | \$5,064  | additional staffing allocation        |
| 0415 | VICTIM SERVICES AREA A                        | \$5,000     | \$5,000     | \$0      |                                       |
|      |                                               | \$1,090,552 | \$1,021,311 | \$69,241 |                                       |
|      |                                               |             |             |          |                                       |
|      | <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |             |             |          |                                       |
|      | RECYLCING/GARBAGE                             | \$114,125   | \$112,500   | \$1,625  | No fee increase                       |

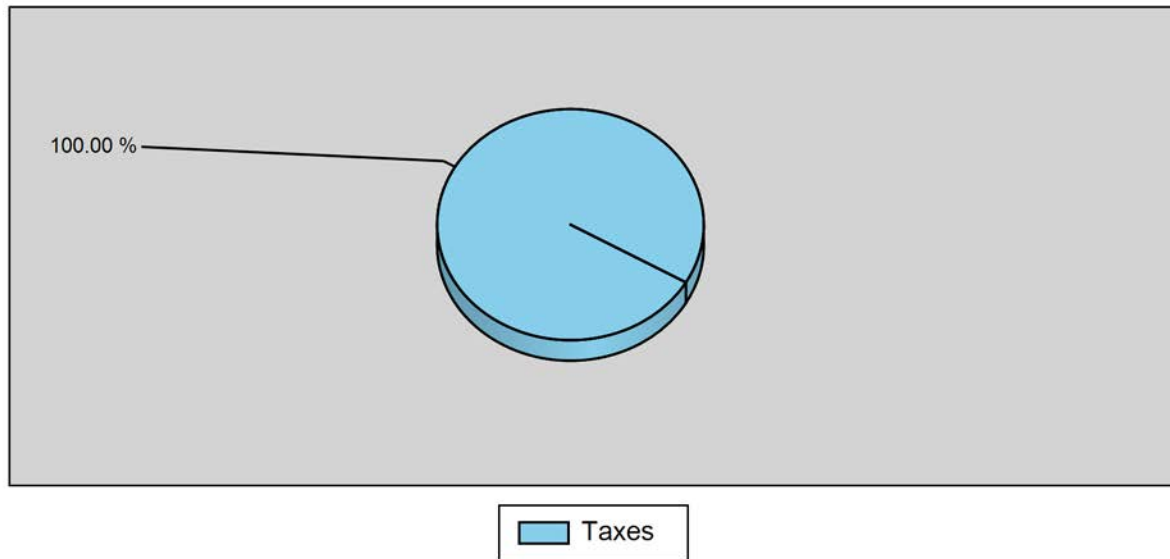
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: CEMETERY AREA A  
 Dept Number: 8800  
 Service Participants: Electoral Area A



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 1,000        | 1,000        | 0             |
| <b>Total Revenues:</b>     | <b>1,000</b> | <b>1,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contracts and Agreements   | 1,000        | 1,000        | 0             |
| <b>Total Expenditures:</b> | <b>1,000</b> | <b>1,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: CEMETERY AREA A  
 Dept Number: 8800  
 Service Participants: Electoral Area A



| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | 0            | 0            | 0            | 0            | 0            |
| Taxes                      | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| <b>Total Revenues:</b>     | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Contracts and Agreements   | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| <b>Total Expenditures:</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |



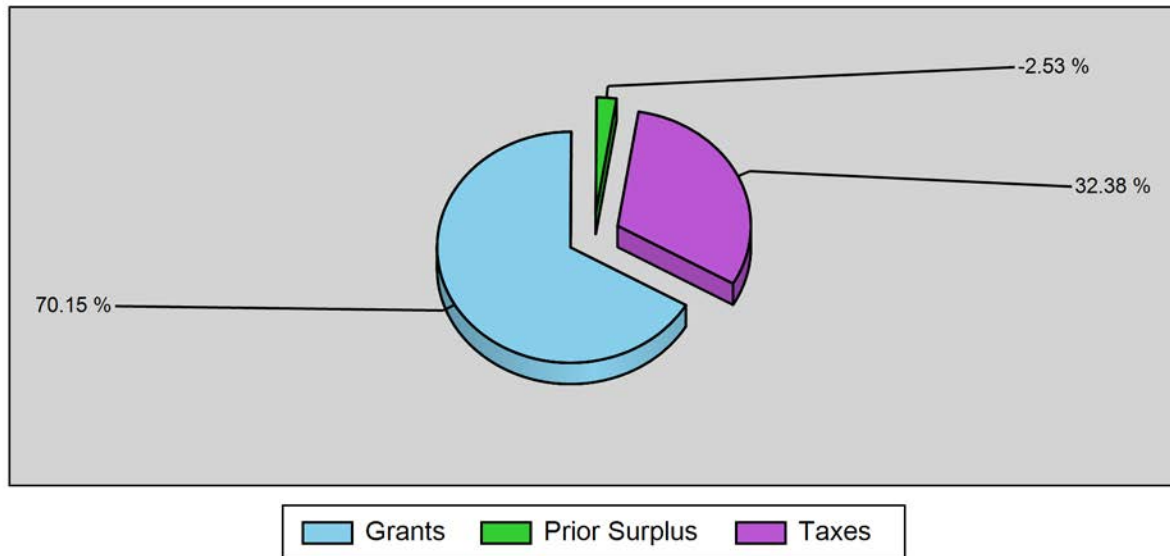
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: COMMUNITY PARKS AREA A  
Dept Number: 7870  
Service Participants: Electoral Area A



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 68,300        | 68,300        | 0             |
| Prior Surplus              | 6,000         | (2,465)       | (8,465)       |
| Taxes                      | 23,701        | 31,531        | 7,830         |
| <b>Total Revenues:</b>     | <b>98,001</b> | <b>97,366</b> | <b>(635)</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 939           | 976           | 37            |
| Capital and Equipment      | 2,600         | 2,640         | 40            |
| Contingency                | 1,000         | 1,000         | 0             |
| Contracts and Agreements   | 5,000         | 5,200         | 200           |
| Grant Expense              | 68,300        | 68,300        | 0             |
| Supplies                   | 2,500         | 2,540         | 40            |
| Travel                     | 4,000         | 4,500         | 500           |
| Wages and benefits         | 13,662        | 12,210        | (1,452)       |
| <b>Total Expenditures:</b> | <b>98,001</b> | <b>97,366</b> | <b>(635)</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: COMMUNITY PARKS AREA A  
 Dept Number: 7870  
 Service Participants: Electoral Area A



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 68,300        | 0             | 0             | 0             | 0             |
| Prior Surplus              | (2,465)       | 0             | 0             | 0             | 0             |
| Taxes                      | 31,531        | 29,575        | 30,068        | 31,302        | 30,551        |
| <b>Total Revenues:</b>     | <b>97,366</b> | <b>29,575</b> | <b>30,068</b> | <b>31,302</b> | <b>30,551</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 976           | 993           | 1,010         | 1,028         | 1,049         |
| Capital and Equipment      | 2,640         | 2,680         | 2,720         | 2,760         | 2,760         |
| Contingency                | 1,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Contracts and Agreements   | 5,200         | 5,400         | 5,600         | 5,800         | 5,800         |
| Grant Expense              | 68,300        | 0             | 0             | 0             | 0             |
| Operations                 | 0             | 0             | 0             | 1,000         | 0             |
| Supplies                   | 2,540         | 2,580         | 2,620         | 2,660         | 2,660         |
| Travel                     | 4,500         | 4,500         | 4,500         | 4,240         | 4,240         |
| Wages and benefits         | 12,210        | 12,422        | 12,618        | 12,814        | 13,042        |
| <b>Total Expenditures:</b> | <b>97,366</b> | <b>29,575</b> | <b>30,068</b> | <b>31,302</b> | <b>30,551</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

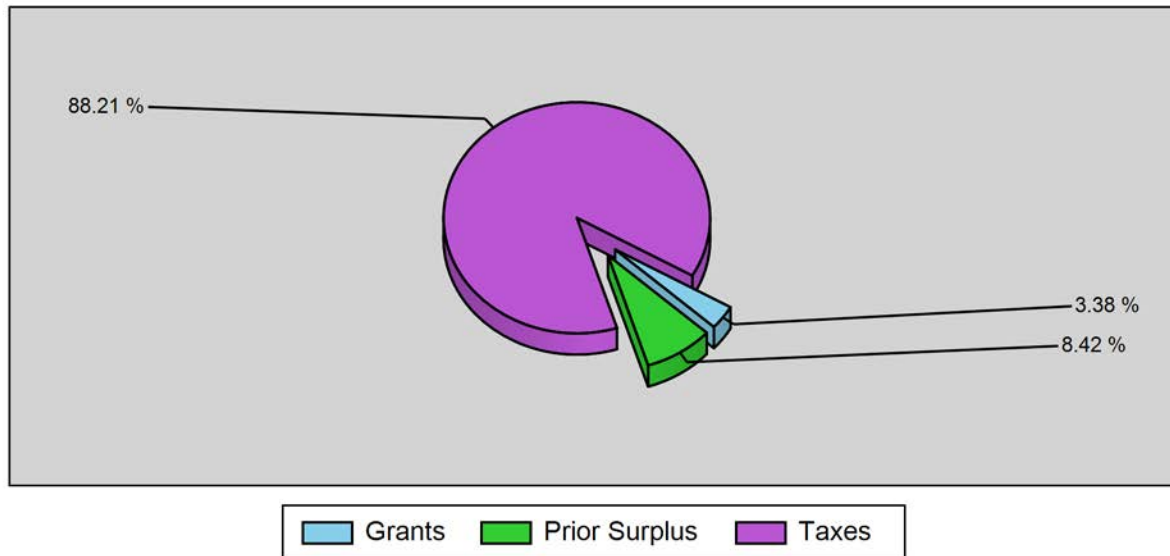
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: ECONOMIC DEVELOPMENT AREA A  
 Dept Number: 9300  
 Service Participants: Electoral Area A



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 0             | 430           | 430           |
| Prior Surplus              | 250           | 1,072         | 822           |
| Taxes                      | 12,485        | 11,233        | (1,252)       |
| <b>Total Revenues:</b>     | <b>12,735</b> | <b>12,735</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Grant in Aid               | 12,735        | 12,735        | 0             |
| <b>Total Expenditures:</b> | <b>12,735</b> | <b>12,735</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

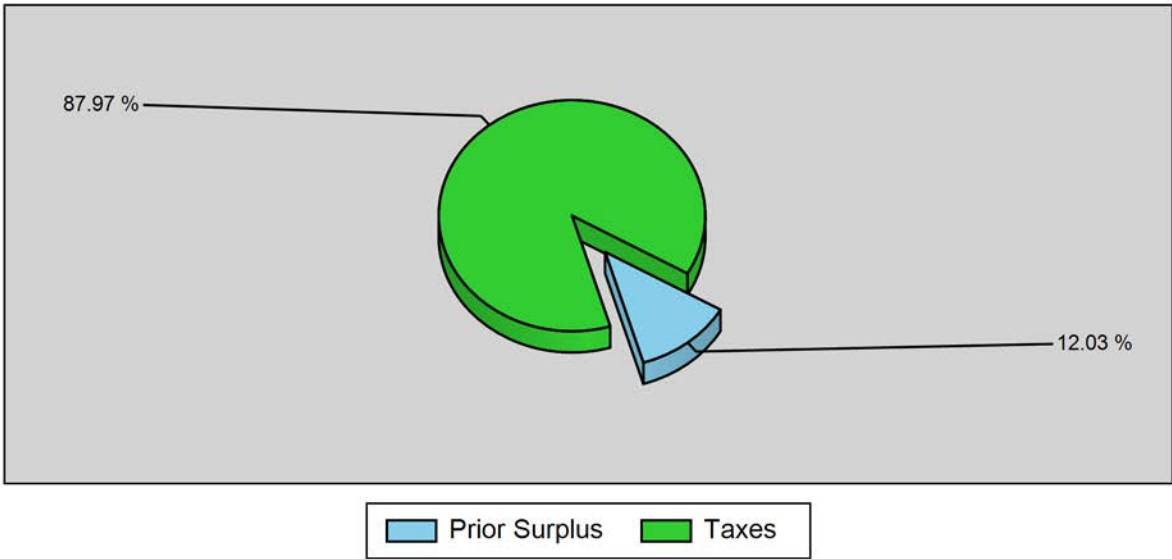
Service: ECONOMIC DEVELOPMENT AREA A  
 Dept Number: 9300  
 Service Participants: Electoral Area A



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 430           | 430           | 430           | 430           | 430           |
| Prior Surplus              | 1,072         | 1,400         | 1,800         | 2,100         | 2,500         |
| Taxes                      | 11,233        | 10,905        | 10,505        | 10,205        | 9,805         |
| <b>Total Revenues:</b>     | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant in Aid               | 12,735        | 12,735        | 12,735        | 12,735        | 12,735        |
| <b>Total Expenditures:</b> | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |



**Revenues By GL Category**



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE ANARCHIST MOUNTAIN

Dept Number: 1800

Service Participants: Defined Service Area V714



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Prior Surplus              | 36,270             | 30,000             | (6,270)              |
| Taxes                      | 195,197            | 219,383            | 24,186               |
| <b>Total Revenues:</b>     | <b>231,467</b>     | <b>249,383</b>     | <b>17,916</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 9,222              | 5,357              | (3,865)              |
| Capital and Equipment      | 24,000             | 22,100             | (1,900)              |
| Contracts and Agreements   | 0                  | 5,750              | 5,750                |
| Financing                  | 16,156             | 16,155             | (1)                  |
| Insurance                  | 10,596             | 11,942             | 1,346                |
| Legal                      | 1,500              | 1,600              | 100                  |
| Maintenance and Repairs    | 21,700             | 20,259             | (1,441)              |
| Operations                 | 1,300              | 1,300              | 0                    |
| Other Expense              | 2,695              | 1,000              | (1,695)              |
| Supplies                   | 3,500              | 2,600              | (900)                |
| Transfers                  | 36,900             | 36,000             | (900)                |
| Travel                     | 5,000              | 5,160              | 160                  |
| Utilities                  | 7,628              | 7,000              | (628)                |
| Wages and benefits         | 91,270             | 113,160            | 21,890               |
| <b>Total Expenditures:</b> | <b>231,467</b>     | <b>249,383</b>     | <b>17,916</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE ANARCHIST MOUNTAIN

Dept Number: 1800

Service Participants: Defined Service Area V714



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 30,000         | 0              | 0              | 0              | 0              |
| Taxes                      | 219,383        | 261,552        | 259,147        | 256,129        | 258,936        |
| <b>Total Revenues:</b>     | <b>249,383</b> | <b>261,552</b> | <b>259,147</b> | <b>256,129</b> | <b>258,936</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 5,357          | 5,477          | 5,583          | 5,714          | 5,833          |
| Capital and Equipment      | 22,100         | 22,321         | 22,544         | 22,771         | 22,997         |
| Contracts and Agreements   | 5,750          | 11,500         | 5,750          | 0              | 0              |
| Financing                  | 16,155         | 16,155         | 16,155         | 16,155         | 16,155         |
| Insurance                  | 11,942         | 12,152         | 12,364         | 12,580         | 12,831         |
| Legal                      | 1,600          | 1,616          | 1,632          | 1,648          | 1,665          |
| Maintenance and Repairs    | 20,259         | 20,462         | 20,666         | 20,873         | 21,082         |
| Operations                 | 1,300          | 1,313          | 1,326          | 1,339          | 1,353          |
| Other Expense              | 1,000          | 1,010          | 1,020          | 1,030          | 1,041          |
| Supplies                   | 2,600          | 2,626          | 2,652          | 2,678          | 2,706          |
| Transfers                  | 36,000         | 36,360         | 36,724         | 37,091         | 37,462         |
| Travel                     | 5,160          | 5,212          | 5,264          | 5,316          | 5,370          |
| Utilities                  | 7,000          | 7,070          | 7,141          | 7,212          | 7,284          |
| Wages and benefits         | 113,160        | 118,278        | 120,326        | 121,722        | 123,157        |
| <b>Total Expenditures:</b> | <b>249,383</b> | <b>261,552</b> | <b>259,147</b> | <b>256,129</b> | <b>258,936</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

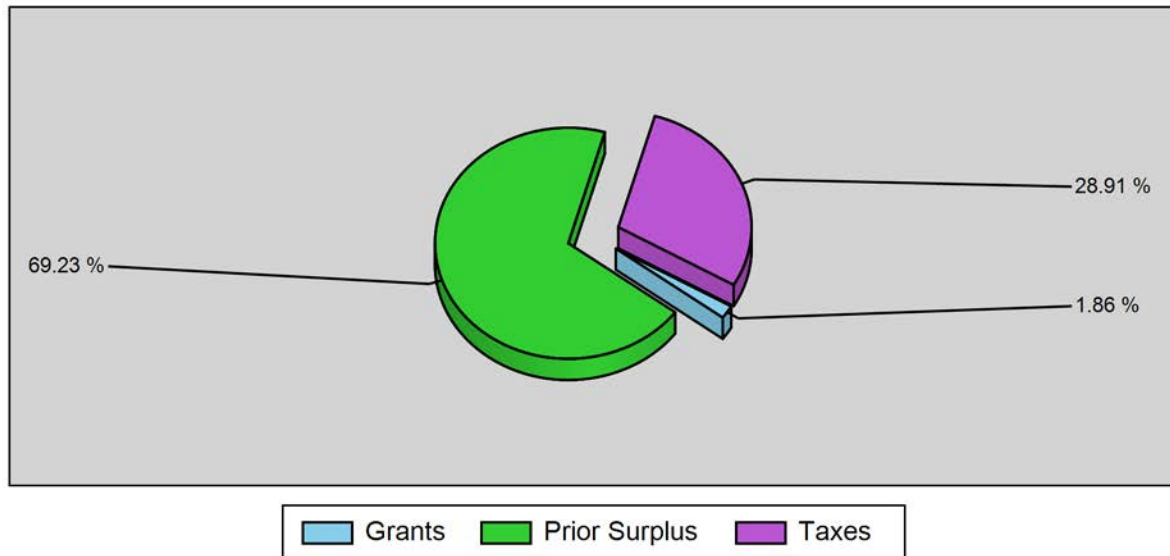
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA A  
 Dept Number: 7990  
 Service Participants: Electoral Area A



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Grants                     | 0            | 121          | 121           |
| Prior Surplus              | 3,000        | 4,500        | 1,500         |
| Taxes                      | 3,500        | 1,879        | (1,621)       |
| <b>Total Revenues:</b>     | <b>6,500</b> | <b>6,500</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Grant in Aid               | 6,500        | 6,500        | 0             |
| <b>Total Expenditures:</b> | <b>6,500</b> | <b>6,500</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA A  
 Dept Number: 7990  
 Service Participants: Electoral Area A



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Grants                     | 121          | 121          | 121          | 121          | 121          |
| Prior Surplus              | 4,500        | 879          | 379          | 0            | 0            |
| Taxes                      | 1,879        | 5,500        | 6,000        | 6,379        | 6,379        |
| <b>Total Revenues:</b>     | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Grant in Aid               | 6,500        | 6,500        | 6,500        | 6,500        | 6,500        |
| <b>Total Expenditures:</b> | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

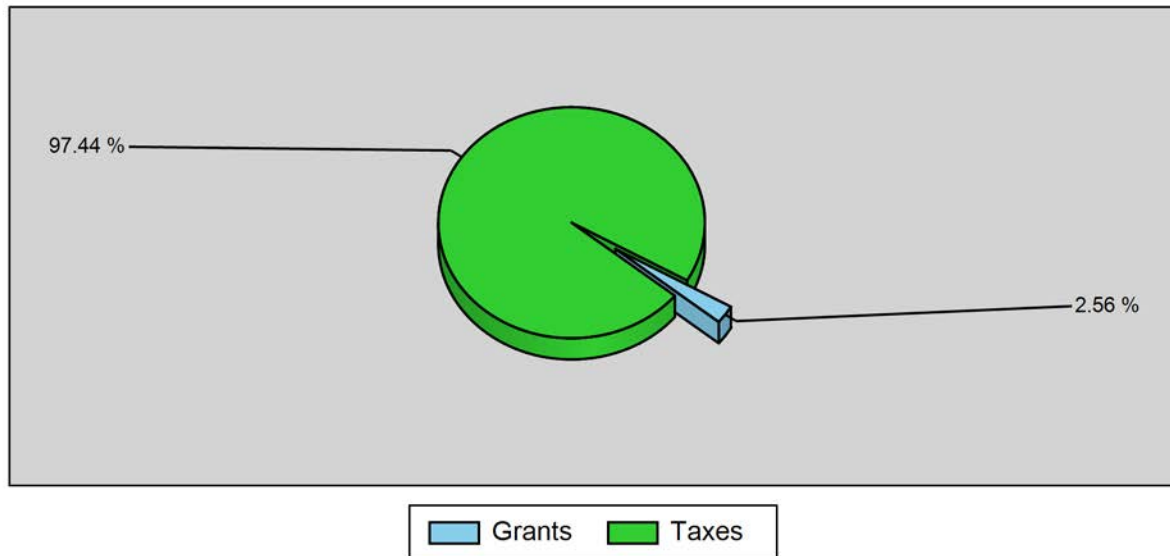
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: MUSEUM AREA A  
 Dept Number: 7860  
 Service Participants: Electoral Area A



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 400           | 400           | 0             |
| Taxes                      | 15,224        | 15,225        | 1             |
| <b>Total Revenues:</b>     | <b>15,624</b> | <b>15,625</b> | <b>1</b>      |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 624           | 625           | 1             |
| Contracts and Agreements   | 15,000        | 15,000        | 0             |
| <b>Total Expenditures:</b> | <b>15,624</b> | <b>15,625</b> | <b>1</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: MUSEUM AREA A  
 Dept Number: 7860  
 Service Participants: Electoral Area A



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 400           | 400           | 400           | 400           | 400           |
| Taxes                      | 15,225        | 15,236        | 15,247        | 15,258        | 15,271        |
| <b>Total Revenues:</b>     | <b>15,625</b> | <b>15,636</b> | <b>15,647</b> | <b>15,658</b> | <b>15,671</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 625           | 636           | 647           | 658           | 671           |
| Contracts and Agreements   | 15,000        | 15,000        | 15,000        | 15,000        | 15,000        |
| <b>Total Expenditures:</b> | <b>15,625</b> | <b>15,636</b> | <b>15,647</b> | <b>15,658</b> | <b>15,671</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

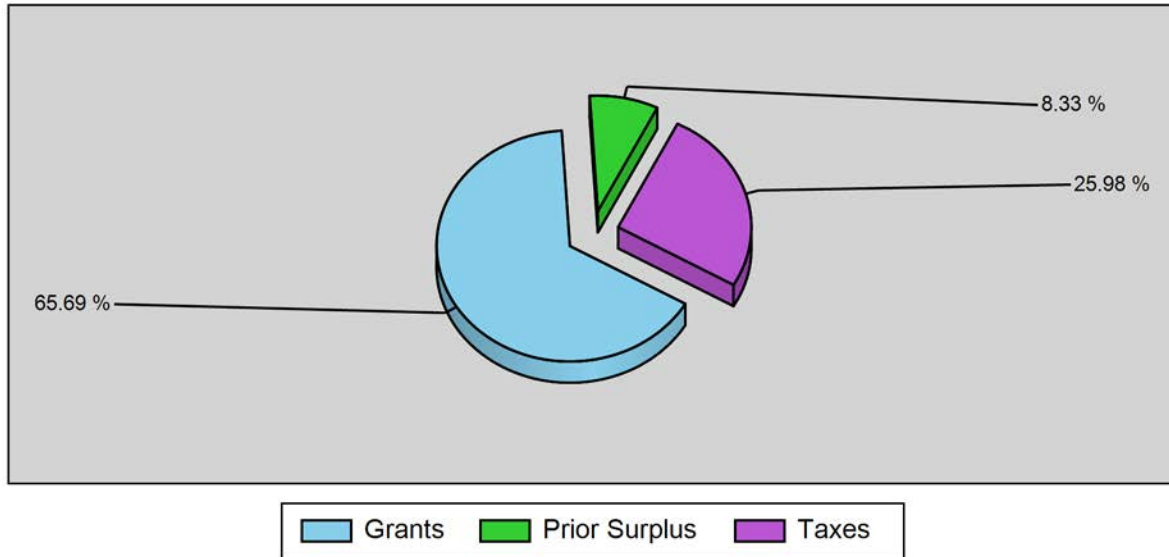
Service: OSOYOOS SEWER PROJECT AREA A

Dept Number: 3810

Service Participants: Specified Service Area P714 SRVA #47



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 39,438        | 39,438        | 0             |
| Prior Surplus              | 5,000         | 5,000         | 0             |
| Taxes                      | 15,600        | 15,601        | 1             |
| <b>Total Revenues:</b>     | <b>60,038</b> | <b>60,039</b> | <b>1</b>      |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 1,025         | 1,025         | 0             |
| Financing                  | 44,316        | 44,316        | 0             |
| Transfers                  | 14,697        | 14,698        | 1             |
| <b>Total Expenditures:</b> | <b>60,038</b> | <b>60,039</b> | <b>1</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OSOYOOS SEWER PROJECT AREA A

Dept Number: 3810

Service Participants: Specified Service Area P714 SRVA #47



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 39,438        | 39,438        | 39,438        | 39,438        | 39,438        |
| Prior Surplus              | 5,000         | 5,000         | 5,000         | 5,000         | 5,000         |
| Taxes                      | 15,601        | 15,600        | 15,601        | 15,601        | 15,600        |
| <b>Total Revenues:</b>     | <b>60,039</b> | <b>60,038</b> | <b>60,039</b> | <b>60,039</b> | <b>60,038</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 1,025         | 1,043         | 1,061         | 1,080         | 1,102         |
| Financing                  | 44,316        | 44,316        | 44,316        | 44,316        | 44,316        |
| Transfers                  | 14,698        | 14,679        | 14,662        | 14,643        | 14,620        |
| <b>Total Expenditures:</b> | <b>60,039</b> | <b>60,038</b> | <b>60,039</b> | <b>60,039</b> | <b>60,038</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

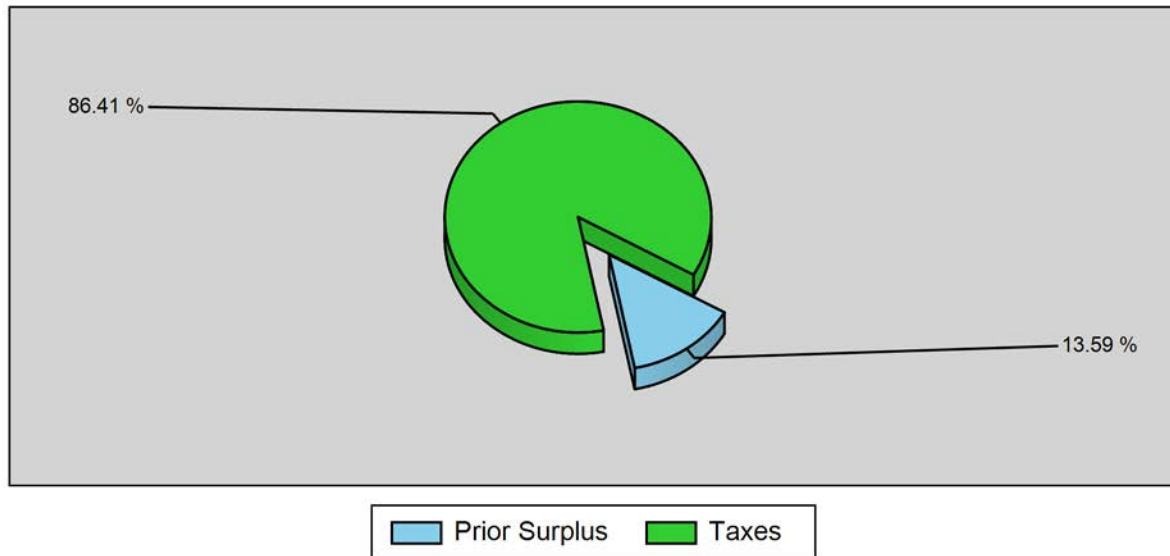
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION AREA A  
 Dept Number: 7510  
 Service Participants: Electoral Area A



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 0             | 9,657         | 9,657         |
| Taxes                      | 70,309        | 61,420        | (8,889)       |
| <b>Total Revenues:</b>     | <b>70,309</b> | <b>71,077</b> | <b>768</b>    |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 550           | 550           | 0             |
| Contracts and Agreements   | 69,759        | 70,527        | 768           |
| <b>Total Expenditures:</b> | <b>70,309</b> | <b>71,077</b> | <b>768</b>    |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION AREA A  
Dept Number: 7510  
Service Participants: Electoral Area A



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 9,657         | 0             | 0             | 0             | 0             |
| Taxes                      | 61,420        | 71,863        | 72,657        | 72,667        | 72,679        |
| <b>Total Revenues:</b>     | <b>71,077</b> | <b>71,863</b> | <b>72,657</b> | <b>72,667</b> | <b>72,679</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 550           | 560           | 570           | 580           | 592           |
| Contracts and Agreements   | 70,527        | 71,303        | 72,087        | 72,087        | 72,087        |
| <b>Total Expenditures:</b> | <b>71,077</b> | <b>71,863</b> | <b>72,657</b> | <b>72,667</b> | <b>72,679</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

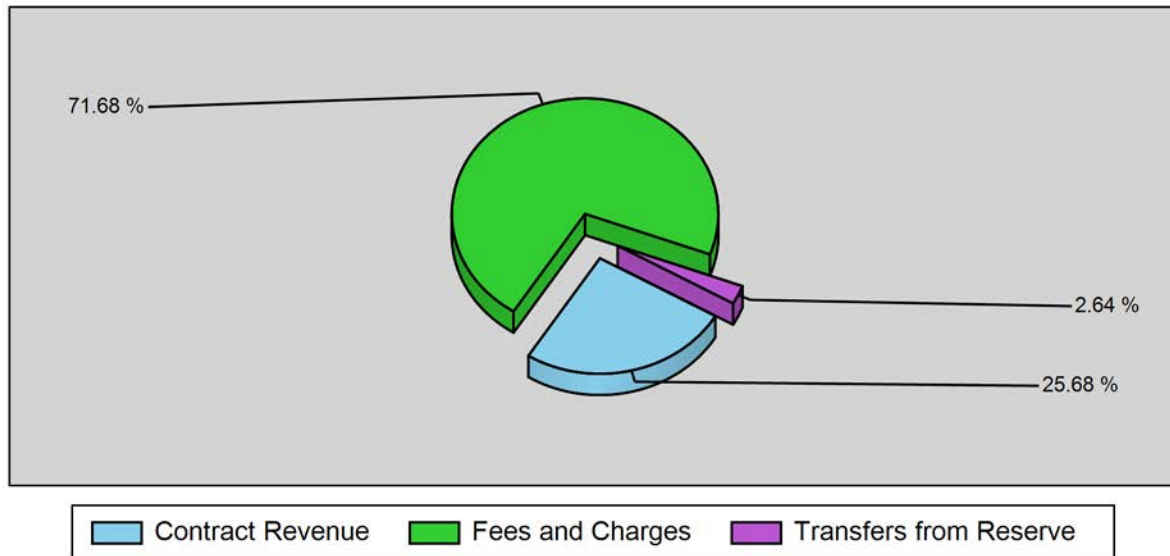
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA A  
 Dept Number: 3520  
 Service Participants: Electoral Area A



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 41,000         | 41,000         | 0             |
| Fees and Charges           | 112,800        | 114,425        | 1,625         |
| Transfers from Reserve     | 2,343          | 4,213          | 1,870         |
| <b>Total Revenues:</b>     | <b>156,143</b> | <b>159,638</b> | <b>3,495</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 8,220          | 8,287          | 67            |
| Advertising                | 2,561          | 2,600          | 39            |
| Contracts and Agreements   | 90,078         | 92,804         | 2,726         |
| Insurance                  | 871            | 750            | (121)         |
| Legal                      | 185            | 185            | 0             |
| Operations                 | 39,512         | 39,512         | 0             |
| Supplies                   | 230            | 230            | 0             |
| Transfers                  | 1,286          | 1,286          | 0             |
| Travel                     | 1,800          | 1,800          | 0             |
| Wages and benefits         | 11,400         | 12,184         | 784           |
| <b>Total Expenditures:</b> | <b>156,143</b> | <b>159,638</b> | <b>3,495</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA A  
 Dept Number: 3520  
 Service Participants: Electoral Area A



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 41,000         | 41,000         | 41,000         | 41,000         | 41,000         |
| Fees and Charges           | 114,425        | 114,425        | 118,910        | 118,910        | 123,555        |
| Transfers from Reserve     | 4,213          | 9,747          | 7,603          | 10,019         | 7,881          |
| <b>Total Revenues:</b>     | <b>159,638</b> | <b>165,172</b> | <b>167,513</b> | <b>169,929</b> | <b>172,436</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 8,287          | 8,464          | 8,625          | 8,818          | 8,900          |
| Advertising                | 2,600          | 2,600          | 2,600          | 2,600          | 2,600          |
| Contracts and Agreements   | 92,804         | 97,919         | 99,877         | 101,876        | 103,912        |
| Insurance                  | 750            | 763            | 776            | 790            | 934            |
| Legal                      | 185            | 185            | 185            | 185            | 185            |
| Operations                 | 39,512         | 39,512         | 39,512         | 39,512         | 39,512         |
| Supplies                   | 230            | 230            | 230            | 230            | 230            |
| Transfers                  | 1,286          | 1,286          | 1,286          | 1,286          | 1,286          |
| Travel                     | 1,800          | 1,800          | 1,800          | 1,800          | 1,800          |
| Wages and benefits         | 12,184         | 12,413         | 12,622         | 12,832         | 13,077         |
| <b>Total Expenditures:</b> | <b>159,638</b> | <b>165,172</b> | <b>167,513</b> | <b>169,929</b> | <b>172,436</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

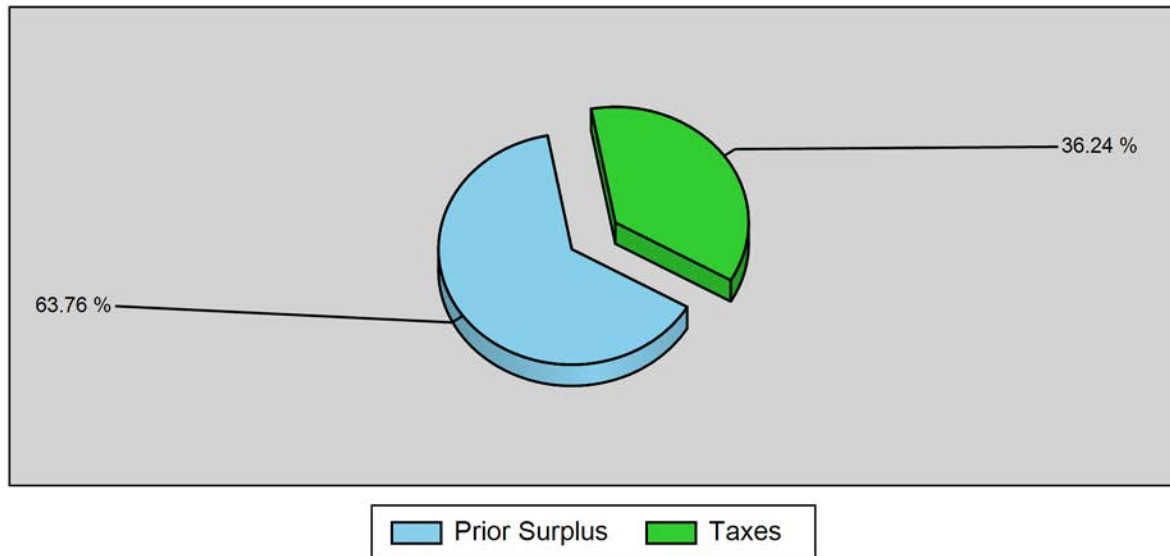
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | 6,000        | 5,278        | (722)         |
| Taxes                      | 3,000        | 3,000        | 0             |
| <b>Total Revenues:</b>     | <b>9,000</b> | <b>8,278</b> | <b>(722)</b>  |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 500          | 475          | (25)          |
| Contingency                | 2,000        | 1,000        | (1,000)       |
| Operations                 | 4,000        | 5,000        | 1,000         |
| Transfers                  | 2,500        | 1,803        | (697)         |
| <b>Total Expenditures:</b> | <b>9,000</b> | <b>8,278</b> | <b>(722)</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | 5,278        | 0            | 0            | 0            | 0            |
| Taxes                      | 3,000        | 6,485        | 6,495        | 6,505        | 6,515        |
| <b>Total Revenues:</b>     | <b>8,278</b> | <b>6,485</b> | <b>6,495</b> | <b>6,505</b> | <b>6,515</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 475          | 485          | 495          | 505          | 515          |
| Contingency                | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| Operations                 | 5,000        | 5,000        | 5,000        | 5,000        | 5,000        |
| Transfers                  | 1,803        | 0            | 0            | 0            | 0            |
| <b>Total Expenditures:</b> | <b>8,278</b> | <b>6,485</b> | <b>6,495</b> | <b>6,505</b> | <b>6,515</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

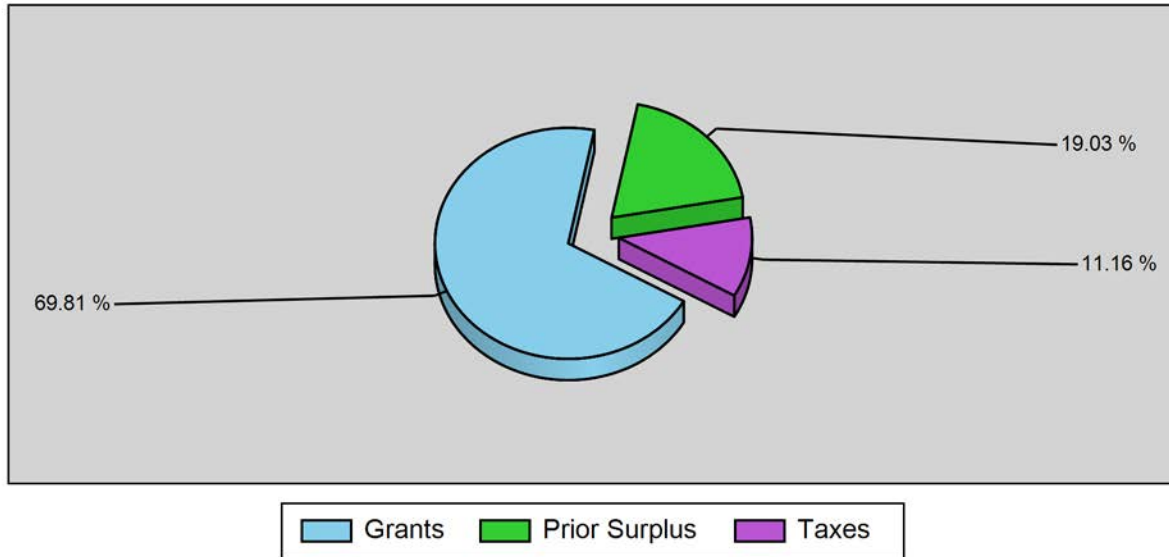
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA A  
Dept Number: 0310  
Service Participants: Electoral Area A



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change    |
|----------------------------|----------------|----------------|------------------|
| <b>Revenues</b>            |                |                |                  |
| Grants                     | 300,000        | 102,714        | (197,286)        |
| Prior Surplus              | 15,000         | 28,000         | 13,000           |
| Taxes                      | 11,358         | 16,422         | 5,064            |
| <b>Total Revenues:</b>     | <b>326,358</b> | <b>147,136</b> | <b>(179,222)</b> |
| <b>Expenditures</b>        |                |                |                  |
| Administration             | 1,312          | 1,378          | 66               |
| Contingency                | 10,000         | 28,000         | 18,000           |
| Contracts and Agreements   | 0              | 2,944          | 2,944            |
| Grant Expense              | 300,000        | 102,714        | (197,286)        |
| Projects                   | 5,623          | 400            | (5,223)          |
| Travel                     | 6,000          | 6,000          | 0                |
| Wages and benefits         | 3,423          | 5,700          | 2,277            |
| <b>Total Expenditures:</b> | <b>326,358</b> | <b>147,136</b> | <b>(179,222)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>         |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA A  
 Dept Number: 0310  
 Service Participants: Electoral Area A



| 5 Year Forecast            | 2018           | 2019          | 2020          | 2021          | 2022          |
|----------------------------|----------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |                |               |               |               |               |
| Grants                     | 102,714        | 0             | 0             | 0             | 0             |
| Prior Surplus              | 28,000         | 20,000        | 20,000        | 20,000        | 20,000        |
| Taxes                      | 16,422         | 13,617        | 13,744        | 13,877        | 14,027        |
| <b>Total Revenues:</b>     | <b>147,136</b> | <b>33,617</b> | <b>33,744</b> | <b>33,877</b> | <b>34,027</b> |
| <b>Expenditures</b>        |                |               |               |               |               |
| Administration             | 1,378          | 1,402         | 1,427         | 1,452         | 1,481         |
| Contingency                | 28,000         | 20,000        | 20,000        | 20,000        | 20,000        |
| Contracts and Agreements   | 2,944          | 0             | 0             | 0             | 0             |
| Grant Expense              | 102,714        | 0             | 0             | 0             | 0             |
| Projects                   | 400            | 400           | 400           | 400           | 400           |
| Travel                     | 6,000          | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 5,700          | 5,815         | 5,917         | 6,025         | 6,146         |
| <b>Total Expenditures:</b> | <b>147,136</b> | <b>33,617</b> | <b>33,744</b> | <b>33,877</b> | <b>34,027</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

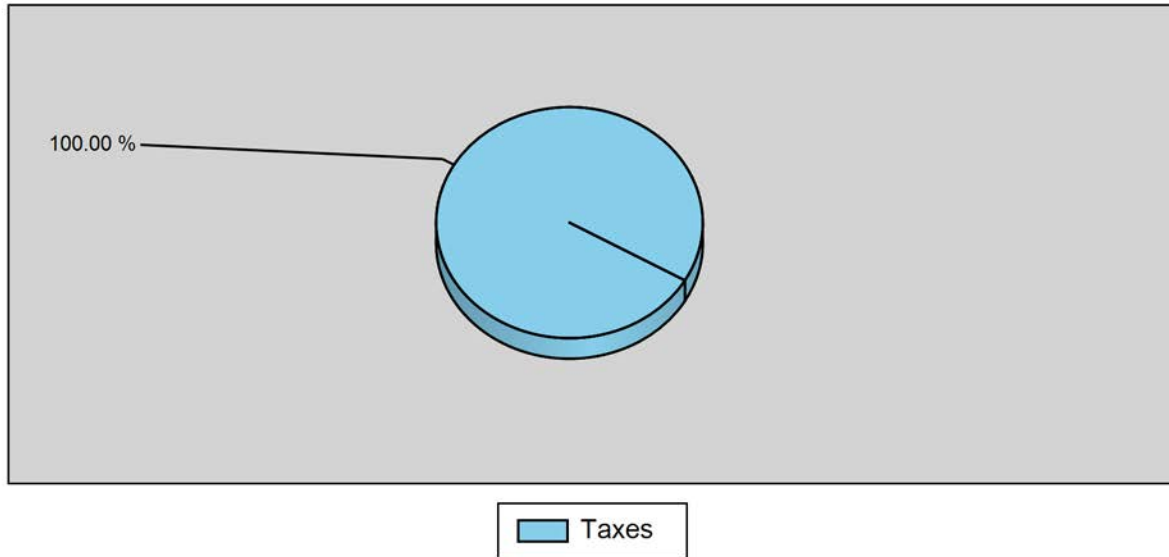
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: VICTIM SERVICES AREA A  
 Dept Number: 0415  
 Service Participants: ELECTORAL AREA A



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 5,000        | 5,000        | 0             |
| <b>Total Revenues:</b>     | <b>5,000</b> | <b>5,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contracts and Agreements   | 5,000        | 5,000        | 0             |
| <b>Total Expenditures:</b> | <b>5,000</b> | <b>5,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 5,000        | 5,000        | 5,000        | 5,000        | 5,000        |
| <b>Total Revenues:</b>     | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Contracts and Agreements   | 5,000        | 5,000        | 5,000        | 5,000        | 5,000        |
| <b>Total Expenditures:</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

## ELECTORAL AREA “B”

|                                    |      |     |
|------------------------------------|------|-----|
| • Area B Requisition               |      | 170 |
| • Summary Information              |      | 171 |
| • Area B Community Parks           | 7580 | 172 |
| • Grant in Aid Area B              | 7930 | 174 |
| • Recycling/ Garbage Pickup Area B | 3530 | 176 |
| • Rural Projects Area B            | 0320 | 178 |

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

**ELECTORAL AREA B**  
**(CAWSTON)**

|                                                                         | <u>2018</u>       | <u>2017</u>       | <u>NET</u><br><u>CHANGE</u> | <u>%</u><br><u>CHANGE</u> |
|-------------------------------------------------------------------------|-------------------|-------------------|-----------------------------|---------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                   |                   |                             |                           |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 8,659          | \$ 8,069          | \$ 590                      |                           |
| ANIMAL CONTROL                                                          | 2,882             | 3,304             | (422)                       |                           |
| DESTRUCTION OF PESTS                                                    | 70                | 66                | 4                           |                           |
| ELECTORAL AREA ADMINISTRATION                                           | 31,481            | 29,312            | 2,169                       |                           |
| ELECTORAL AREA PLANNING                                                 | 23,427            | 23,816            | (389)                       |                           |
| EMERGENCY PLANNING                                                      | 1,578             | 1,318             | 260                         |                           |
| GENERAL GOVERNMENT                                                      | 8,405             | 9,240             | (835)                       |                           |
| HERITAGE (Subregional)                                                  | 139               | 137               | 2                           |                           |
| ILLEGAL DUMPING                                                         | 220               | 65                | 155                         |                           |
| NUISANCE CONTROL                                                        | 176               | 188               | (12)                        |                           |
| NOXIOUS WEEDS                                                           | 323               | 302               | 21                          |                           |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 246               | 264               | (18)                        |                           |
| REGIONAL TRAILS                                                         | 1,834             | 1,950             | (116)                       |                           |
| SOLID WASTE MANAGEMENT PLAN                                             | 1,030             | 1,100             | (70)                        |                           |
| STERILE INSECT RELEASE                                                  | 1,560             | 1,521             | 39                          |                           |
| SUBDIVISION SERVICING                                                   | 3,313             | 2,395             | 918                         |                           |
| <b>Subtotal</b>                                                         | <b>85,344</b>     | <b>83,047</b>     | <b>2,297</b>                | <b>2.77%</b>              |
| <b><u>Village &amp; Regional Director determine budget</u></b>          |                   |                   |                             |                           |
| ECONOMIC DEVELOPMENT                                                    | -                 | -                 | -                           |                           |
| KEREMEOS & DIST. REC. FACILITY - IMPR ONLY                              | 29,424            | 24,716            | 4,708                       |                           |
| REFUSE DISPOSAL - IMPR ONLY                                             | 62,550            | 63,563            | (1,013)                     |                           |
| SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE                           | 10,000            | 10,000            | -                           |                           |
| SWIMMING POOL - IMPR ONLY                                               | 12,018            | 11,795            | 223                         |                           |
| <b>Subtotal</b>                                                         | <b>113,992</b>    | <b>110,074</b>    | <b>3,918</b>                | <b>3.56%</b>              |
| <b><u>Regional Director determines budget</u></b>                       |                   |                   |                             |                           |
| COMMUNITY PARKS                                                         | 24,394            | 20,842            | 3,552                       |                           |
| GRANT IN AID                                                            | 6,001             | 5,123             | 878                         |                           |
| RURAL PROJECTS                                                          | 20,427            | 17,737            | 2,690                       |                           |
| <b>Subtotal</b>                                                         | <b>50,822</b>     | <b>43,702</b>     | <b>7,120</b>                | <b>16.29%</b>             |
| <b>SUBTOTAL</b>                                                         | <b>250,158</b>    | <b>236,823</b>    | <b>13,335</b>               | <b>5.63%</b>              |
| <b><u>Service Areas</u></b>                                             |                   |                   |                             |                           |
| FIRE PROTECTION                                                         | 151,253           | 124,568           | 26,685                      |                           |
| MOSQUITO CONTROL Impr. Only                                             | 40,969            | 30,488            | 10,481                      |                           |
| OKANAGAN REGIONAL LIBRARY                                               | 23,707            | 25,553            | (1,846)                     |                           |
| STERILE INSECT RELEASE                                                  | 129,477           | 123,010           | 6,467                       |                           |
| <b>Subtotal</b>                                                         | <b>345,407</b>    | <b>303,619</b>    | <b>41,788</b>               | <b>13.76%</b>             |
| <b>TOTAL</b>                                                            | <b>\$ 595,565</b> | <b>\$ 540,442</b> | <b>\$ 55,123</b>            | <b>10.20%</b>             |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 3.15</b>    | <b>\$ 2.99</b>    | <b>\$ 0.16</b>              |                           |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 693.79</b>  | <b>\$ 622.21</b>  | <b>\$ 71.58</b>             |                           |

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

|      | AREA B                                        | 2018      | 2017      | CHANGE   | EXPLANATION                               |
|------|-----------------------------------------------|-----------|-----------|----------|-------------------------------------------|
|      |                                               |           |           |          |                                           |
|      | REGIONAL SERVICES                             | \$153,648 | \$147,164 | \$6,484  | See Regional Services Summary Changes     |
|      | RURAL SERVICES                                | \$125,849 | \$114,934 | \$10,915 | See Rural Services Summary Changes        |
|      | SHARED SERVICES                               | \$264,663 | \$234,642 | \$30,021 | See Shared Services Summary Changes       |
| 7580 | AREA B COMMUNITY PARKS                        | \$24,394  | \$20,842  | \$3,552  | additional staffing allocation            |
| 7930 | GRANT-IN AID AREA B                           | \$6,001   | \$5,123   | \$878    |                                           |
| 320  | ELECTORAL AREA B - RURAL PROJECTS             | \$20,427  | \$17,737  | \$2,690  | Prior year reliance on prior year surplus |
|      |                                               | \$594,982 | \$540,442 | \$54,539 |                                           |
|      | <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |           |           |          |                                           |
|      | RECYCLING/GARBAGE AREA B                      | \$59,000  | \$58,750  | \$250    |                                           |

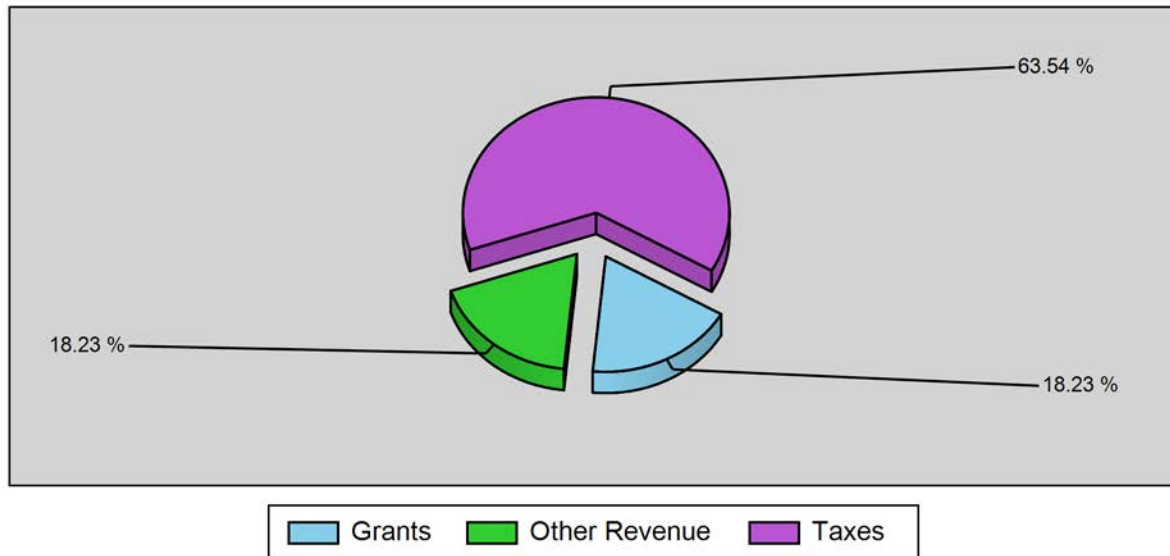
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: COMMUNITY PARKS AREA B  
Dept Number: 7580  
Service Participants: Electoral Area B



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change  |
|----------------------------|---------------|---------------|----------------|
| <b>Revenues</b>            |               |               |                |
| Grants                     | 16,000        | 7,000         | (9,000)        |
| Other Revenue              | 4,400         | 7,000         | 2,600          |
| Taxes                      | 20,842        | 24,394        | 3,552          |
| <b>Total Revenues:</b>     | <b>41,242</b> | <b>38,394</b> | <b>(2,848)</b> |
| <b>Expenditures</b>        |               |               |                |
| Administration             | 638           | 670           | 32             |
| Capital and Equipment      | 1,500         | 6,100         | 4,600          |
| Contracts and Agreements   | 16,200        | 1,500         | (14,700)       |
| Grant Expense              | 16,000        | 7,000         | (9,000)        |
| Insurance                  | 175           | 150           | (25)           |
| Supplies                   | 2,300         | 2,400         | 100            |
| Transfers                  | 500           | 1,000         | 500            |
| Travel                     | 1,000         | 3,000         | 2,000          |
| Wages and benefits         | 2,929         | 16,574        | 13,645         |
| <b>Total Expenditures:</b> | <b>41,242</b> | <b>38,394</b> | <b>(2,848)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: COMMUNITY PARKS AREA B  
 Dept Number: 7580  
 Service Participants: Electoral Area B



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 7,000         | 0             | 0             | 0             | 0             |
| Other Revenue              | 7,000         | 0             | 0             | 0             | 0             |
| Prior Surplus              | 0             | 0             | 0             | 0             | 0             |
| Taxes                      | 24,394        | 43,935        | 44,377        | 44,950        | 45,387        |
| <b>Total Revenues:</b>     | <b>38,394</b> | <b>43,935</b> | <b>44,377</b> | <b>44,950</b> | <b>45,387</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 670           | 682           | 694           | 706           | 692           |
| Capital and Equipment      | 6,100         | 4,100         | 4,100         | 4,300         | 4,300         |
| Contracts and Agreements   | 1,500         | 17,700        | 17,800        | 17,800        | 17,900        |
| Grant Expense              | 7,000         | 0             | 0             | 0             | 0             |
| Insurance                  | 150           | 153           | 156           | 183           | 187           |
| Supplies                   | 2,400         | 2,400         | 2,400         | 2,400         | 2,400         |
| Transfers                  | 1,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Travel                     | 3,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Wages and benefits         | 16,574        | 16,900        | 17,227        | 17,561        | 17,909        |
| <b>Total Expenditures:</b> | <b>38,394</b> | <b>43,935</b> | <b>44,377</b> | <b>44,950</b> | <b>45,388</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>1</b>      |

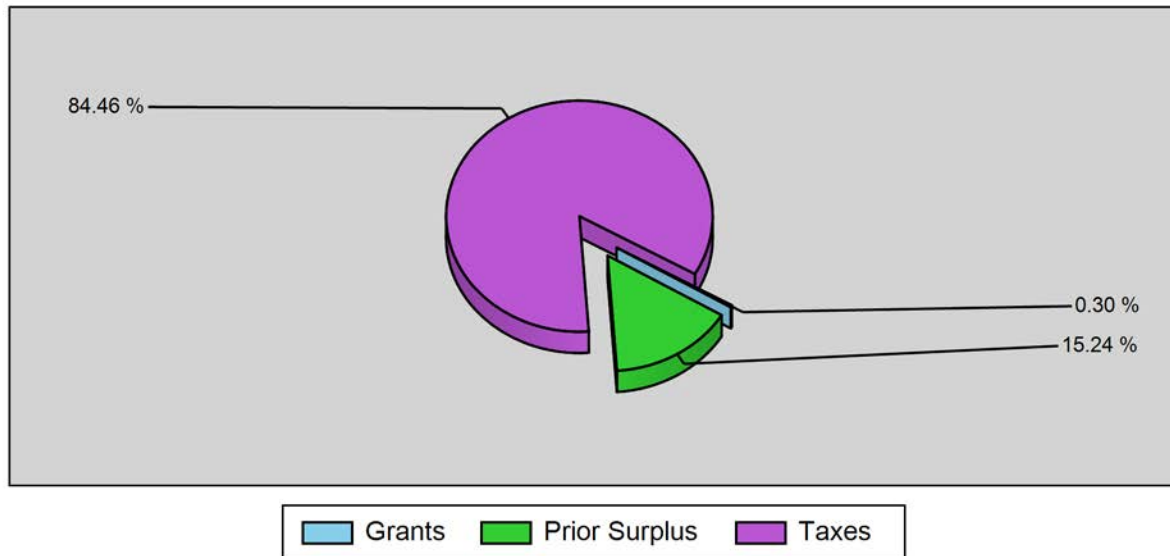
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount  | Budget Change  |
|----------------------------|---------------|--------------|----------------|
| <b>Revenues</b>            |               |              |                |
| Grants                     | 0             | 21           | 21             |
| Prior Surplus              | 8,000         | 1,083        | (6,917)        |
| Taxes                      | 5,123         | 6,001        | 878            |
| <b>Total Revenues:</b>     | <b>13,123</b> | <b>7,105</b> | <b>(6,018)</b> |
| <b>Expenditures</b>        |               |              |                |
| Contracts and Agreements   | 2,000         | 2,000        | 0              |
| Grant in Aid               | 11,000        | 5,000        | (6,000)        |
| Insurance                  | 123           | 105          | (18)           |
| <b>Total Expenditures:</b> | <b>13,123</b> | <b>7,105</b> | <b>(6,018)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>     | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>   | <b>2020</b>   | <b>2021</b>  | <b>2022</b>   |
|----------------------------|--------------|---------------|---------------|--------------|---------------|
| <b>Revenues</b>            |              |               |               |              |               |
| Grants                     | 21           | 21            | 21            | 21           | 21            |
| Prior Surplus              | 1,083        | 5,000         | 5,000         | 4,000        | 5,000         |
| Taxes                      | 6,001        | 5,086         | 5,088         | 5,090        | 5,092         |
| <b>Total Revenues:</b>     | <b>7,105</b> | <b>10,107</b> | <b>10,109</b> | <b>9,111</b> | <b>10,113</b> |
| <b>Expenditures</b>        |              |               |               |              |               |
| Contracts and Agreements   | 2,000        | 2,000         | 2,000         | 2,000        | 2,000         |
| Grant in Aid               | 5,000        | 8,000         | 8,000         | 7,000        | 8,000         |
| Insurance                  | 105          | 107           | 109           | 111          | 113           |
| <b>Total Expenditures:</b> | <b>7,105</b> | <b>10,107</b> | <b>10,109</b> | <b>9,111</b> | <b>10,113</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>      | <b>0</b>      | <b>0</b>     | <b>0</b>      |

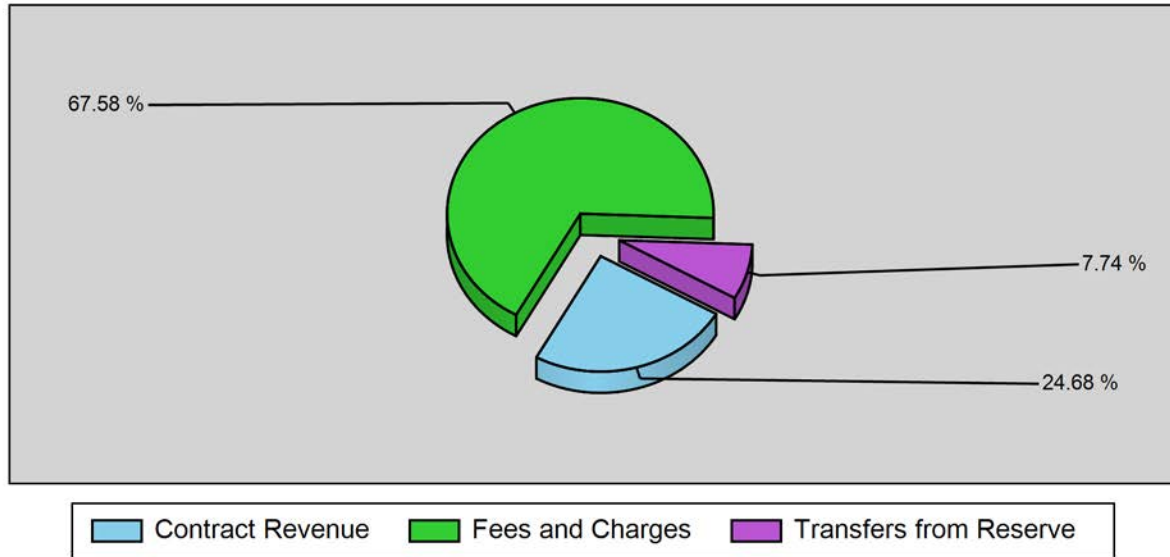
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants: Electoral Area B



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Contract Revenue           | 21,600        | 21,600        | 0             |
| Fees and Charges           | 58,900        | 59,150        | 250           |
| Transfers from Reserve     | 391           | 6,772         | 6,381         |
| <b>Total Revenues:</b>     | <b>80,891</b> | <b>87,522</b> | <b>6,631</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 4,427         | 4,556         | 129           |
| Advertising                | 1,286         | 1,290         | 4             |
| Contracts and Agreements   | 48,998        | 51,123        | 2,125         |
| Insurance                  | 436           | 375           | (61)          |
| Legal                      | 101           | 110           | 9             |
| Operations                 | 18,056        | 22,000        | 3,944         |
| Supplies                   | 132           | 140           | 8             |
| Transfers                  | 638           | 640           | 2             |
| Travel                     | 890           | 890           | 0             |
| Wages and benefits         | 5,927         | 6,398         | 471           |
| <b>Total Expenditures:</b> | <b>80,891</b> | <b>87,522</b> | <b>6,631</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants: Electoral Area B



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Contract Revenue           | 21,600        | 21,600        | 21,600        | 21,600        | 21,600        |
| Fees and Charges           | 59,150        | 59,150        | 61,510        | 61,510        | 63,870        |
| Transfers from Reserve     | 6,772         | 10,982        | 9,929         | 11,276        | 10,210        |
| <b>Total Revenues:</b>     | <b>87,522</b> | <b>91,732</b> | <b>93,039</b> | <b>94,386</b> | <b>95,680</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 4,556         | 4,653         | 4,741         | 4,847         | 4,793         |
| Advertising                | 1,290         | 1,290         | 1,290         | 1,290         | 1,290         |
| Contracts and Agreements   | 51,123        | 55,108        | 56,210        | 57,334        | 58,481        |
| Insurance                  | 375           | 382           | 389           | 396           | 468           |
| Legal                      | 110           | 110           | 110           | 110           | 110           |
| Operations                 | 22,000        | 22,000        | 22,000        | 22,000        | 22,000        |
| Supplies                   | 140           | 140           | 140           | 140           | 140           |
| Transfers                  | 640           | 640           | 640           | 640           | 640           |
| Travel                     | 890           | 890           | 890           | 890           | 890           |
| Wages and benefits         | 6,398         | 6,519         | 6,629         | 6,739         | 6,868         |
| <b>Total Expenditures:</b> | <b>87,522</b> | <b>91,732</b> | <b>93,039</b> | <b>94,386</b> | <b>95,680</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

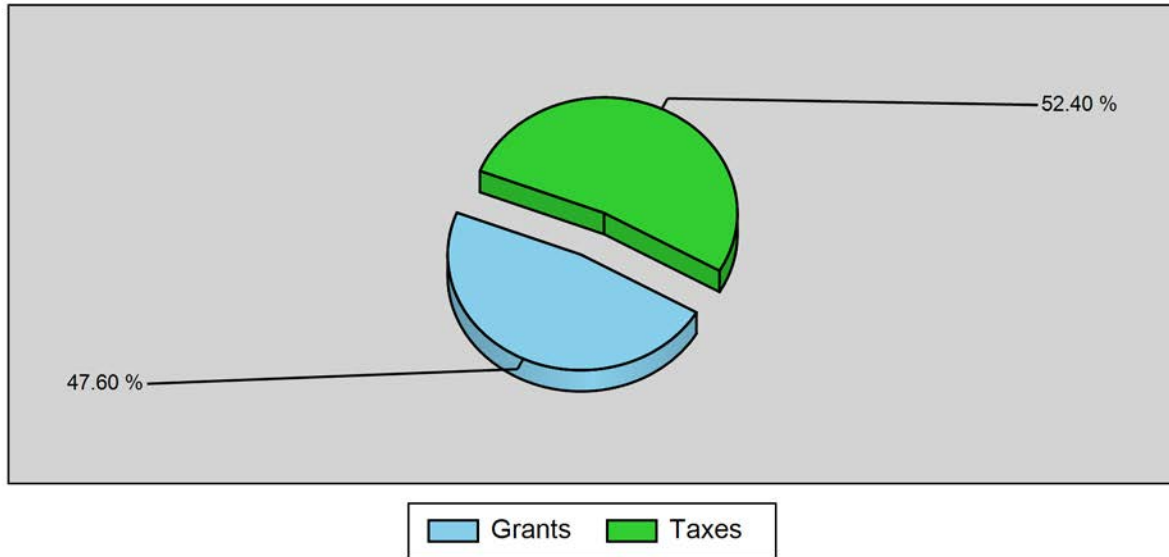
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 0             | 18,553        | 18,553        |
| Prior Surplus              | 1,491         | 0             | (1,491)       |
| Taxes                      | 17,737        | 20,427        | 2,690         |
| <b>Total Revenues:</b>     | <b>19,228</b> | <b>38,980</b> | <b>19,752</b> |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 1,794         | 1,704         | (90)          |
| Advertising                | 500           | 500           | 0             |
| Contingency                | 5,000         | 5,000         | 0             |
| Contracts and Agreements   | 0             | 1,679         | 1,679         |
| Grant Expense              | 0             | 18,553        | 18,553        |
| Travel                     | 6,000         | 6,000         | 0             |
| Wages and benefits         | 5,934         | 5,544         | (390)         |
| <b>Total Expenditures:</b> | <b>19,228</b> | <b>38,980</b> | <b>19,752</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 18,553        | 0             | 0             | 0             | 0             |
| Prior Surplus              | 0             | 0             | 0             | 0             | 0             |
| Taxes                      | 20,427        | 18,889        | 19,018        | 19,155        | 19,310        |
| <b>Total Revenues:</b>     | <b>38,980</b> | <b>18,889</b> | <b>19,018</b> | <b>19,155</b> | <b>19,310</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 1,704         | 1,734         | 1,764         | 1,795         | 1,831         |
| Advertising                | 500           | 500           | 500           | 500           | 500           |
| Contingency                | 5,000         | 5,000         | 5,000         | 5,000         | 5,000         |
| Contracts and Agreements   | 1,679         | 0             | 0             | 0             | 0             |
| Grant Expense              | 18,553        | 0             | 0             | 0             | 0             |
| Travel                     | 6,000         | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 5,544         | 5,655         | 5,754         | 5,860         | 5,979         |
| <b>Total Expenditures:</b> | <b>38,980</b> | <b>18,889</b> | <b>19,018</b> | <b>19,155</b> | <b>19,310</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

## ELECTORAL AREA “C”

|                                       |      |     |
|---------------------------------------|------|-----|
| • Area C Requisition                  |      | 181 |
| • Summary Information                 |      | 182 |
| • Fire - Willowbrook                  | 1500 | 183 |
| • Gallagher Lake Sewer                | 3815 | 186 |
| • Gallagher Lake Water                | 3975 | 188 |
| • Grant in Aid Area C                 | 7940 | 190 |
| • Noise Bylaws Area C                 | 2720 | 192 |
| • Recycling/ Garbage Area C           | 3540 | 193 |
| • Rural Projects Area C               | 0330 | 195 |
| • Untidy/Unsightly Area C             | 2620 | 197 |
| • Victim Services Contribution Area C | 0420 | 199 |
| • Water – Loose Bay                   | 3905 | 200 |
| • Willowbrook Water                   | 3930 | 202 |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2018 Budget Comparative Requisition

### ELECTORAL AREA C (OLIVER RURAL)

|                                                                  | 2018                | 2017                | NET<br>CHANGE     | %<br>CHANGE   |
|------------------------------------------------------------------|---------------------|---------------------|-------------------|---------------|
| <b>Participating Directors determine budget by weighted vote</b> |                     |                     |                   |               |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                           | \$ 45,993           | \$ 37,782           | \$ 8,211          |               |
| ANIMAL CONTROL                                                   | 15,447              | 16,370              | (923)             |               |
| BUILDING INSPECTION                                              | 40,624              | 39,671              | 953               |               |
| DESTRUCTION OF PESTS                                             | 375                 | 327                 | 48                |               |
| SOLID WASTE MANAGEMENT PLAN                                      | 5,518               | 5,450               | 68                |               |
| ELECTORAL AREA ADMINISTRATION                                    | 168,735             | 145,233             | 23,502            |               |
| ELECTORAL AREA PLANNING                                          | 125,566             | 118,001             | 7,565             |               |
| EMERGENCY PLANNING                                               | 8,460               | 6,532               | 1,928             |               |
| EASTGATE SETTLEMENT                                              | -                   | -                   | -                 |               |
| ENVIRONMENTAL CONSERVATION                                       | 20,775              | 20,737              | 38                |               |
| GENERAL GOVERNMENT                                               | 45,050              | 45,783              | (733)             |               |
| HERITAGE (Subregional)                                           | 744                 | 677                 | 67                |               |
| ILLEGAL DUMPING                                                  | 1,179               | 320                 | 859               |               |
| MOSQUITO CONTROL - Impr Only                                     | 56,212              | 27,051              | 29,161            |               |
| NOXIOUS WEEDS                                                    | 1,733               | 1,497               | 236               |               |
| NUISANCE CONTROL                                                 | 944                 | 933                 | 11                |               |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     | 1,321               | 1,307               | 14                |               |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                          | 520                 | 2,722               | (2,202)           |               |
| REGIONAL TRAILS                                                  | 9,831               | 9,660               | 171               |               |
| SUBDIVISION SERVICING                                            | 17,760              | 11,865              | 5,895             |               |
| TRANSIT - SOUTH OKANAGAN                                         | 9,332               | 7,637               | 1,695             |               |
| <b>Subtotal</b>                                                  | <b>576,119</b>      | <b>499,555</b>      | <b>76,564</b>     | <b>15.33%</b> |
| <b>Town &amp; Regional Director determine budget</b>             |                     |                     |                   |               |
| ARENA                                                            | 138,947             | 155,023             | (16,076)          |               |
| PARKS                                                            | 153,679             | 148,099             | 5,580             |               |
| POOL                                                             | 97,193              | 90,780              | 6,413             |               |
| RECREATION HALL                                                  | 69,980              | 72,108              | (2,128)           |               |
| RECREATION PROGRAMS                                              | 62,744              | 64,543              | (1,799)           |               |
| <b>Parks &amp; Recreation Subtotal</b>                           | <b>522,543</b>      | <b>530,553</b>      | <b>(8,010)</b>    | <b>-1.51%</b> |
| REFUSE DISPOSAL                                                  | 46,150              | 46,393              | (243)             |               |
| HERITAGE GRANT                                                   | 65,336              | 62,362              | 2,974             |               |
| ECONOMIC DEVELOPMENT                                             | 11,268              | 12,394              | (1,126)           |               |
| VENABLES THEATRE SERVICE                                         | 49,348              | 46,415              | 2,933             |               |
| FRANK VENABLES AUDITORIUM                                        | 109,520             | 96,277              | 13,243            |               |
| <b>Subtotal</b>                                                  | <b>804,164</b>      | <b>794,394</b>      | <b>9,770</b>      | <b>1.23%</b>  |
| <b>Regional Director determines budget</b>                       |                     |                     |                   |               |
| GRANT IN AID                                                     | -                   | 5,000               | (5,000)           |               |
| HERITAGE CONSERVATION                                            | -                   | -                   | -                 |               |
| NOISE BYLAW AREA C                                               | 5,296               | 7,177               | (1,881)           |               |
| RURAL PROJECTS                                                   | 21,798              | 13,050              | 8,748             |               |
| UNTIDY/UNSIGHTLY PREMISES C                                      | 4,188               | 3,935               | 253               |               |
| OKAN REG LIBRARY-FURNISHINGS                                     | -                   | -                   | -                 |               |
| VICTIM SERVICES AREA C                                           | 5,000               | 5,000               | -                 |               |
| WATER SYSTEM - LOOSE BAY                                         | 15,896              | 15,896              | -                 |               |
| <b>Subtotal</b>                                                  | <b>52,178</b>       | <b>50,058</b>       | <b>2,120</b>      | <b>4.24%</b>  |
| <b>Requisitions from Other Multi-Regional Boards</b>             |                     |                     |                   |               |
| OKANAGAN BASIN WATER BOARD                                       | 28,643              | 29,333              | (690)             |               |
| OKANAGAN REGIONAL LIBRARY                                        | 127,065             | 126,609             | 456               |               |
| STERILE INSECT RELEASE                                           | 103,005             | 98,631              | 4,374             |               |
| <b>Subtotal</b>                                                  | <b>258,712</b>      | <b>254,573</b>      | <b>4,139</b>      | <b>1.63%</b>  |
| <b>SUBTOTAL</b>                                                  | <b>1,691,174</b>    | <b>1,598,580</b>    | <b>92,594</b>     |               |
| <b>Service Areas</b>                                             |                     |                     |                   |               |
| FIRE PROT-WILLOWBROOK-K(714)                                     | 216,807             | 69,319              | 147,488           |               |
| <b>TOTAL</b>                                                     | <b>\$ 1,907,981</b> | <b>\$ 1,667,899</b> | <b>\$ 240,082</b> | <b>14.39%</b> |
| <b>Average Res Tax Rate/\$1000</b>                               | <b>\$ 2.28</b>      | <b>\$ 2.28</b>      | <b>\$ 0.00</b>    |               |
| <b>Average Taxes per Res Property</b>                            | <b>\$ 731.09</b>    | <b>\$ 635.58</b>    | <b>\$ 95.51</b>   |               |

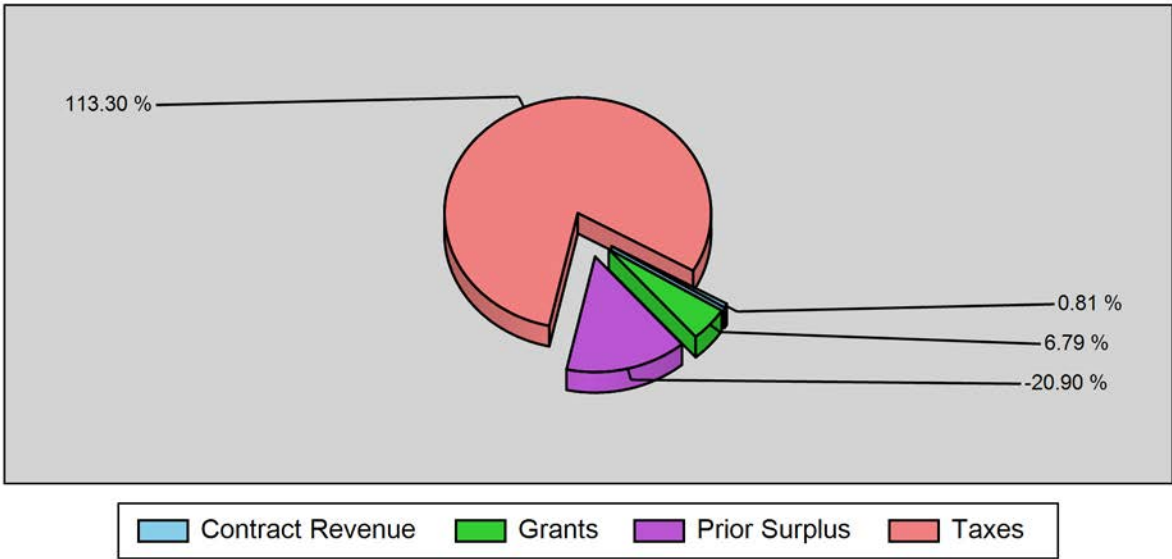
**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

|      | AREA C                                        | 2018        | 2017        | CHANGE    | EXPLANATION                                                                           |
|------|-----------------------------------------------|-------------|-------------|-----------|---------------------------------------------------------------------------------------|
|      |                                               |             |             |           |                                                                                       |
|      | REGIONAL SERVICES                             | \$283,048   | \$269,001   | \$14,047  | See Regional Services Summary Changes                                                 |
|      | RURAL SERVICES                                | \$551,784   | \$485,127   | \$66,657  | See Rural Services Summary Changes                                                    |
|      | SHARED SERVICES                               | \$804,164   | \$794,394   | \$9,770   | See Shared Services Summary Changes                                                   |
| 1500 | FIRE PROTECTION - WILLOWBROOK                 | \$216,807   | \$69,319    | \$147,488 | Fire Services Master Plan                                                             |
| 7940 | GRANT-IN AID - AREA C                         | \$0         | \$5,000     | -\$5,000  | Use of prior year surplus                                                             |
| 2720 | NOISE BYLAWS AREA C                           | \$5,296     | \$7,177     | -\$1,881  | less reallocation of salaries                                                         |
| 330  | ELECTORAL AREA C - RURAL PROJECTS             | \$21,798    | \$13,050    | \$8,748   | additional staffing allocation relating to Gallaher Lake water/sewer project          |
| 2620 | UNSIGHTLY/UNTIDY PREMISES - AREA C            | \$4,188     | \$3,935     | \$253     |                                                                                       |
| 0420 | VICTIM SERVICES AREA C                        | \$5,000     | \$5,000     | \$0       |                                                                                       |
| 3905 | WATER SYSTEM LOOSE BAY                        | \$15,896    | \$15,896    | \$0       |                                                                                       |
|      |                                               | \$1,907,981 | \$1,667,899 | \$240,082 |                                                                                       |
|      | <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |             |             |           |                                                                                       |
| 3815 | GALLAGHER LAKE SEWER                          | \$32,842    | \$31,011    | \$1,831   | increase in contract services                                                         |
| 3975 | GALLAGHER LAKE WATER                          | \$51,934    | \$51,025    | \$909     | increase in contract services                                                         |
| 3540 | RECYCLING/GARBAGE AREA C                      | \$198,100   | \$195,700   | \$2,400   |                                                                                       |
| 3930 | WILLOWBROOK WATER                             | \$79,669    | \$35,000    | \$44,669  | carrying over anticipated deficit of \$30k; resources required to operate the service |





Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 1,518              | 1,542              | 24                   |
| Grants                     | 0                  | 13,000             | 13,000               |
| Prior Surplus              | 7,500              | (40,000)           | (47,500)             |
| Taxes                      | 69,319             | 216,807            | 147,488              |
| <b>Total Revenues:</b>     | <b>78,337</b>      | <b>191,349</b>     | <b>113,012</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 5,511              | 4,343              | (1,168)              |
| Capital and Equipment      | 5,450              | 45,337             | 39,887               |
| Contracts and Agreements   | 0                  | 5,750              | 5,750                |
| Grant Expense              | 0                  | 13,000             | 13,000               |
| Insurance                  | 7,641              | 7,310              | (331)                |
| Maintenance and Repairs    | 10,260             | 13,645             | 3,385                |
| Operations                 | 273                | 0                  | (273)                |
| Other Expense              | 1,163              | 1,163              | 0                    |
| Supplies                   | 2,948              | 2,800              | (148)                |
| Transfers                  | 0                  | 10,000             | 10,000               |
| Utilities                  | 4,799              | 5,050              | 251                  |
| Wages and benefits         | 40,292             | 82,951             | 42,659               |
| <b>Total Expenditures:</b> | <b>78,337</b>      | <b>191,349</b>     | <b>113,012</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 1,542          | 1,573          | 1,604          | 1,628          | 1,661          |
| Debt Proceeds              | 0              | 500,000        | 0              | 0              | 0              |
| Grants                     | 13,000         | 0              | 0              | 0              | 0              |
| Prior Surplus              | (40,000)       | 0              | 0              | 0              | 0              |
| Taxes                      | 216,807        | 204,772        | 200,734        | 190,501        | 192,768        |
| <b>Total Revenues:</b>     | <b>191,349</b> | <b>706,345</b> | <b>202,338</b> | <b>192,129</b> | <b>194,429</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 4,343          | 4,450          | 4,542          | 4,663          | 4,761          |
| Capital and Equipment      | 45,337         | 518,537        | 18,537         | 18,537         | 18,537         |
| Contracts and Agreements   | 5,750          | 11,500         | 5,750          | 0              | 0              |
| Financing                  | 0              | 33,607         | 33,607         | 33,607         | 33,607         |
| Grant Expense              | 13,000         | 0              | 0              | 0              | 0              |
| Insurance                  | 7,310          | 7,439          | 7,569          | 7,701          | 8,272          |
| Maintenance and Repairs    | 13,645         | 13,854         | 14,067         | 14,230         | 14,451         |
| Other Expense              | 1,163          | 1,000          | 1,000          | 1,000          | 1,000          |
| Supplies                   | 2,800          | 2,800          | 2,800          | 2,800          | 2,800          |
| Transfers                  | 10,000         | 20,000         | 20,000         | 20,000         | 20,000         |
| Utilities                  | 5,050          | 5,050          | 5,050          | 5,050          | 5,050          |
| Wages and benefits         | 82,951         | 88,108         | 89,416         | 84,541         | 85,951         |
| <b>Total Expenditures:</b> | <b>191,349</b> | <b>706,345</b> | <b>202,338</b> | <b>192,129</b> | <b>194,429</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

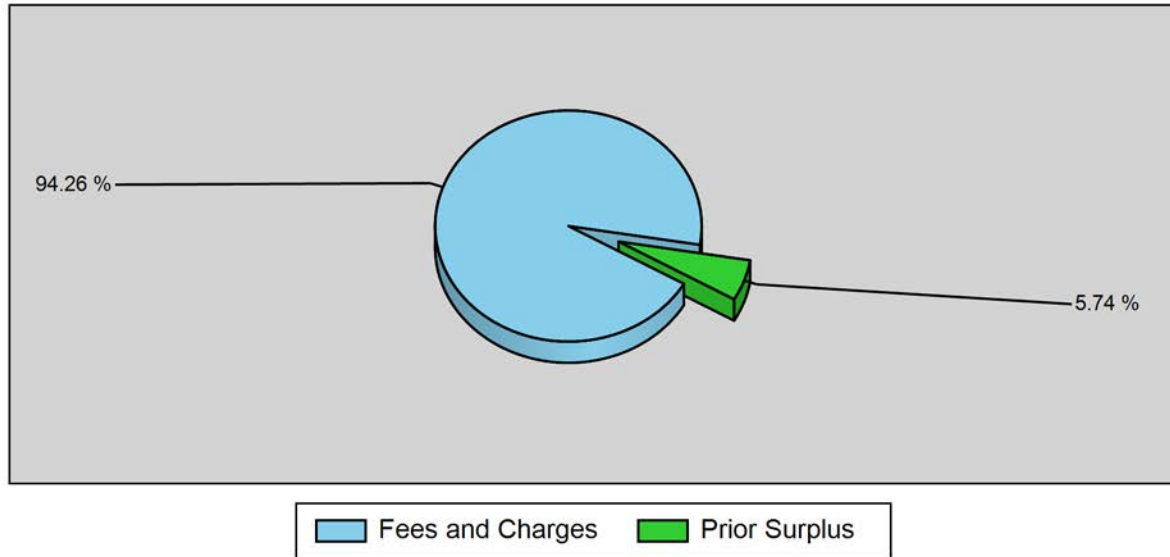
Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



| Budget Comparison          |               |               |               |
|----------------------------|---------------|---------------|---------------|
|                            | 2017 Amount   | 2018 Amount   | Budget Change |
| <b>Revenues</b>            |               |               |               |
| Fees and Charges           | 31,011        | 32,842        | 1,831         |
| Prior Surplus              | 0             | 2,000         | 2,000         |
| <b>Total Revenues:</b>     | <b>31,011</b> | <b>34,842</b> | <b>3,831</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 496           | 521           | 25            |
| Contracts and Agreements   | 19,309        | 20,665        | 1,356         |
| Insurance                  | 565           | 480           | (85)          |
| Operations                 | 450           | 450           | 0             |
| Supplies                   | 100           | 100           | 0             |
| Transfers                  | 2,000         | 1,359         | (641)         |
| Travel                     | 1,250         | 1,250         | 0             |
| Wages and benefits         | 6,841         | 10,017        | 3,176         |
| <b>Total Expenditures:</b> | <b>31,011</b> | <b>34,842</b> | <b>3,831</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Fees and Charges           | 32,842        | 32,842        | 36,208        | 38,018        | 39,919        |
| Prior Surplus              | 2,000         | 0             | 0             | 0             | 0             |
| Transfers from Reserve     | 0             | 2,160         | 75            | 0             | 0             |
| <b>Total Revenues:</b>     | <b>34,842</b> | <b>35,002</b> | <b>36,283</b> | <b>38,018</b> | <b>39,919</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 521           | 515           | 525           | 536           | 547           |
| Contracts and Agreements   | 20,665        | 21,698        | 22,783        | 23,922        | 25,118        |
| Insurance                  | 480           | 490           | 499           | 509           | 520           |
| Operations                 | 450           | 450           | 450           | 450           | 450           |
| Supplies                   | 100           | 100           | 100           | 100           | 100           |
| Transfers                  | 1,359         | 293           | 294           | 689           | 1,169         |
| Travel                     | 1,250         | 1,250         | 1,250         | 1,250         | 1,250         |
| Wages and benefits         | 10,017        | 10,206        | 10,382        | 10,562        | 10,765        |
| <b>Total Expenditures:</b> | <b>34,842</b> | <b>35,002</b> | <b>36,283</b> | <b>38,018</b> | <b>39,919</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Fees and Charges           | 51,025        | 51,934        | 909           |
| Prior Surplus              | (2,500)       | 0             | 2,500         |
| <b>Total Revenues:</b>     | <b>48,525</b> | <b>51,934</b> | <b>3,409</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 462           | 485           | 23            |
| Contracts and Agreements   | 28,550        | 33,218        | 4,668         |
| Insurance                  | 565           | 500           | (65)          |
| Operations                 | 1,550         | 1,675         | 125           |
| Supplies                   | 250           | 250           | 0             |
| Transfers                  | 0             | 1,746         | 1,746         |
| Travel                     | 1,000         | 1,000         | 0             |
| Wages and benefits         | 16,148        | 13,060        | (3,088)       |
| <b>Total Expenditures:</b> | <b>48,525</b> | <b>51,934</b> | <b>3,409</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Fees and Charges           | 51,934        | 54,465        | 56,147        | 58,255        | 60,489        |
| Prior Surplus              | 0             | 0             | 0             | 0             | 0             |
| <b>Total Revenues:</b>     | <b>51,934</b> | <b>54,465</b> | <b>56,147</b> | <b>58,255</b> | <b>60,489</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 485           | 490           | 495           | 500           | 509           |
| Contracts and Agreements   | 33,218        | 34,879        | 36,623        | 38,454        | 40,377        |
| Insurance                  | 500           | 510           | 520           | 531           | 541           |
| Operations                 | 1,675         | 1,700         | 1,725         | 1,750         | 1,775         |
| Supplies                   | 250           | 250           | 250           | 250           | 250           |
| Transfers                  | 1,746         | 2,327         | 1,994         | 1,995         | 1,995         |
| Travel                     | 1,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Wages and benefits         | 13,060        | 13,309        | 13,540        | 13,775        | 14,042        |
| <b>Total Expenditures:</b> | <b>51,934</b> | <b>54,465</b> | <b>56,147</b> | <b>58,255</b> | <b>60,489</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

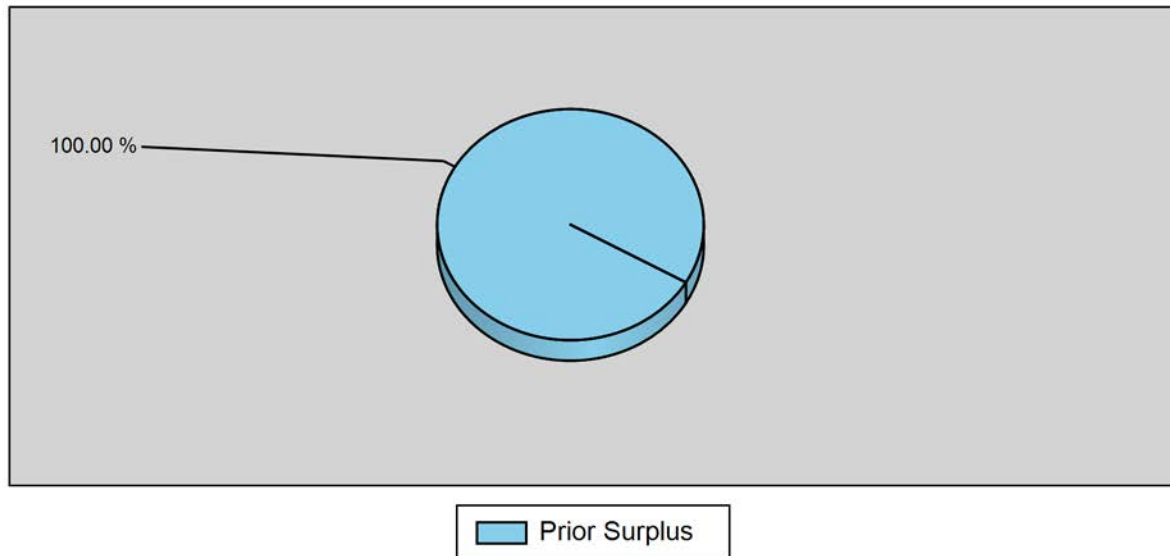
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA C  
 Dept Number: 7940  
 Service Participants: Electoral Area C



## Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change  |
|----------------------------|---------------|---------------|----------------|
| <b>Revenues</b>            |               |               |                |
| Prior Surplus              | 25,000        | 25,000        | 0              |
| Taxes                      | 5,000         | 0             | (5,000)        |
| <b>Total Revenues:</b>     | <b>30,000</b> | <b>25,000</b> | <b>(5,000)</b> |
| <b>Expenditures</b>        |               |               |                |
| Grant in Aid               | 30,000        | 25,000        | (5,000)        |
| <b>Total Expenditures:</b> | <b>30,000</b> | <b>25,000</b> | <b>(5,000)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA C  
 Dept Number: 7940  
 Service Participants: Electoral Area C



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 25,000        | 15,000        | 10,000        | 5,000         | 5,000         |
| Taxes                      | 0             | 5,000         | 5,000         | 5,000         | 5,000         |
| <b>Total Revenues:</b>     | <b>25,000</b> | <b>20,000</b> | <b>15,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant in Aid               | 25,000        | 20,000        | 15,000        | 10,000        | 10,000        |
| <b>Total Expenditures:</b> | <b>25,000</b> | <b>20,000</b> | <b>15,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

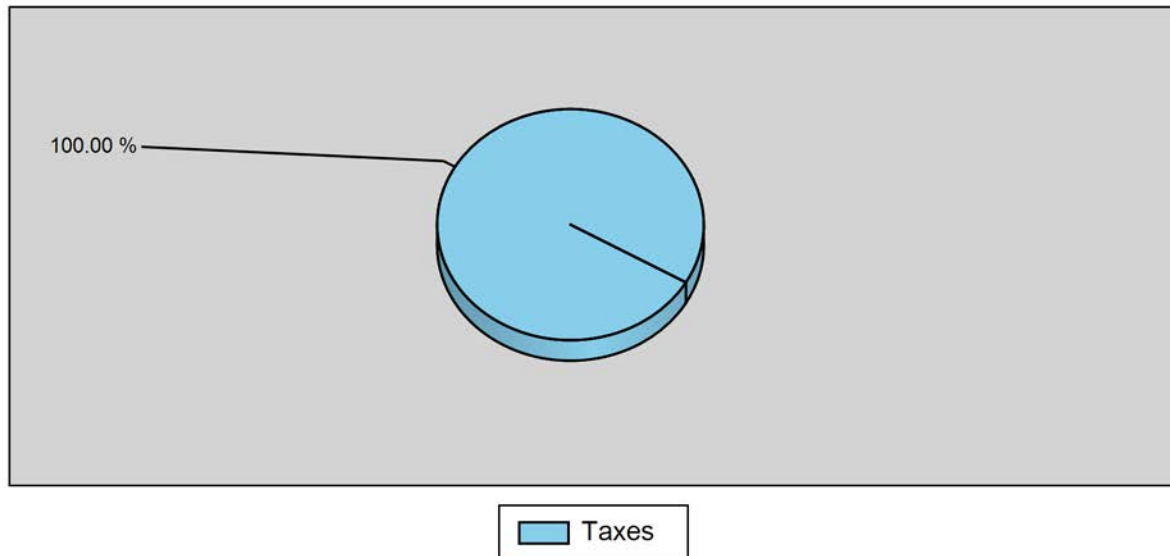
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NOISE BYLAWS AREA C  
Dept Number: 2720  
Service Participants: Electoral Area C



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change  |
|----------------------------|--------------|--------------|----------------|
| <b>Revenues</b>            |              |              |                |
| Taxes                      | 7,177        | 5,296        | (1,881)        |
| <b>Total Revenues:</b>     | <b>7,177</b> | <b>5,296</b> | <b>(1,881)</b> |
| <b>Expenditures</b>        |              |              |                |
| Operations                 | 7,177        | 5,296        | (1,881)        |
| <b>Total Expenditures:</b> | <b>7,177</b> | <b>5,296</b> | <b>(1,881)</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>       |

| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 5,296        | 5,660        | 5,763        | 5,873        | 5,991        |
| <b>Total Revenues:</b>     | <b>5,296</b> | <b>5,660</b> | <b>5,763</b> | <b>5,873</b> | <b>5,991</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 5,296        | 5,660        | 5,763        | 5,873        | 5,991        |
| <b>Total Expenditures:</b> | <b>5,296</b> | <b>5,660</b> | <b>5,763</b> | <b>5,873</b> | <b>5,991</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

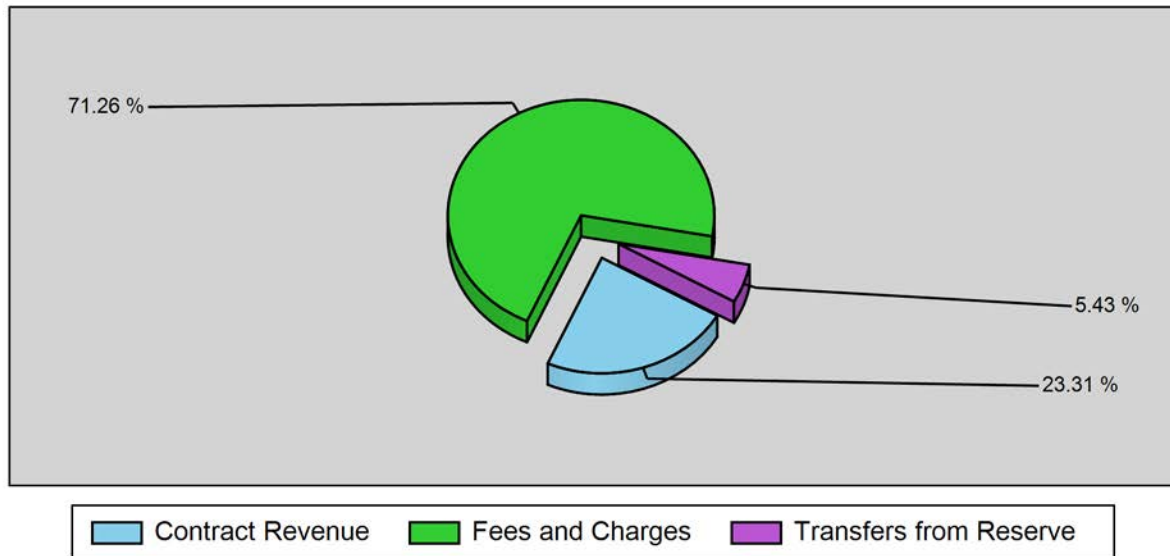
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA C  
 Dept Number: 3540  
 Service Participants: Electoral Area C



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 64,800         | 64,806         | 6             |
| Fees and Charges           | 195,700        | 198,100        | 2,400         |
| Transfers from Reserve     | 3,464          | 15,084         | 11,620        |
| <b>Total Revenues:</b>     | <b>263,964</b> | <b>277,990</b> | <b>14,026</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 12,888         | 13,298         | 410           |
| Advertising                | 4,353          | 4,400          | 47            |
| Contracts and Agreements   | 161,332        | 166,617        | 5,285         |
| Insurance                  | 1,306          | 1,150          | (156)         |
| Legal                      | 314            | 314            | 0             |
| Operations                 | 60,896         | 68,000         | 7,104         |
| Supplies                   | 425            | 425            | 0             |
| Transfers                  | 2,192          | 2,192          | 0             |
| Travel                     | 3,012          | 3,012          | 0             |
| Wages and benefits         | 17,246         | 18,582         | 1,336         |
| <b>Total Expenditures:</b> | <b>263,964</b> | <b>277,990</b> | <b>14,026</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA C  
Dept Number: 3540  
Service Participants: Electoral Area C



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 64,806         | 64,858         | 64,879         | 64,949         | 64,946         |
| Fees and Charges           | 198,100        | 197,740        | 204,785        | 204,785        | 211,830        |
| Transfers from Reserve     | 15,084         | 24,440         | 21,469         | 25,619         | 22,585         |
| <b>Total Revenues:</b>     | <b>277,990</b> | <b>287,038</b> | <b>291,133</b> | <b>295,353</b> | <b>299,361</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 13,298         | 13,582         | 13,841         | 14,151         | 13,959         |
| Advertising                | 4,400          | 4,400          | 4,400          | 4,400          | 4,400          |
| Contracts and Agreements   | 166,617        | 175,009        | 178,510        | 182,080        | 185,721        |
| Insurance                  | 1,150          | 1,170          | 1,190          | 1,211          | 1,400          |
| Legal                      | 314            | 314            | 314            | 314            | 314            |
| Operations                 | 68,000         | 68,000         | 68,000         | 68,000         | 68,000         |
| Supplies                   | 425            | 425            | 425            | 425            | 425            |
| Transfers                  | 2,192          | 2,192          | 2,192          | 2,192          | 2,192          |
| Travel                     | 3,012          | 3,012          | 3,012          | 3,012          | 3,012          |
| Wages and benefits         | 18,582         | 18,934         | 19,249         | 19,568         | 19,938         |
| <b>Total Expenditures:</b> | <b>277,990</b> | <b>287,038</b> | <b>291,133</b> | <b>295,353</b> | <b>299,361</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

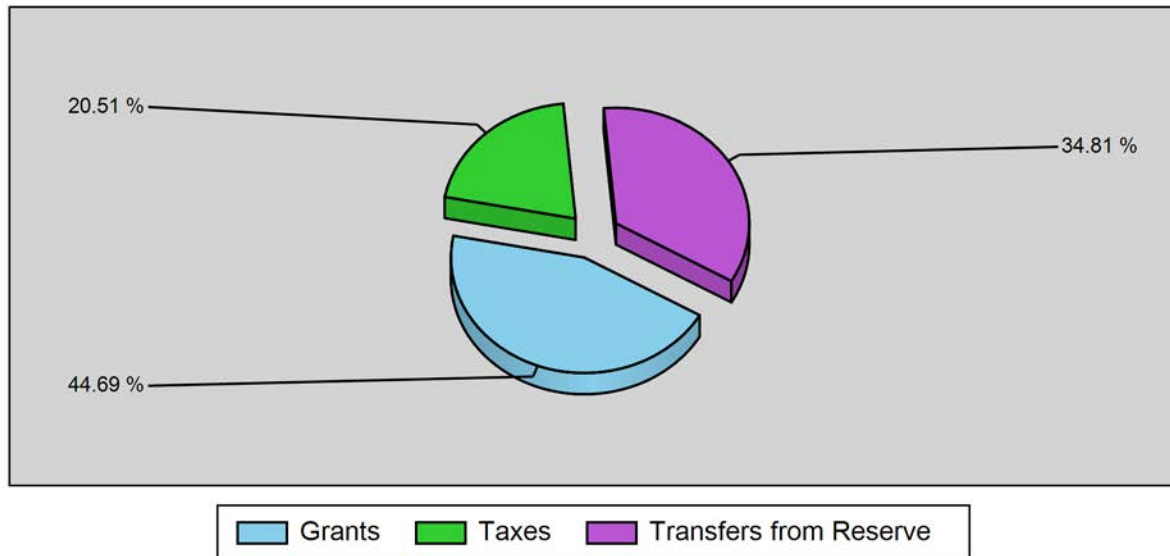
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA C  
Dept Number: 0330  
Service Participants: Electoral Area C



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount      | 2018 Amount    | Budget Change    |
|----------------------------|------------------|----------------|------------------|
| <b>Revenues</b>            |                  |                |                  |
| Grants                     | 1,027,118        | 47,500         | (979,618)        |
| Prior Surplus              | 7,000            | 0              | (7,000)          |
| Taxes                      | 13,050           | 21,798         | 8,748            |
| Transfers from Reserve     | 10,000           | 37,000         | 27,000           |
| <b>Total Revenues:</b>     | <b>1,057,168</b> | <b>106,298</b> | <b>(950,870)</b> |
| <b>Expenditures</b>        |                  |                |                  |
| Administration             | 3,577            | 3,398          | (179)            |
| Advertising                | 1,000            | 1,000          | 0                |
| Contingency                | 10,000           | 32,000         | 22,000           |
| Contracts and Agreements   | 0                | 2,028          | 2,028            |
| Grant Expense              | 1,022,735        | 47,500         | (975,235)        |
| Projects                   | 8,203            | 400            | (7,803)          |
| Travel                     | 6,000            | 6,000          | 0                |
| Wages and benefits         | 5,653            | 13,972         | 8,319            |
| <b>Total Expenditures:</b> | <b>1,057,168</b> | <b>106,298</b> | <b>(950,870)</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>       | <b>0</b>         |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA C  
 Dept Number: 0330  
 Service Participants: Electoral Area C



| 5 Year Forecast            | 2018           | 2019          | 2020          | 2021          | 2022          |
|----------------------------|----------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |                |               |               |               |               |
| Grants                     | 47,500         | 0             | 0             | 0             | 0             |
| Prior Surplus              | 0              | 0             | 0             | 0             | 0             |
| Taxes                      | 21,798         | 25,108        | 25,419        | 25,741        | 26,109        |
| Transfers from Reserve     | 37,000         | 5,000         | 5,000         | 5,000         | 5,000         |
| <b>Total Revenues:</b>     | <b>106,298</b> | <b>30,108</b> | <b>30,419</b> | <b>30,741</b> | <b>31,109</b> |
| <b>Expenditures</b>        |                |               |               |               |               |
| Administration             | 3,398          | 3,457         | 3,517         | 3,579         | 3,651         |
| Advertising                | 1,000          | 1,000         | 1,000         | 1,000         | 1,000         |
| Contingency                | 32,000         | 5,000         | 5,000         | 5,000         | 5,000         |
| Contracts and Agreements   | 2,028          | 0             | 0             | 0             | 0             |
| Grant Expense              | 47,500         | 0             | 0             | 0             | 0             |
| Projects                   | 400            | 400           | 400           | 400           | 400           |
| Travel                     | 6,000          | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 13,972         | 14,251        | 14,502        | 14,762        | 15,058        |
| <b>Total Expenditures:</b> | <b>106,298</b> | <b>30,108</b> | <b>30,419</b> | <b>30,741</b> | <b>31,109</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

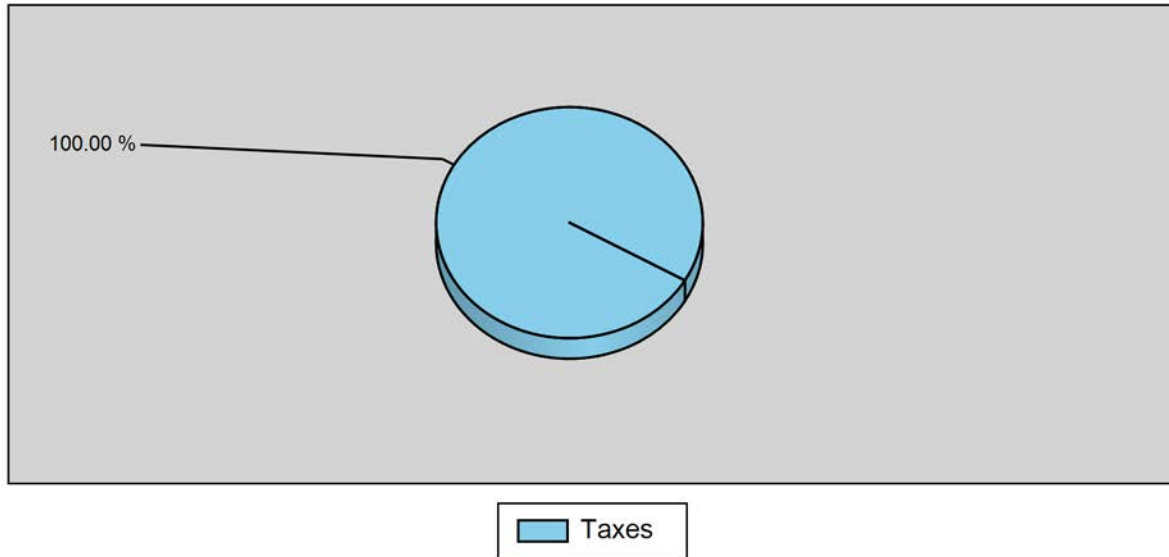
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA C  
 Dept Number: 2620  
 Service Participants: Electoral Area C



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 3,935        | 4,188        | 253           |
| <b>Total Revenues:</b>     | <b>3,935</b> | <b>4,188</b> | <b>253</b>    |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 2,925        | 3,178        | 253           |
| Transfers                  | 1,010        | 1,010        | 0             |
| <b>Total Expenditures:</b> | <b>3,935</b> | <b>4,188</b> | <b>253</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA C  
 Dept Number: 2620  
 Service Participants: Electoral Area C



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 4,188        | 4,406        | 4,468        | 4,534        | 4,604        |
| <b>Total Revenues:</b>     | <b>4,188</b> | <b>4,406</b> | <b>4,468</b> | <b>4,534</b> | <b>4,604</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 3,178        | 3,396        | 3,458        | 3,524        | 3,594        |
| Transfers                  | 1,010        | 1,010        | 1,010        | 1,010        | 1,010        |
| <b>Total Expenditures:</b> | <b>4,188</b> | <b>4,406</b> | <b>4,468</b> | <b>4,534</b> | <b>4,604</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |



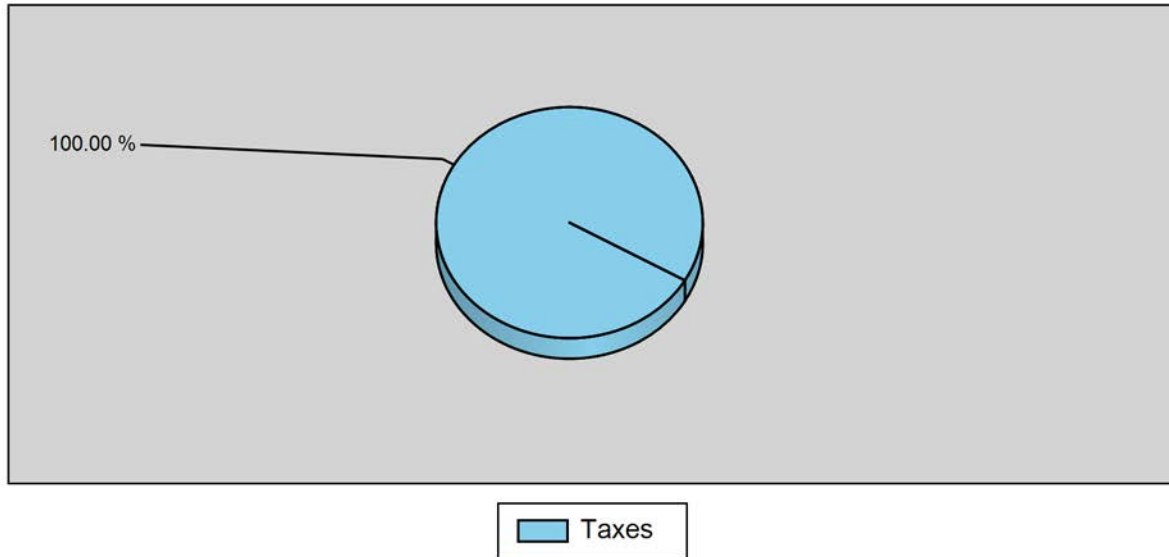
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: VICTIM SERVICES AREA C  
 Dept Number: 0420  
 Service Participants: ELECTORAL AREA C



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 5,000        | 5,000        | 0             |
| <b>Total Revenues:</b>     | <b>5,000</b> | <b>5,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contracts and Agreements   | 5,000        | 5,000        | 0             |
| <b>Total Expenditures:</b> | <b>5,000</b> | <b>5,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 5,000        | 5,000        | 5,000        | 5,000        | 5,000        |
| <b>Total Revenues:</b>     | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Contracts and Agreements   | 5,000        | 5,000        | 5,000        | 5,000        | 5,000        |
| <b>Total Expenditures:</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

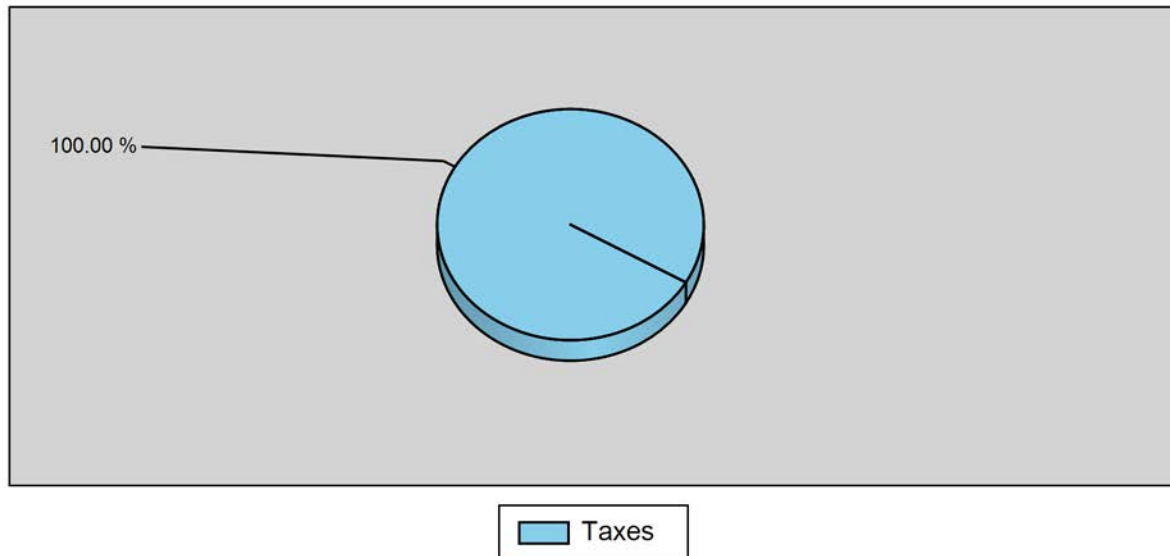
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WATER SYSTEM - LOOSE BAY  
 Dept Number: 3905  
 Service Participants: Electoral Area C



## Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 15,896        | 15,896        | 0             |
| <b>Total Revenues:</b>     | <b>15,896</b> | <b>15,896</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 0             | 636           | 636           |
| Operations                 | 2,750         | 3,000         | 250           |
| Transfers                  | 0             | 3,183         | 3,183         |
| Travel                     | 0             | 500           | 500           |
| Utilities                  | 0             | 1,000         | 1,000         |
| Wages and benefits         | 13,146        | 7,577         | (5,569)       |
| <b>Total Expenditures:</b> | <b>15,896</b> | <b>15,896</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WATER SYSTEM - LOOSE BAY  
 Dept Number: 3905  
 Service Participants: Electoral Area C



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 0             | 0             | 0             | 0             | 0             |
| Taxes                      | 15,896        | 13,919        | 14,110        | 14,304        | 14,518        |
| <b>Total Revenues:</b>     | <b>15,896</b> | <b>13,919</b> | <b>14,110</b> | <b>14,304</b> | <b>14,518</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 636           | 640           | 645           | 650           | 655           |
| Operations                 | 3,000         | 3,050         | 3,100         | 3,150         | 3,200         |
| Transfers                  | 3,183         | 1,000         | 1,000         | 1,000         | 1,000         |
| Travel                     | 500           | 500           | 500           | 500           | 500           |
| Utilities                  | 1,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Wages and benefits         | 7,577         | 7,729         | 7,865         | 8,004         | 8,163         |
| <b>Total Expenditures:</b> | <b>15,896</b> | <b>13,919</b> | <b>14,110</b> | <b>14,304</b> | <b>14,518</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

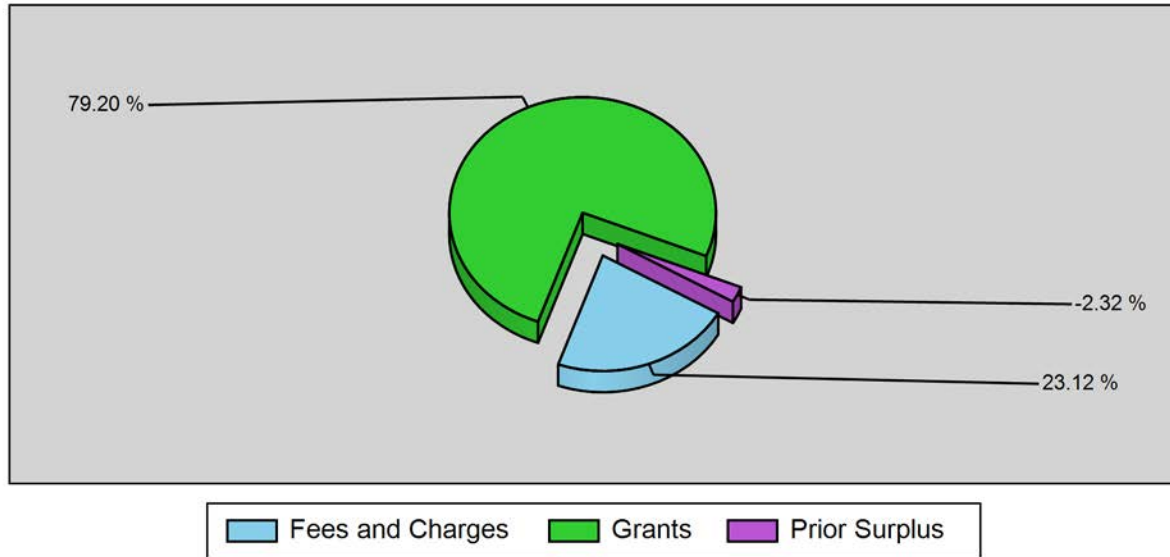
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WILLOWBROOK WATER  
 Dept Number: 3930  
 Service Participants: Specified Service ARea



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount    | Budget Change  |
|----------------------------|---------------|----------------|----------------|
| <b>Revenues</b>            |               |                |                |
| Fees and Charges           | 35,000        | 79,669         | 44,669         |
| Grants                     | 21,912        | 272,885        | 250,973        |
| Prior Surplus              | 0             | (8,000)        | (8,000)        |
| <b>Total Revenues:</b>     | <b>56,912</b> | <b>344,554</b> | <b>287,642</b> |
| <b>Expenditures</b>        |               |                |                |
| Administration             | 1,500         | 1,625          | 125            |
| Advertising                | 0             | 100            | 100            |
| Amortization               | 0             | 150            | 150            |
| Consultants                | 0             | 250            | 250            |
| Grant Expense              | 0             | 240,432        | 240,432        |
| Insurance                  | 0             | 1,140          | 1,140          |
| Legal                      | 250           | 250            | 0              |
| Operations                 | 39,013        | 17,300         | (21,713)       |
| Transfers                  | 0             | 39,100         | 39,100         |
| Travel                     | 250           | 950            | 700            |
| Utilities                  | 0             | 7,000          | 7,000          |
| Wages and benefits         | 15,899        | 36,257         | 20,358         |
| <b>Total Expenditures:</b> | <b>56,912</b> | <b>344,554</b> | <b>287,642</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WILLOWBROOK WATER  
 Dept Number: 3930  
 Service Participants: Specified Service ARea



| 5 Year Forecast            | 2018           | 2019          | 2020          | 2021          | 2022          |
|----------------------------|----------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |                |               |               |               |               |
| Fees and Charges           | 79,669         | 74,059        | 75,023        | 76,031        | 77,120        |
| Grants                     | 272,885        | 0             | 0             | 0             | 0             |
| Prior Surplus              | (8,000)        | (8,000)       | (8,000)       | (8,000)       | (8,000)       |
| <b>Total Revenues:</b>     | <b>344,554</b> | <b>66,059</b> | <b>67,023</b> | <b>68,031</b> | <b>69,120</b> |
| <b>Expenditures</b>        |                |               |               |               |               |
| Administration             | 1,625          | 1,660         | 1,690         | 1,729         | 1,760         |
| Advertising                | 100            | 100           | 100           | 100           | 100           |
| Amortization               | 150            | 150           | 150           | 150           | 150           |
| Consultants                | 250            | 250           | 250           | 250           | 250           |
| Grant Expense              | 240,432        | 0             | 0             | 0             | 0             |
| Insurance                  | 1,140          | 1,162         | 1,186         | 1,210         | 1,234         |
| Legal                      | 250            | 250           | 250           | 250           | 250           |
| Operations                 | 17,300         | 17,400        | 17,500        | 17,600        | 17,700        |
| Transfers                  | 39,100         | 0             | 0             | 0             | 0             |
| Travel                     | 950            | 965           | 980           | 996           | 1,012         |
| Utilities                  | 7,000          | 7,140         | 7,283         | 7,429         | 7,578         |
| Wages and benefits         | 36,257         | 36,982        | 37,634        | 38,317        | 39,086        |
| <b>Total Expenditures:</b> | <b>344,554</b> | <b>66,059</b> | <b>67,023</b> | <b>68,031</b> | <b>69,120</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# ELECTORAL AREA “D”

|                                    |      |     |
|------------------------------------|------|-----|
| • Area D Requisition               |      | 205 |
| • Summary Information              |      | 206 |
| • Apex Circle Capital              | 3901 | 207 |
| • Apex Waste Transfer Station      | 4310 | 209 |
| • Economic Development Area D      | 9380 | 211 |
| • Fire - Kaleden                   | 1600 | 213 |
| • Fire – OK Falls                  | 1200 | 215 |
| • Grant in Aid Area D              | 7950 | 217 |
| • Recreation Commission – Kaleden  | 7530 | 219 |
| • Recreation Commission – OK Falls | 7520 | 222 |
| • Recycling/ Garbage OK Falls      | 3570 | 225 |
| • Rural Projects Area D            | 0340 | 227 |
| • Sewage Disposal OK Falls         | 3800 | 229 |
| • Street Lighting Heritage Hills   | 9670 | 232 |
| • Transit Area D                   | 8500 | 234 |
| • Untidy/Unsightly Area D          | 2600 | 236 |
| • Water System – Sun Valley        | 3980 | 238 |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2018 Budget Comparative Requisition

### **ELECTORAL AREA D (KALEDEN/OK FALLS)**

|                                                                         | <u>2018</u>         | <u>2017</u>         | <u>NET<br/>CHANGE</u> | <u>%<br/>CHANGE</u> |
|-------------------------------------------------------------------------|---------------------|---------------------|-----------------------|---------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                     |                     |                       |                     |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 82,220           | \$ 67,349           | \$ 14,871             |                     |
| ANIMAL CONTROL                                                          | 36,223              | 39,018              | (2,795)               |                     |
| EMERGENCY PLANNING                                                      | 19,839              | 15,568              | 4,271                 |                     |
| BUILDING INSPECTION                                                     | 40,323              | 67,299              | (26,976)              |                     |
| DESTRUCTION OF PESTS                                                    | 878                 | 780                 | 98                    |                     |
| ELECTORAL AREA ADMINISTRATION                                           | 395,676             | 346,160             | 49,516                |                     |
| ELECTORAL AREA PLANNING                                                 | 294,447             | 281,251             | 13,196                |                     |
| ENVIRONMENTAL CONSERVATION                                              | 48,717              | 49,426              | (709)                 |                     |
| GENERAL GOVERNMENT                                                      | 105,639             | 109,123             | (3,484)               |                     |
| HERITAGE (Subregional)                                                  | 1,744               | 1,613               | 131                   |                     |
| ILLEGAL DUMPING                                                         | 2,765               | 763                 | 2,002                 |                     |
| MOSQUITO CONTROL - Impr Only                                            | 12,204              | 7,289               | 4,915                 |                     |
| NOXIOUS WEEDS                                                           | 4,065               | 3,569               | 496                   |                     |
| NUISANCE CONTROL                                                        | 2,213               | 2,225               | (12)                  |                     |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 | 1,220               | 6,487               | (5,267)               |                     |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 3,098               | 3,115               | (17)                  |                     |
| REGIONAL TRAILS                                                         | 23,052              | 23,024              | 28                    |                     |
| SOLID WASTE MANAGEMENT PLAN                                             | 12,941              | 12,989              | (48)                  |                     |
| SUBDIVISION SERVICING                                                   | 41,646              | 28,279              | 13,367                |                     |
| <b>Subtotal</b>                                                         | <b>1,128,908</b>    | <b>1,065,327</b>    | <b>63,581</b>         | <b>5.97%</b>        |
| <b><u>Regional Director determines budget</u></b>                       |                     |                     |                       |                     |
| ECONOMIC DEVELOPMENT                                                    | 137,934             | 131,796             | 6,138                 |                     |
| GRANT IN AID                                                            | 10,695              | 18,000              | (7,305)               |                     |
| HERITAGE CONSERVATION                                                   | -                   | -                   | -                     |                     |
| NOISE BYLAWS                                                            | 6,602               | 7,614               | (1,012)               |                     |
| RURAL PROJECTS                                                          | 252,521             | 82,419              | 170,102               |                     |
| UNSIGHTLY/UNTIDY PREMISES                                               | 8,016               | 7,276               | 740                   |                     |
| VICTIM SERVICES DEF                                                     | 5,760               | 5,910               | (150)                 |                     |
| <b>Subtotal</b>                                                         | <b>421,529</b>      | <b>253,015</b>      | <b>168,514</b>        | <b>66.60%</b>       |
| <b>SUBTOTAL</b>                                                         | <b>1,550,437</b>    | <b>1,318,342</b>    | <b>232,095</b>        |                     |
| <b><u>Service Areas - Ok Falls</u></b>                                  |                     |                     |                       |                     |
| FIRE PROT-OK FALLS-J(714) & J(715)                                      | 289,101             | 305,005             | (15,904)              |                     |
| RECREATION-OK FALLS-F(714) & F(715)                                     | 531,977             | 512,320             | 19,657                |                     |
| <b>Subtotal</b>                                                         | <b>821,078</b>      | <b>817,325</b>      | <b>3,753</b>          | <b>0.46%</b>        |
| <b><u>Service Areas - Kaleden</u></b>                                   |                     |                     |                       |                     |
| FIRE PROT-KALEDEN-H(714) H(715)                                         | 335,920             | 245,826             | 90,094                |                     |
| REC COMM KALEDEN-N(714)(715)                                            | 134,751             | 134,751             | -                     |                     |
| <b>Subtotal</b>                                                         | <b>470,671</b>      | <b>380,577</b>      | <b>90,094</b>         | <b>23.67%</b>       |
| <b><u>Service Areas - Other</u></b>                                     |                     |                     |                       |                     |
| APEX CIRCLE DEBT SERVICING -parcel                                      | 5,128               | 5,128               | -                     |                     |
| APEX WASTE TRANSFER STATION                                             | 63,353              | 35,822              | 27,531                |                     |
| AREA D TRANSIT                                                          | 100,636             | 85,418              | 15,218                |                     |
| HERITAGE HILLS ELEC. SYS-M(715)                                         | 6,679               | 6,251               | 428                   |                     |
| OBWB - Defined Area A/D (1/2 of Req)                                    | 27,480              | 28,066              | (586)                 |                     |
| OBWB - Defined Area D                                                   | 28,640              | 29,421              | (781)                 |                     |
| OKANAGAN REGIONAL LIBRARY                                               | 297,961             | 301,768             | (3,807)               |                     |
| SEPTAGE DISPOSAL SERVICE                                                | 7,614               | 7,852               | (238)                 |                     |
| STERILE INSECT RELEASE                                                  | 38,515              | 38,811              | (296)                 |                     |
| TRANSIT - SOUTH OKANAGAN                                                | 7,782               | 6,546               | 1,236                 |                     |
| <b>Subtotal</b>                                                         | <b>583,788</b>      | <b>545,083</b>      | <b>38,705</b>         | <b>7.10%</b>        |
| <b>TOTAL</b>                                                            | <b>\$ 3,425,974</b> | <b>\$ 3,061,327</b> | <b>\$ 364,647</b>     | <b>11.91%</b>       |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 1.83</b>      | <b>\$ 1.85</b>      | <b>\$ (0.02)</b>      |                     |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 766.89</b>    | <b>\$ 690.40</b>    | <b>\$ 76.49</b>       |                     |

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

|                                               | AREA D                             | 2018        | 2017        | CHANGE    | EXPLANATION                                                                                                       |
|-----------------------------------------------|------------------------------------|-------------|-------------|-----------|-------------------------------------------------------------------------------------------------------------------|
|                                               |                                    |             |             |           |                                                                                                                   |
|                                               |                                    |             |             |           |                                                                                                                   |
|                                               | REGIONAL SERVICES                  | \$409,930   | \$398,095   | \$11,835  | See Regional Services Summary Changes                                                                             |
|                                               | RURAL SERVICES                     | \$1,119,357 | \$1,071,844 | \$47,513  | See Rural Services Summary Changes                                                                                |
|                                               | SHARED SERVICES                    | \$19,976    | \$21,376    | -\$1,400  | See Shared Services Summary Changes                                                                               |
| 3901                                          | WATER SYSTEM - APEX CIRCLE CAPITAL | \$5,128     | \$5,128     | \$0       |                                                                                                                   |
| 4310                                          | APEX MTN SOLID WASTE TRANSFER STN  | \$63,353    | \$35,822    | \$27,531  | Debt Servicing Costs                                                                                              |
| 9380                                          | ECONOMIC DEVELOPMENT - AREA D      | \$137,934   | \$131,796   | \$6,138   | Less of a reliance on prior year surplus                                                                          |
| 1600                                          | FIRE PROTECTION - KALEDEN          | \$335,920   | \$245,826   | \$90,094  | Fire Services Master Plan                                                                                         |
| 1200                                          | FIRE PROTECTION - OK FALLS         | \$289,101   | \$305,005   | -\$15,904 | Fire Services Master Plan                                                                                         |
| 7950                                          | GRANT-IN AID - AREA D              | \$10,695    | \$18,000    | -\$7,305  | Use of prior year surplus                                                                                         |
| 7530                                          | RECREATION COMM. - KALEDEN         | \$134,751   | \$134,751   | \$0       |                                                                                                                   |
| 7520                                          | RECREATION COMM. - OK FALLS        | \$531,977   | \$512,320   | \$19,657  | 10K for Heritage Hills Lease not accounted for in 2017; less reliance on prior year surplus                       |
| 340                                           | ELECTORAL AREA D - RURAL PROJECTS  | \$252,521   | \$82,419    | \$170,102 | Increase in staff allocation associated with projects; Additional funds required for the Skaha Lake Sewer Project |
| 9670                                          | STREET LIGHTING-HERITAGE HILLS     | \$6,679     | \$6,251     | \$428     |                                                                                                                   |
| 8500                                          | TRANSIT - AREA D                   | \$100,636   | \$85,418    | \$15,218  | Increase in contract costs                                                                                        |
| 2600                                          | UNSIGHTLY/UNTIDY PREMISES - AREA D | \$8,016     | \$7,276     | \$740     |                                                                                                                   |
|                                               |                                    | \$3,425,974 | \$3,061,327 | \$364,647 |                                                                                                                   |
| <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |                                    |             |             |           |                                                                                                                   |
| 3570                                          | RECYCLING/GARBAGE OK FALLS         | \$213,175   | \$209,625   | \$3,550   |                                                                                                                   |
| 3800                                          | SEWAGE DISPOSAL OK FALLS           | \$1,067,216 | \$1,068,916 | -\$1,700  |                                                                                                                   |
| 3980                                          | SUNVALLEY WATER                    | \$68,038    | \$54,756    | \$13,282  | Increase necessary in order to operate the service                                                                |



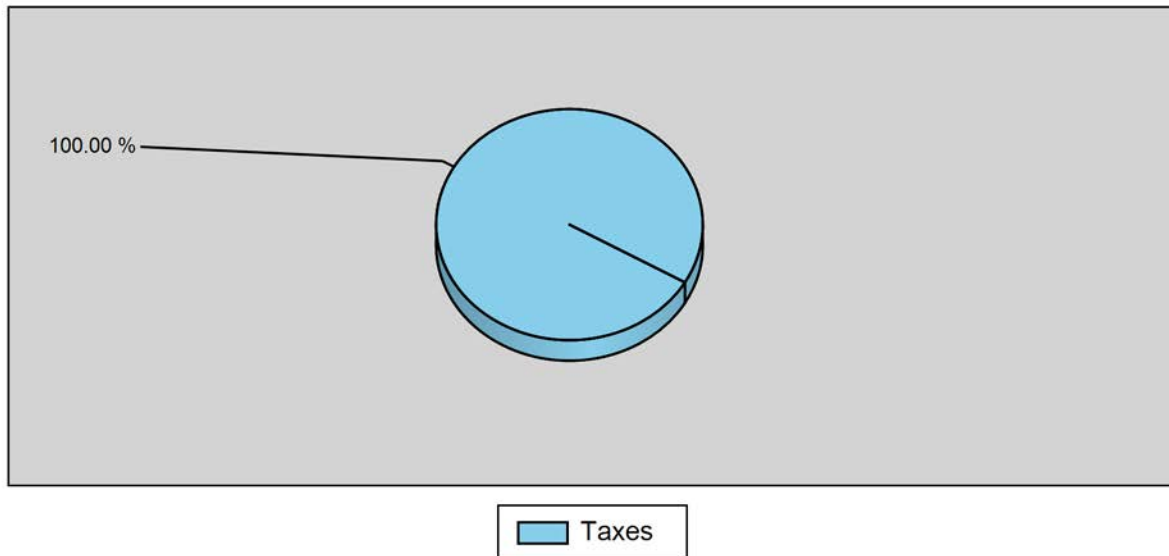
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: APEX CIRCLE CAPITAL  
 Dept Number: 3901  
 Service Participants: Specified Service Area V716



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 5,128        | 5,128        | 0             |
| <b>Total Revenues:</b>     | <b>5,128</b> | <b>5,128</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contingency                | 500          | 500          | 0             |
| Financing                  | 4,628        | 4,628        | 0             |
| <b>Total Expenditures:</b> | <b>5,128</b> | <b>5,128</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: APEX CIRCLE CAPITAL  
Dept Number: 3901  
Service Participants: Specified Service Area V716



| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 5,128        | 5,128        | 5,128        | 5,128        | 5,128        |
| <b>Total Revenues:</b>     | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Contingency                | 500          | 500          | 500          | 500          | 500          |
| Financing                  | 4,628        | 4,628        | 4,628        | 4,628        | 4,628        |
| <b>Total Expenditures:</b> | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

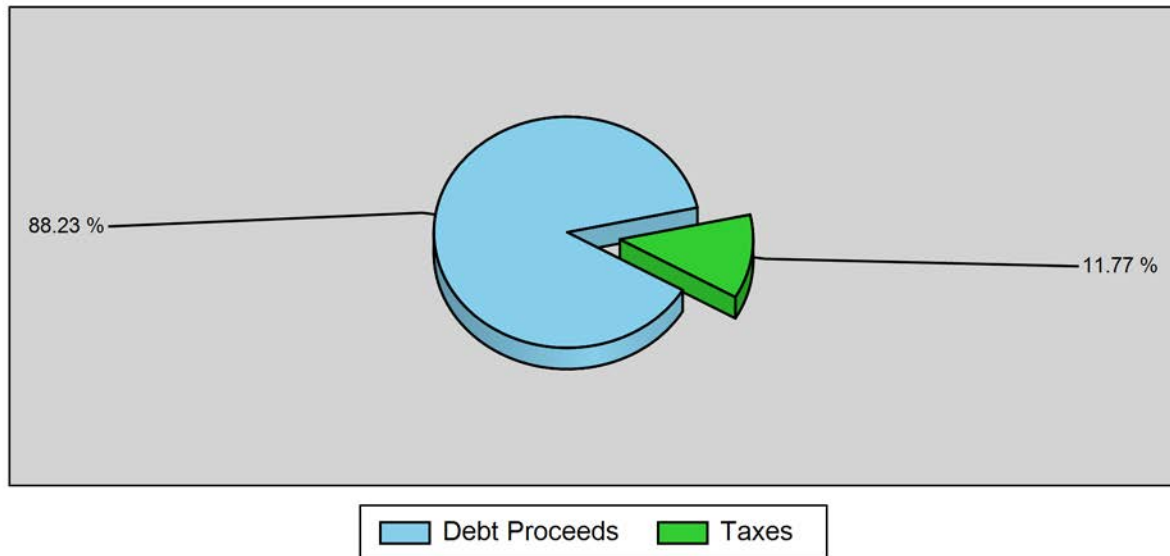
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change  |
|----------------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |
| Debt Proceeds              | 200,000        | 475,000        | 275,000        |
| Fees and Charges           | 70,013         | 0              | (70,013)       |
| Prior Surplus              | 15,000         | 0              | (15,000)       |
| Taxes                      | 35,822         | 63,353         | 27,531         |
| <b>Total Revenues:</b>     | <b>320,835</b> | <b>538,353</b> | <b>217,518</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 680            | 714            | 34             |
| Advertising                | 200            | 3,000          | 2,800          |
| Capital and Equipment      | 240,000        | 338,700        | 98,700         |
| Consultants                | 15,000         | 136,300        | 121,300        |
| Contracts and Agreements   | 6,050          | 12,750         | 6,700          |
| Financing                  | 35,822         | 14,250         | (21,572)       |
| Insurance                  | 565            | 480            | (85)           |
| Legal                      | 1,000          | 100            | (900)          |
| Operations                 | 3,300          | 2,350          | (950)          |
| Travel                     | 800            | 800            | 0              |
| Wages and benefits         | 17,418         | 28,909         | 11,491         |
| <b>Total Expenditures:</b> | <b>320,835</b> | <b>538,353</b> | <b>217,518</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Debt Proceeds              | 475,000        | 0              | 0              | 0              | 0              |
| Fees and Charges           | 0              | 51,526         | 52,088         | 52,755         | 53,360         |
| Taxes                      | 63,353         | 90,252         | 90,229         | 90,199         | 90,172         |
| <b>Total Revenues:</b>     | <b>538,353</b> | <b>141,778</b> | <b>142,317</b> | <b>142,954</b> | <b>143,532</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 714            | 726            | 739            | 752            | 729            |
| Advertising                | 3,000          | 1,250          | 1,250          | 1,250          | 1,250          |
| Capital and Equipment      | 338,700        | 0              | 0              | 0              | 0              |
| Consultants                | 136,300        | 0              | 0              | 0              | 0              |
| Contracts and Agreements   | 12,750         | 44,000         | 44,000         | 44,000         | 44,000         |
| Financing                  | 14,250         | 55,685         | 55,685         | 55,685         | 55,685         |
| Insurance                  | 480            | 488            | 497            | 590            | 590            |
| Legal                      | 100            | 100            | 100            | 100            | 100            |
| Operations                 | 2,350          | 9,250          | 9,250          | 9,250          | 9,250          |
| Travel                     | 800            | 800            | 800            | 800            | 800            |
| Wages and benefits         | 28,909         | 29,479         | 29,996         | 30,527         | 31,128         |
| <b>Total Expenditures:</b> | <b>538,353</b> | <b>141,778</b> | <b>142,317</b> | <b>142,954</b> | <b>143,532</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

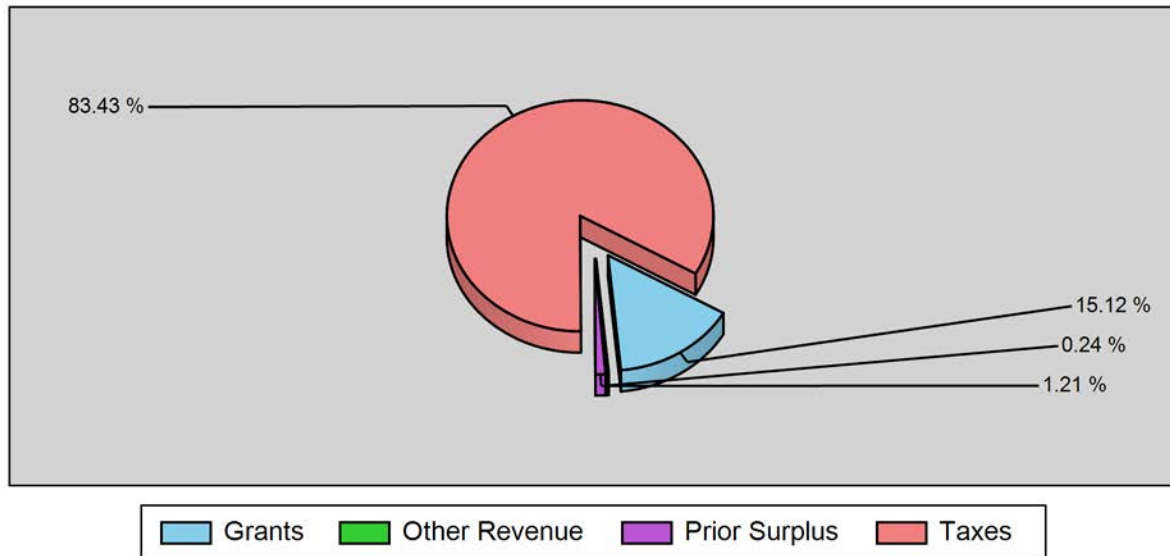
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: Area "D" Economic Development  
 Dept Number: 9380  
 Service Participants: Electoral Area D



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change  |
|----------------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |
| Grants                     | 30,000         | 25,000         | (5,000)        |
| Other Revenue              | 0              | 400            | 400            |
| Prior Surplus              | 8,000          | 2,000          | (6,000)        |
| Taxes                      | 131,796        | 137,934        | 6,138          |
| <b>Total Revenues:</b>     | <b>169,796</b> | <b>165,334</b> | <b>(4,462)</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 10,083         | 10,065         | (18)           |
| Advertising                | 4,000          | 5,000          | 1,000          |
| Capital and Equipment      | 20,000         | 7,500          | (12,500)       |
| Consultants                | 10,000         | 5,000          | (5,000)        |
| Maintenance and Repairs    | 3,500          | 2,500          | (1,000)        |
| Operations                 | 16,800         | 17,069         | 269            |
| Projects                   | 10,000         | 9,000          | (1,000)        |
| Supplies                   | 1,200          | 1,200          | 0              |
| Travel                     | 1,500          | 2,000          | 500            |
| Utilities                  | 3,600          | 5,000          | 1,400          |
| Wages and benefits         | 89,113         | 101,000        | 11,887         |
| <b>Total Expenditures:</b> | <b>169,796</b> | <b>165,334</b> | <b>(4,462)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: Area "D" Economic Development  
 Dept Number: 9380  
 Service Participants: Electoral Area D



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Grants                     | 25,000         | 25,000         | 20,000         | 20,000         | 20,000         |
| Other Revenue              | 400            | 500            | 500            | 0              | 0              |
| Prior Surplus              | 2,000          | 1,000          | 0              | 0              | 0              |
| Taxes                      | 137,934        | 136,993        | 146,212        | 149,504        | 147,397        |
| <b>Total Revenues:</b>     | <b>165,334</b> | <b>163,493</b> | <b>166,712</b> | <b>169,504</b> | <b>167,397</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 10,065         | 10,289         | 10,490         | 10,736         | 11,261         |
| Advertising                | 5,000          | 5,100          | 5,591          | 5,600          | 5,350          |
| Capital and Equipment      | 7,500          | 2,500          | 0              | 0              | 0              |
| Consultants                | 5,000          | 5,000          | 5,500          | 5,500          | 3,000          |
| Maintenance and Repairs    | 2,500          | 2,800          | 3,000          | 3,000          | 3,200          |
| Operations                 | 17,069         | 17,100         | 17,442         | 17,442         | 17,442         |
| Projects                   | 9,000          | 9,000          | 10,500         | 10,500         | 10,000         |
| Supplies                   | 1,200          | 1,200          | 1,200          | 1,200          | 1,250          |
| Travel                     | 2,000          | 2,000          | 2,000          | 2,000          | 2,500          |
| Utilities                  | 5,000          | 5,000          | 5,500          | 6,000          | 3,800          |
| Wages and benefits         | 101,000        | 103,504        | 105,489        | 107,526        | 109,594        |
| <b>Total Expenditures:</b> | <b>165,334</b> | <b>163,493</b> | <b>166,712</b> | <b>169,504</b> | <b>167,397</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

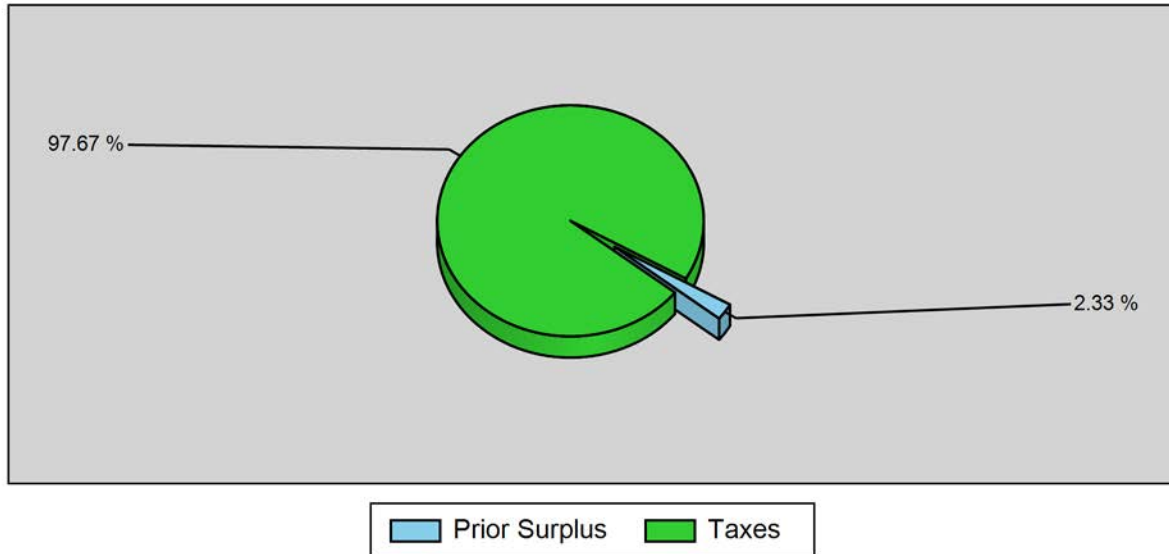
Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 25,420         | 8,000          | (17,420)      |
| Taxes                      | 245,826        | 335,920        | 90,094        |
| <b>Total Revenues:</b>     | <b>271,246</b> | <b>343,920</b> | <b>72,674</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 12,489         | 6,440          | (6,049)       |
| Capital and Equipment      | 16,800         | 20,900         | 4,100         |
| Contracts and Agreements   | 0              | 5,750          | 5,750         |
| Insurance                  | 10,833         | 10,773         | (60)          |
| Maintenance and Repairs    | 19,300         | 20,300         | 1,000         |
| Operations                 | 2,000          | 2,500          | 500           |
| Supplies                   | 5,000          | 6,000          | 1,000         |
| Transfers                  | 76,000         | 70,000         | (6,000)       |
| Travel                     | 2,500          | 2,600          | 100           |
| Utilities                  | 9,200          | 9,000          | (200)         |
| Wages and benefits         | 117,124        | 189,657        | 72,533        |
| <b>Total Expenditures:</b> | <b>271,246</b> | <b>343,920</b> | <b>72,674</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021             | 2022             |
|----------------------------|----------------|----------------|----------------|------------------|------------------|
| <b>Revenues</b>            |                |                |                |                  |                  |
| Debt Proceeds              | 0              | 0              | 0              | 0                | 900,000          |
| Prior Surplus              | 8,000          | 1,000          | 1,000          | 1,000            | 1,000            |
| Taxes                      | 335,920        | 438,270        | 392,781        | 389,698          | 398,938          |
| Transfers from Reserve     | 0              | 0              | 0              | 900,000          | 0                |
| <b>Total Revenues:</b>     | <b>343,920</b> | <b>439,270</b> | <b>393,781</b> | <b>1,290,698</b> | <b>1,299,938</b> |
| <b>Expenditures</b>        |                |                |                |                  |                  |
| Administration             | 6,440          | 6,584          | 6,713          | 6,872            | 13,830           |
| Capital and Equipment      | 20,900         | 47,000         | 25,000         | 925,000          | 925,000          |
| Contracts and Agreements   | 5,750          | 11,500         | 5,750          | 0                | 0                |
| Insurance                  | 10,773         | 10,962         | 11,154         | 11,676           | 11,842           |
| Maintenance and Repairs    | 20,300         | 20,980         | 21,691         | 22,403           | 23,217           |
| Operations                 | 2,500          | 2,090          | 2,151          | 2,212            | 2,273            |
| Supplies                   | 6,000          | 6,484          | 6,632          | 6,781            | 6,931            |
| Transfers                  | 70,000         | 90,000         | 90,000         | 90,000           | 90,000           |
| Travel                     | 2,600          | 2,800          | 3,000          | 3,200            | 3,400            |
| Utilities                  | 9,000          | 9,664          | 9,915          | 10,169           | 10,426           |
| Wages and benefits         | 189,657        | 231,206        | 211,775        | 212,385          | 213,019          |
| <b>Total Expenditures:</b> | <b>343,920</b> | <b>439,270</b> | <b>393,781</b> | <b>1,290,698</b> | <b>1,299,938</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>         | <b>0</b>         |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

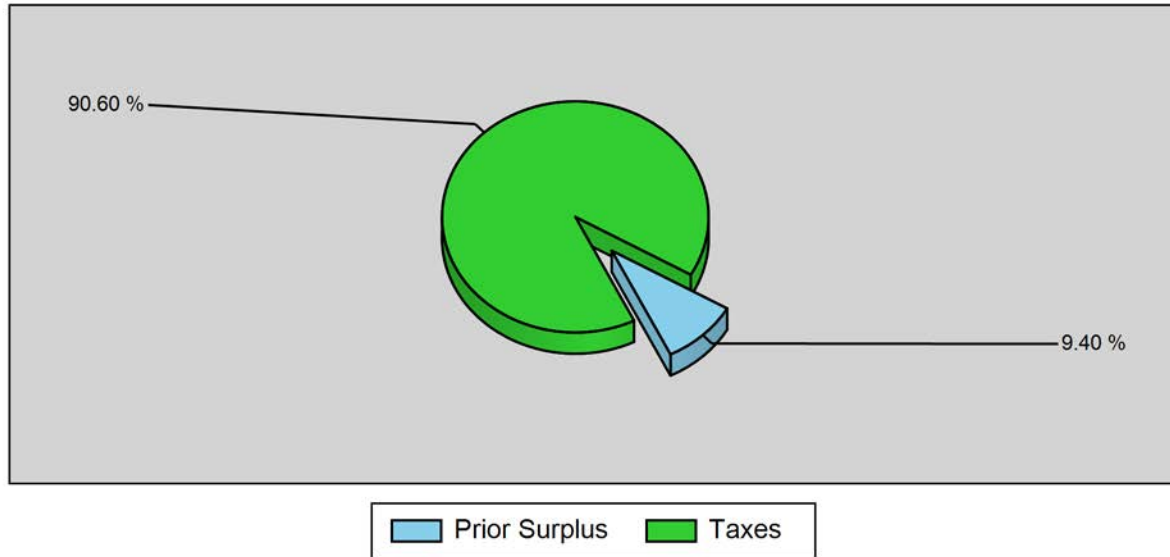
Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



Revenues By GL Category



| Budget Comparison          |                |                |                 |
|----------------------------|----------------|----------------|-----------------|
|                            | 2017 Amount    | 2018 Amount    | Budget Change   |
| <b>Revenues</b>            |                |                |                 |
| Prior Surplus              | 59,964         | 30,000         | (29,964)        |
| Taxes                      | 305,005        | 289,101        | (15,904)        |
| <b>Total Revenues:</b>     | <b>364,969</b> | <b>319,101</b> | <b>(45,868)</b> |
| <b>Expenditures</b>        |                |                |                 |
| Administration             | 17,390         | 8,678          | (8,712)         |
| Capital and Equipment      | 44,371         | 41,896         | (2,475)         |
| Contracts and Agreements   | 0              | 5,750          | 5,750           |
| Insurance                  | 12,630         | 13,000         | 370             |
| Maintenance and Repairs    | 30,995         | 31,016         | 21              |
| Operations                 | 15,200         | 15,627         | 427             |
| Other Expense              | 26,359         | 3,955          | (22,404)        |
| Supplies                   | 4,612          | 4,686          | 74              |
| Transfers                  | 60,000         | 0              | (60,000)        |
| Utilities                  | 17,687         | 17,833         | 146             |
| Wages and benefits         | 135,725        | 176,660        | 40,935          |
| <b>Total Expenditures:</b> | <b>364,969</b> | <b>319,101</b> | <b>(45,868)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         |
| Taxes                      | 289,101        | 352,128        | 349,195        | 347,189        | 361,036        |
| <b>Total Revenues:</b>     | <b>319,101</b> | <b>382,128</b> | <b>379,195</b> | <b>377,189</b> | <b>391,036</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 8,678          | 8,873          | 9,047          | 9,261          | 19,146         |
| Capital and Equipment      | 41,896         | 42,564         | 43,245         | 43,941         | 44,650         |
| Contracts and Agreements   | 5,750          | 11,500         | 5,750          | 0              | 0              |
| Insurance                  | 13,000         | 13,228         | 13,459         | 13,694         | 13,807         |
| Maintenance and Repairs    | 31,016         | 31,637         | 32,269         | 32,915         | 33,573         |
| Operations                 | 15,627         | 15,814         | 16,005         | 16,200         | 16,398         |
| Other Expense              | 3,955          | 4,034          | 4,114          | 4,197          | 4,281          |
| Supplies                   | 4,686          | 4,780          | 4,876          | 4,974          | 5,073          |
| Transfers                  | 0              | 50,000         | 50,000         | 50,800         | 50,000         |
| Utilities                  | 17,833         | 18,190         | 18,554         | 18,925         | 19,303         |
| Wages and benefits         | 176,660        | 181,508        | 181,876        | 182,282        | 184,805        |
| <b>Total Expenditures:</b> | <b>319,101</b> | <b>382,128</b> | <b>379,195</b> | <b>377,189</b> | <b>391,036</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

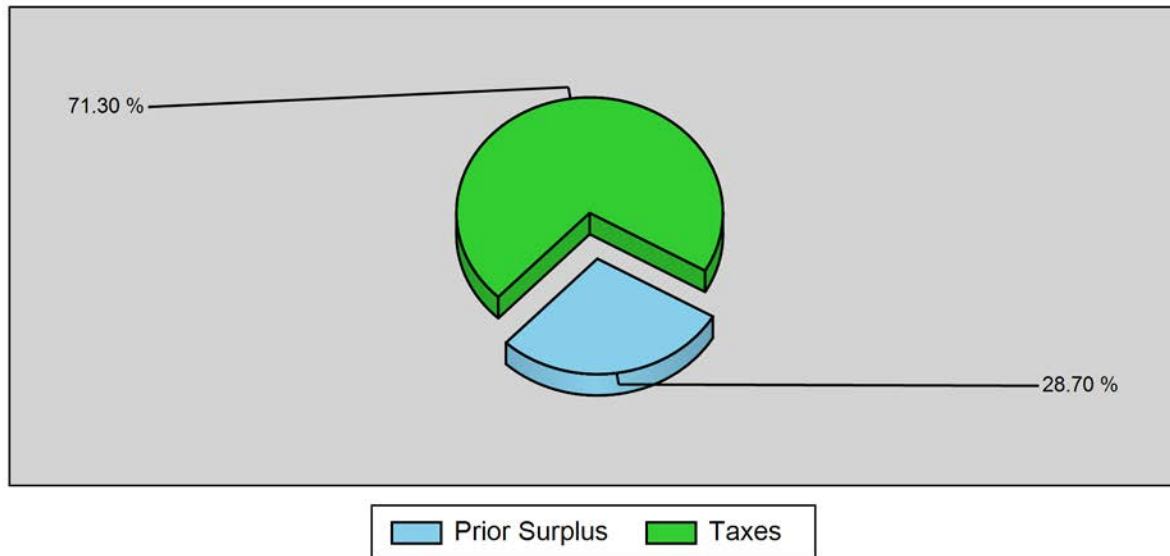
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA D  
 Dept Number: 7950  
 Service Participants: Electoral Area D



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change  |
|----------------------------|---------------|---------------|----------------|
| <b>Revenues</b>            |               |               |                |
| Prior Surplus              | 2,000         | 4,305         | 2,305          |
| Taxes                      | 18,000        | 10,695        | (7,305)        |
| <b>Total Revenues:</b>     | <b>20,000</b> | <b>15,000</b> | <b>(5,000)</b> |
| <b>Expenditures</b>        |               |               |                |
| Grant in Aid               | 20,000        | 15,000        | (5,000)        |
| <b>Total Expenditures:</b> | <b>20,000</b> | <b>15,000</b> | <b>(5,000)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

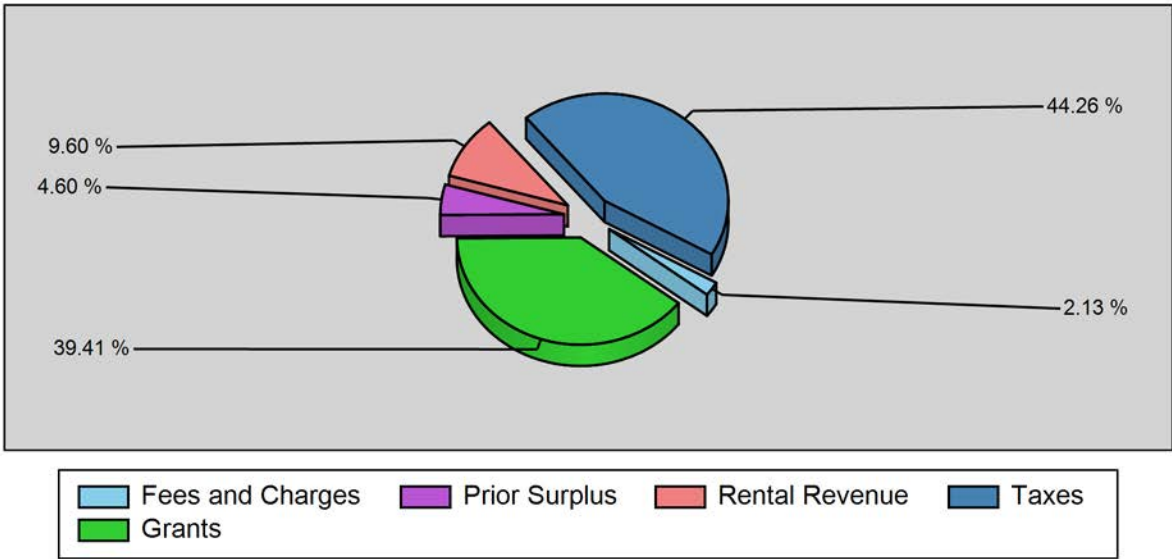
Service: GRANT IN AID AREA D  
 Dept Number: 7950  
 Service Participants: Electoral Area D



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 4,305         | 2,000         | 2,000         | 2,000         | 2,000         |
| Taxes                      | 10,695        | 18,000        | 18,000        | 18,000        | 18,000        |
| <b>Total Revenues:</b>     | <b>15,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant in Aid               | 15,000        | 20,000        | 20,000        | 20,000        | 20,000        |
| <b>Total Expenditures:</b> | <b>15,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION KALEDEN  
 Dept Number: 7530  
 Service Participants: Electoral Area D



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 4,000              | 6,500              | 2,500                |
| Grants                     | 1,500              | 120,000            | 118,500              |
| Prior Surplus              | 11,000             | 14,000             | 3,000                |
| Rental Revenue             | 19,000             | 29,214             | 10,214               |
| Taxes                      | 134,751            | 134,751            | 0                    |
| <b>Total Revenues:</b>     | <b>170,251</b>     | <b>304,465</b>     | <b>134,214</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 5,081              | 5,506              | 425                  |
| Advertising                | 4,500              | 4,500              | 0                    |
| Capital and Equipment      | 27,300             | 161,700            | 134,400              |
| Contracts and Agreements   | 15,600             | 27,650             | 12,050               |
| Insurance                  | 11,287             | 12,900             | 1,613                |
| Maintenance and Repairs    | 14,000             | 3,000              | (11,000)             |
| Operations                 | 3,000              | 0                  | (3,000)              |
| Other Expense              | 9,000              | 3,019              | (5,981)              |
| Supplies                   | 11,050             | 8,050              | (3,000)              |
| Transfers                  | 3,336              | 0                  | (3,336)              |
| Travel                     | 10,000             | 10,000             | 0                    |
| Utilities                  | 9,500              | 7,500              | (2,000)              |
| Wages and benefits         | 46,597             | 60,640             | 14,043               |
| <b>Total Expenditures:</b> | <b>170,251</b>     | <b>304,465</b>     | <b>134,214</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

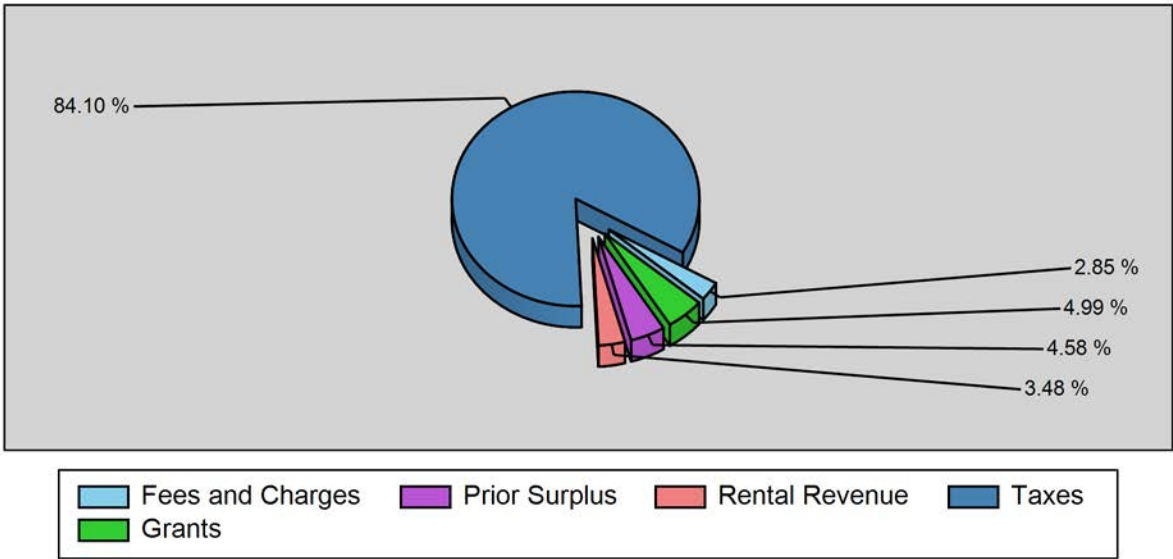
Service: RECREATION COMMISSION KALEDEN  
 Dept Number: 7530  
 Service Participants: Electoral Area D



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 6,500          | 6,500          | 6,500          | 6,500          | 6,500          |
| Grants                     | 120,000        | 1,546          | 1,569          | 1,593          | 1,600          |
| Prior Surplus              | 14,000         | 0              | 0              | 0              | 0              |
| Rental Revenue             | 29,214         | 32,525         | 32,525         | 32,525         | 32,525         |
| Taxes                      | 134,751        | 136,370        | 137,708        | 138,882        | 140,222        |
| <b>Total Revenues:</b>     | <b>304,465</b> | <b>176,941</b> | <b>178,302</b> | <b>179,500</b> | <b>180,847</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 5,506          | 5,624          | 5,738          | 5,865          | 5,984          |
| Advertising                | 4,500          | 4,500          | 4,500          | 4,500          | 4,500          |
| Capital and Equipment      | 161,700        | 26,700         | 26,700         | 26,700         | 26,700         |
| Contracts and Agreements   | 27,650         | 27,650         | 27,650         | 27,450         | 27,450         |
| Insurance                  | 12,900         | 12,598         | 12,778         | 12,962         | 12,941         |
| Maintenance and Repairs    | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          |
| Other Expense              | 3,019          | 1,000          | 1,000          | 1,000          | 1,000          |
| Supplies                   | 8,050          | 14,050         | 14,050         | 14,050         | 14,050         |
| Transfers                  | 0              | 2,500          | 2,500          | 2,500          | 2,500          |
| Travel                     | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         |
| Utilities                  | 7,500          | 7,500          | 7,500          | 7,500          | 7,500          |
| Wages and benefits         | 60,640         | 61,819         | 62,886         | 63,973         | 65,222         |
| <b>Total Expenditures:</b> | <b>304,465</b> | <b>176,941</b> | <b>178,302</b> | <b>179,500</b> | <b>180,847</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



Revenues By GL Category





# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION OK FALLS

Dept Number: 7520

Service Participants: Specified Service Areas F714 and F715



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 19,500             | 18,000             | (1,500)              |
| Grants                     | 0                  | 31,561             | 31,561               |
| Prior Surplus              | 50,000             | 29,000             | (21,000)             |
| Rental Revenue             | 20,000             | 22,000             | 2,000                |
| Taxes                      | 512,320            | 531,977            | 19,657               |
| <b>Total Revenues:</b>     | <b>601,820</b>     | <b>632,538</b>     | <b>30,718</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 14,245             | 14,727             | 482                  |
| Advertising                | 5,300              | 5,300              | 0                    |
| Capital and Equipment      | 61,100             | 91,500             | 30,400               |
| Contingency                | 2,000              | 2,500              | 500                  |
| Contracts and Agreements   | 6,000              | 36,500             | 30,500               |
| Financing                  | 140,263            | 151,213            | 10,950               |
| Grant Expense              | 3,000              | 5,061              | 2,061                |
| Insurance                  | 9,646              | 8,950              | (696)                |
| Maintenance and Repairs    | 13,000             | 0                  | (13,000)             |
| Supplies                   | 38,000             | 35,128             | (2,872)              |
| Transfers                  | 5,000              | 14,000             | 9,000                |
| Travel                     | 18,022             | 18,292             | 270                  |
| Utilities                  | 17,000             | 16,500             | (500)                |
| Wages and benefits         | 269,244            | 232,867            | (36,377)             |
| <b>Total Expenditures:</b> | <b>601,820</b>     | <b>632,538</b>     | <b>30,718</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION OK FALLS

Dept Number: 7520

Service Participants: Specified Service Areas F714 and F715



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 18,000         | 18,000         | 18,000         | 18,500         | 18,500         |
| Grants                     | 31,561         | 0              | 0              | 0              | 0              |
| Prior Surplus              | 29,000         | 15,000         | 15,300         | 15,300         | 15,300         |
| Rental Revenue             | 22,000         | 8,000          | 8,000          | 8,000          | 8,000          |
| Taxes                      | 531,977        | 602,473        | 611,938        | 560,092        | 593,590        |
| <b>Total Revenues:</b>     | <b>632,538</b> | <b>643,473</b> | <b>653,238</b> | <b>601,892</b> | <b>635,390</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 14,727         | 14,997         | 15,264         | 15,548         | 15,624         |
| Advertising                | 5,300          | 5,300          | 5,300          | 5,300          | 5,300          |
| Capital and Equipment      | 91,500         | 104,600        | 104,600        | 43,600         | 50,000         |
| Contingency                | 2,500          | 2,500          | 2,500          | 2,500          | 25,000         |
| Contracts and Agreements   | 36,500         | 34,200         | 34,200         | 34,200         | 34,200         |
| Financing                  | 151,213        | 151,213        | 151,213        | 151,213        | 151,213        |
| Grant Expense              | 5,061          | 1,000          | 1,000          | 1,000          | 1,000          |
| Insurance                  | 8,950          | 9,104          | 9,248          | 9,395          | 9,327          |
| Supplies                   | 35,128         | 34,257         | 39,392         | 44,310         | 44,310         |
| Transfers                  | 14,000         | 14,000         | 14,000         | 14,000         | 14,000         |
| Travel                     | 18,292         | 18,566         | 18,845         | 19,127         | 19,127         |
| Utilities                  | 16,500         | 16,500         | 16,500         | 16,500         | 16,500         |
| Wages and benefits         | 232,867        | 237,236        | 241,176        | 245,199        | 249,789        |
| <b>Total Expenditures:</b> | <b>632,538</b> | <b>643,473</b> | <b>653,238</b> | <b>601,892</b> | <b>635,390</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

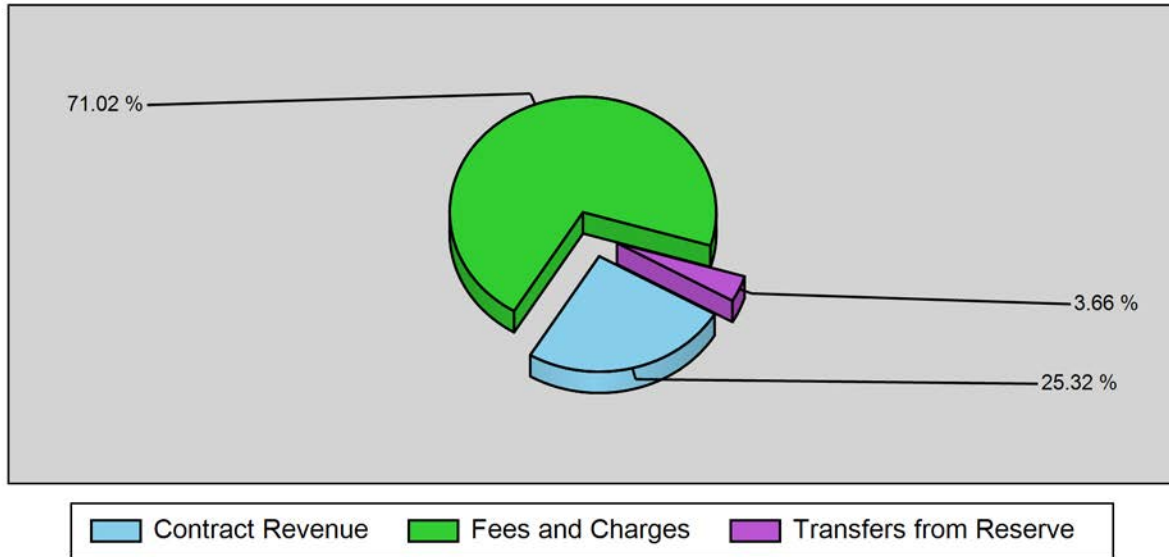
Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 76,000         | 76,000         | 0             |
| Fees and Charges           | 210,175        | 213,175        | 3,000         |
| Transfers from Reserve     | 4,708          | 10,982         | 6,274         |
| <b>Total Revenues:</b>     | <b>290,883</b> | <b>300,157</b> | <b>9,274</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 15,088         | 15,437         | 349           |
| Advertising                | 4,859          | 4,900          | 41            |
| Contracts and Agreements   | 160,372        | 166,673        | 6,301         |
| Insurance                  | 1,452          | 1,250          | (202)         |
| Legal                      | 349            | 350            | 1             |
| Operations                 | 85,400         | 87,000         | 1,600         |
| Supplies                   | 471            | 480            | 9             |
| Transfers                  | 2,445          | 2,500          | 55            |
| Travel                     | 3,361          | 3,400          | 39            |
| Wages and benefits         | 17,086         | 18,167         | 1,081         |
| <b>Total Expenditures:</b> | <b>290,883</b> | <b>300,157</b> | <b>9,274</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 76,000         | 76,000         | 76,000         | 76,000         | 76,000         |
| Fees and Charges           | 213,175        | 213,175        | 221,680        | 221,680        | 230,185        |
| Transfers from Reserve     | 10,982         | 21,921         | 17,584         | 21,884         | 17,572         |
| <b>Total Revenues:</b>     | <b>300,157</b> | <b>311,096</b> | <b>315,264</b> | <b>319,564</b> | <b>323,757</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 15,437         | 15,765         | 16,067         | 16,426         | 16,342         |
| Advertising                | 4,900          | 4,900          | 4,900          | 4,900          | 4,900          |
| Contracts and Agreements   | 166,673        | 176,924        | 180,463        | 184,072        | 187,753        |
| Insurance                  | 1,250          | 1,272          | 1,294          | 1,317          | 1,556          |
| Legal                      | 350            | 350            | 350            | 350            | 350            |
| Operations                 | 87,000         | 87,000         | 87,000         | 87,000         | 87,000         |
| Supplies                   | 480            | 480            | 480            | 480            | 480            |
| Transfers                  | 2,500          | 2,500          | 2,500          | 2,500          | 2,500          |
| Travel                     | 3,400          | 3,400          | 3,400          | 3,400          | 3,400          |
| Wages and benefits         | 18,167         | 18,505         | 18,810         | 19,119         | 19,476         |
| <b>Total Expenditures:</b> | <b>300,157</b> | <b>311,096</b> | <b>315,264</b> | <b>319,564</b> | <b>323,757</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

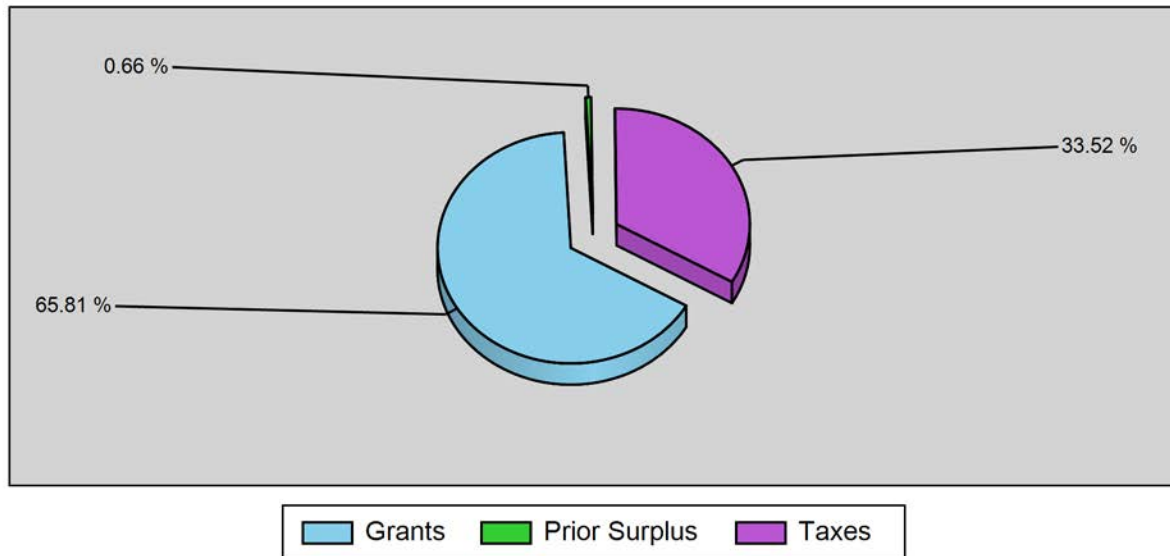
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA D  
Dept Number: 0340  
Service Participants: Electoral Area D



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change  |
|----------------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |
| Grants                     | 0              | 495,760        | 495,760        |
| Prior Surplus              | 55,000         | 5,000          | (50,000)       |
| Taxes                      | 82,419         | 252,521        | 170,102        |
| <b>Total Revenues:</b>     | <b>137,419</b> | <b>753,281</b> | <b>615,862</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 7,848          | 7,456          | (392)          |
| Contingency                | 30,000         | 10,000         | (20,000)       |
| Contracts and Agreements   | 0              | 4,514          | 4,514          |
| Grant Expense              | 0              | 608,260        | 608,260        |
| Projects                   | 9,804          | 400            | (9,404)        |
| Travel                     | 6,000          | 6,000          | 0              |
| Wages and benefits         | 83,767         | 116,651        | 32,884         |
| <b>Total Expenditures:</b> | <b>137,419</b> | <b>753,281</b> | <b>615,862</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

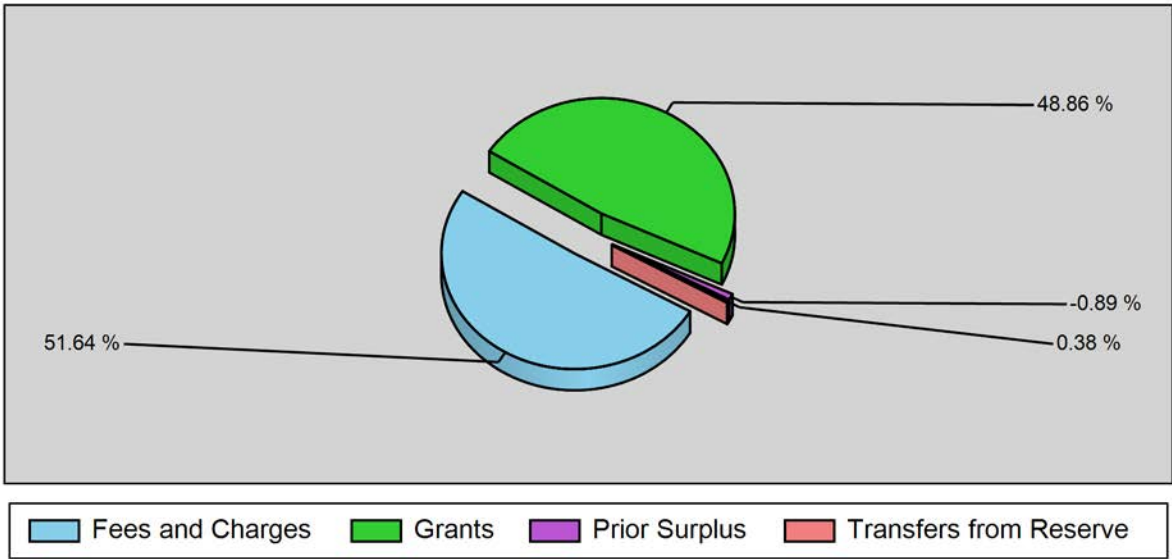
Service: RURAL PROJECTS AREA D  
 Dept Number: 0340  
 Service Participants: Electoral Area D



| 5 Year Forecast            | 2018           | 2019           | 2020             | 2021           | 2022           |
|----------------------------|----------------|----------------|------------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                  |                |                |
| Grants                     | 495,760        | 360,000        | 5,634,557        | 386,667        | 0              |
| Prior Surplus              | 5,000          | 0              | 0                | 0              | 0              |
| Taxes                      | 252,521        | 342,970        | 2,982,475        | 360,893        | 170,185        |
| <b>Total Revenues:</b>     | <b>753,281</b> | <b>702,970</b> | <b>8,617,032</b> | <b>747,560</b> | <b>170,185</b> |
| <b>Expenditures</b>        |                |                |                  |                |                |
| Administration             | 7,456          | 7,586          | 7,719            | 7,854          | 8,011          |
| Contingency                | 10,000         | 30,000         | 30,000           | 30,000         | 30,000         |
| Contracts and Agreements   | 4,514          | 0              | 0                | 0              | 0              |
| Grant Expense              | 608,260        | 540,000        | 8,451,836        | 580,000        | 0              |
| Projects                   | 400            | 400            | 400              | 400            | 400            |
| Travel                     | 6,000          | 6,000          | 6,000            | 6,000          | 6,000          |
| Wages and benefits         | 116,651        | 118,984        | 121,077          | 123,306        | 125,774        |
| <b>Total Expenditures:</b> | <b>753,281</b> | <b>702,970</b> | <b>8,617,032</b> | <b>747,560</b> | <b>170,185</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>       |



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SEWAGE DISPOSAL OK FALLS

Dept Number: 3800

Service Participants: Specified Service Area A714



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 1,068,916          | 1,067,216          | (1,700)              |
| Grants                     | 511,721            | 1,009,785          | 498,064              |
| Prior Surplus              | (87,860)           | (18,340)           | 69,520               |
| Transfers from Reserve     | 186,838            | 7,916              | (178,922)            |
| <b>Total Revenues:</b>     | <b>1,679,615</b>   | <b>2,066,577</b>   | <b>386,962</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 40,185             | 40,606             | 421                  |
| Capital and Equipment      | 130,625            | 47,564             | (83,061)             |
| Consultants                | 60,000             | 11,500             | (48,500)             |
| Financing                  | 319,592            | 319,592            | 0                    |
| Grant Expense              | 349,707            | 890,911            | 541,204              |
| Insurance                  | 38,337             | 34,698             | (3,639)              |
| Legal                      | 1,500              | 500                | (1,000)              |
| Operations                 | 361,315            | 323,095            | (38,220)             |
| Supplies                   | 500                | 500                | 0                    |
| Transfers                  | 5,000              | 5,000              | 0                    |
| Travel                     | 3,698              | 4,816              | 1,118                |
| Utilities                  | 65,000             | 85,000             | 20,000               |
| Wages and benefits         | 304,156            | 302,795            | (1,361)              |
| <b>Total Expenditures:</b> | <b>1,679,615</b>   | <b>2,066,577</b>   | <b>386,962</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SEWAGE DISPOSAL OK FALLS

Dept Number: 3800

Service Participants: Specified Service Area A714



| 5 Year Forecast            | 2018             | 2019             | 2020             | 2021             | 2022             |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Fees and Charges           | 1,067,216        | 1,067,216        | 1,115,822        | 1,131,123        | 1,113,643        |
| Grants                     | 1,009,785        | 250,226          | 80,226           | 80,226           | 80,226           |
| Prior Surplus              | (18,340)         | (33,860)         | (33,860)         | (33,860)         | 0                |
| Transfers from Reserve     | 7,916            | 0                | 0                | 0                | 0                |
| <b>Total Revenues:</b>     | <b>2,066,577</b> | <b>1,283,582</b> | <b>1,162,188</b> | <b>1,177,489</b> | <b>1,193,869</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 40,606           | 42,115           | 42,976           | 43,946           | 44,843           |
| Capital and Equipment      | 47,564           | 1,000            | 1,000            | 1,000            | 1,000            |
| Consultants                | 11,500           | 11,630           | 11,763           | 11,898           | 12,036           |
| Financing                  | 319,592          | 319,592          | 319,592          | 319,592          | 319,592          |
| Grant Expense              | 890,911          | 170,000          | 0                | 0                | 0                |
| Insurance                  | 34,698           | 35,392           | 36,100           | 36,823           | 37,560           |
| Legal                      | 500              | 500              | 500              | 500              | 500              |
| Operations                 | 323,095          | 299,209          | 326,557          | 332,388          | 338,436          |
| Supplies                   | 500              | 500              | 500              | 500              | 500              |
| Transfers                  | 5,000            | 5,000            | 18,071           | 20,124           | 21,126           |
| Travel                     | 4,816            | 4,843            | 4,869            | 4,897            | 4,925            |
| Utilities                  | 85,000           | 85,000           | 86,000           | 86,000           | 87,000           |
| Wages and benefits         | 302,795          | 308,801          | 314,260          | 319,821          | 326,351          |
| <b>Total Expenditures:</b> | <b>2,066,577</b> | <b>1,283,582</b> | <b>1,162,188</b> | <b>1,177,489</b> | <b>1,193,869</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

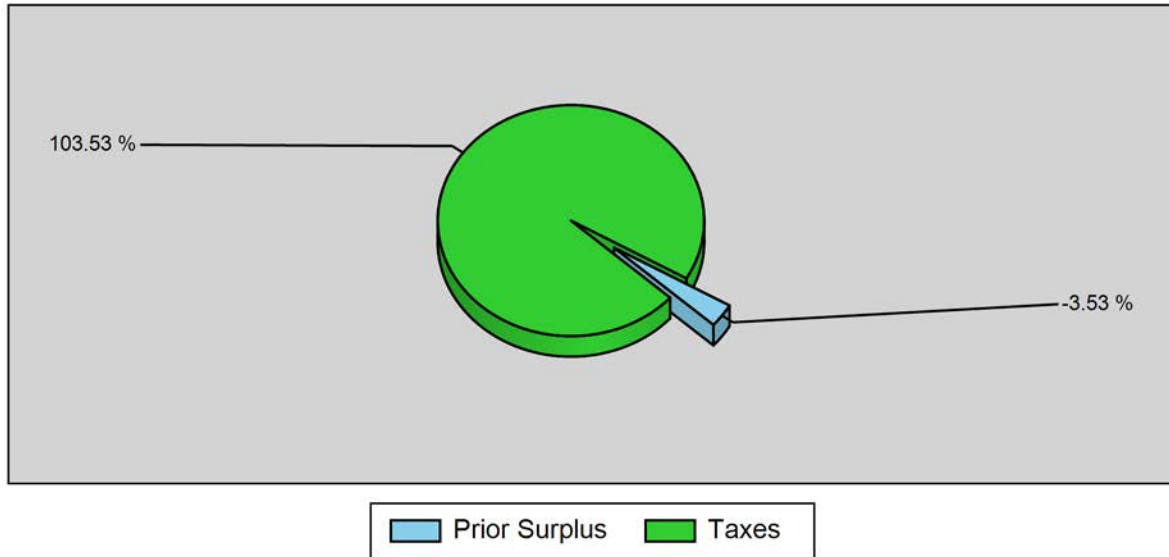
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING HERITAGE HILLS  
 Dept Number: 9670  
 Service Participants: Specified Service Area M715



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | (300)        | (228)        | 72            |
| Taxes                      | 6,251        | 6,679        | 428           |
| <b>Total Revenues:</b>     | <b>5,951</b> | <b>6,451</b> | <b>500</b>    |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 451          | 451          | 0             |
| Transfers                  | 0            | 300          | 300           |
| Utilities                  | 5,500        | 5,700        | 200           |
| <b>Total Expenditures:</b> | <b>5,951</b> | <b>6,451</b> | <b>500</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING HERITAGE HILLS  
 Dept Number: 9670  
 Service Participants: Specified Service Area M715



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | (228)        | 0            | 0            | 72           | 199          |
| Taxes                      | 6,679        | 6,251        | 6,251        | 6,251        | 6,251        |
| <b>Total Revenues:</b>     | <b>6,451</b> | <b>6,251</b> | <b>6,251</b> | <b>6,323</b> | <b>6,450</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 451          | 468          | 477          | 487          | 497          |
| Transfers                  | 300          | 173          | 52           | 0            | 0            |
| Utilities                  | 5,700        | 5,610        | 5,722        | 5,836        | 5,953        |
| <b>Total Expenditures:</b> | <b>6,451</b> | <b>6,251</b> | <b>6,251</b> | <b>6,323</b> | <b>6,450</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

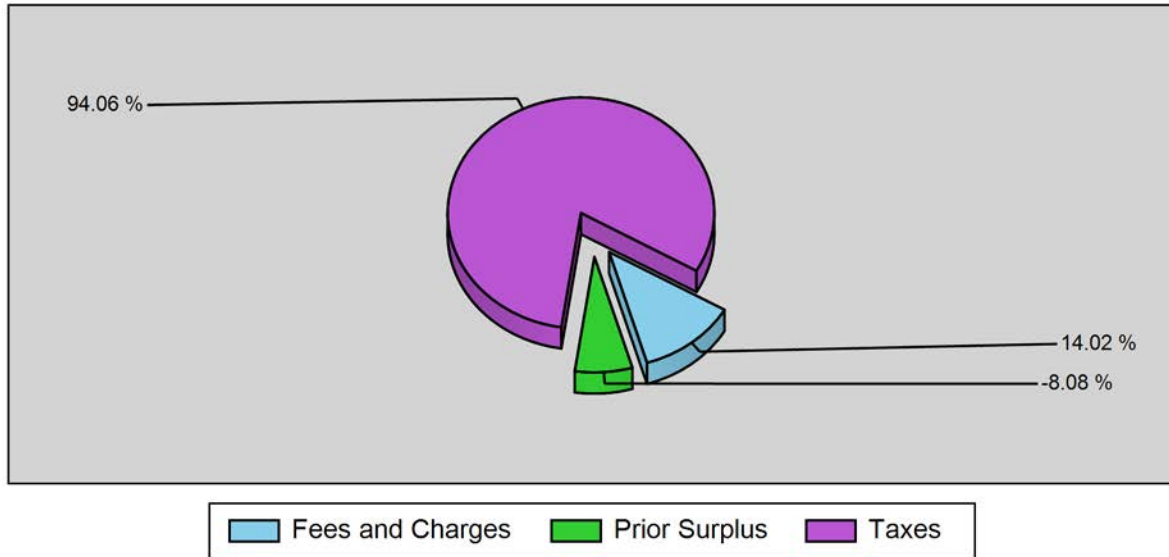
Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Fees and Charges           | 15,000         | 15,000         | 0             |
| Prior Surplus              | 0              | (8,646)        | (8,646)       |
| Taxes                      | 85,418         | 100,636        | 15,218        |
| <b>Total Revenues:</b>     | <b>100,418</b> | <b>106,990</b> | <b>6,572</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 3,873          | 3,679          | (194)         |
| Maintenance and Repairs    | 0              | 1,500          | 1,500         |
| Operations                 | 92,000         | 94,000         | 2,000         |
| Other Expense              | 0              | 2,160          | 2,160         |
| Transfers                  | 3,000          | 3,000          | 0             |
| Wages and benefits         | 1,545          | 2,651          | 1,106         |
| <b>Total Expenditures:</b> | <b>100,418</b> | <b>106,990</b> | <b>6,572</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 15,000         | 15,000         | 15,000         | 15,000         | 0              |
| Prior Surplus              | (8,646)        | 0              | 0              | 0              | 0              |
| Taxes                      | 100,636        | 91,388         | 93,504         | 95,622         | 112,755        |
| <b>Total Revenues:</b>     | <b>106,990</b> | <b>106,388</b> | <b>108,504</b> | <b>110,622</b> | <b>112,755</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 3,679          | 3,743          | 3,809          | 3,876          | 3,954          |
| Maintenance and Repairs    | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          |
| Operations                 | 94,000         | 94,000         | 96,000         | 98,000         | 100,000        |
| Other Expense              | 2,160          | 1,440          | 1,440          | 1,440          | 1,440          |
| Transfers                  | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          |
| Wages and benefits         | 2,651          | 2,705          | 2,755          | 2,806          | 2,861          |
| <b>Total Expenditures:</b> | <b>106,990</b> | <b>106,388</b> | <b>108,504</b> | <b>110,622</b> | <b>112,755</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

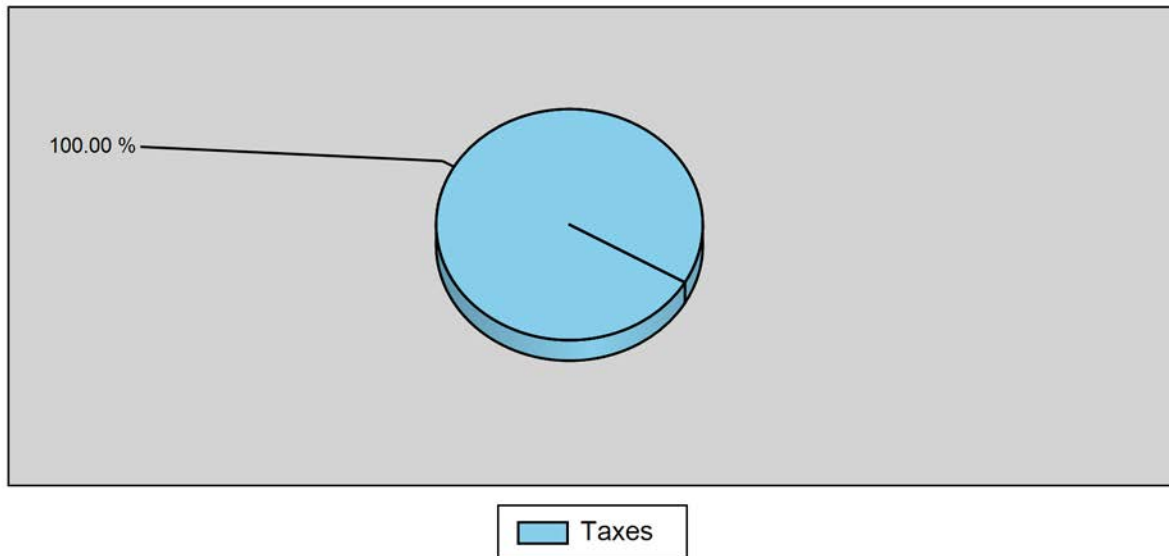
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA D  
 Dept Number: 2600  
 Service Participants: Electoral Area D



Revenues By GL Category



| Budget Comparison          |              |              |               |
|----------------------------|--------------|--------------|---------------|
|                            | 2017 Amount  | 2018 Amount  | Budget Change |
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | 79           | 0            | (79)          |
| Taxes                      | 7,276        | 8,016        | 740           |
| <b>Total Revenues:</b>     | <b>7,355</b> | <b>8,016</b> | <b>661</b>    |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 5,695        | 6,356        | 661           |
| Transfers                  | 1,660        | 1,660        | 0             |
| <b>Total Expenditures:</b> | <b>7,355</b> | <b>8,016</b> | <b>661</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

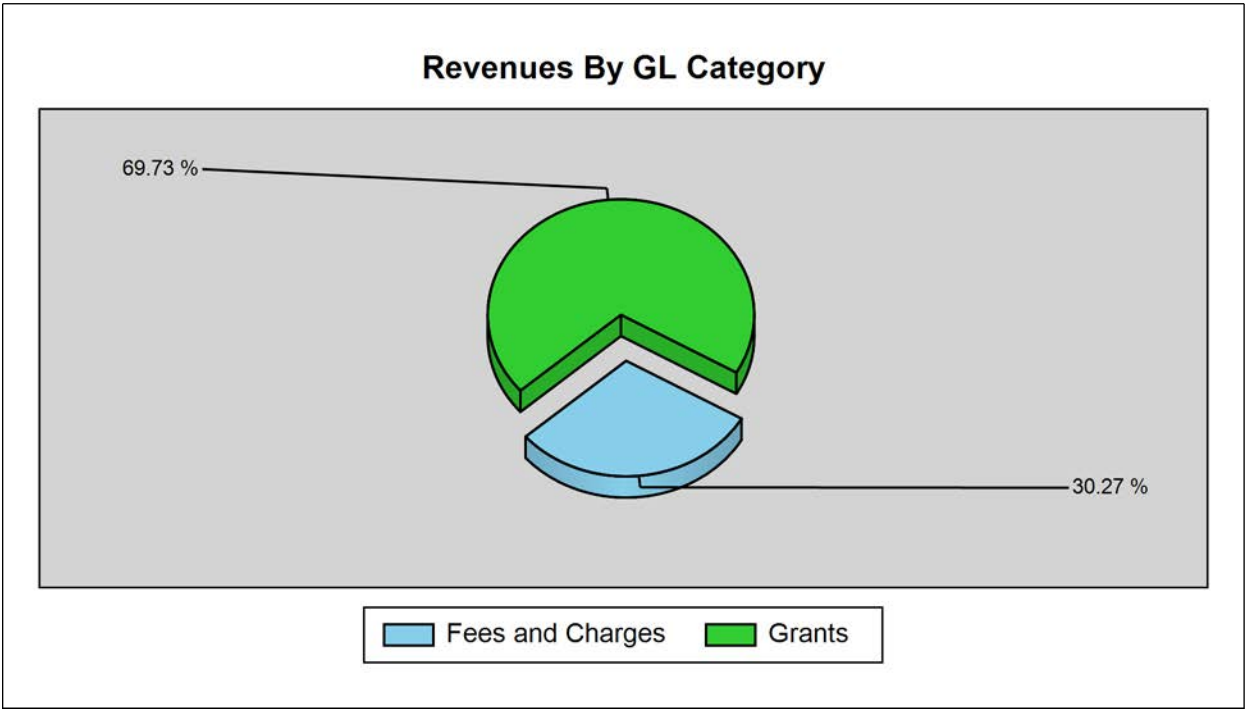
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA D  
Dept Number: 2600  
Service Participants: Electoral Area D



| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 8,016        | 8,452        | 8,575        | 8,707        | 8,849        |
| <b>Total Revenues:</b>     | <b>8,016</b> | <b>8,452</b> | <b>8,575</b> | <b>8,707</b> | <b>8,849</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 6,356        | 6,792        | 6,915        | 7,047        | 7,189        |
| Transfers                  | 1,660        | 1,660        | 1,660        | 1,660        | 1,660        |
| <b>Total Expenditures:</b> | <b>8,016</b> | <b>8,452</b> | <b>8,575</b> | <b>8,707</b> | <b>8,849</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |





# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 54,756             | 68,038             | 13,282               |
| Grants                     | 46,000             | 156,737            | 110,737              |
| <b>Total Revenues:</b>     | <b>100,756</b>     | <b>224,775</b>     | <b>124,019</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 2,097              | 2,050              | (47)                 |
| Advertising                | 0                  | 100                | 100                  |
| Amortization               | 0                  | 250                | 250                  |
| Capital and Equipment      | 0                  | 44,400             | 44,400               |
| Consultants                | 0                  | 250                | 250                  |
| Grant Expense              | 0                  | 120,217            | 120,217              |
| Insurance                  | 1,200              | 1,131              | (69)                 |
| Legal                      | 0                  | 50                 | 50                   |
| Operations                 | 42,512             | 8,786              | (33,726)             |
| Supplies                   | 150                | 153                | 3                    |
| Transfers                  | 9,480              | 100                | (9,380)              |
| Travel                     | 1,000              | 1,268              | 268                  |
| Utilities                  | 20,000             | 20,350             | 350                  |
| Wages and benefits         | 24,317             | 25,670             | 1,353                |
| <b>Total Expenditures:</b> | <b>100,756</b>     | <b>224,775</b>     | <b>124,019</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|----------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |                |               |               |               |               |
| Fees and Charges           | 68,038         | 68,038        | 68,038        | 68,038        | 68,038        |
| Grants                     | 156,737        | 0             | 0             | 0             | 0             |
| Prior Surplus              | 0              | 0             | 0             | 0             | 0             |
| <b>Total Revenues:</b>     | <b>224,775</b> | <b>68,038</b> | <b>68,038</b> | <b>68,038</b> | <b>68,038</b> |
| <b>Expenditures</b>        |                |               |               |               |               |
| Administration             | 2,050          | 2,102         | 2,150         | 2,231         | 2,304         |
| Advertising                | 100            | 100           | 50            | 150           | 100           |
| Amortization               | 250            | 250           | 200           | 250           | 250           |
| Capital and Equipment      | 44,400         | 1,000         | 300           | 950           | 500           |
| Consultants                | 250            | 500           | 250           | 250           | 250           |
| Grant Expense              | 120,217        | 0             | 0             | 0             | 0             |
| Insurance                  | 1,131          | 1,153         | 1,176         | 1,200         | 1,224         |
| Legal                      | 50             | 50            | 100           | 100           | 100           |
| Operations                 | 8,786          | 13,342        | 13,276        | 11,000        | 11,000        |
| Supplies                   | 153            | 156           | 159           | 162           | 165           |
| Transfers                  | 100            | 1,157         | 1,297         | 1,644         | 1,544         |
| Travel                     | 1,268          | 1,288         | 1,259         | 1,380         | 902           |
| Utilities                  | 20,350         | 20,757        | 21,172        | 21,595        | 22,027        |
| Wages and benefits         | 25,670         | 26,183        | 26,649        | 27,126        | 27,672        |
| <b>Total Expenditures:</b> | <b>224,775</b> | <b>68,038</b> | <b>68,038</b> | <b>68,038</b> | <b>68,038</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# ELECTORAL AREA “E”

|                                            |      |                     |
|--------------------------------------------|------|---------------------|
| • Area E Requisition                       |      | <a href="#">242</a> |
| • Summary Information                      |      | <a href="#">243</a> |
| • Cemetery Area E Naramata                 | 8950 | <a href="#">244</a> |
| • Fire – Naramata                          | 1700 | <a href="#">246</a> |
| • Grant in Aid Area E                      | 7960 | <a href="#">249</a> |
| • Naramata Museum                          | 7830 | <a href="#">251</a> |
| • Naramata Transit                         | 8300 | <a href="#">253</a> |
| • Naramata Water                           | 3940 | <a href="#">255</a> |
| • Noise Bylaws Area E                      | 2710 | <a href="#">258</a> |
| • Parks and Recreation Naramata            | 7540 | <a href="#">259</a> |
| • Rural Projects Area E                    | 0360 | <a href="#">262</a> |
| • Street Lighting Naramata                 | 9680 | <a href="#">264</a> |
| • Tourism & Community Service Contribution | 9260 | <a href="#">266</a> |
| • Untidy/Unsightly Area E                  | 2610 | <a href="#">268</a> |

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

**ELECTORAL AREA E**  
**(NARAMATA)**

|                                                                         | <u>2018</u>         | <u>2017</u>         | <u>NET</u><br><u>CHANGE</u> | <u>%</u><br><u>CHANGE</u> |
|-------------------------------------------------------------------------|---------------------|---------------------|-----------------------------|---------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                     |                     |                             |                           |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 34,910           | \$ 25,122           | \$ 9,788                    |                           |
| ANIMAL CONTROL                                                          | 16,393              | 15,904              | 489                         |                           |
| BUILDING INSPECTION                                                     | 20,283              | 33,838              | (13,555)                    |                           |
| DESTRUCTION OF PESTS                                                    | 397                 | 318                 | 79                          |                           |
| EMERGENCY PLANNING                                                      | 8,978               | 6,346               | 2,632                       |                           |
| ELECTORAL AREA ADMINISTRATION                                           | 179,070             | 141,096             | 37,974                      |                           |
| ELECTORAL AREA PLANNING                                                 | 133,257             | 114,639             | 18,618                      |                           |
| ENVIRONMENTAL CONSERVATION                                              | 22,048              | 20,146              | 1,902                       |                           |
| GENERAL GOVERNMENT                                                      | 47,809              | 44,479              | 3,330                       |                           |
| HERITAGE (Subregional)                                                  | 789                 | 657                 | 132                         |                           |
| ILLEGAL DUMPING                                                         | 1,251               | 311                 | 940                         |                           |
| NOXIOUS WEEDS                                                           | 1,840               | 1,455               | 385                         |                           |
| NUISANCE CONTROL                                                        | 1,001               | 907                 | 94                          |                           |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 | 552                 | 2,644               | (2,092)                     |                           |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 1,402               | 1,270               | 132                         |                           |
| REGIONAL TRAILS                                                         | 10,433              | 9,385               | 1,048                       |                           |
| SOLID WASTE MANAGEMENT PLAN                                             | 5,857               | 5,295               | 562                         |                           |
| SUBDIVISION SERVICING                                                   | 18,848              | 11,526              | 7,322                       |                           |
| <b>Subtotal</b>                                                         | <b>505,119</b>      | <b>435,338</b>      | <b>69,781</b>               | <b>16.03%</b>             |
| <b><u>Regional Director determines budget</u></b>                       |                     |                     |                             |                           |
| GRANT IN AID                                                            | 5,000               | 6,000               | (1,000)                     |                           |
| NARAMATA MUSEUM                                                         | 8,863               | 8,236               | 627                         |                           |
| NARAMATA PARKS & REC                                                    | 260,574             | 175,715             | 84,859                      |                           |
| NARAMATA TRANSIT                                                        | 103,044             | 73,833              | 29,211                      |                           |
| NOISE CONTROL                                                           | 5,296               | 7,117               | (1,821)                     |                           |
| RURAL PROJECTS                                                          | 40,057              | 31,914              | 8,143                       |                           |
| TOURISM & COMMUNITY SERVICE CONTRIBUTION                                | 10,000              | 10,000              | -                           |                           |
| UNTIDY AND UNSIGHTLY CONTROL                                            | 3,703               | 3,560               | 143                         |                           |
| VICTIM SERVICES DEF                                                     | 2,607               | 2,409               | 198                         |                           |
| <b>Subtotal</b>                                                         | <b>439,144</b>      | <b>318,784</b>      | <b>120,360</b>              | <b>37.76%</b>             |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |                     |                     |                             |                           |
| OKANAGAN BASIN WATER BOARD                                              | 30,397              | 28,497              | 1,900                       |                           |
| OKANAGAN REGIONAL LIBRARY                                               | 134,848             | 123,001             | 11,847                      |                           |
|                                                                         | <b>165,245</b>      | <b>151,498</b>      | <b>13,747</b>               | <b>9.07%</b>              |
| <b>SUBTOTAL</b>                                                         | <b>1,109,507</b>    | <b>905,620</b>      | <b>203,887</b>              | <b>22.51%</b>             |
| <b><u>Service Areas</u></b>                                             |                     |                     |                             |                           |
| CEMETERY-P(715)                                                         | 31,528              | 22,345              | 9,183                       |                           |
| NARAMATA FIRE DEPARTMENT                                                | 491,445             | 382,197             | 109,248                     |                           |
| NARAMATA WATER (Parcel)                                                 | 120,750             | 120,750             | -                           |                           |
| SEPTAGE DISPOSAL SERVICE                                                | 3,446               | 3,201               | 245                         |                           |
| STERILE INSECT RELEASE                                                  | 46,221              | 43,792              | 2,429                       |                           |
| <b>Subtotal</b>                                                         | <b>693,389</b>      | <b>572,285</b>      | <b>121,104</b>              | <b>21.16%</b>             |
| <b>TOTAL</b>                                                            | <b>\$ 1,802,897</b> | <b>\$ 1,477,905</b> | <b>\$ 324,992</b>           | <b>21.99%</b>             |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$ 2.10</b>      | <b>\$ 2.16</b>      | <b>\$ (0.06)</b>            |                           |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 1,222.68</b>  | <b>\$ 1,035.32</b>  | <b>\$ 187.36</b>            |                           |

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

|                                               | AREA E                                     | 2018        | 2017        | CHANGE    | EXPLANATION                                                                               |
|-----------------------------------------------|--------------------------------------------|-------------|-------------|-----------|-------------------------------------------------------------------------------------------|
|                                               |                                            |             |             |           |                                                                                           |
|                                               | REGIONAL SERVICES                          | \$213,488   | \$190,306   | \$23,182  | See Regional Services Summary Changes                                                     |
|                                               | RURAL SERVICES                             | \$503,097   | \$440,322   | \$62,775  | See Rural Services Summary Changes                                                        |
|                                               | SHARED SERVICES                            | \$6,053     | \$5,610     | \$443     | See Shared Services Summary Changes                                                       |
| 8950                                          | CEMETERY - ELECTORAL AREA E (NARAMATA)     | \$31,528    | \$22,345    | \$9,183   | Increase in staffing allocation and less reliance on prior year surplus                   |
| 1700                                          | FIRE PROTECTION - NARAMATA                 | \$491,445   | \$382,197   | \$109,248 | Fire Services Master Plan                                                                 |
| 7960                                          | GRANT-IN AID - AREA E                      | \$5,000     | \$6,000     | -\$1,000  | Less reliance on prior year surplus                                                       |
| 7830                                          | NARAMATA MUSEUM                            | \$8,863     | \$8,236     | \$627     |                                                                                           |
| 8300                                          | NARAMATA TRANSIT                           | \$103,044   | \$73,833    | \$29,211  | Carry over of prior year deficit; Increase in contract service costs                      |
| 3940                                          | WATER SYSTEM - NARAMATA                    | \$120,750   | \$120,750   | \$0       |                                                                                           |
| 2710                                          | NOISE BYLAWS AREA E                        | \$5,296     | \$7,117     | -\$1,821  | Less staff allocation                                                                     |
| 7540                                          | PARKS & RECREATION - NARAMATA              | \$260,574   | \$175,715   | \$84,859  | Increase in Debt services of \$58K; increased staffing allocation in relation to projects |
| 360                                           | ELECTORAL AREA E - RURAL PROJECTS          | \$40,057    | \$31,914    | \$8,143   | additional staffing associated with area projects                                         |
| 9260                                          | AREA E TOURISM & COMMUNITY SERVICE CONTRIB | \$10,000    | \$10,000    | \$0       |                                                                                           |
| 2610                                          | UNSIGHTLY/UNTIDY PREMISES - AREA E         | \$3,703     | \$3,560     | \$143     |                                                                                           |
|                                               |                                            | \$1,802,897 | \$1,477,905 | \$324,992 |                                                                                           |
|                                               |                                            |             |             |           |                                                                                           |
| <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |                                            |             |             |           |                                                                                           |
| 3940                                          | WATER SYSTEM - NARAMATA                    | \$1,323,867 | \$1,295,130 | \$28,737  | Increase revenue as per 2017 actuals                                                      |
| 9680                                          | STREET LIGHTING                            | \$6,128     | \$3,452     | \$2,676   | Less reliance on prior year surplus                                                       |

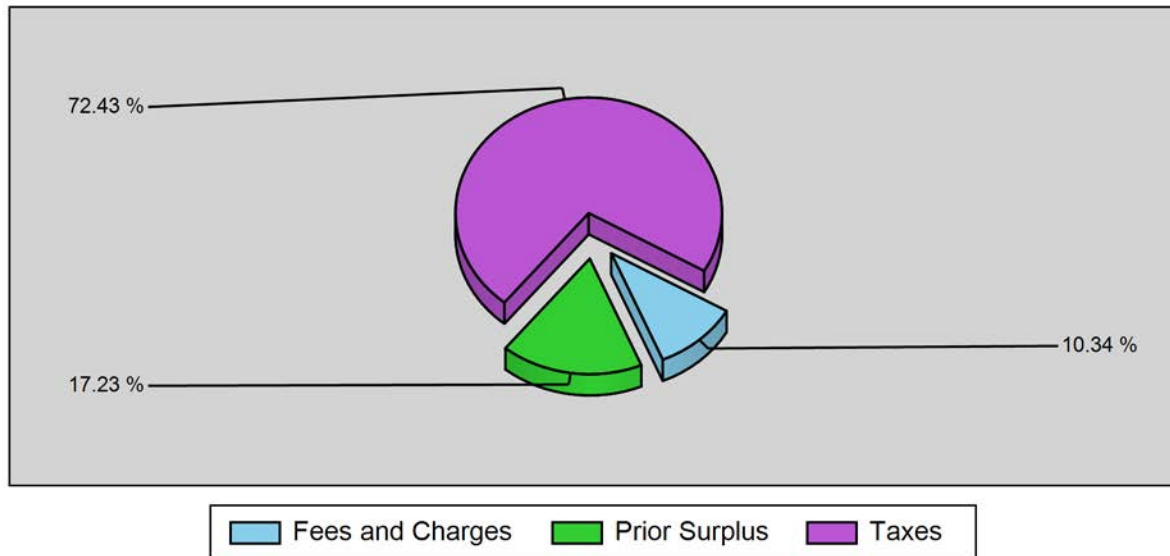
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Fees and Charges           | 4,000         | 4,500         | 500           |
| Prior Surplus              | 11,000        | 7,500         | (3,500)       |
| Taxes                      | 22,345        | 31,528        | 9,183         |
| Transfers from Reserve     | 1,000         | 0             | (1,000)       |
| <b>Total Revenues:</b>     | <b>38,345</b> | <b>43,528</b> | <b>5,183</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 5,817         | 5,769         | (48)          |
| Capital and Equipment      | 3,000         | 2,705         | (295)         |
| Maintenance and Repairs    | 2,539         | 2,540         | 1             |
| Operations                 | 2,500         | 1,500         | (1,000)       |
| Travel                     | 1,500         | 3,500         | 2,000         |
| Wages and benefits         | 22,989        | 27,514        | 4,525         |
| <b>Total Expenditures:</b> | <b>38,345</b> | <b>43,528</b> | <b>5,183</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

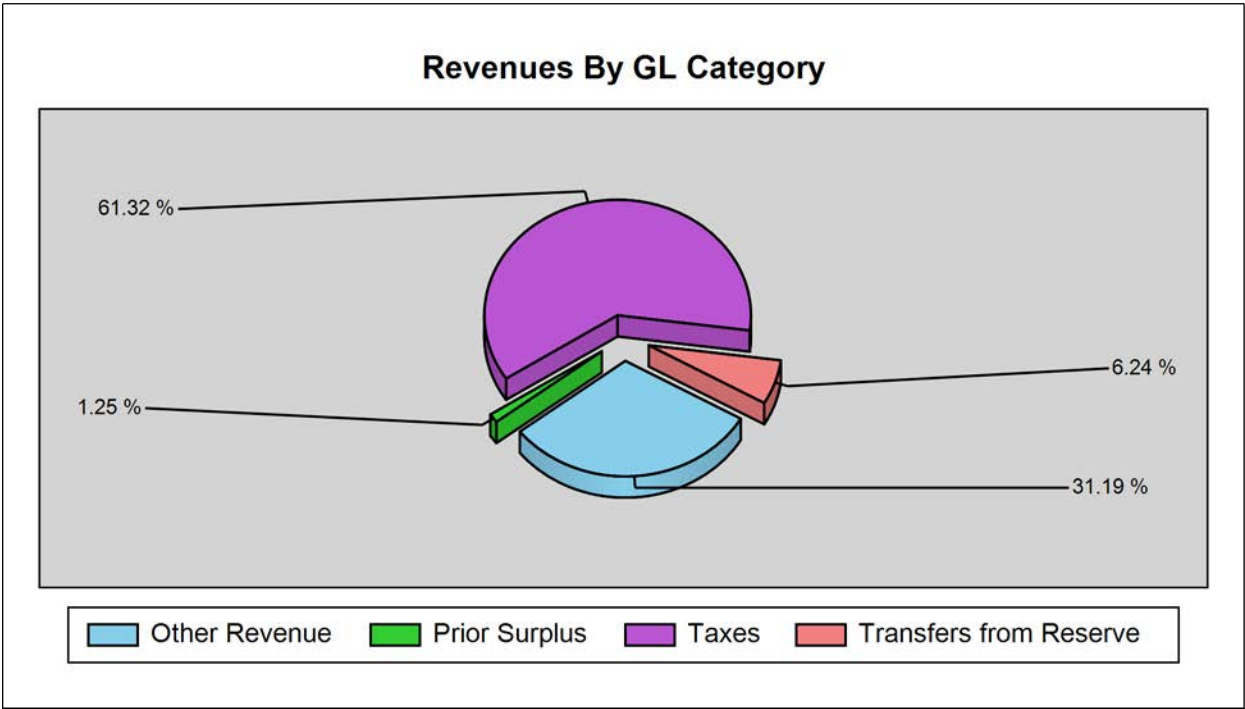
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Fees and Charges           | 4,500         | 4,500         | 4,500         | 4,500         | 4,500         |
| Prior Surplus              | 7,500         | 0             | 0             | 0             | 0             |
| Taxes                      | 31,528        | 39,784        | 41,256        | 41,880        | 42,580        |
| Transfers from Reserve     | 0             | 0             | 0             | 0             | 0             |
| <b>Total Revenues:</b>     | <b>43,528</b> | <b>44,284</b> | <b>45,756</b> | <b>46,380</b> | <b>47,080</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 5,769         | 6,030         | 6,157         | 6,323         | 6,457         |
| Capital and Equipment      | 2,705         | 3,000         | 3,000         | 3,000         | 3,000         |
| Maintenance and Repairs    | 2,540         | 2,541         | 2,542         | 2,543         | 2,544         |
| Operations                 | 1,500         | 2,500         | 2,500         | 2,500         | 2,500         |
| Transfers                  | 0             | 686           | 1,564         | 1,549         | 1,572         |
| Travel                     | 3,500         | 1,500         | 1,500         | 1,500         | 1,500         |
| Wages and benefits         | 27,514        | 28,027        | 28,493        | 28,965        | 29,507        |
| <b>Total Expenditures:</b> | <b>43,528</b> | <b>44,284</b> | <b>45,756</b> | <b>46,380</b> | <b>47,080</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |





# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE NARAMATA

Dept Number: 1700

Service Participants: Specified Service Area R715



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Other Revenue              | 0                  | 250,000            | 250,000              |
| Prior Surplus              | 15,000             | 10,000             | (5,000)              |
| Taxes                      | 382,197            | 491,445            | 109,248              |
| Transfers from Reserve     | 50,000             | 50,000             | 0                    |
| <b>Total Revenues:</b>     | <b>447,197</b>     | <b>801,445</b>     | <b>354,248</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 15,810             | 8,813              | (6,997)              |
| Capital and Equipment      | 96,610             | 381,000            | 284,390              |
| Contracts and Agreements   | 0                  | 5,750              | 5,750                |
| Financing                  | 36,370             | 24,324             | (12,046)             |
| Insurance                  | 13,880             | 21,930             | 8,050                |
| Maintenance and Repairs    | 31,626             | 36,000             | 4,374                |
| Operations                 | 8,640              | 9,417              | 777                  |
| Other Expense              | 13,354             | 3,000              | (10,354)             |
| Supplies                   | 18,193             | 18,000             | (193)                |
| Transfers                  | 16,000             | 50,000             | 34,000               |
| Travel                     | 3,270              | 6,000              | 2,730                |
| Utilities                  | 13,444             | 14,653             | 1,209                |
| Wages and benefits         | 180,000            | 222,558            | 42,558               |
| <b>Total Expenditures:</b> | <b>447,197</b>     | <b>801,445</b>     | <b>354,248</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Other Revenue              | 250,000        | 0              | 0              | 0              | 0              |
| Prior Surplus              | 10,000         | 10,000         | 10,600         | 10,600         | 10,812         |
| Taxes                      | 491,445        | 425,161        | 428,667        | 433,725        | 450,058        |
| Transfers from Reserve     | 50,000         | 50,000         | 50,000         | 50,000         | 51,000         |
| <b>Total Revenues:</b>     | <b>801,445</b> | <b>485,161</b> | <b>489,267</b> | <b>494,325</b> | <b>511,870</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 8,813          | 9,007          | 9,182          | 9,395          | 17,273         |
| Capital and Equipment      | 381,000        | 104,813        | 108,349        | 113,331        | 115,538        |
| Contracts and Agreements   | 5,750          | 11,500         | 5,750          | 0              | 0              |
| Financing                  | 24,324         | 24,324         | 24,324         | 24,324         | 24,324         |
| Insurance                  | 21,930         | 22,374         | 22,622         | 22,875         | 22,843         |
| Maintenance and Repairs    | 36,000         | 33,362         | 35,898         | 39,323         | 40,109         |
| Operations                 | 9,417          | 10,265         | 10,881         | 11,860         | 12,097         |
| Other Expense              | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          |
| Supplies                   | 18,000         | 18,000         | 18,000         | 18,000         | 18,000         |
| Transfers                  | 50,000         | 16,000         | 16,960         | 16,960         | 17,299         |
| Travel                     | 6,000          | 3,885          | 4,118          | 4,180          | 4,264          |
| Utilities                  | 14,653         | 15,972         | 16,930         | 17,184         | 17,528         |
| Wages and benefits         | 222,558        | 212,659        | 213,253        | 213,893        | 219,595        |
| <b>Total Expenditures:</b> | <b>801,445</b> | <b>485,161</b> | <b>489,267</b> | <b>494,325</b> | <b>511,870</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

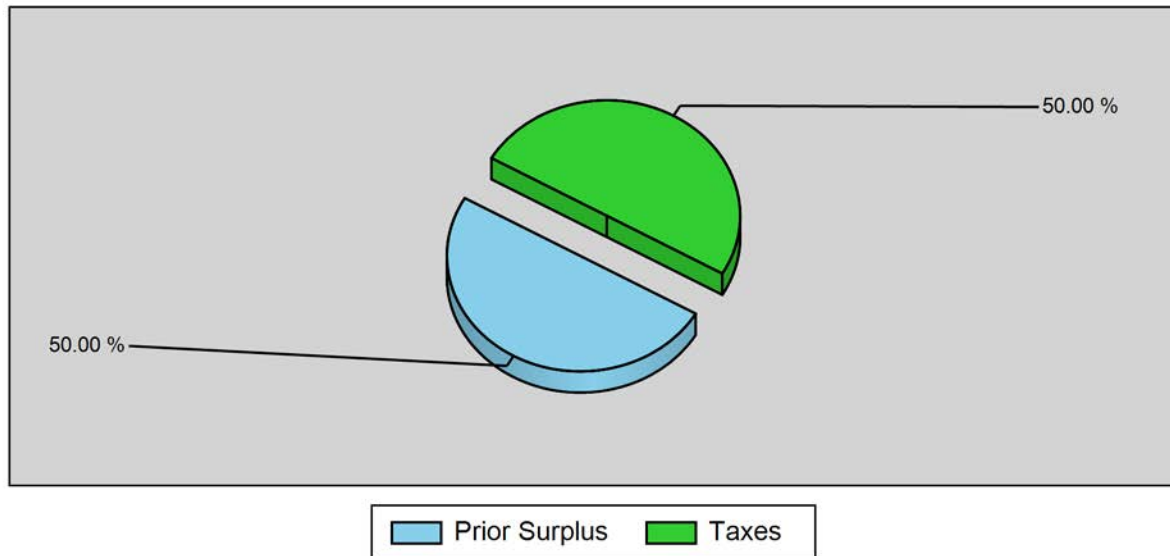
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA E  
 Dept Number: 7960  
 Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 4,000         | 5,000         | 1,000         |
| Taxes                      | 6,000         | 5,000         | (1,000)       |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Grant in Aid               | 10,000        | 10,000        | 0             |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA E  
 Dept Number: 7960  
 Service Participants: Electoral Area E



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 5,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Taxes                      | 5,000         | 9,000         | 9,000         | 9,000         | 9,000         |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant in Aid               | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

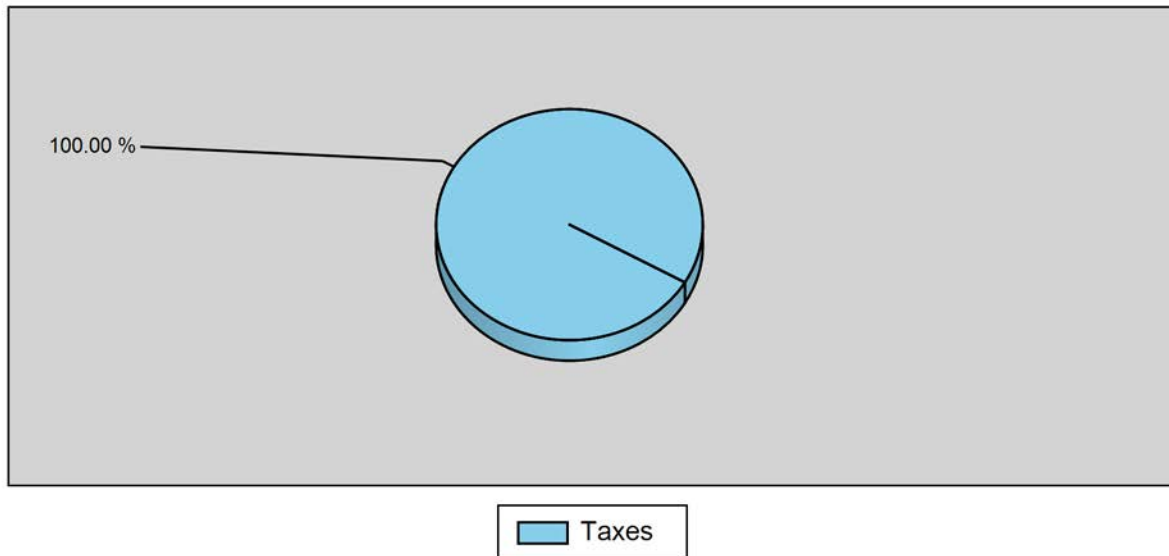
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NARAMATA MUSEUM  
 Dept Number: 7830  
 Service Participants: Electoral Area E



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 8,236        | 8,863        | 627           |
| <b>Total Revenues:</b>     | <b>8,236</b> | <b>8,863</b> | <b>627</b>    |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 326          | 329          | 3             |
| Contracts and Agreements   | 5,000        | 5,000        | 0             |
| Insurance                  | 1,500        | 1,700        | 200           |
| Transfers                  | 1,000        | 1,000        | 0             |
| Wages and benefits         | 410          | 834          | 424           |
| <b>Total Expenditures:</b> | <b>8,236</b> | <b>8,863</b> | <b>627</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NARAMATA MUSEUM  
 Dept Number: 7830  
 Service Participants: Electoral Area E



| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 8,863        | 8,919        | 8,975        | 9,031        | 9,092        |
| <b>Total Revenues:</b>     | <b>8,863</b> | <b>8,919</b> | <b>8,975</b> | <b>9,031</b> | <b>9,092</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 329          | 335          | 341          | 347          | 354          |
| Contracts and Agreements   | 5,000        | 5,000        | 5,000        | 5,000        | 5,000        |
| Insurance                  | 1,700        | 1,734        | 1,769        | 1,804        | 1,840        |
| Transfers                  | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| Wages and benefits         | 834          | 850          | 865          | 880          | 898          |
| <b>Total Expenditures:</b> | <b>8,863</b> | <b>8,919</b> | <b>8,975</b> | <b>9,031</b> | <b>9,092</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

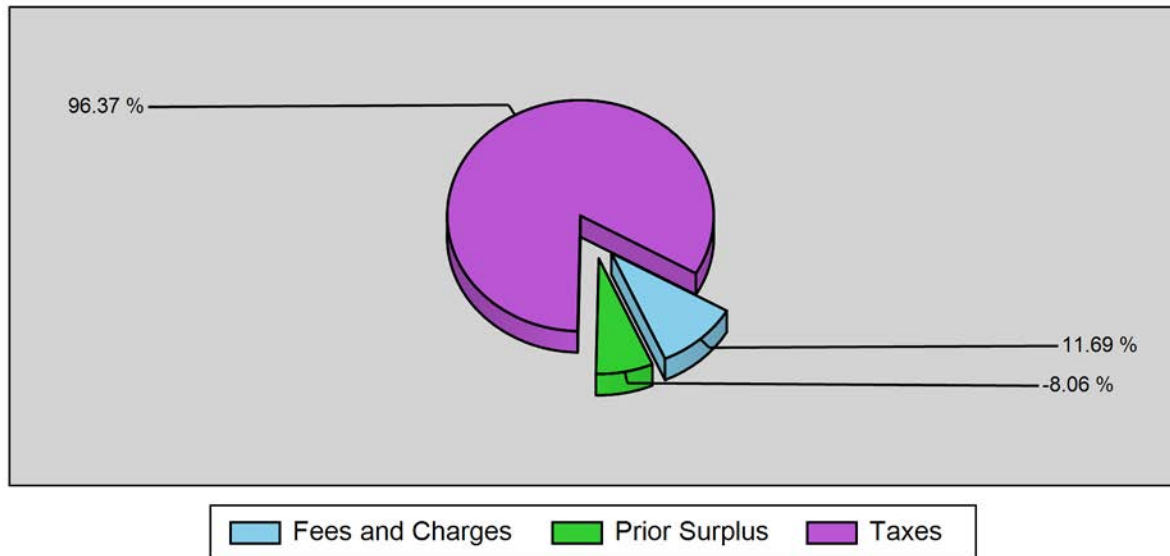
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NARAMATA TRANSIT  
Dept Number: 8300  
Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount    | Budget Change |
|----------------------------|---------------|----------------|---------------|
| <b>Revenues</b>            |               |                |               |
| Fees and Charges           | 12,500        | 12,500         | 0             |
| Prior Surplus              | 0             | (8,615)        | (8,615)       |
| Taxes                      | 73,833        | 103,044        | 29,211        |
| <b>Total Revenues:</b>     | <b>86,333</b> | <b>106,929</b> | <b>20,596</b> |
| <b>Expenditures</b>        |               |                |               |
| Administration             | 3,333         | 3,453          | 120           |
| Maintenance and Repairs    | 0             | 1,500          | 1,500         |
| Operations                 | 80,000        | 94,885         | 14,885        |
| Other Expense              | 0             | 1,440          | 1,440         |
| Transfers                  | 3,000         | 3,000          | 0             |
| Wages and benefits         | 0             | 2,651          | 2,651         |
| <b>Total Expenditures:</b> | <b>86,333</b> | <b>106,929</b> | <b>20,596</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

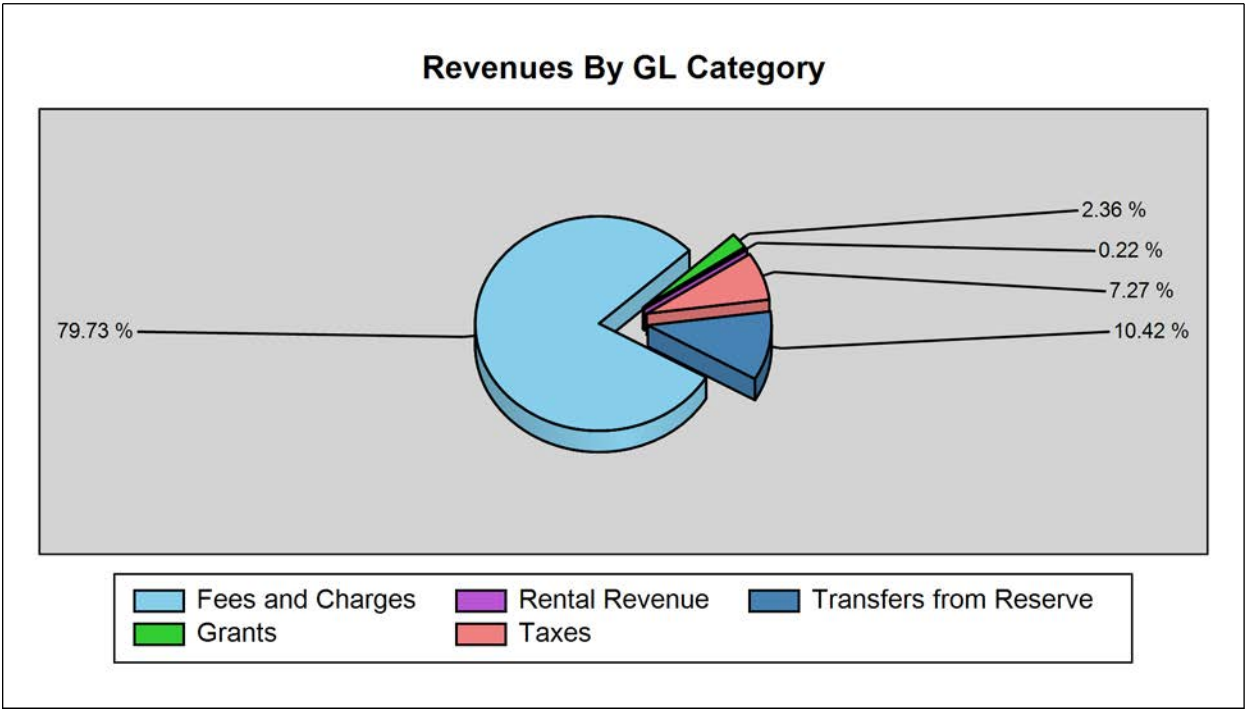
2018 - 2022

Service: NARAMATA TRANSIT  
 Dept Number: 8300  
 Service Participants: Electoral Area E



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 12,500         | 12,500         | 12,500         | 12,500         | 12,500         |
| Prior Surplus              | (8,615)        | 0              | 0              | 0              | 0              |
| Taxes                      | 103,044        | 94,553         | 94,674         | 94,798         | 94,936         |
| <b>Total Revenues:</b>     | <b>106,929</b> | <b>107,053</b> | <b>107,174</b> | <b>107,298</b> | <b>107,436</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 3,453          | 3,513          | 3,574          | 3,637          | 3,710          |
| Maintenance and Repairs    | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          |
| Operations                 | 94,885         | 94,885         | 94,885         | 94,885         | 94,885         |
| Other Expense              | 1,440          | 1,450          | 1,460          | 1,470          | 1,480          |
| Transfers                  | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          |
| Wages and benefits         | 2,651          | 2,705          | 2,755          | 2,806          | 2,861          |
| <b>Total Expenditures:</b> | <b>106,929</b> | <b>107,053</b> | <b>107,174</b> | <b>107,298</b> | <b>107,436</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |





# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Debt Proceeds              | 500,000            | 0                  | (500,000)            |
| Fees and Charges           | 1,295,130          | 1,323,867          | 28,737               |
| Grants                     | 2,905,000          | 39,202             | (2,865,798)          |
| Prior Surplus              | 75,000             | 0                  | (75,000)             |
| Rental Revenue             | 3,600              | 3,600              | 0                    |
| Taxes                      | 120,750            | 120,750            | 0                    |
| Transfers from Reserve     | 895,000            | 173,018            | (721,982)            |
| <b>Total Revenues:</b>     | <b>5,794,480</b>   | <b>1,660,437</b>   | <b>(4,134,043)</b>   |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 60,738             | 61,756             | 1,018                |
| Advertising                | 2,400              | 2,500              | 100                  |
| Capital and Equipment      | 3,775,000          | 90,000             | (3,685,000)          |
| Consultants                | 690,000            | 87,000             | (603,000)            |
| Contingency                | 1,000              | 1,000              | 0                    |
| Contracts and Agreements   | 7,535              | 7,535              | 0                    |
| Financing                  | 163,568            | 124,232            | (39,336)             |
| Grant Expense              | 0                  | 39,202             | 39,202               |
| Insurance                  | 13,916             | 13,347             | (569)                |
| Legal                      | 5,000              | 5,000              | 0                    |
| Maintenance and Repairs    | 90,000             | 60,000             | (30,000)             |
| Operations                 | 181,075            | 193,700            | 12,625               |
| Supplies                   | 500                | 1,000              | 500                  |
| Transfers                  | 176,941            | 281,680            | 104,739              |
| Travel                     | 20,000             | 30,000             | 10,000               |
| Utilities                  | 163,625            | 203,000            | 39,375               |
| Wages and benefits         | 443,182            | 459,485            | 16,303               |
| <b>Total Expenditures:</b> | <b>5,794,480</b>   | <b>1,660,437</b>   | <b>(4,134,043)</b>   |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



| 5 Year Forecast            | 2018             | 2019             | 2020             | 2021             | 2022             |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Fees and Charges           | 1,323,867        | 1,323,867        | 1,323,867        | 1,323,867        | 1,324,679        |
| Grants                     | 39,202           | 0                | 0                | 0                | 0                |
| Prior Surplus              | 0                | 0                | 0                | 0                | 27,178           |
| Rental Revenue             | 3,600            | 3,600            | 3,600            | 3,600            | 3,600            |
| Taxes                      | 120,750          | 120,750          | 120,750          | 120,750          | 120,750          |
| Transfers from Reserve     | 173,018          | 0                | 0                | 0                | 0                |
| <b>Total Revenues:</b>     | <b>1,660,437</b> | <b>1,448,217</b> | <b>1,448,217</b> | <b>1,448,217</b> | <b>1,476,207</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 61,756           | 63,400           | 64,706           | 66,224           | 67,585           |
| Advertising                | 2,500            | 2,550            | 2,601            | 2,653            | 2,706            |
| Capital and Equipment      | 90,000           | 10,000           | 10,000           | 10,000           | 10,000           |
| Consultants                | 87,000           | 55,000           | 145,000          | 15,000           | 15,000           |
| Contingency                | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            |
| Contracts and Agreements   | 7,535            | 7,535            | 7,535            | 7,535            | 7,535            |
| Financing                  | 124,232          | 161,448          | 161,448          | 161,448          | 161,448          |
| Grant Expense              | 39,202           | 0                | 0                | 0                | 0                |
| Insurance                  | 13,347           | 13,614           | 13,886           | 14,164           | 14,447           |
| Legal                      | 5,000            | 5,000            | 5,000            | 5,000            | 5,000            |
| Maintenance and Repairs    | 60,000           | 60,000           | 60,000           | 60,000           | 60,000           |
| Operations                 | 193,700          | 199,325          | 205,010          | 210,881          | 216,815          |
| Supplies                   | 1,000            | 1,020            | 1,040            | 1,061            | 1,082            |
| Transfers                  | 281,680          | 165,952          | 58,552           | 171,553          | 180,423          |
| Travel                     | 30,000           | 30,600           | 31,212           | 31,836           | 32,473           |
| Utilities                  | 203,000          | 203,160          | 204,323          | 204,489          | 205,659          |
| Wages and benefits         | 459,485          | 468,613          | 476,904          | 485,373          | 495,034          |
| <b>Total Expenditures:</b> | <b>1,660,437</b> | <b>1,448,217</b> | <b>1,448,217</b> | <b>1,448,217</b> | <b>1,476,207</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

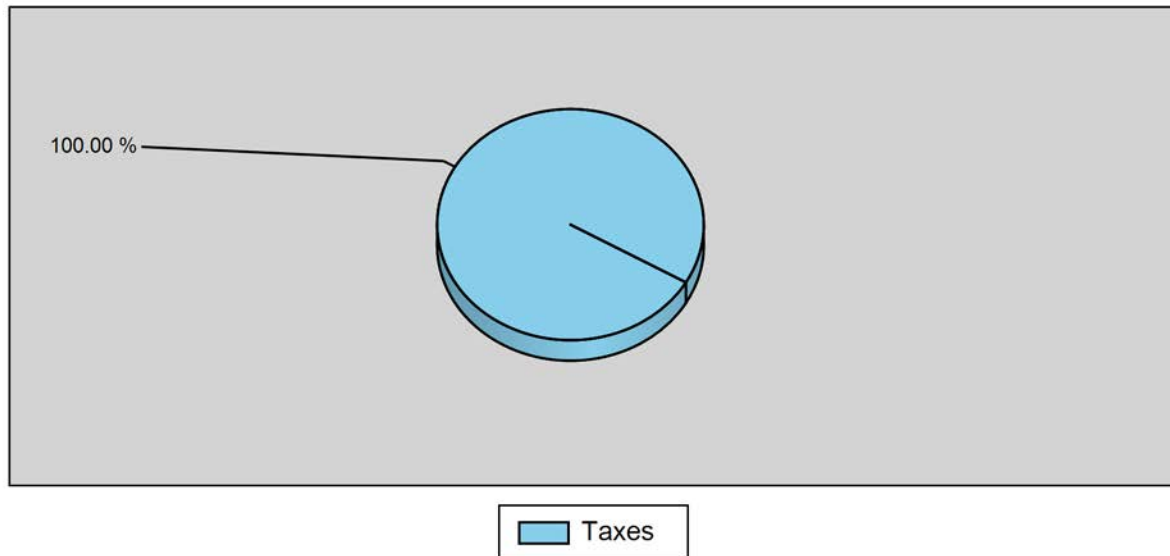
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NOISE BYLAWS AREA E  
Dept Number: 2710  
Service Participants: Electoral Area E



Revenues By GL Category

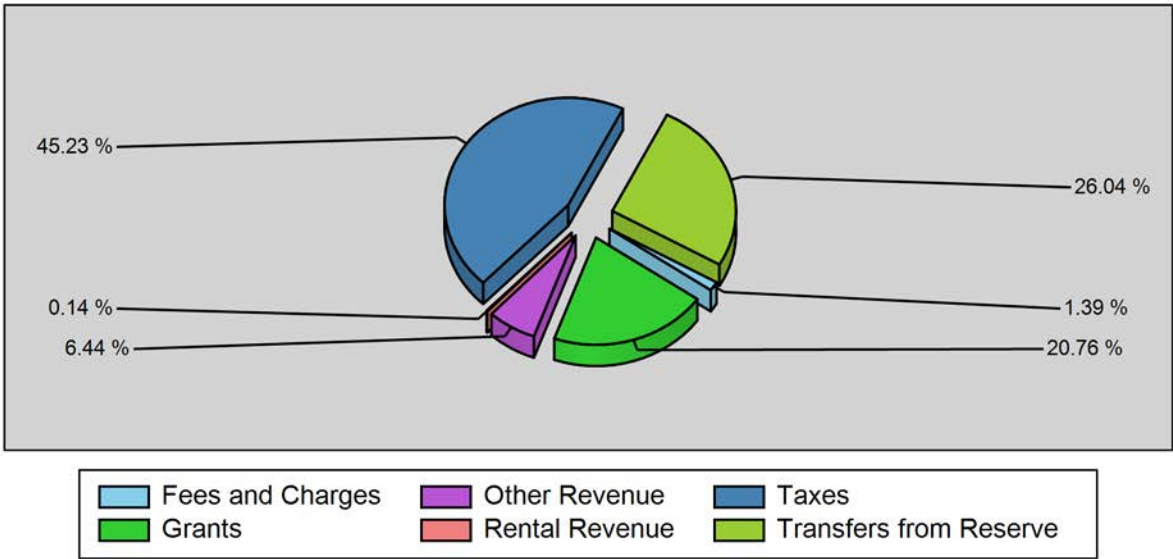


| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change  |
|----------------------------|--------------|--------------|----------------|
| <b>Revenues</b>            |              |              |                |
| Taxes                      | 7,117        | 5,296        | (1,821)        |
| <b>Total Revenues:</b>     | <b>7,117</b> | <b>5,296</b> | <b>(1,821)</b> |
| <b>Expenditures</b>        |              |              |                |
| Operations                 | 7,117        | 5,296        | (1,821)        |
| <b>Total Expenditures:</b> | <b>7,117</b> | <b>5,296</b> | <b>(1,821)</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>       |

| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 5,296        | 5,660        | 5,763        | 5,873        | 5,991        |
| <b>Total Revenues:</b>     | <b>5,296</b> | <b>5,660</b> | <b>5,763</b> | <b>5,873</b> | <b>5,991</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 5,296        | 5,660        | 5,763        | 5,873        | 5,991        |
| <b>Total Expenditures:</b> | <b>5,296</b> | <b>5,660</b> | <b>5,763</b> | <b>5,873</b> | <b>5,991</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 8,000              | 8,000              | 0                    |
| Grants                     | 27,000             | 119,600            | 92,600               |
| Other Revenue              | 500                | 37,100             | 36,600               |
| Prior Surplus              | 20,000             | 0                  | (20,000)             |
| Rental Revenue             | 800                | 810                | 10                   |
| Taxes                      | 175,715            | 260,574            | 84,859               |
| Transfers from Reserve     | 175,300            | 150,000            | (25,300)             |
| <b>Total Revenues:</b>     | <b>407,315</b>     | <b>576,084</b>     | <b>168,769</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 7,166              | 7,335              | 169                  |
| Advertising                | 1,000              | 1,100              | 100                  |
| Capital and Equipment      | 203,050            | 294,000            | 90,950               |
| Contracts and Agreements   | 63,400             | 85,750             | 22,350               |
| Financing                  | 20,000             | 79,023             | 59,023               |
| Grant Expense              | 0                  | 9,000              | 9,000                |
| Grant in Aid               | 11,100             | 13,600             | 2,500                |
| Insurance                  | 4,661              | 4,184              | (477)                |
| Operations                 | 7,000              | 7,000              | 0                    |
| Other Expense              | 12,650             | 8,030              | (4,620)              |
| Projects                   | 20,000             | 25,000             | 5,000                |
| Supplies                   | 8,000              | 9,500              | 1,500                |
| Transfers                  | 6,000              | 2,000              | (4,000)              |
| Utilities                  | 2,000              | 2,030              | 30                   |
| Wages and benefits         | 41,288             | 28,532             | (12,756)             |
| <b>Total Expenditures:</b> | <b>407,315</b>     | <b>576,084</b>     | <b>168,769</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 8,000          | 8,000          | 8,000          | 8,000          | 8,000          |
| Grants                     | 119,600        | 2,000          | 2,000          | 2,000          | 2,000          |
| Other Revenue              | 37,100         | 1,100          | 1,100          | 1,100          | 1,100          |
| Prior Surplus              | 0              | 0              | 0              | 0              | 0              |
| Rental Revenue             | 810            | 820            | 830            | 840            | 840            |
| Taxes                      | 260,574        | 362,047        | 280,841        | 287,498        | 245,278        |
| Transfers from Reserve     | 150,000        | 5,000          | 7,500          | 5,000          | 5,000          |
| <b>Total Revenues:</b>     | <b>576,084</b> | <b>378,967</b> | <b>300,271</b> | <b>304,438</b> | <b>262,218</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 7,335          | 7,471          | 7,605          | 7,747          | 7,743          |
| Advertising                | 1,100          | 1,100          | 1,150          | 1,200          | 1,200          |
| Capital and Equipment      | 294,000        | 128,200        | 48,200         | 58,200         | 18,700         |
| Contracts and Agreements   | 85,750         | 86,950         | 87,400         | 80,950         | 80,950         |
| Financing                  | 79,023         | 79,023         | 79,023         | 79,023         | 79,023         |
| Grant Expense              | 9,000          | 0              | 0              | 0              | 0              |
| Grant in Aid               | 13,600         | 12,800         | 12,800         | 12,800         | 12,800         |
| Insurance                  | 4,184          | 4,257          | 4,332          | 4,408          | 1,100          |
| Operations                 | 7,000          | 7,000          | 7,000          | 7,000          | 7,000          |
| Other Expense              | 8,030          | 7,865          | 7,890          | 7,920          | 8,000          |
| Projects                   | 25,000         | 0              | 0              | 0              | 0              |
| Supplies                   | 9,500          | 8,400          | 8,400          | 8,400          | 8,500          |
| Transfers                  | 2,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Utilities                  | 2,030          | 2,060          | 2,091          | 2,122          | 2,200          |
| Wages and benefits         | 28,532         | 28,841         | 29,380         | 29,668         | 30,002         |
| <b>Total Expenditures:</b> | <b>576,084</b> | <b>378,967</b> | <b>300,271</b> | <b>304,438</b> | <b>262,218</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

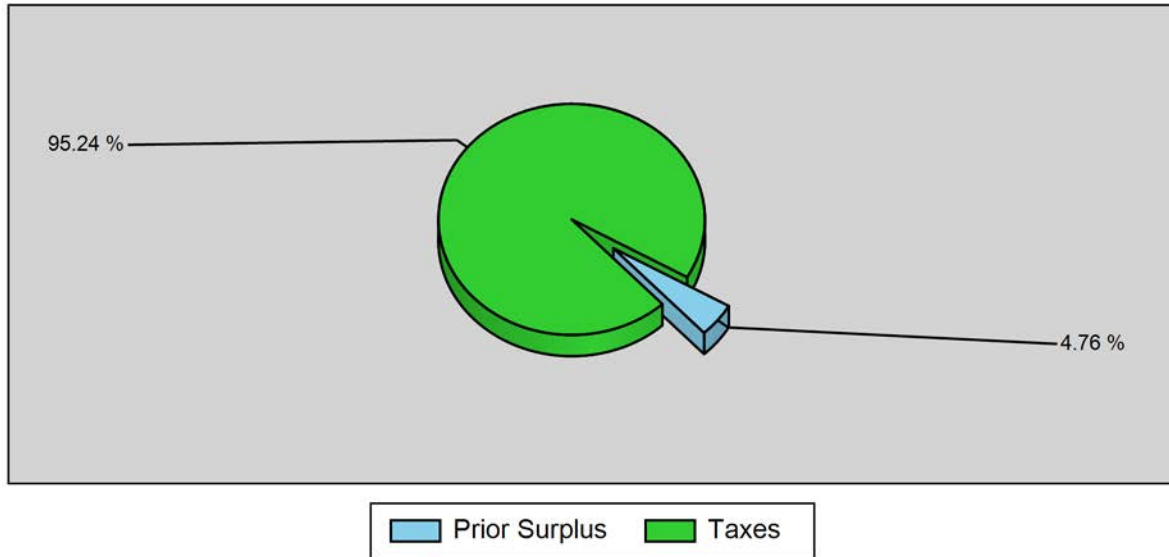
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA E  
Dept Number: 0360  
Service Participants: Electoral Area E



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change  |
|----------------------------|---------------|---------------|----------------|
| <b>Revenues</b>            |               |               |                |
| Grants                     | 15,000        | 0             | (15,000)       |
| Prior Surplus              | 3,000         | 2,000         | (1,000)        |
| Taxes                      | 31,914        | 40,057        | 8,143          |
| <b>Total Revenues:</b>     | <b>49,914</b> | <b>42,057</b> | <b>(7,857)</b> |
| <b>Expenditures</b>        |               |               |                |
| Administration             | 1,319         | 1,253         | (66)           |
| Contingency                | 15,000        | 15,000        | 0              |
| Contracts and Agreements   | 0             | 2,638         | 2,638          |
| Grant Expense              | 15,000        | 0             | (15,000)       |
| Insurance                  | 2,000         | 1,800         | (200)          |
| Projects                   | 400           | 400           | 0              |
| Travel                     | 6,000         | 6,000         | 0              |
| Wages and benefits         | 10,195        | 14,966        | 4,771          |
| <b>Total Expenditures:</b> | <b>49,914</b> | <b>42,057</b> | <b>(7,857)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 2,000         | 0             | 0             | 0             | 0             |
| Taxes                      | 40,057        | 39,939        | 40,230        | 40,541        | 40,883        |
| <b>Total Revenues:</b>     | <b>42,057</b> | <b>39,939</b> | <b>40,230</b> | <b>40,541</b> | <b>40,883</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 1,253         | 1,275         | 1,297         | 1,320         | 1,346         |
| Contingency                | 15,000        | 15,000        | 15,000        | 15,000        | 15,000        |
| Contracts and Agreements   | 2,638         | 0             | 0             | 0             | 0             |
| Insurance                  | 1,800         | 2,000         | 2,000         | 2,000         | 2,000         |
| Projects                   | 400           | 400           | 400           | 400           | 400           |
| Travel                     | 6,000         | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 14,966        | 15,264        | 15,533        | 15,821        | 16,137        |
| <b>Total Expenditures:</b> | <b>42,057</b> | <b>39,939</b> | <b>40,230</b> | <b>40,541</b> | <b>40,883</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

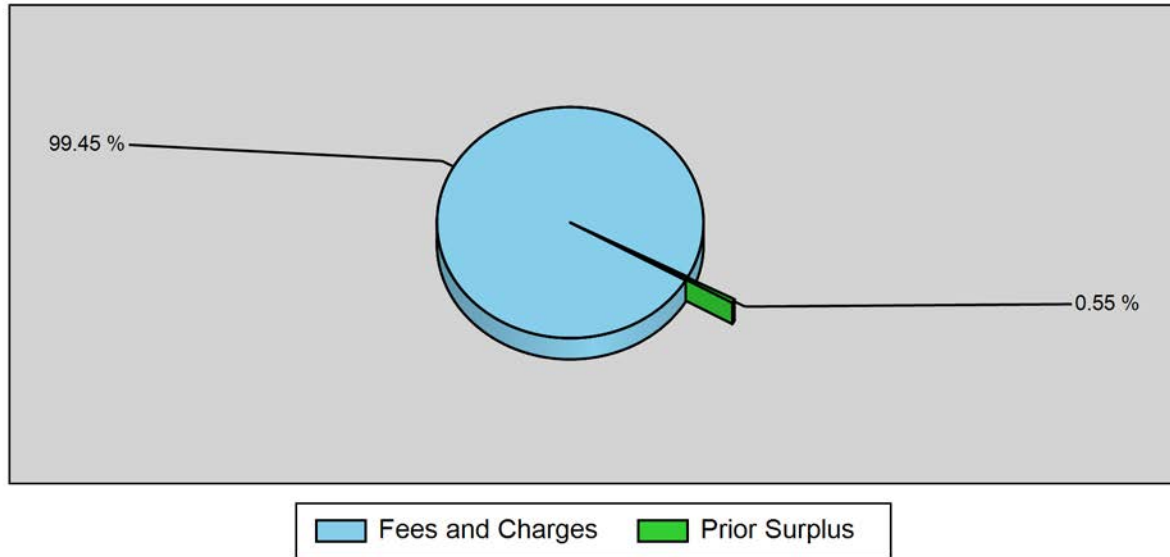
Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Fees and Charges           | 3,452        | 6,128        | 2,676         |
| Prior Surplus              | 2,750        | 34           | (2,716)       |
| <b>Total Revenues:</b>     | <b>6,202</b> | <b>6,162</b> | <b>(40)</b>   |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 1,013        | 962          | (51)          |
| Utilities                  | 5,189        | 5,200        | 11            |
| <b>Total Expenditures:</b> | <b>6,202</b> | <b>6,162</b> | <b>(40)</b>   |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Fees and Charges           | 6,128        | 6,285        | 6,411        | 6,539        | 6,669        |
| Prior Surplus              | 34           | 0            | 0            | 0            | 0            |
| <b>Total Revenues:</b>     | <b>6,162</b> | <b>6,285</b> | <b>6,411</b> | <b>6,539</b> | <b>6,669</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 962          | 981          | 1,001        | 1,021        | 1,041        |
| Utilities                  | 5,200        | 5,304        | 5,410        | 5,518        | 5,628        |
| <b>Total Expenditures:</b> | <b>6,162</b> | <b>6,285</b> | <b>6,411</b> | <b>6,539</b> | <b>6,669</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

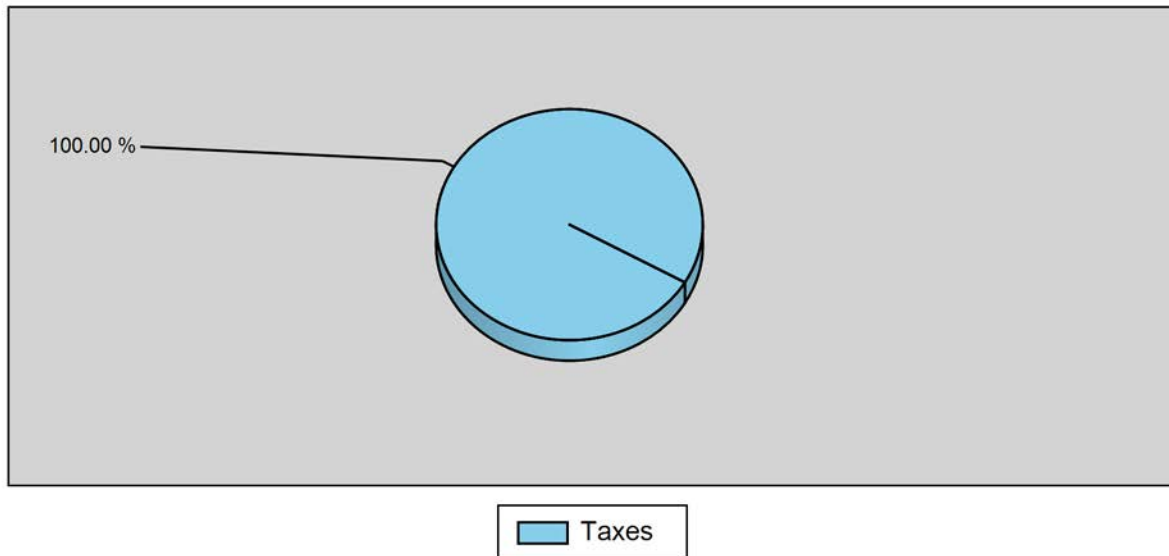
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: TOURISM & COMMUNITY SERVICE CONTRIBUTION AREA E  
 Dept Number: 9260  
 Service Participants: Electoral Area E



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 10,000        | 10,000        | 0             |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Contracts and Agreements   | 10,000        | 10,000        | 0             |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: TOURISM & COMMUNITY SERVICE CONTRIBUTION AREA E  
Dept Number: 9260  
Service Participants: Electoral Area E



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 0             | 0             | 0             | 0             | 0             |
| Taxes                      | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Contracts and Agreements   | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

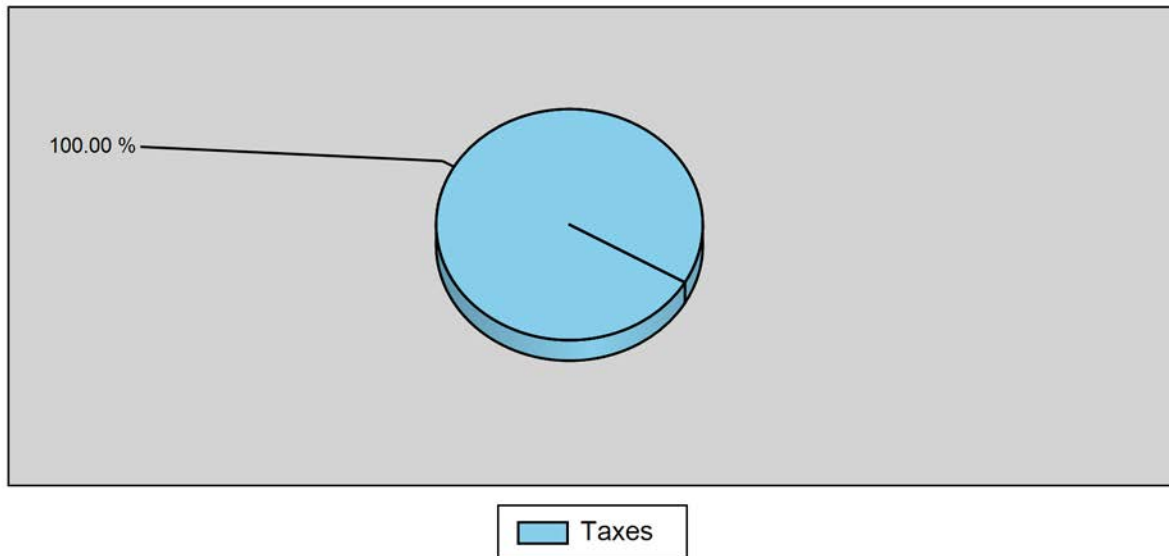
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
 Dept Number: 2610  
 Service Participants: Electoral Area E



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 3,560        | 3,703        | 143           |
| <b>Total Revenues:</b>     | <b>3,560</b> | <b>3,703</b> | <b>143</b>    |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 3,035        | 3,178        | 143           |
| Transfers                  | 525          | 525          | 0             |
| <b>Total Expenditures:</b> | <b>3,560</b> | <b>3,703</b> | <b>143</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
 Dept Number: 2610  
 Service Participants: Electoral Area E



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 3,703        | 3,921        | 3,983        | 4,049        | 4,119        |
| <b>Total Revenues:</b>     | <b>3,703</b> | <b>3,921</b> | <b>3,983</b> | <b>4,049</b> | <b>4,119</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 3,178        | 3,396        | 3,458        | 3,524        | 3,594        |
| Transfers                  | 525          | 525          | 525          | 525          | 525          |
| <b>Total Expenditures:</b> | <b>3,703</b> | <b>3,921</b> | <b>3,983</b> | <b>4,049</b> | <b>4,119</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

# ELECTORAL AREA “F”

|                                      |      |                     |
|--------------------------------------|------|---------------------|
| • Area F Requisition                 |      | <a href="#">271</a> |
| • Summary Information                |      | <a href="#">272</a> |
| • Faulder Water                      | 3920 | <a href="#">273</a> |
| • Fire – Area F                      | 1000 | <a href="#">275</a> |
| • Grant in Aid Area F                | 8000 | <a href="#">277</a> |
| • Parks Commission Area F            | 7570 | <a href="#">279</a> |
| • Recreation West Bench              | 7560 | <a href="#">281</a> |
| • Rural Projects Area F              | 0370 | <a href="#">282</a> |
| • Sage Mesa Water                    | 3910 | <a href="#">284</a> |
| • Street Lighting West Bench/ Husula | 9660 | <a href="#">286</a> |
| • Untidy/Unsightly Area F            | 2630 | <a href="#">288</a> |
| • West Bench Water                   | 3970 | <a href="#">290</a> |



# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2018 Budget Comparative Requisition

### **ELECTORAL AREA F (OKANAGAN LAKE WEST/WESTBENCH)**

#### **Participating Directors determine budget by weighted vote**

|                                              | <b><u>2018</u></b> | <b><u>2017</u></b> | <b><u>NET<br/>CHANGE</u></b> | <b><u>%<br/>CHANGE</u></b> |
|----------------------------------------------|--------------------|--------------------|------------------------------|----------------------------|
| 911 EMERGENCY CALL SYSTEM - Impr. Only       | \$ 21,259          | \$ 17,604          | \$ 3,655                     |                            |
| ANIMAL CONTROL                               | 10,268             | 11,098             | (830)                        |                            |
| BUILDING INSPECTION                          | 5,961              | 11,259             | (5,298)                      |                            |
| DESTRUCTION OF PESTS                         | 249                | 222                | 27                           |                            |
| ELECTORAL AREA ADMINISTRATION                | 112,164            | 98,458             | 13,706                       |                            |
| ELECTORAL AREA PLANNING                      | 83,468             | 79,996             | 3,472                        |                            |
| EMERGENCY PLANNING                           | 5,624              | 4,428              | 1,196                        |                            |
| EASTGATE SETTLEMENT                          | -                  | -                  | -                            |                            |
| ENVIRONMENTAL CONSERVATION                   | 13,810             | 14,058             | (248)                        |                            |
| GENERAL GOVERNMENT                           | 29,946             | 31,038             | (1,092)                      |                            |
| HERITAGE (Subregional)                       | 494                | 459                | 35                           |                            |
| ILLEGAL DUMPING                              | 784                | 217                | 567                          |                            |
| MOSQUITO CONTROL - Impr Only                 | 489                | 183                | 306                          |                            |
| NOXIOUS WEEDS                                | 1,152              | 1,015              | 137                          |                            |
| NUISANCE CONTROL                             | 627                | 633                | (6)                          |                            |
| SUBDIVISION SERVICING                        | 11,806             | 8,043              | 3,763                        |                            |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM) | 878                | 886                | (8)                          |                            |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL      | 346                | 1,845              | (1,499)                      |                            |
| REGIONAL TRAILS                              | 6,535              | 6,549              | (14)                         |                            |
| SOLID WASTE MANAGEMENT PLAN                  | 3,668              | 3,695              | (27)                         |                            |
| <b>Subtotal</b>                              | <b>309,529</b>     | <b>291,686</b>     | <b>17,843</b>                | <b>6.12%</b>               |

#### **Regional Director determines budget**

|                             |                |                |              |              |
|-----------------------------|----------------|----------------|--------------|--------------|
| GRANT-IN-AID                | -              | 2,500          | (2,500)      |              |
| NOISE BYLAW                 | 1,872          | 2,166          | (294)        |              |
| PARKS COMMISSION            | 116,358        | 115,427        | 931          |              |
| RURAL PROJECTS              | 17,476         | 11,087         | 6,389        |              |
| UNTIDY AND UNSIGHLY CONTROL | 3,788          | 3,515          | 273          |              |
| VICTIM SERVICES DEF         | 1,633          | 1,681          | (48)         |              |
| <b>Subtotal</b>             | <b>141,126</b> | <b>136,376</b> | <b>4,750</b> | <b>3.48%</b> |

#### **Requisitions from Other Multi-Regional Boards**

|                            |                |                |               |              |
|----------------------------|----------------|----------------|---------------|--------------|
| OKANAGAN BASIN WATER BOARD | 19,040         | 19,886         | (846)         | -4.26%       |
| <b>SUBTOTAL</b>            | <b>469,696</b> | <b>447,948</b> | <b>21,748</b> | <b>4.85%</b> |

#### **Service Areas**

|                                            |                     |                     |                  |              |
|--------------------------------------------|---------------------|---------------------|------------------|--------------|
| ELECT SYS-WESTBENCH EST/HUSULA-A(715)      | 6,201               | 6,201               | -                |              |
| FAULDER WATER SYSTEM-A(777)                | 140,304             | 140,297             | 7                |              |
| FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715) | 324,420             | 294,224             | 30,196           |              |
| OKANAGAN REGIONAL LIBRARY                  | 84,465              | 85,832              | (1,367)          |              |
| REC CENTRE COST SHARING-M(715)             | 20,000              | 20,000              | -                |              |
| STERILE INSECT RELEASE                     | 14,441              | 14,799              | (358)            |              |
| SEPTAGE DISPOSAL SERVICE                   | 1,545               | 1,618               | (73)             |              |
| WEST BENCH WATER CAPITAL (PARCEL)          | 115,600             | 115,600             | -                |              |
| <b>Subtotal</b>                            | <b>706,975</b>      | <b>678,571</b>      | <b>28,404</b>    | <b>4.19%</b> |
| <b>TOTAL</b>                               | <b>\$ 1,176,671</b> | <b>\$ 1,126,519</b> | <b>\$ 50,152</b> | <b>4.45%</b> |

#### **Average Res Tax Rate/\$1000**

|         |         |           |
|---------|---------|-----------|
| \$ 2.00 | \$ 2.15 | \$ (0.15) |
|---------|---------|-----------|

#### **Average Taxes per Res Property**

|             |             |          |
|-------------|-------------|----------|
| \$ 1,122.78 | \$ 1,076.74 | \$ 46.04 |
|-------------|-------------|----------|

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

|      | AREA F                                        | 2018        | 2017        | CHANGE     | EXPLANATION                                       |
|------|-----------------------------------------------|-------------|-------------|------------|---------------------------------------------------|
|      |                                               |             |             |            |                                                   |
|      | REGIONAL SERVICES                             | \$118,604   | \$117,112   | \$1,492    | See Regional Services Summary Changes             |
|      | RURAL SERVICES                                | \$308,870   | \$295,091   | \$13,779   | See Rural Services Summary Changes                |
|      | SHARED SERVICES                               | \$5,049     | \$5,465     | -\$416     | See Shared Services Summary Changes               |
| 3920 | WATER SYSTEM - FAULDER                        | \$140,304   | \$140,297   | \$7        |                                                   |
| 1000 | FIRE PROTECTION - D-F                         | \$324,420   | \$294,224   | \$30,196   | Fire Services Master Plan                         |
| 8000 | GRANT IN AID - AREA F                         | \$0         | \$2,500     | -\$2,500   | Use of prior year surplus                         |
| 7570 | AREA F PARKS COMMISSION                       | \$116,358   | \$115,427   | \$931      |                                                   |
| 7560 | RECREATION - WEST BENCH                       | \$20,000    | \$20,000    | \$0        |                                                   |
| 370  | ELECTORAL AREA F - RURAL PROJECTS             | \$17,476    | \$11,087    | \$6,389    | additional staffing associated with area projects |
| 9660 | ST. LIGHTING-WEST BENCH/HUSULA                | \$6,201     | \$6,201     | \$0        |                                                   |
| 2630 | UNSIGHTLY/UNTIDY PREMISES - AREA F            | \$3,788     | \$3,515     | \$273      |                                                   |
| 3970 | WATER SYSTEM - WEST BENCH                     | \$115,600   | \$115,600   | \$0        |                                                   |
|      |                                               | \$1,176,671 | \$1,126,519 | \$50,152   |                                                   |
|      |                                               |             |             |            |                                                   |
|      | <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |             |             |            |                                                   |
| 3910 | WATER SYSTEM SAGE MESA                        | \$132,912   | \$244,469   | -\$111,557 | 2017 Overflow lower reservoir work \$100K         |
| 3970 | WEST BENCH WATER                              | \$386,456   | \$386,456   | \$0        |                                                   |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

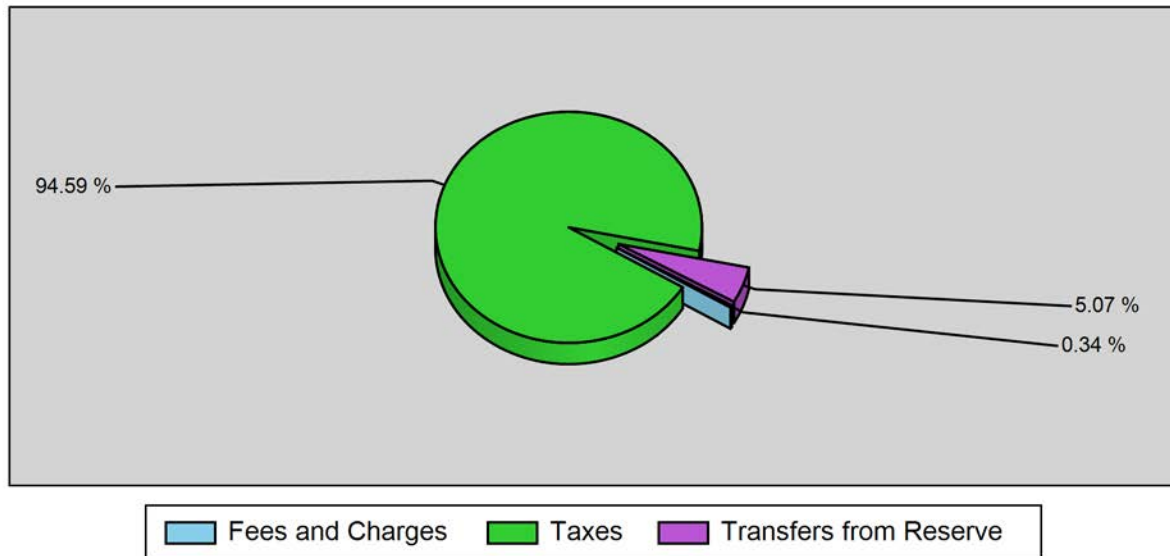
Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change   |
|----------------------------|----------------|----------------|-----------------|
| <b>Revenues</b>            |                |                |                 |
| Fees and Charges           | 1,000          | 500            | (500)           |
| Prior Surplus              | 20,000         | 0              | (20,000)        |
| Taxes                      | 140,297        | 140,304        | 7               |
| Transfers from Reserve     | 15,000         | 7,525          | (7,475)         |
| <b>Total Revenues:</b>     | <b>176,297</b> | <b>148,329</b> | <b>(27,968)</b> |
| <b>Expenditures</b>        |                |                |                 |
| Administration             | 8,320          | 7,798          | (522)           |
| Advertising                | 0              | 250            | 250             |
| Capital and Equipment      | 5,000          | 5,000          | 0               |
| Consultants                | 5,000          | 4,500          | (500)           |
| Financing                  | 7,486          | 7,487          | 1               |
| Insurance                  | 2,281          | 2,650          | 369             |
| Operations                 | 35,500         | 40,150         | 4,650           |
| Transfers                  | 13,958         | 1,300          | (12,658)        |
| Travel                     | 4,000          | 4,000          | 0               |
| Utilities                  | 14,500         | 16,000         | 1,500           |
| Wages and benefits         | 80,252         | 59,194         | (21,058)        |
| <b>Total Expenditures:</b> | <b>176,297</b> | <b>148,329</b> | <b>(27,968)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 500            | 500            | 500            | 500            | 500            |
| Prior Surplus              | 0              | 0              | 0              | 0              | 0              |
| Taxes                      | 140,304        | 150,006        | 166,632        | 166,631        | 166,631        |
| Transfers from Reserve     | 7,525          | 0              | 10,240         | 0              | 0              |
| <b>Total Revenues:</b>     | <b>148,329</b> | <b>150,506</b> | <b>177,372</b> | <b>167,131</b> | <b>167,131</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 7,798          | 7,956          | 8,104          | 8,275          | 9,299          |
| Advertising                | 250            | 250            | 250            | 250            | 250            |
| Capital and Equipment      | 5,000          | 5,000          | 30,000         | 5,000          | 5,000          |
| Consultants                | 4,500          | 4,000          | 4,000          | 5,000          | 6,000          |
| Financing                  | 7,487          | 7,487          | 7,487          | 7,487          | 7,487          |
| Insurance                  | 2,650          | 2,696          | 2,744          | 2,792          | 2,493          |
| Operations                 | 40,150         | 41,650         | 42,558         | 43,474         | 44,398         |
| Transfers                  | 1,300          | 1,804          | 1,200          | 12,430         | 8,232          |
| Travel                     | 4,000          | 4,000          | 4,000          | 4,000          | 4,000          |
| Utilities                  | 16,000         | 15,300         | 15,606         | 15,918         | 16,236         |
| Wages and benefits         | 59,194         | 60,363         | 61,423         | 62,505         | 63,736         |
| <b>Total Expenditures:</b> | <b>148,329</b> | <b>150,506</b> | <b>177,372</b> | <b>167,131</b> | <b>167,131</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

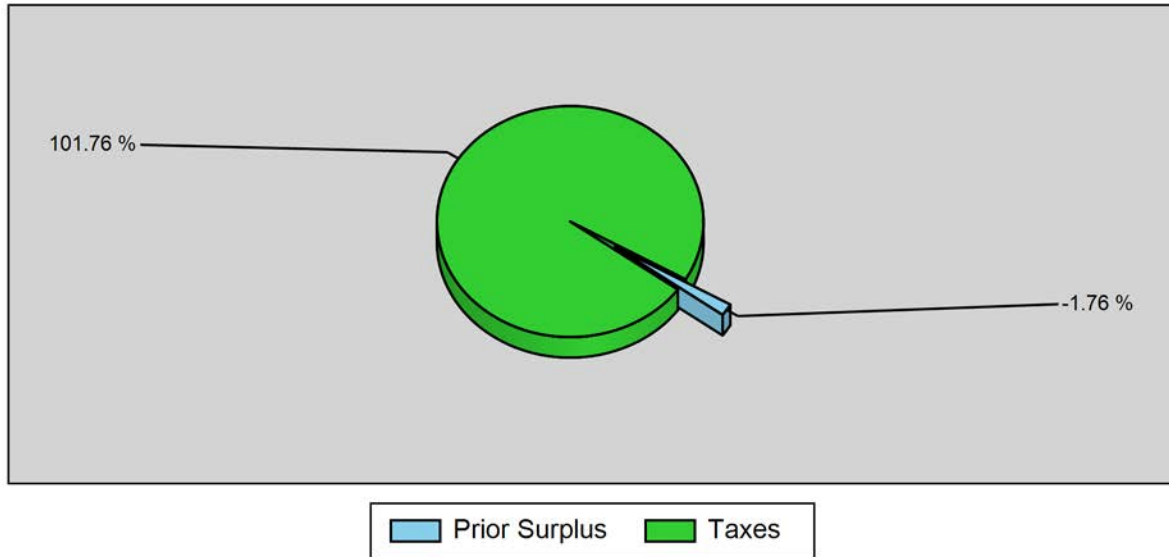
Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 7,000          | (5,600)        | (12,600)      |
| Taxes                      | 294,224        | 324,420        | 30,196        |
| <b>Total Revenues:</b>     | <b>301,224</b> | <b>318,820</b> | <b>17,596</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 4,309          | 4,650          | 341           |
| Contracts and Agreements   | 296,261        | 313,570        | 17,309        |
| Insurance                  | 654            | 600            | (54)          |
| <b>Total Expenditures:</b> | <b>301,224</b> | <b>318,820</b> | <b>17,596</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | (5,600)        | 0              | 0              | 0              | 0              |
| Taxes                      | 324,420        | 324,399        | 330,076        | 335,900        | 336,833        |
| <b>Total Revenues:</b>     | <b>318,820</b> | <b>324,399</b> | <b>330,076</b> | <b>335,900</b> | <b>336,833</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 4,650          | 4,731          | 4,814          | 4,898          | 4,996          |
| Contracts and Agreements   | 313,570        | 319,057        | 324,640        | 330,321        | 331,142        |
| Insurance                  | 600            | 611            | 622            | 681            | 695            |
| <b>Total Expenditures:</b> | <b>318,820</b> | <b>324,399</b> | <b>330,076</b> | <b>335,900</b> | <b>336,833</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

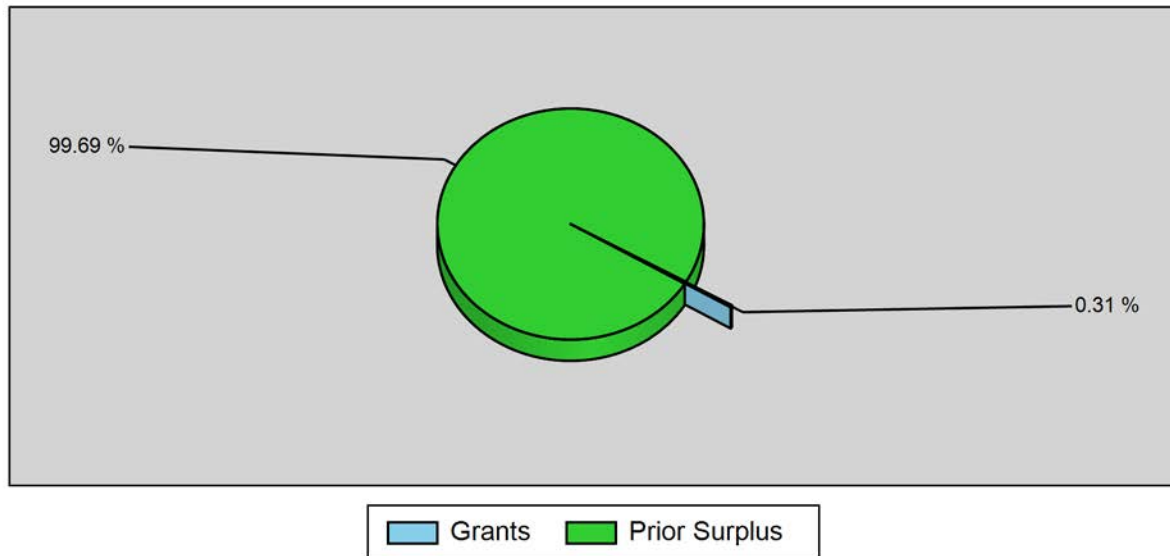
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA F  
 Dept Number: 8000  
 Service Participants: Electoral Area F



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Grants                     | 0            | 26           | 26            |
| Prior Surplus              | 6,000        | 8,474        | 2,474         |
| Taxes                      | 2,500        | 0            | (2,500)       |
| <b>Total Revenues:</b>     | <b>8,500</b> | <b>8,500</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Grant in Aid               | 8,500        | 8,500        | 0             |
| <b>Total Expenditures:</b> | <b>8,500</b> | <b>8,500</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA F  
 Dept Number: 8000  
 Service Participants: Electoral Area F



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Grants                     | 26           | 26           | 26           | 26           | 26           |
| Prior Surplus              | 8,474        | 5,974        | 5,974        | 5,974        | 5,974        |
| Taxes                      | 0            | 2,500        | 2,500        | 2,500        | 2,500        |
| <b>Total Revenues:</b>     | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Grant in Aid               | 8,500        | 8,500        | 8,500        | 8,500        | 8,500        |
| <b>Total Expenditures:</b> | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |



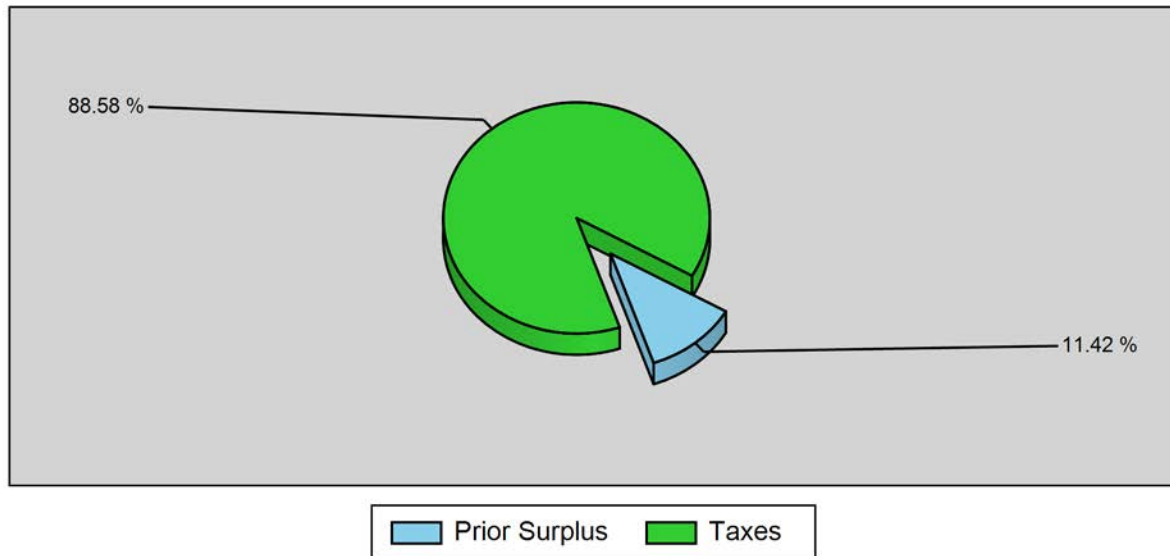
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: PARKS COMMISSION AREA F  
Dept Number: 7570  
Service Participants: Electoral Area F



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 5,000          | 15,000         | 10,000        |
| Taxes                      | 115,427        | 116,358        | 931           |
| <b>Total Revenues:</b>     | <b>120,427</b> | <b>131,358</b> | <b>10,931</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 2,630          | 2,762          | 132           |
| Capital and Equipment      | 38,000         | 58,000         | 20,000        |
| Contracts and Agreements   | 5,700          | 5,700          | 0             |
| Insurance                  | 888            | 835            | (53)          |
| Maintenance and Repairs    | 1,195          | 1,195          | 0             |
| Operations                 | 550            | 600            | 50            |
| Supplies                   | 3,200          | 3,600          | 400           |
| Transfers                  | 5,000          | 5,000          | 0             |
| Utilities                  | 5,000          | 5,000          | 0             |
| Wages and benefits         | 58,264         | 48,666         | (9,598)       |
| <b>Total Expenditures:</b> | <b>120,427</b> | <b>131,358</b> | <b>10,931</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F



| 5 Year Forecast            | 2018           | 2019          | 2020          | 2021          | 2022          |
|----------------------------|----------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |                |               |               |               |               |
| Prior Surplus              | 15,000         | 5,000         | 5,000         | 5,000         | 0             |
| Taxes                      | 116,358        | 89,427        | 90,609        | 91,812        | 97,890        |
| <b>Total Revenues:</b>     | <b>131,358</b> | <b>94,427</b> | <b>95,609</b> | <b>96,812</b> | <b>97,890</b> |
| <b>Expenditures</b>        |                |               |               |               |               |
| Administration             | 2,762          | 2,817         | 2,873         | 2,930         | 2,989         |
| Capital and Equipment      | 58,000         | 20,000        | 20,000        | 20,000        | 20,000        |
| Contracts and Agreements   | 5,700          | 5,700         | 5,700         | 5,700         | 5,700         |
| Insurance                  | 835            | 852           | 869           | 887           | 905           |
| Maintenance and Repairs    | 1,195          | 1,195         | 1,195         | 1,195         | 1,195         |
| Operations                 | 600            | 650           | 700           | 750           | 750           |
| Supplies                   | 3,600          | 3,600         | 3,800         | 4,000         | 4,000         |
| Transfers                  | 5,000          | 5,000         | 5,000         | 5,000         | 5,000         |
| Utilities                  | 5,000          | 5,000         | 5,000         | 5,000         | 5,000         |
| Wages and benefits         | 48,666         | 49,613        | 50,472        | 51,350        | 52,351        |
| <b>Total Expenditures:</b> | <b>131,358</b> | <b>94,427</b> | <b>95,609</b> | <b>96,812</b> | <b>97,890</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

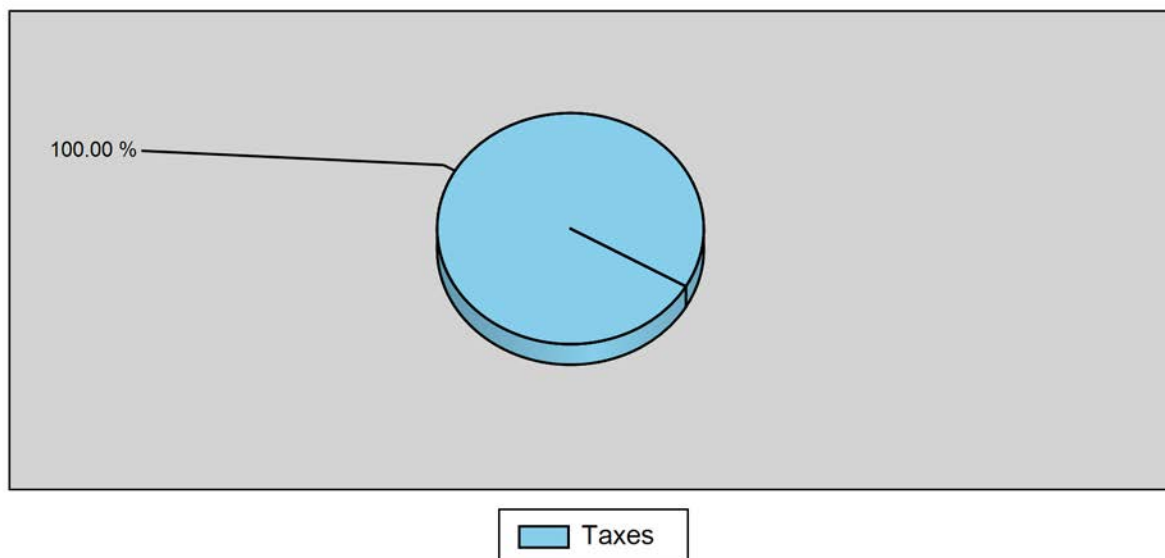
Service: RECREATION WEST BENCH (COMMUNITY CENTRE CONTRIBUTION)

Dept Number: 7560

Service Participants: Specified Service Area V715



## Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 20,000        | 20,000        | 0             |
| <b>Total Revenues:</b>     | <b>20,000</b> | <b>20,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Contracts and Agreements   | 20,000        | 20,000        | 0             |
| <b>Total Expenditures:</b> | <b>20,000</b> | <b>20,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

## 5 Year Forecast

|                            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 20,000        | 20,000        | 20,000        | 20,000        | 20,000        |
| <b>Total Revenues:</b>     | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Contracts and Agreements   | 20,000        | 20,000        | 20,000        | 20,000        | 20,000        |
| <b>Total Expenditures:</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

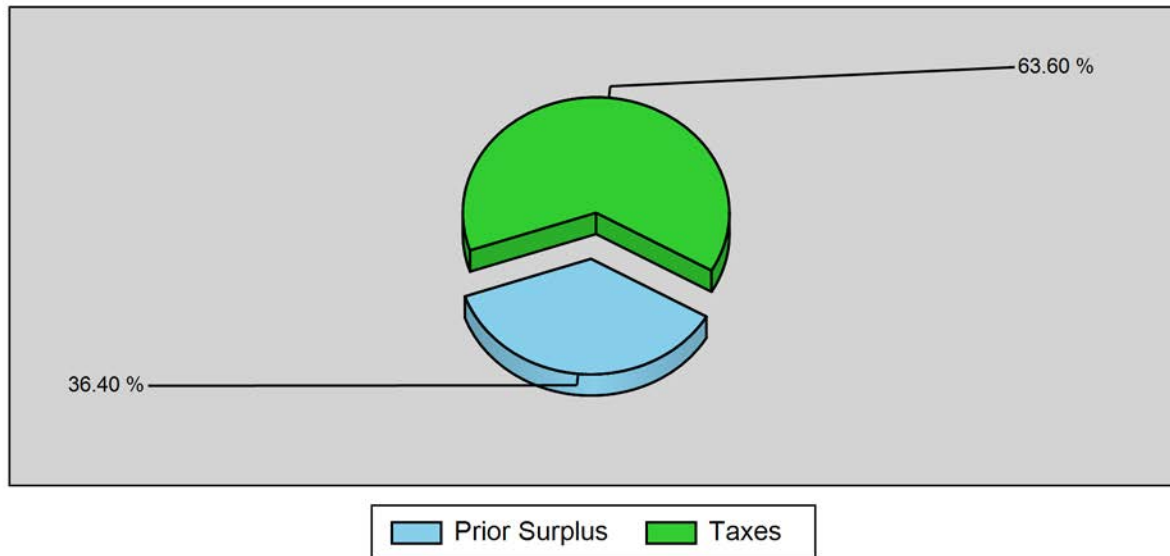
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA F  
Dept Number: 0370  
Service Participants: Electoral Area F



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 8,000         | 10,000        | 2,000         |
| Taxes                      | 11,087        | 17,476        | 6,389         |
| <b>Total Revenues:</b>     | <b>19,087</b> | <b>27,476</b> | <b>8,389</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 1,345         | 1,278         | (67)          |
| Advertising                | 500           | 500           | 0             |
| Contingency                | 10,000        | 5,000         | (5,000)       |
| Contracts and Agreements   | 0             | 1,832         | 1,832         |
| Projects                   | 400           | 400           | 0             |
| Travel                     | 2,000         | 2,000         | 0             |
| Wages and benefits         | 4,842         | 16,466        | 11,624        |
| <b>Total Expenditures:</b> | <b>19,087</b> | <b>27,476</b> | <b>8,389</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA F  
Dept Number: 0370  
Service Participants: Electoral Area F



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 10,000        | 2,500         | 0             | 0             | 0             |
| Taxes                      | 17,476        | 23,496        | 26,313        | 26,657        | 27,033        |
| <b>Total Revenues:</b>     | <b>27,476</b> | <b>25,996</b> | <b>26,313</b> | <b>26,657</b> | <b>27,033</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 1,278         | 1,300         | 1,323         | 1,346         | 1,373         |
| Advertising                | 500           | 500           | 500           | 500           | 500           |
| Contingency                | 5,000         | 5,000         | 5,000         | 5,000         | 5,000         |
| Contracts and Agreements   | 1,832         | 0             | 0             | 0             | 0             |
| Projects                   | 400           | 400           | 400           | 400           | 400           |
| Travel                     | 2,000         | 2,000         | 2,000         | 2,000         | 2,000         |
| Wages and benefits         | 16,466        | 16,796        | 17,090        | 17,411        | 17,760        |
| <b>Total Expenditures:</b> | <b>27,476</b> | <b>25,996</b> | <b>26,313</b> | <b>26,657</b> | <b>27,033</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

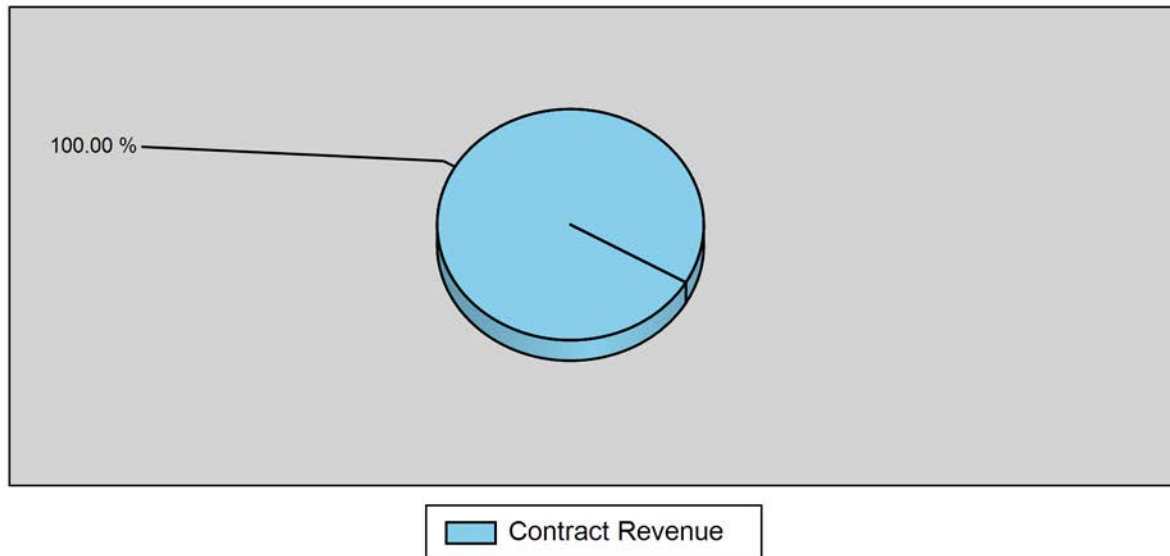
Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change    |
|----------------------------|----------------|----------------|------------------|
| <b>Revenues</b>            |                |                |                  |
| Contract Revenue           | 244,469        | 132,912        | (111,557)        |
| Prior Surplus              | 38,636         | 0              | (38,636)         |
| <b>Total Revenues:</b>     | <b>283,105</b> | <b>132,912</b> | <b>(150,193)</b> |
| <b>Expenditures</b>        |                |                |                  |
| Administration             | 2,174          | 2,231          | 57               |
| Consultants                | 120,000        | 10,000         | (110,000)        |
| Operations                 | 31,000         | 32,500         | 1,500            |
| Supplies                   | 2,200          | 2,200          | 0                |
| Travel                     | 1,700          | 5,500          | 3,800            |
| Wages and benefits         | 126,031        | 80,481         | (45,550)         |
| <b>Total Expenditures:</b> | <b>283,105</b> | <b>132,912</b> | <b>(150,193)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>         |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 132,912        | 205,577        | 138,083        | 140,649        | 143,399        |
| Prior Surplus              | 0              | 0              | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>132,912</b> | <b>205,577</b> | <b>138,083</b> | <b>140,649</b> | <b>143,399</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 2,231          | 2,292          | 2,341          | 2,411          | 2,464          |
| Consultants                | 10,000         | 80,000         | 10,000         | 10,000         | 10,000         |
| Operations                 | 32,500         | 33,500         | 34,500         | 35,500         | 36,500         |
| Supplies                   | 2,200          | 2,200          | 2,200          | 2,200          | 2,200          |
| Travel                     | 5,500          | 5,500          | 5,500          | 5,500          | 5,500          |
| Wages and benefits         | 80,481         | 82,085         | 83,542         | 85,038         | 86,735         |
| <b>Total Expenditures:</b> | <b>132,912</b> | <b>205,577</b> | <b>138,083</b> | <b>140,649</b> | <b>143,399</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

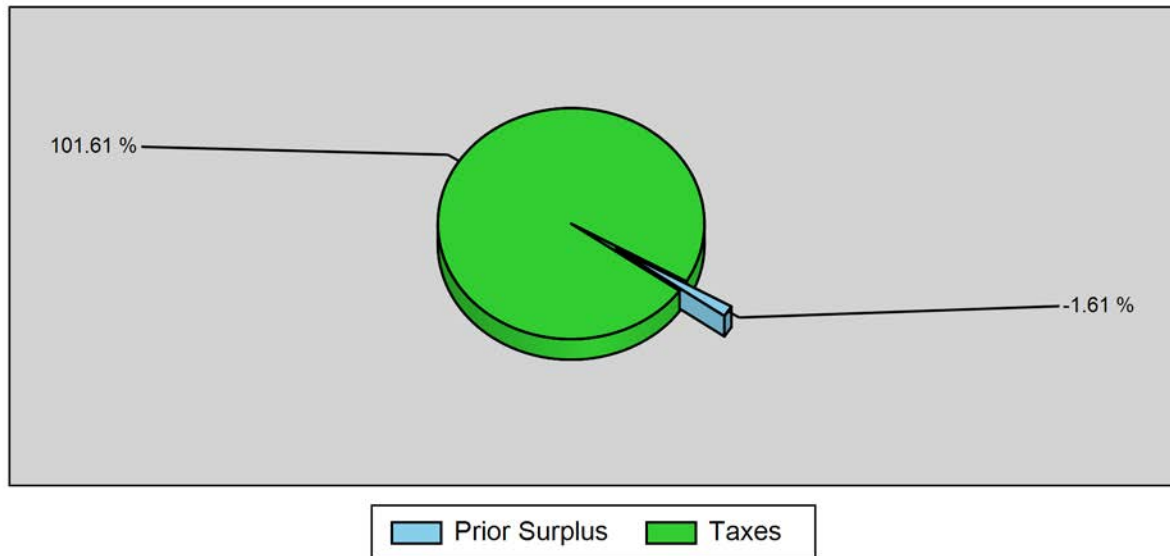
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING WEST BENCH/HUSULA  
 Dept Number: 9660  
 Service Participants: Specified Area F6 A(715)



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | (500)        | (98)         | 402           |
| Taxes                      | 6,201        | 6,201        | 0             |
| <b>Total Revenues:</b>     | <b>5,701</b> | <b>6,103</b> | <b>402</b>    |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 451          | 451          | 0             |
| Transfers                  | 0            | 402          | 402           |
| Utilities                  | 5,250        | 5,250        | 0             |
| <b>Total Expenditures:</b> | <b>5,701</b> | <b>6,103</b> | <b>402</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING WEST BENCH/HUSULA  
 Dept Number: 9660  
 Service Participants: Specified Area F6 A(715)



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | (98)         | 0            | 0            | 0            | 0            |
| Taxes                      | 6,201        | 6,201        | 6,201        | 6,201        | 6,201        |
| <b>Total Revenues:</b>     | <b>6,103</b> | <b>6,201</b> | <b>6,201</b> | <b>6,201</b> | <b>6,201</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 451          | 468          | 477          | 487          | 497          |
| Transfers                  | 402          | 378          | 262          | 143          | 22           |
| Utilities                  | 5,250        | 5,355        | 5,462        | 5,571        | 5,682        |
| <b>Total Expenditures:</b> | <b>6,103</b> | <b>6,201</b> | <b>6,201</b> | <b>6,201</b> | <b>6,201</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

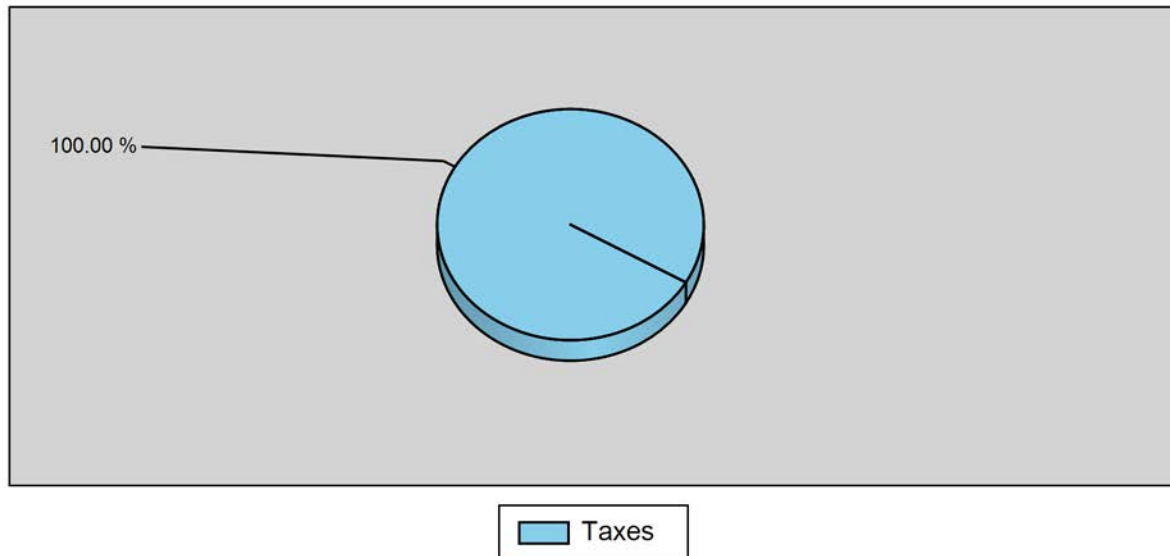
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
 Dept Number: 2630  
 Service Participants: Electoral Area F



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 3,515        | 3,788        | 273           |
| <b>Total Revenues:</b>     | <b>3,515</b> | <b>3,788</b> | <b>273</b>    |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 2,905        | 3,178        | 273           |
| Transfers                  | 610          | 610          | 0             |
| <b>Total Expenditures:</b> | <b>3,515</b> | <b>3,788</b> | <b>273</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

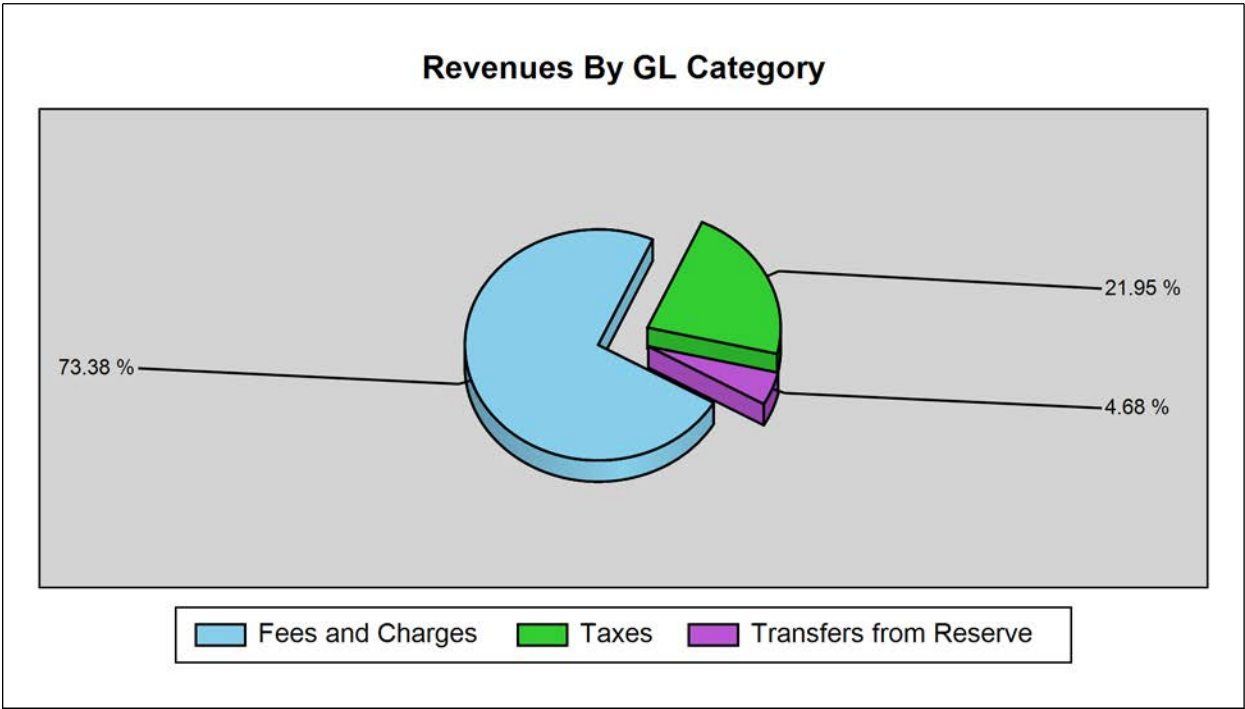
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
 Dept Number: 2630  
 Service Participants: Electoral Area F



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 3,788        | 4,006        | 4,068        | 4,134        | 4,204        |
| <b>Total Revenues:</b>     | <b>3,788</b> | <b>4,006</b> | <b>4,068</b> | <b>4,134</b> | <b>4,204</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 3,178        | 3,396        | 3,458        | 3,524        | 3,594        |
| Transfers                  | 610          | 610          | 610          | 610          | 610          |
| <b>Total Expenditures:</b> | <b>3,788</b> | <b>4,006</b> | <b>4,068</b> | <b>4,134</b> | <b>4,204</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 386,456            | 386,456            | 0                    |
| Prior Surplus              | 50,000             | 0                  | (50,000)             |
| Taxes                      | 115,600            | 115,600            | 0                    |
| Transfers from Reserve     | 0                  | 24,626             | 24,626               |
| <b>Total Revenues:</b>     | <b>552,056</b>     | <b>526,682</b>     | <b>(25,374)</b>      |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 20,711             | 20,010             | (701)                |
| Advertising                | 5,000              | 5,000              | 0                    |
| Amortization               | 0                  | 2,000              | 2,000                |
| Capital and Equipment      | 5,000              | 5,000              | 0                    |
| Consultants                | 20,000             | 4,000              | (16,000)             |
| Contingency                | 5,000              | 5,000              | 0                    |
| Financing                  | 141,066            | 141,066            | 0                    |
| Insurance                  | 7,130              | 6,600              | (530)                |
| Legal                      | 6,000              | 6,000              | 0                    |
| Operations                 | 157,000            | 161,500            | 4,500                |
| Supplies                   | 2,500              | 500                | (2,000)              |
| Transfers                  | 46,843             | 46,843             | 0                    |
| Travel                     | 1,500              | 4,000              | 2,500                |
| Utilities                  | 29,000             | 30,000             | 1,000                |
| Wages and benefits         | 105,306            | 89,163             | (16,143)             |
| <b>Total Expenditures:</b> | <b>552,056</b>     | <b>526,682</b>     | <b>(25,374)</b>      |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 386,456        | 402,309        | 412,862        | 424,677        | 430,490        |
| Prior Surplus              | 0              | 0              | 0              | 0              | 0              |
| Taxes                      | 115,600        | 115,600        | 115,600        | 115,600        | 115,600        |
| Transfers from Reserve     | 24,626         | 14,717         | 10,018         | 1,017          | 1,018          |
| <b>Total Revenues:</b>     | <b>526,682</b> | <b>532,626</b> | <b>538,480</b> | <b>541,294</b> | <b>547,108</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 20,010         | 20,892         | 21,781         | 22,520         | 22,977         |
| Advertising                | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Amortization               | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          |
| Capital and Equipment      | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Consultants                | 4,000          | 4,000          | 4,000          | 4,000          | 4,000          |
| Contingency                | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Financing                  | 141,066        | 141,066        | 141,066        | 141,066        | 141,066        |
| Insurance                  | 6,600          | 6,732          | 6,867          | 7,004          | 7,144          |
| Legal                      | 6,000          | 6,000          | 6,000          | 3,000          | 3,000          |
| Operations                 | 161,500        | 164,050        | 166,651        | 169,304        | 172,010        |
| Supplies                   | 500            | 500            | 500            | 500            | 500            |
| Transfers                  | 46,843         | 46,843         | 46,843         | 46,843         | 46,843         |
| Travel                     | 4,000          | 4,000          | 4,000          | 4,000          | 4,000          |
| Utilities                  | 30,000         | 30,600         | 31,212         | 31,836         | 32,473         |
| Wages and benefits         | 89,163         | 90,943         | 92,560         | 94,221         | 96,095         |
| <b>Total Expenditures:</b> | <b>526,682</b> | <b>532,626</b> | <b>538,480</b> | <b>541,294</b> | <b>547,108</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# ELECTORAL AREA “G”

|                                    |      |                     |
|------------------------------------|------|---------------------|
| • Area G Requisition               |      | <a href="#">294</a> |
| • Summary Information              |      | <a href="#">295</a> |
| • Cemetery Area G                  | 9000 | <a href="#">296</a> |
| • Grant in Aid Area G              | 7970 | <a href="#">297</a> |
| • Heritage Area G                  | 7840 | <a href="#">299</a> |
| • Olalla Water                     | 3960 | <a href="#">301</a> |
| • Recycling/ Garbage Area G        | 3580 | <a href="#">303</a> |
| • Rural Projects Area G            | 0380 | <a href="#">305</a> |
| • Schneider Electrical             | 9450 | <a href="#">307</a> |
| • Street Lighting Electoral Area G | 9500 | <a href="#">309</a> |
| • Transit Area G                   | 8350 | <a href="#">311</a> |
| • Untidy/Unsightly Area G          | 2640 | <a href="#">313</a> |

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

**ELECTORAL AREA G**  
**(HEDLEY/KEREMEOS)**

|                                                                         | <u>2018</u>       | <u>2017</u>       | <u>NET</u><br><u>CHANGE</u> | <u>%</u><br><u>CHANGE</u> |
|-------------------------------------------------------------------------|-------------------|-------------------|-----------------------------|---------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                   |                   |                             |                           |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 15,291         | \$ 14,327         | \$ 964                      |                           |
| ANIMAL CONTROL                                                          | 5,765             | 6,676             | (911)                       |                           |
| DESTRUCTION OF PESTS                                                    | 140               | 133               | 7                           |                           |
| ELECTORAL AREA ADMINISTRATION                                           | 62,969            | 59,224            | 3,745                       |                           |
| ELECTORAL AREA PLANNING                                                 | 46,859            | 48,119            | (1,260)                     |                           |
| EMERGENCY PLANNING                                                      | 3,157             | 2,664             | 493                         |                           |
| GENERAL GOVERNMENT                                                      | 16,812            | 18,670            | (1,858)                     |                           |
| HERITAGE (Subregional)                                                  | 278               | 276               | 2                           |                           |
| ILLEGAL DUMPING                                                         | 440               | 130               | 310                         |                           |
| MOSQUITO CONTROL - Impr Only                                            | 13,626            | 10,106            | 3,520                       |                           |
| NOXIOUS WEEDS                                                           | 647               | 611               | 36                          |                           |
| NUISANCE CONTROL                                                        | 352               | 381               | (29)                        |                           |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 493               | 533               | (40)                        |                           |
| REGIONAL TRAILS                                                         | 3,669             | 3,939             | (270)                       |                           |
| SOLID WASTE MANAGEMENT PLAN                                             | 2,059             | 2,222             | (163)                       |                           |
| SUBDIVISION SERVICING                                                   | 6,628             | 4,838             | 1,790                       |                           |
| <b>Subtotal</b>                                                         | <b>179,185</b>    | <b>172,849</b>    | <b>6,336</b>                | <b>3.67%</b>              |
| <b><u>Village &amp; Regional Director determine budget</u></b>          |                   |                   |                             |                           |
| CEMETERY                                                                | 2,000             | 2,000             | -                           |                           |
| ECONOMIC DEVELOPMENT - G                                                | -                 | -                 | -                           |                           |
| B/G/KEREMEOS LIBRARY CONTRIBUTION                                       | -                 | -                 | -                           |                           |
| KEREMEOS & DIST. REC. FACILITY - IMPR ONLY                              | 51,964            | 43,883            | 8,081                       |                           |
| REFUSE DISPOSAL - IMPR ONLY                                             | 110,467           | 112,855           | (2,388)                     |                           |
| SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE                           | 10,000            | 10,000            | 0                           |                           |
| SWIMMING POOL - IMPR ONLY                                               | 21,224            | 20,941            | 283                         |                           |
| TRANSIT                                                                 | 3,168             | 3,113             | 55                          |                           |
| <b>Subtotal</b>                                                         | <b>198,823</b>    | <b>192,792</b>    | <b>6,031</b>                | <b>3.13%</b>              |
| <b><u>Regional Director determines budget</u></b>                       |                   |                   |                             |                           |
| ELECTRICAL SYSTEM OLALLA                                                | 1,076             | 1,351             | (275)                       |                           |
| GRANT IN AIDS                                                           | 8,000             | 9,250             | (1,250)                     |                           |
| HERITAGE CONSERVATION                                                   | -                 | -                 | -                           |                           |
| HERITAGE GRANT                                                          | 4,000             | 4,000             | -                           |                           |
| RURAL PROJECTS                                                          | 34,423            | 32,582            | 1,841                       |                           |
| UNTIDY AND UNSIGHLY CONTROL                                             | 4,907             | 4,768             | 139                         |                           |
| <b>Subtotal</b>                                                         | <b>52,406</b>     | <b>51,951</b>     | <b>455</b>                  | <b>0.88%</b>              |
| <b>SUBTOTAL</b>                                                         | <b>430,414</b>    | <b>417,592</b>    | <b>12,822</b>               | <b>3.07%</b>              |
| <b><u>Service Areas</u></b>                                             |                   |                   |                             |                           |
| ELECT SYS-SCHNEIDER SUB-A(716)                                          | 1,000             | 1,000             | -                           |                           |
| FIRE PROTECTION-J(716)                                                  | 151,253           | 124,568           | 26,685                      |                           |
| OBWB - Defined Area                                                     | 168               | 193               | (25)                        |                           |
| OLALLA WATER U(716)                                                     | -                 | -                 | -                           |                           |
| OKANAGAN REGIONAL LIBRARY                                               | 47,419            | 51,629            | (4,210)                     |                           |
| STERILE INSECT RELEASE                                                  | 61,934            | 58,939            | 2,995                       |                           |
| <b>Subtotal</b>                                                         | <b>261,774</b>    | <b>236,329</b>    | <b>25,445</b>               | <b>10.77%</b>             |
| <b>TOTAL</b>                                                            | <b>\$ 692,188</b> | <b>\$ 653,921</b> | <b>\$ 38,267</b>            | <b>5.85%</b>              |
| <b>Average ResTax Rate/\$1000</b>                                       | <b>\$ 2.13</b>    | <b>\$ 2.12</b>    | <b>\$ 0.01</b>              |                           |
| <b>Average Taxes per Res Property</b>                                   | <b>\$ 405.63</b>  | <b>\$ 387.35</b>  | <b>\$ 18.28</b>             |                           |



**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

|      | AREA G                                        | 2018      | 2017      | CHANGE   | EXPLANATION                           |
|------|-----------------------------------------------|-----------|-----------|----------|---------------------------------------|
|      |                                               |           |           |          |                                       |
|      | REGIONAL SERVICES                             | \$105,300 | \$102,885 | \$2,415  | See Regional Services Summary Changes |
|      | RURAL SERVICES                                | \$183,405 | \$180,725 | \$2,680  | See Rural Services Summary Changes    |
|      | SHARED SERVICES                               | \$344,909 | \$312,247 | \$32,662 | See Shared Services Summary Changes   |
| 9000 | CEMETERY - ELECTORAL AREA G                   | \$2,000   | \$2,000   | \$0      |                                       |
| 7970 | GRANT-IN AID - AREA G                         | \$8,000   | \$9,250   | -\$1,250 | use of prior year surplus             |
| 7840 | HERITAGE - AREA G                             | \$4,000   | \$4,000   | \$0      |                                       |
| 380  | ELECTORAL AREA G - RURAL PROJECTS             | \$34,423  | \$32,582  | \$1,841  |                                       |
| 9450 | ELECTRICAL SYS. - SCHNEIDER                   | \$1,000   | \$1,000   | \$0      |                                       |
| 9500 | AREA G STEET LIGHTING                         | \$1,076   | \$1,351   | -\$275   |                                       |
| 8350 | TRANSIT - ELECTORAL AREA G                    | \$3,168   | \$3,113   | \$55     |                                       |
| 2640 | UNSIGHTLY/UNTIDY PREMISES - AREA G            | \$4,907   | \$4,768   | \$139    |                                       |
| 3960 | WATER SYSTEM - OLALLA                         | \$0       | \$0       | \$0      |                                       |
|      |                                               | \$692,188 | \$653,921 | \$38,267 |                                       |
|      | <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |           |           |          |                                       |
| 3960 | WATER SYSTEM - OLALLA                         | \$89,935  | \$89,702  | \$233    |                                       |
| 3580 | RECYCLING/GARBAGE                             | \$168,520 | \$165,820 | \$2,700  | increase in fees                      |

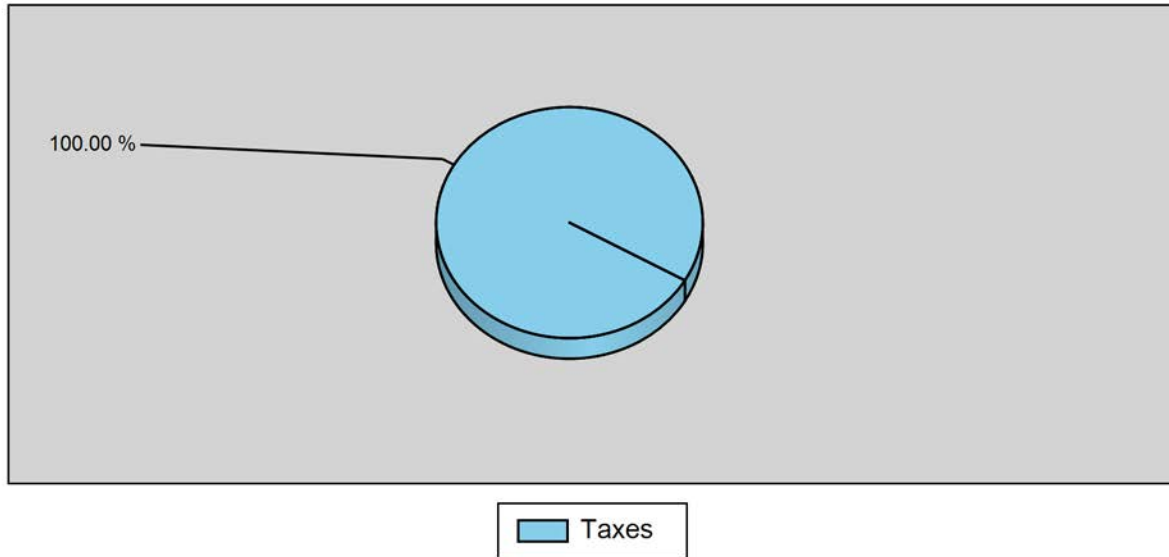
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: CEMETERY AREA G  
Dept Number: 9000  
Service Participants: Electoral Area G



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 2,000        | 2,000        | 0             |
| <b>Total Revenues:</b>     | <b>2,000</b> | <b>2,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contracts and Agreements   | 2,000        | 2,000        | 0             |
| <b>Total Expenditures:</b> | <b>2,000</b> | <b>2,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 2,000        | 2,000        | 2,000        | 2,000        | 2,000        |
| <b>Total Revenues:</b>     | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Contracts and Agreements   | 2,000        | 2,000        | 2,000        | 2,000        | 2,000        |
| <b>Total Expenditures:</b> | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

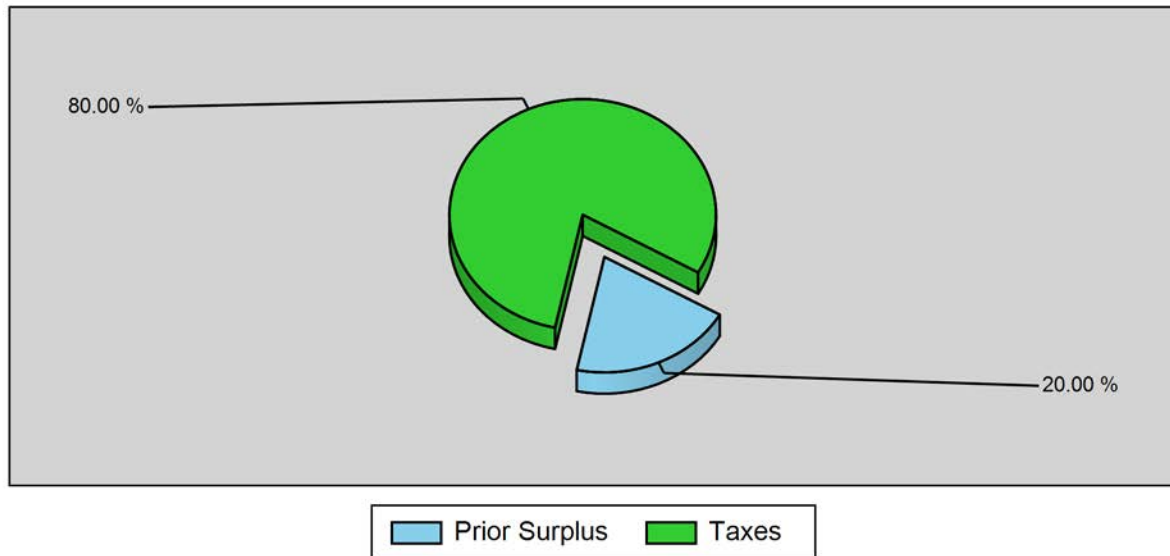
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA G  
 Dept Number: 7970  
 Service Participants: Electoral Area G



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 750           | 2,000         | 1,250         |
| Taxes                      | 9,250         | 8,000         | (1,250)       |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Grant in Aid               | 10,000        | 10,000        | 0             |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

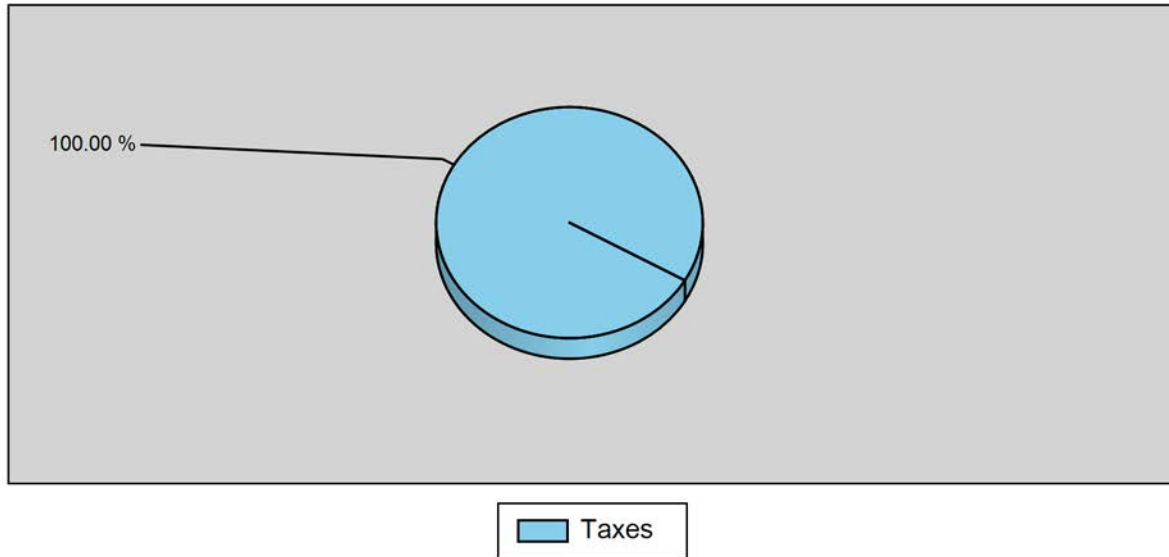
2018 - 2022

Service: GRANT IN AID AREA G  
 Dept Number: 7970  
 Service Participants: Electoral Area G



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 2,000         | 2,000         | 2,000         | 2,000         | 2,000         |
| Taxes                      | 8,000         | 8,000         | 8,000         | 8,000         | 8,000         |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant in Aid               | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

### Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 4,000        | 4,000        | 0             |
| <b>Total Revenues:</b>     | <b>4,000</b> | <b>4,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contracts and Agreements   | 4,000        | 4,000        | 0             |
| <b>Total Expenditures:</b> | <b>4,000</b> | <b>4,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: HERITAGE AREA G  
Dept Number: 7840  
Service Participants: Electoral Area G



| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 4,000        | 4,000        | 4,000        | 4,000        | 4,000        |
| <b>Total Revenues:</b>     | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 0            | 0            | 0            | 0            | 0            |
| Contracts and Agreements   | 4,000        | 4,000        | 4,000        | 4,000        | 4,000        |
| <b>Total Expenditures:</b> | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

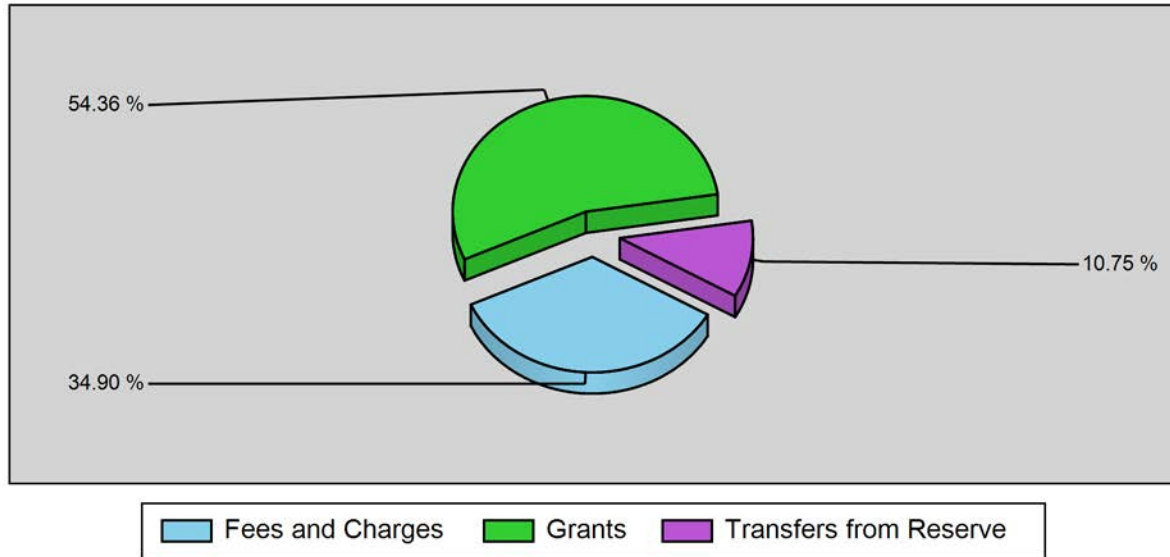
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLALLA WATER  
 Dept Number: 3960  
 Service Participants: Specified Service Area U716



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change    |
|----------------------------|----------------|----------------|------------------|
| <b>Revenues</b>            |                |                |                  |
| Fees and Charges           | 89,702         | 89,935         | 233              |
| Grants                     | 539,293        | 140,096        | (399,197)        |
| Prior Surplus              | 28,982         | 0              | (28,982)         |
| Transfers from Reserve     | 110,458        | 27,699         | (82,759)         |
| <b>Total Revenues:</b>     | <b>768,435</b> | <b>257,730</b> | <b>(510,705)</b> |
| <b>Expenditures</b>        |                |                |                  |
| Administration             | 9,983          | 9,795          | (188)            |
| Advertising                | 0              | 250            | 250              |
| Capital and Equipment      | 634,750        | 150,640        | (484,110)        |
| Consultants                | 32,000         | 2,000          | (30,000)         |
| Contingency                | 2,000          | 714            | (1,286)          |
| Insurance                  | 1,140          | 1,046          | (94)             |
| Operations                 | 11,200         | 11,375         | 175              |
| Transfers                  | 5,000          | 5,500          | 500              |
| Travel                     | 3,000          | 3,000          | 0                |
| Utilities                  | 13,000         | 11,000         | (2,000)          |
| Wages and benefits         | 56,362         | 62,410         | 6,048            |
| <b>Total Expenditures:</b> | <b>768,435</b> | <b>257,730</b> | <b>(510,705)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>         |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: OLALLA WATER  
 Dept Number: 3960  
 Service Participants: Specified Service Area U716



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 89,935         | 113,102        | 104,843        | 116,618        | 118,505        |
| Grants                     | 140,096        | 0              | 0              | 0              | 0              |
| Prior Surplus              | 0              | 1,000          | 1,000          | 1,000          | 1,000          |
| Transfers from Reserve     | 27,699         | 0              | 20,000         | 30,000         | 0              |
| <b>Total Revenues:</b>     | <b>257,730</b> | <b>114,102</b> | <b>125,843</b> | <b>147,618</b> | <b>119,505</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 9,795          | 10,072         | 10,356         | 10,675         | 10,963         |
| Advertising                | 250            | 250            | 250            | 250            | 250            |
| Capital and Equipment      | 150,640        | 4,500          | 4,500          | 4,500          | 4,500          |
| Consultants                | 2,000          | 2,000          | 12,000         | 32,000         | 2,000          |
| Contingency                | 714            | 1,513          | 1,233          | 1,456          | 1,178          |
| Insurance                  | 1,046          | 1,067          | 1,088          | 1,111          | 1,133          |
| Operations                 | 11,375         | 11,500         | 11,600         | 11,600         | 11,650         |
| Transfers                  | 5,500          | 5,500          | 5,500          | 5,500          | 5,500          |
| Travel                     | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          |
| Utilities                  | 11,000         | 11,000         | 11,500         | 11,500         | 12,000         |
| Wages and benefits         | 62,410         | 63,700         | 64,816         | 66,026         | 67,331         |
| <b>Total Expenditures:</b> | <b>257,730</b> | <b>114,102</b> | <b>125,843</b> | <b>147,618</b> | <b>119,505</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



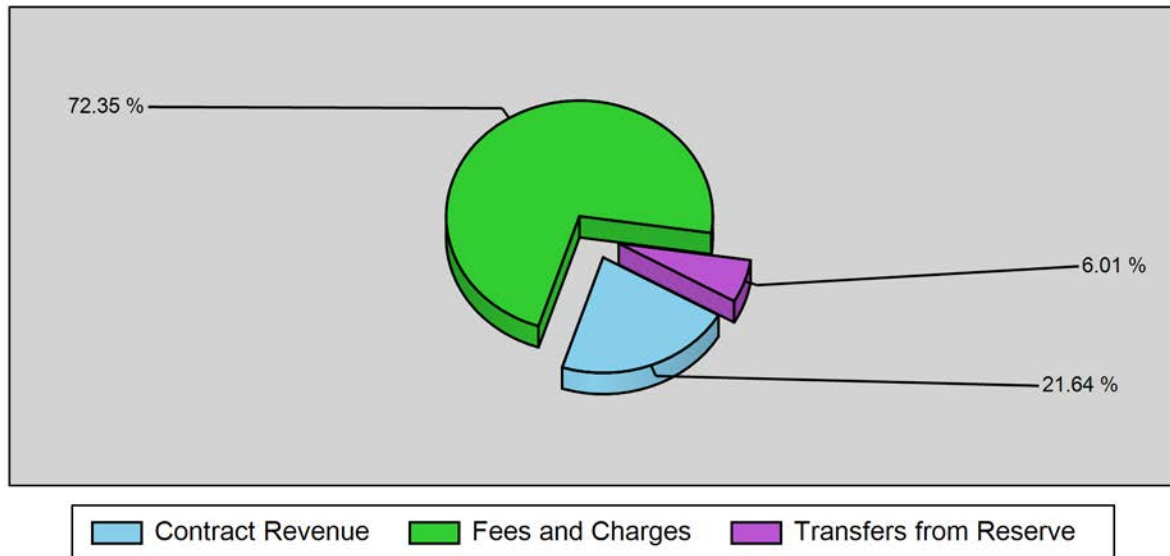
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA G  
 Dept Number: 3580  
 Service Participants: Specified Service Area U716



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 50,400         | 50,400         | 0             |
| Fees and Charges           | 165,820        | 168,520        | 2,700         |
| Transfers from Reserve     | 15,611         | 13,993         | (1,618)       |
| <b>Total Revenues:</b>     | <b>231,831</b> | <b>232,913</b> | <b>1,082</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 9,882          | 10,161         | 279           |
| Advertising                | 3,249          | 3,300          | 51            |
| Contracts and Agreements   | 150,686        | 151,239        | 553           |
| Insurance                  | 1,015          | 900            | (115)         |
| Legal                      | 233            | 235            | 2             |
| Operations                 | 52,800         | 52,800         | 0             |
| Supplies                   | 314            | 320            | 6             |
| Transfers                  | 1,635          | 1,640          | 5             |
| Travel                     | 2,247          | 2,250          | 3             |
| Wages and benefits         | 9,770          | 10,068         | 298           |
| <b>Total Expenditures:</b> | <b>231,831</b> | <b>232,913</b> | <b>1,082</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECYCLING/GARBAGE AREA G  
 Dept Number: 3580  
 Service Participants: Specified Service Area U716



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 50,400         | 50,400         | 50,400         | 50,400         | 50,400         |
| Fees and Charges           | 168,520        | 179,730        | 185,335        | 185,335        | 190,960        |
| Prior Surplus              | 0              | 0              | 0              | 0              | 0              |
| Transfers from Reserve     | 13,993         | 10,073         | 8,075          | 11,721         | 9,613          |
| <b>Total Revenues:</b>     | <b>232,913</b> | <b>240,203</b> | <b>243,810</b> | <b>247,456</b> | <b>250,973</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 10,161         | 10,377         | 10,576         | 10,812         | 10,704         |
| Advertising                | 3,300          | 3,300          | 3,300          | 3,300          | 3,300          |
| Contracts and Agreements   | 151,239        | 158,112        | 161,275        | 164,500        | 167,790        |
| Insurance                  | 900            | 916            | 932            | 948            | 1,088          |
| Legal                      | 235            | 235            | 235            | 235            | 235            |
| Operations                 | 52,800         | 52,800         | 52,800         | 52,800         | 52,800         |
| Supplies                   | 320            | 320            | 320            | 320            | 320            |
| Transfers                  | 1,640          | 1,640          | 1,700          | 1,700          | 1,700          |
| Travel                     | 2,250          | 2,250          | 2,250          | 2,250          | 2,250          |
| Wages and benefits         | 10,068         | 10,253         | 10,422         | 10,591         | 10,786         |
| <b>Total Expenditures:</b> | <b>232,913</b> | <b>240,203</b> | <b>243,810</b> | <b>247,456</b> | <b>250,973</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

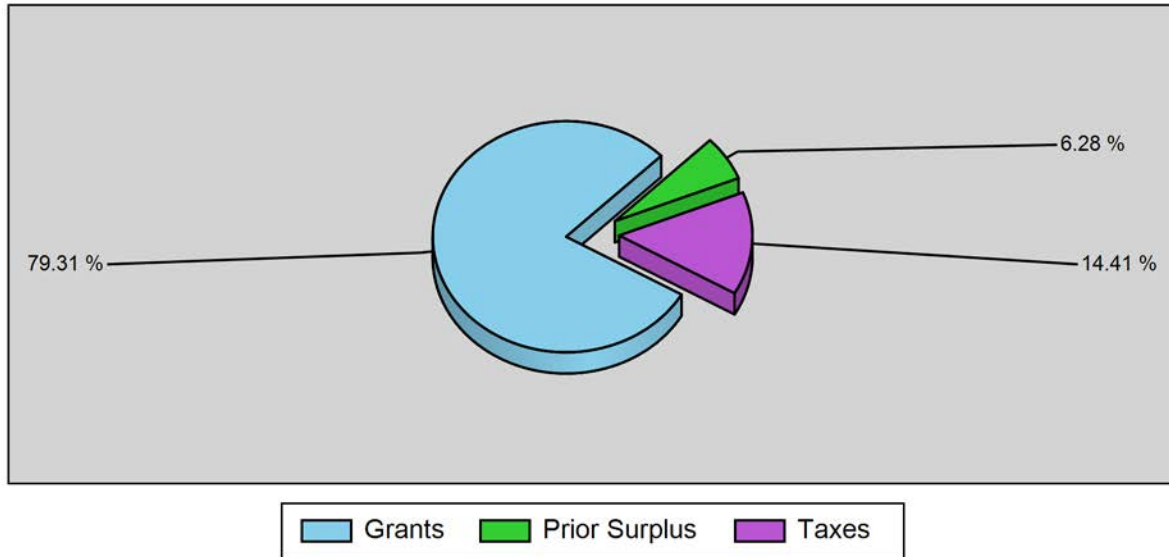
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA G  
Dept Number: 0380  
Service Participants: Electoral Area G



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change  |
|----------------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |
| Grants                     | 78,000         | 189,500        | 111,500        |
| Prior Surplus              | 27,914         | 15,000         | (12,914)       |
| Taxes                      | 32,582         | 34,423         | 1,841          |
| <b>Total Revenues:</b>     | <b>138,496</b> | <b>238,923</b> | <b>100,427</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 2,552          | 2,420          | (132)          |
| Advertising                | 500            | 500            | 0              |
| Contingency                | 32,500         | 25,000         | (7,500)        |
| Contracts and Agreements   | 0              | 1,723          | 1,723          |
| Grant Expense              | 78,000         | 189,500        | 111,500        |
| Travel                     | 6,000          | 6,000          | 0              |
| Wages and benefits         | 18,944         | 13,780         | (5,164)        |
| <b>Total Expenditures:</b> | <b>138,496</b> | <b>238,923</b> | <b>100,427</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA G  
 Dept Number: 0380  
 Service Participants: Electoral Area G



| 5 Year Forecast            | 2018           | 2019          | 2020          | 2021          | 2022          |
|----------------------------|----------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |                |               |               |               |               |
| Grants                     | 189,500        | 0             | 0             | 0             | 0             |
| Prior Surplus              | 15,000         | 15,000        | 10,000        | 5,000         | 5,000         |
| Taxes                      | 34,423         | 33,020        | 38,309        | 43,611        | 43,954        |
| <b>Total Revenues:</b>     | <b>238,923</b> | <b>48,020</b> | <b>48,309</b> | <b>48,611</b> | <b>48,954</b> |
| <b>Expenditures</b>        |                |               |               |               |               |
| Administration             | 2,420          | 2,462         | 2,505         | 2,549         | 2,600         |
| Advertising                | 500            | 500           | 500           | 500           | 500           |
| Contingency                | 25,000         | 25,000        | 25,000        | 25,000        | 25,000        |
| Contracts and Agreements   | 1,723          | 0             | 0             | 0             | 0             |
| Grant Expense              | 189,500        | 0             | 0             | 0             | 0             |
| Travel                     | 6,000          | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 13,780         | 14,058        | 14,304        | 14,562        | 14,854        |
| <b>Total Expenditures:</b> | <b>238,923</b> | <b>48,020</b> | <b>48,309</b> | <b>48,611</b> | <b>48,954</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

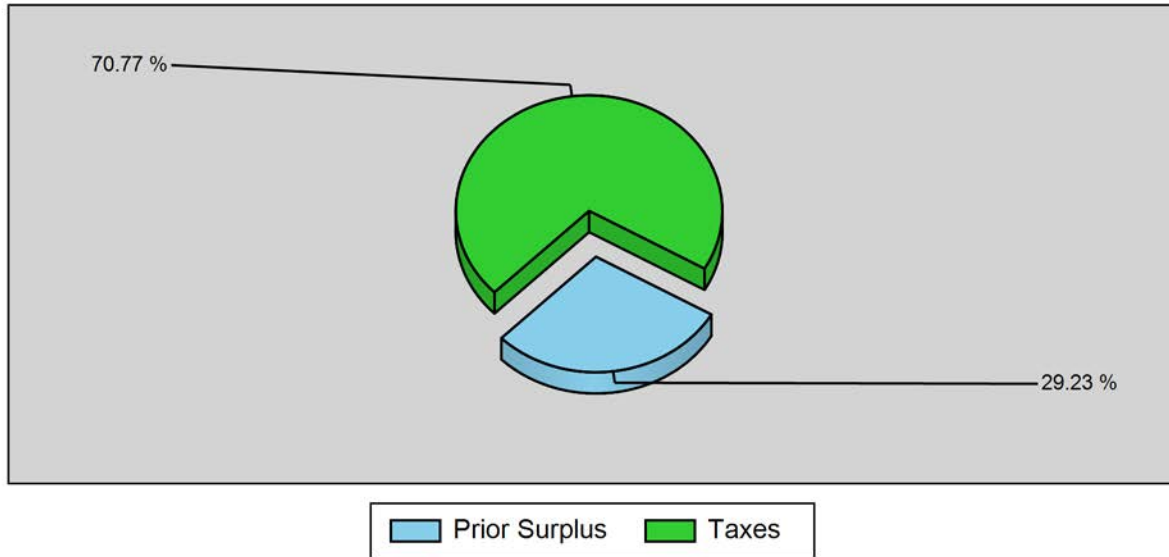
Service: SCHNEIDER ELECTRICAL

Dept Number: 9450

Service Participants: Specified Service Area A716 LSA #9



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | 0            | 413          | 413           |
| Taxes                      | 1,000        | 1,000        | 0             |
| <b>Total Revenues:</b>     | <b>1,000</b> | <b>1,413</b> | <b>413</b>    |
| <b>Expenditures</b>        |              |              |               |
| Transfers                  | 0            | 413          | 413           |
| Utilities                  | 1,000        | 1,000        | 0             |
| <b>Total Expenditures:</b> | <b>1,000</b> | <b>1,413</b> | <b>413</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SCHNEIDER ELECTRICAL

Dept Number: 9450

Service Participants: Specified Service Area A716 LSA #9



| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | 413          | 0            | 0            | 0            | 0            |
| Taxes                      | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| <b>Total Revenues:</b>     | <b>1,413</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Transfers                  | 413          | 0            | 0            | 0            | 0            |
| Utilities                  | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| <b>Total Expenditures:</b> | <b>1,413</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

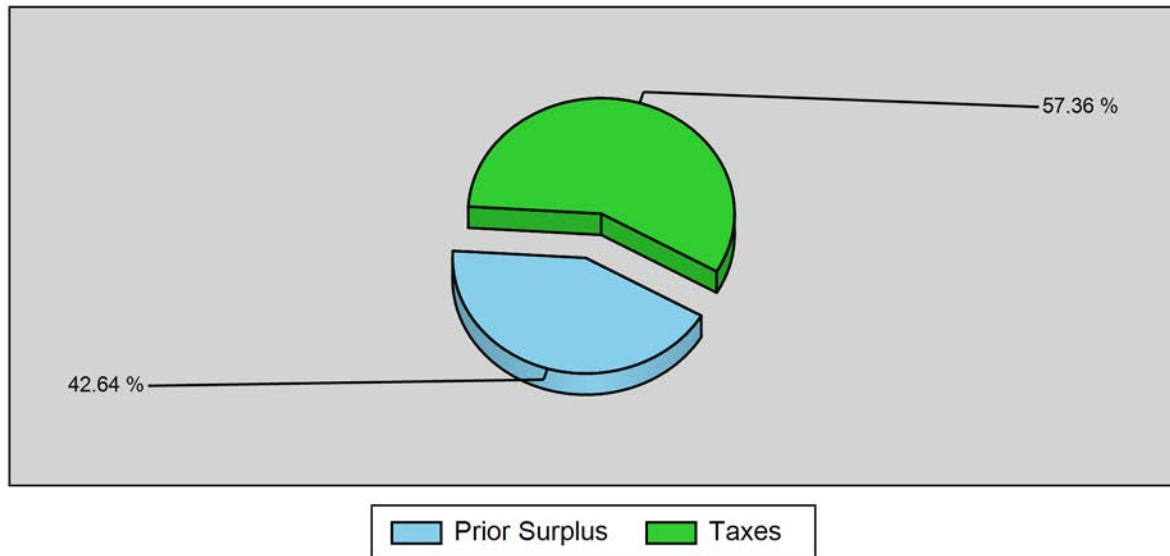
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING AREA G  
Dept Number: 9500  
Service Participants: Electoral Area G



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | 500          | 800          | 300           |
| Taxes                      | 1,351        | 1,076        | (275)         |
| <b>Total Revenues:</b>     | <b>1,851</b> | <b>1,876</b> | <b>25</b>     |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 451          | 451          | 0             |
| Utilities                  | 1,400        | 1,425        | 25            |
| <b>Total Expenditures:</b> | <b>1,851</b> | <b>1,876</b> | <b>25</b>     |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: STREET LIGHTING AREA G  
 Dept Number: 9500  
 Service Participants: Electoral Area G



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | 800          | 0            | 0            | 0            | 0            |
| Taxes                      | 1,076        | 1,922        | 1,960        | 2,000        | 2,040        |
| <b>Total Revenues:</b>     | <b>1,876</b> | <b>1,922</b> | <b>1,960</b> | <b>2,000</b> | <b>2,040</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 451          | 468          | 477          | 487          | 497          |
| Utilities                  | 1,425        | 1,454        | 1,483        | 1,513        | 1,543        |
| <b>Total Expenditures:</b> | <b>1,876</b> | <b>1,922</b> | <b>1,960</b> | <b>2,000</b> | <b>2,040</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |



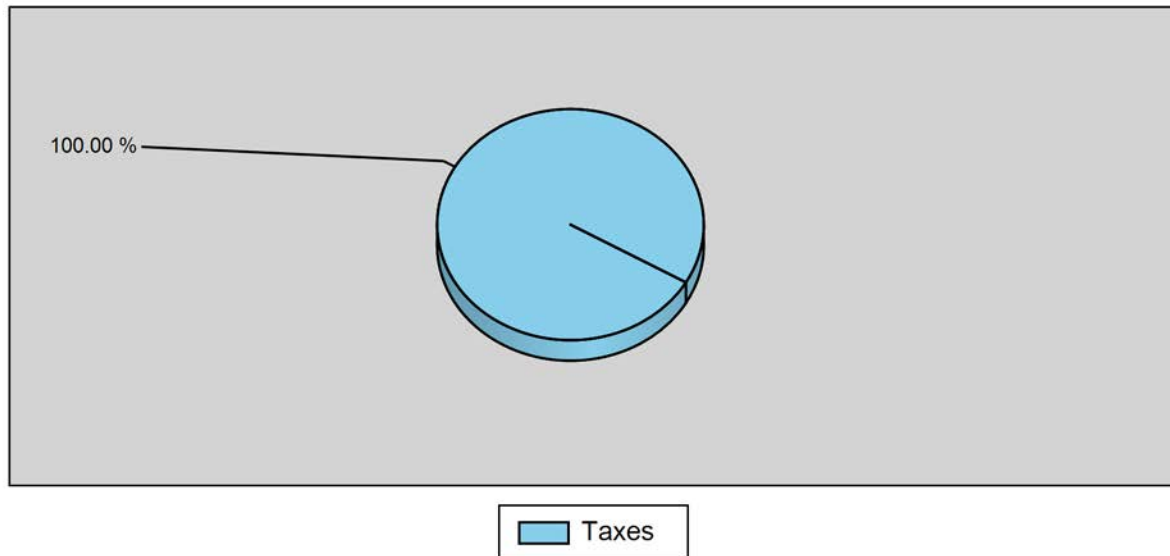
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: TRANSIT AREA G  
Dept Number: 8350  
Service Participants: Electoral Area G



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 3,113        | 3,168        | 55            |
| <b>Total Revenues:</b>     | <b>3,113</b> | <b>3,168</b> | <b>55</b>     |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 122          | 125          | 3             |
| Contracts and Agreements   | 2,991        | 3,043        | 52            |
| <b>Total Expenditures:</b> | <b>3,113</b> | <b>3,168</b> | <b>55</b>     |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: TRANSIT AREA G  
 Dept Number: 8350  
 Service Participants: Electoral Area G



| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 3,168        | 3,223        | 3,279        | 3,328        | 3,388        |
| <b>Total Revenues:</b>     | <b>3,168</b> | <b>3,223</b> | <b>3,279</b> | <b>3,328</b> | <b>3,388</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 125          | 127          | 129          | 131          | 134          |
| Contracts and Agreements   | 3,043        | 3,096        | 3,150        | 3,197        | 3,254        |
| <b>Total Expenditures:</b> | <b>3,168</b> | <b>3,223</b> | <b>3,279</b> | <b>3,328</b> | <b>3,388</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

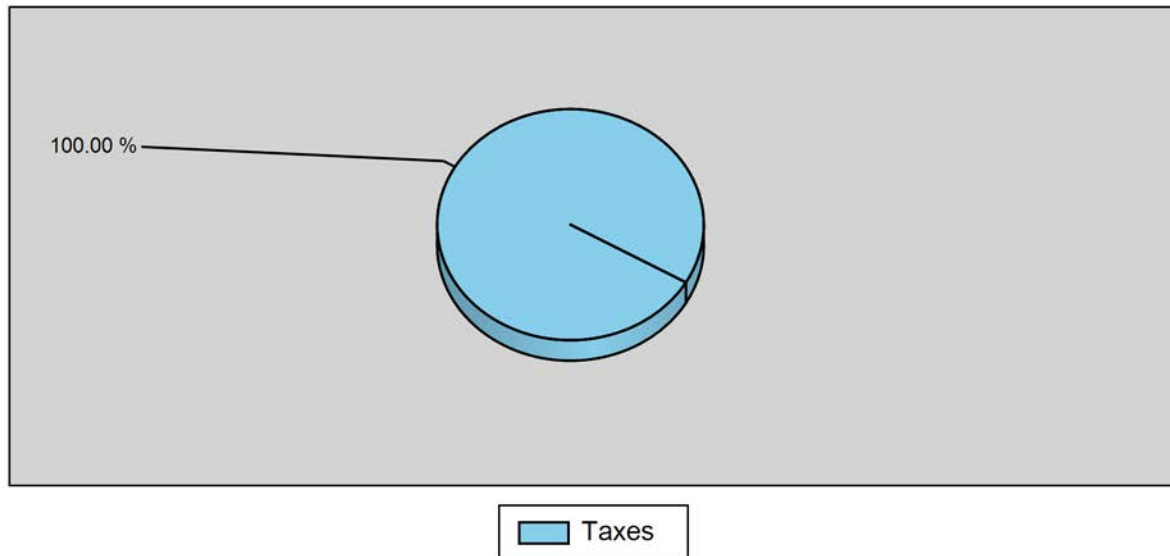
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA G  
 Dept Number: 2640  
 Service Participants: Electoral Area G



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 4,768        | 4,907        | 139           |
| <b>Total Revenues:</b>     | <b>4,768</b> | <b>4,907</b> | <b>139</b>    |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 4,098        | 4,237        | 139           |
| Transfers                  | 670          | 670          | 0             |
| <b>Total Expenditures:</b> | <b>4,768</b> | <b>4,907</b> | <b>139</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA G  
Dept Number: 2640  
Service Participants: Electoral Area G



| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 4,907        | 5,198        | 5,280        | 5,368        | 5,463        |
| <b>Total Revenues:</b>     | <b>4,907</b> | <b>5,198</b> | <b>5,280</b> | <b>5,368</b> | <b>5,463</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 4,237        | 4,528        | 4,610        | 4,698        | 4,793        |
| Transfers                  | 670          | 670          | 670          | 670          | 670          |
| <b>Total Expenditures:</b> | <b>4,907</b> | <b>5,198</b> | <b>5,280</b> | <b>5,368</b> | <b>5,463</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

## ELECTORAL AREA “H”

|                                     |      |                     |
|-------------------------------------|------|---------------------|
| • Area H Requisition                |      | <a href="#">316</a> |
| • Summary Information               |      | <a href="#">317</a> |
| • Cemetery Area H                   | 9100 | <a href="#">318</a> |
| • Fire – Coalmont/ Tulameen         | 1400 | <a href="#">320</a> |
| • Fire – H1                         | 1300 | <a href="#">323</a> |
| • Grant in Aid Area H               | 7980 | <a href="#">325</a> |
| • Noise Bylaws Area H               | 2730 | <a href="#">327</a> |
| • Recreation Commission Tulameen    | 7490 | <a href="#">328</a> |
| • Recreation Area H                 | 7000 | <a href="#">330</a> |
| • Refuse Disposal Area H            | 3100 | <a href="#">332</a> |
| • Rural Projects Area H             | 0390 | <a href="#">334</a> |
| • Shinish Creek Diversion           | 4000 | <a href="#">336</a> |
| • Transit Area H                    | 8400 | <a href="#">338</a> |
| • Unsightly/ Untidy Premises Area H | 2650 | <a href="#">340</a> |

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2018 Budget Comparative Requisition**

**ELECTORAL AREA H**  
**(PRINCETON RURAL)**

|                                                                         | <u>2018</u>         | <u>2017</u>         | <u>NET</u><br><u>CHANGE</u> | <u>%</u><br><u>CHANGE</u> |
|-------------------------------------------------------------------------|---------------------|---------------------|-----------------------------|---------------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |                     |                     |                             |                           |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$ 32,683           | \$ 30,402           | \$ 2,281                    |                           |
| BUILDING INSPECTION                                                     | 20,726              | 40,472              | (19,746)                    |                           |
| ELECTORAL AREA ADMINISTRATION                                           | 169,297             | 150,984             | 18,313                      |                           |
| ELECTORAL AREA PLANNING                                                 | 125,984             | 122,673             | 3,311                       |                           |
| EMERGENCY PLANNING                                                      | 8,488               | 6,790               | 1,698                       |                           |
| GENERAL GOVERNMENT                                                      | 45,199              | 47,596              | (2,397)                     |                           |
| HERITAGE (Subregional)                                                  | 746                 | 703                 | 43                          |                           |
| ILLEGAL DUMPING                                                         | 1,183               | 333                 | 850                         |                           |
| NOXIOUS WEEDS                                                           | 1,739               | 1,557               | 182                         |                           |
| NUISANCE CONTROL                                                        | 947                 | 970                 | (23)                        |                           |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            | 1,325               | 1,359               | (34)                        |                           |
| REGIONAL TRAILS                                                         | 9,863               | 10,042              | (179)                       |                           |
| SOLID WASTE MANAGEMENT PLAN                                             | 5,537               | 5,666               | (129)                       |                           |
| SUBDIVISION SERVICING                                                   | 17,819              | 12,334              | 5,485                       |                           |
| <b>Subtotal</b>                                                         | <b>441,537</b>      | <b>431,881</b>      | <b>9,656</b>                | <b>2.24%</b>              |
| <b><u>Town &amp; Regional Director determine budget</u></b>             |                     |                     |                             |                           |
| HERITAGE CONSERVATION                                                   | -                   | -                   | -                           |                           |
| RECREATON                                                               | 226,000             | 226,000             | -                           |                           |
| REFUSE DISPOSAL                                                         | 196,415             | 210,824             | (14,409)                    |                           |
| TRANSIT                                                                 | 1,293               | 1,271               | 22                          |                           |
| <b>Subtotal</b>                                                         | <b>423,708</b>      | <b>438,095</b>      | <b>(14,387)</b>             | <b>-3.28%</b>             |
| <b><u>Regional Director determines budget</u></b>                       |                     |                     |                             |                           |
| CEMETERY                                                                | 3,000               | 3,000               | -                           |                           |
| ECONOMIC DEVELOPMENT - H                                                | -                   | -                   | -                           |                           |
| GRANT IN AID                                                            | 17,000              | 16,000              | 1,000                       |                           |
| MOSQUITO CONTROL - Impr. Only                                           | 9,723               | 6,444               | 3,279                       |                           |
| NOISE BYLAW - AREA H                                                    | 5,296               | 7,217               | (1,921)                     |                           |
| RURAL PROJECTS                                                          | 50,708              | 53,164              | (2,456)                     |                           |
| UNTIDY UNSIGHTLY                                                        | 6,986               | 6,915               | 71                          |                           |
| <b>Subtotal</b>                                                         | <b>92,713</b>       | <b>92,740</b>       | <b>(27)</b>                 | <b>-0.03%</b>             |
| <b>SUBTOTAL</b>                                                         | <b>957,958</b>      | <b>962,716</b>      | <b>(4,758)</b>              | <b>-0.49%</b>             |
| <b><u>Service Areas</u></b>                                             |                     |                     |                             |                           |
| FIRE PROT-TULAMEEN/COALMONT-C(717)                                      | 229,063             | 107,471             | 121,592                     |                           |
| TULAMEEN RECREATION COMMISSION                                          | 28,694              | 23,753              | 4,941                       |                           |
|                                                                         | <b>257,757</b>      | <b>131,224</b>      | <b>126,533</b>              | <b>96.43%</b>             |
| <b><u>Service Areas</u></b>                                             |                     |                     |                             |                           |
| ELEC SYS-MISSEZULA LAKE                                                 | -                   | -                   | -                           |                           |
| FIRE PROTECTION AREA H                                                  | 101,479             | 101,383             | 96                          |                           |
| OBWB - Defined Area                                                     | 445                 | 495                 | (50)                        |                           |
| SHINISH CREEK DIVERSION-B(717)                                          | 10,000              | 10,000              | -                           |                           |
| <b>Subtotal</b>                                                         | <b>111,924</b>      | <b>111,878</b>      | <b>46</b>                   | <b>0.04%</b>              |
| <b>TOTAL</b>                                                            | <b>\$ 1,327,639</b> | <b>\$ 1,205,818</b> | <b>\$ 121,821</b>           | <b>10.10%</b>             |
| <b>Average Tax Rate/\$1000</b>                                          | <b>\$ 1.67</b>      | <b>\$ 1.68</b>      | <b>\$ (0.01)</b>            |                           |
| <b>Average Taxes per Property</b>                                       | <b>\$ 429.76</b>    | <b>\$ 406.01</b>    | <b>\$ 23.75</b>             |                           |

**REGIONAL DISTRICT OKANAGAN SIMILKAMEEN**  
TAX REQUISITION CHANGE

|      | AREA H                              | 2018        | 2017        | CHANGE    | EXPLANATION                                                            |
|------|-------------------------------------|-------------|-------------|-----------|------------------------------------------------------------------------|
|      |                                     |             |             |           |                                                                        |
|      | REGIONAL SERVICES                   | \$108,156   | \$105,913   | \$2,243   | See Regional Services Summary Changes                                  |
|      | RURAL SERVICES                      | \$343,548   | \$332,907   | \$10,641  | See Rural Services Summary Changes                                     |
|      | SHARED SERVICES                     | \$0         | \$0         | \$0       | See Shared Services Summary Changes                                    |
| 9100 | CEMETERY - ELECTORAL AREA H         | \$3,000     | \$3,000     | \$0       |                                                                        |
| 1400 | FIRE PROTECTION - COALMONT/TULAMEEN | \$229,063   | \$107,471   | \$121,592 | Fire Services Master Plan                                              |
| 1300 | FIRE PROTECTION - H1                | \$101,479   | \$101,383   | \$96      |                                                                        |
| 7980 | GRANT-IN AID - AREA H               | \$17,000    | \$16,000    | \$1,000   | Decrease in prior year surplus                                         |
| 2730 | NOISE BYLAWS AREA H                 | \$5,296     | \$7,217     | -\$1,921  | decrease in staffing allocation                                        |
| 7490 | TULAMEEN RECREATION COMMISSION      | \$28,694    | \$23,753    | \$4,941   | additional parks staff allocation                                      |
| 7000 | RECREATION - AREA H                 | \$226,000   | \$226,000   | \$0       |                                                                        |
| 3100 | REFUSE DISPOSAL - H                 | \$196,415   | \$210,824   | -\$14,409 | Prior year had a deficit; current year reflects actual cost of service |
| 390  | ELECTORAL AREA H - RURAL PROJECTS   | \$50,708    | \$53,164    | -\$2,456  | additional staffing associated with area projects                      |
| 4000 | SHINISH CREEK DIVERSION             | \$10,000    | \$10,000    | \$0       |                                                                        |
| 8400 | TRANSIT - ELECTORAL AREA H          | \$1,293     | \$1,271     | \$22      |                                                                        |
| 2650 | UNSIGHTLY/UNTIDY PREMISES - AREA H  | \$6,986     | \$6,915     | \$71      |                                                                        |
| 7500 | REC. COMM. DEFINED AREA H           | \$0         | \$0         | \$0       |                                                                        |
|      |                                     | \$1,327,639 | \$1,205,818 | \$121,821 |                                                                        |

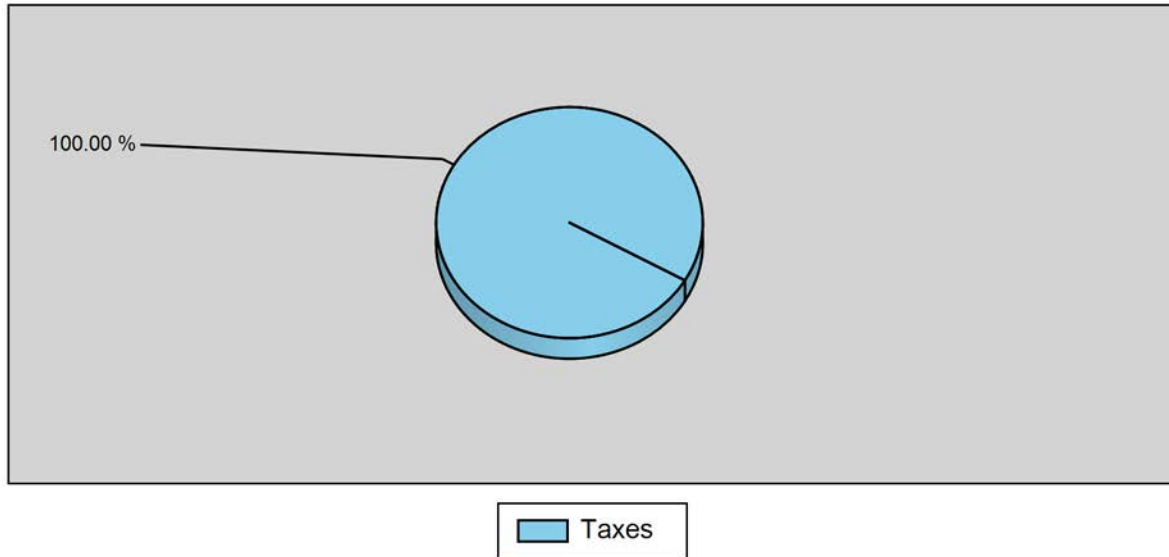
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: CEMETERY AREA H  
 Dept Number: 9100  
 Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 3,000        | 3,000        | 0             |
| <b>Total Revenues:</b>     | <b>3,000</b> | <b>3,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contracts and Agreements   | 3,000        | 3,000        | 0             |
| <b>Total Expenditures:</b> | <b>3,000</b> | <b>3,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |



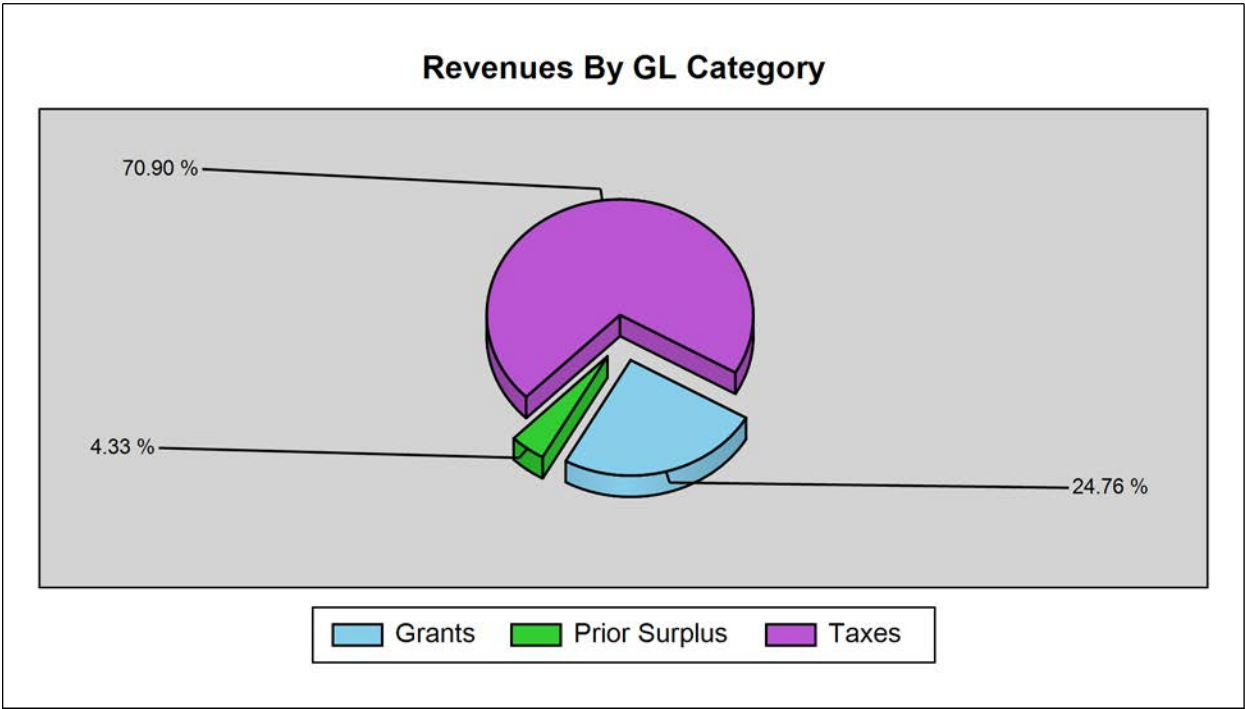
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: CEMETERY AREA H  
 Dept Number: 9100  
 Service Participants: Electoral Area H



| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 3,000        | 3,000        | 3,000        | 3,000        | 3,000        |
| <b>Total Revenues:</b>     | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 0            | 0            | 0            | 0            | 0            |
| Contracts and Agreements   | 3,000        | 3,000        | 3,000        | 3,000        | 3,000        |
| <b>Total Expenditures:</b> | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE COALMONT/TULAMEEN

Dept Number: 1400

Service Participants: Specified Service Area C717



| <b>Budget Comparison</b>   | <b>2017 Amount</b> | <b>2018 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Debt Proceeds              | 230,000            | 0                  | (230,000)            |
| Grants                     | 8,000              | 80,000             | 72,000               |
| Prior Surplus              | 20,000             | 14,000             | (6,000)              |
| Taxes                      | 107,471            | 229,063            | 121,592              |
| Transfers from Reserve     | 97,017             | 0                  | (97,017)             |
| <b>Total Revenues:</b>     | <b>462,488</b>     | <b>323,063</b>     | <b>(139,425)</b>     |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 6,901              | 4,716              | (2,185)              |
| Capital and Equipment      | 333,029            | 93,000             | (240,029)            |
| Consultants                | 0                  | 10,000             | 10,000               |
| Contracts and Agreements   | 0                  | 5,750              | 5,750                |
| Financing                  | 5,000              | 19,611             | 14,611               |
| Grant Expense              | 8,000              | 8,000              | 0                    |
| Insurance                  | 9,121              | 9,112              | (9)                  |
| Maintenance and Repairs    | 13,666             | 17,228             | 3,562                |
| Operations                 | 3,512              | 4,028              | 516                  |
| Supplies                   | 3,745              | 3,804              | 59                   |
| Transfers                  | 9,500              | 20,000             | 10,500               |
| Travel                     | 2,025              | 2,057              | 32                   |
| Utilities                  | 9,446              | 9,597              | 151                  |
| Wages and benefits         | 58,543             | 116,160            | 57,617               |
| <b>Total Expenditures:</b> | <b>462,488</b>     | <b>323,063</b>     | <b>(139,425)</b>     |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE COALMONT/TULAMEEN

Dept Number: 1400

Service Participants: Specified Service Area C717

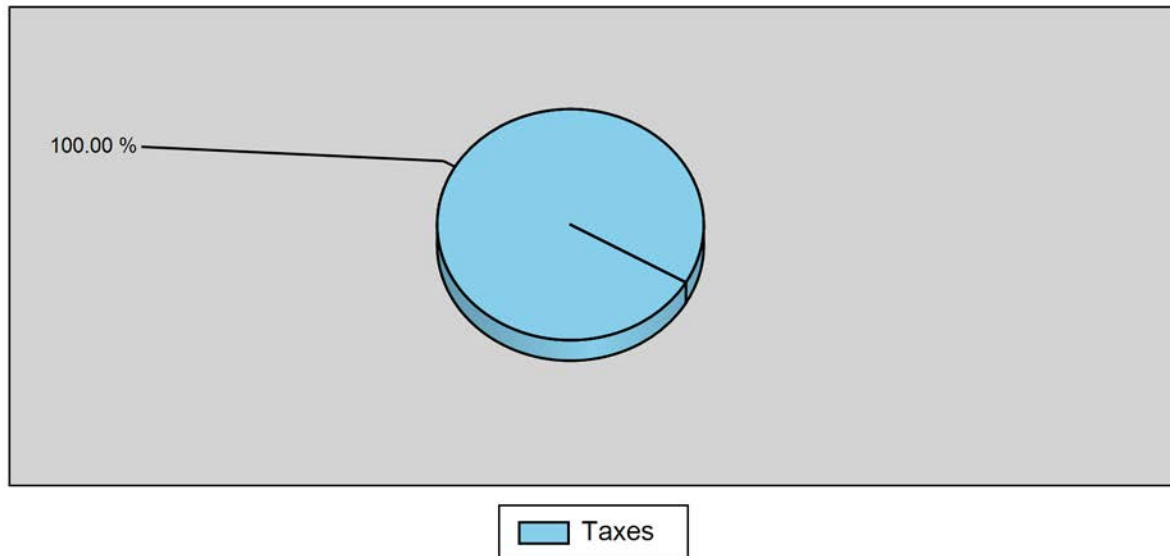


| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Debt Proceeds              | 0              | 0              | 100,000        | 100,000        | 0              |
| Grants                     | 80,000         | 0              | 0              | 0              | 0              |
| Prior Surplus              | 14,000         | 0              | 0              | 0              | 0              |
| Taxes                      | 229,063        | 265,324        | 250,718        | 246,191        | 254,141        |
| Transfers from Reserve     | 0              | 0              | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>323,063</b> | <b>265,324</b> | <b>350,718</b> | <b>346,191</b> | <b>254,141</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 4,716          | 4,830          | 4,928          | 5,056          | 7,720          |
| Capital and Equipment      | 93,000         | 33,000         | 133,000        | 133,000        | 33,660         |
| Consultants                | 10,000         | 10,000         | 0              | 0              | 0              |
| Contracts and Agreements   | 5,750          | 11,500         | 5,750          | 0              | 0              |
| Financing                  | 19,611         | 19,611         | 19,611         | 19,611         | 19,611         |
| Grant Expense              | 8,000          | 0              | 0              | 0              | 0              |
| Insurance                  | 9,112          | 9,285          | 9,461          | 9,640          | 10,455         |
| Maintenance and Repairs    | 17,228         | 17,365         | 17,532         | 17,702         | 18,286         |
| Operations                 | 4,028          | 4,050          | 4,071          | 4,092          | 4,174          |
| Supplies                   | 3,804          | 3,875          | 3,953          | 4,032          | 4,113          |
| Transfers                  | 20,000         | 20,000         | 20,000         | 20,000         | 20,400         |
| Travel                     | 2,057          | 2,100          | 2,142          | 2,185          | 2,229          |
| Utilities                  | 9,597          | 9,700          | 9,894          | 10,091         | 10,294         |
| Wages and benefits         | 116,160        | 120,008        | 120,376        | 120,782        | 123,199        |
| <b>Total Expenditures:</b> | <b>323,063</b> | <b>265,324</b> | <b>350,718</b> | <b>346,191</b> | <b>254,141</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

Service: FIRE H1  
 Dept Number: 1300  
 Service Participants: Specified Service Area A717



### Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Taxes                      | 101,383        | 101,479        | 96            |
| <b>Total Revenues:</b>     | <b>101,383</b> | <b>101,479</b> | <b>96</b>     |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 1,208          | 1,329          | 121           |
| Contracts and Agreements   | 100,000        | 100,000        | 0             |
| Insurance                  | 175            | 150            | (25)          |
| <b>Total Expenditures:</b> | <b>101,383</b> | <b>101,479</b> | <b>96</b>     |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: FIRE H1  
 Dept Number: 1300  
 Service Participants: Specified Service Area A717



| <b>5 Year Forecast</b>     | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    | <b>2022</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Taxes                      | 101,479        | 101,505        | 101,532        | 101,559        | 101,590        |
| <b>Total Revenues:</b>     | <b>101,479</b> | <b>101,505</b> | <b>101,532</b> | <b>101,559</b> | <b>101,590</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,329          | 1,352          | 1,376          | 1,400          | 1,428          |
| Contracts and Agreements   | 100,000        | 100,000        | 100,000        | 100,000        | 100,000        |
| Insurance                  | 150            | 153            | 156            | 159            | 162            |
| <b>Total Expenditures:</b> | <b>101,479</b> | <b>101,505</b> | <b>101,532</b> | <b>101,559</b> | <b>101,590</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

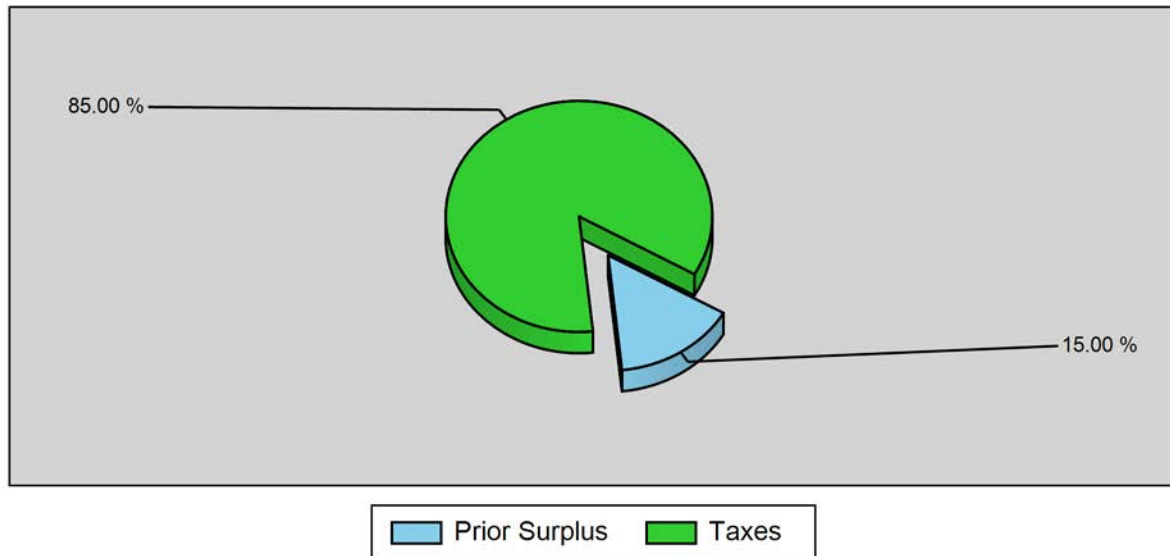
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA H  
Dept Number: 7980  
Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change   |
|----------------------------|---------------|---------------|-----------------|
| <b>Revenues</b>            |               |               |                 |
| Prior Surplus              | 14,000        | 3,000         | (11,000)        |
| Taxes                      | 16,000        | 17,000        | 1,000           |
| <b>Total Revenues:</b>     | <b>30,000</b> | <b>20,000</b> | <b>(10,000)</b> |
| <b>Expenditures</b>        |               |               |                 |
| Grant Expense              | 5,000         | 0             | (5,000)         |
| Grant in Aid               | 25,000        | 20,000        | (5,000)         |
| <b>Total Expenditures:</b> | <b>30,000</b> | <b>20,000</b> | <b>(10,000)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: GRANT IN AID AREA H  
 Dept Number: 7980  
 Service Participants: Electoral Area H



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 3,000         | 0             | 0             | 0             | 0             |
| Taxes                      | 17,000        | 20,000        | 20,000        | 20,000        | 20,000        |
| <b>Total Revenues:</b>     | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant in Aid               | 20,000        | 20,000        | 20,000        | 20,000        | 20,000        |
| <b>Total Expenditures:</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |



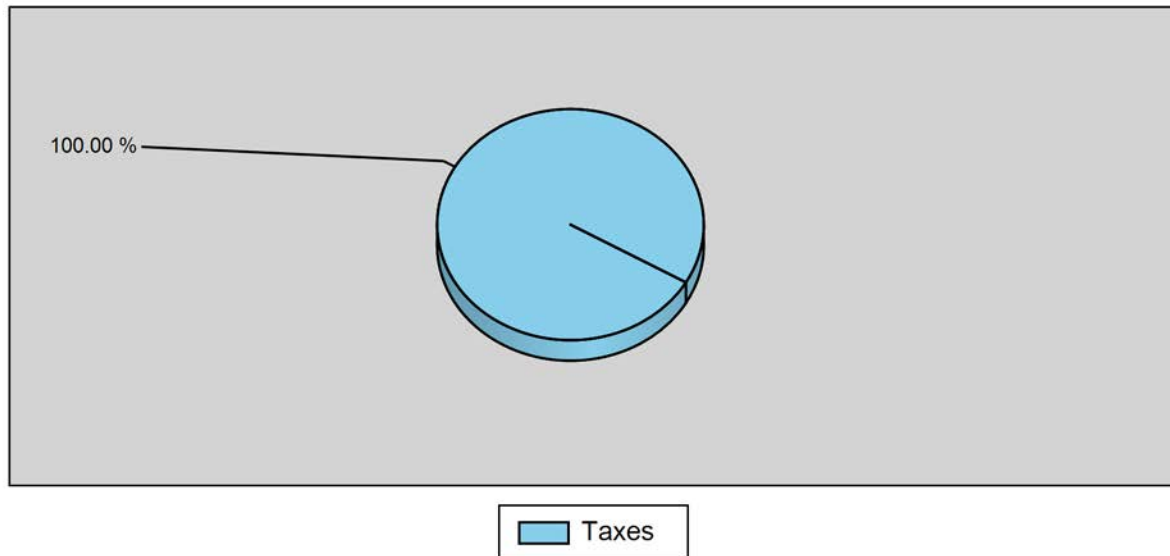
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: NOISE BYLAWS AREA H  
Dept Number: 2730  
Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change  |
|----------------------------|--------------|--------------|----------------|
| <b>Revenues</b>            |              |              |                |
| Taxes                      | 7,217        | 5,296        | (1,921)        |
| <b>Total Revenues:</b>     | <b>7,217</b> | <b>5,296</b> | <b>(1,921)</b> |
| <b>Expenditures</b>        |              |              |                |
| Operations                 | 7,217        | 5,296        | (1,921)        |
| <b>Total Expenditures:</b> | <b>7,217</b> | <b>5,296</b> | <b>(1,921)</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>       |

| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 5,296        | 5,660        | 5,763        | 5,873        | 5,991        |
| <b>Total Revenues:</b>     | <b>5,296</b> | <b>5,660</b> | <b>5,763</b> | <b>5,873</b> | <b>5,991</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 5,296        | 5,660        | 5,763        | 5,873        | 5,991        |
| <b>Total Expenditures:</b> | <b>5,296</b> | <b>5,660</b> | <b>5,763</b> | <b>5,873</b> | <b>5,991</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

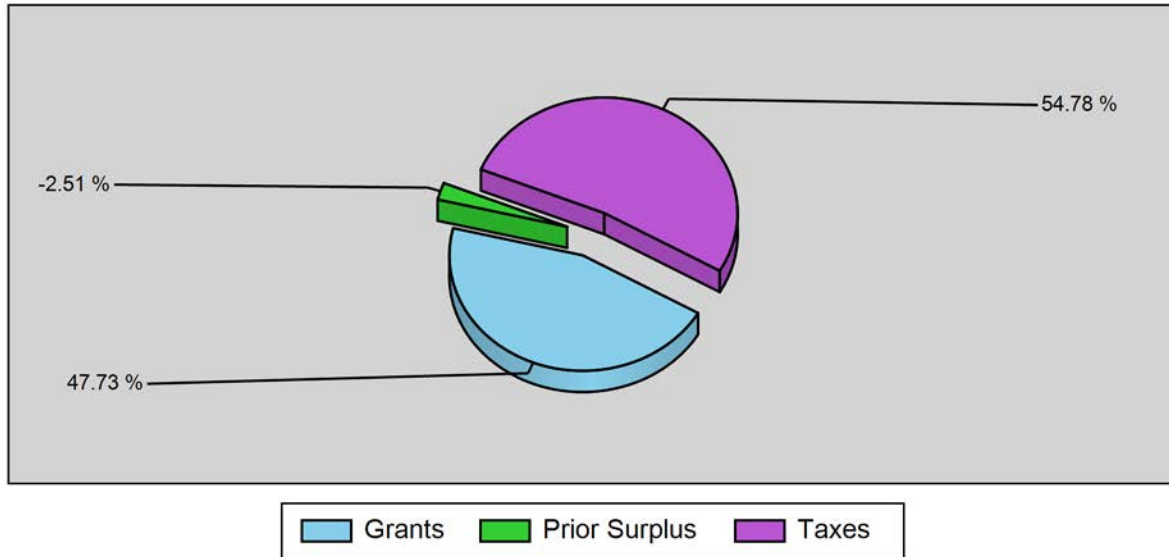
Service: RECREATION COMMISSION TULAMEEN

Dept Number: 7490

Service Participants: Specified Service Area F717 - LSA 34



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 0             | 25,000        | 25,000        |
| Prior Surplus              | 0             | (1,316)       | (1,316)       |
| Taxes                      | 23,753        | 28,694        | 4,941         |
| <b>Total Revenues:</b>     | <b>23,753</b> | <b>52,378</b> | <b>28,625</b> |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 734           | 771           | 37            |
| Contracts and Agreements   | 22,000        | 22,330        | 330           |
| Grant Expense              | 0             | 25,000        | 25,000        |
| Insurance                  | 1,019         | 1,040         | 21            |
| Wages and benefits         | 0             | 3,237         | 3,237         |
| <b>Total Expenditures:</b> | <b>23,753</b> | <b>52,378</b> | <b>28,625</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION COMMISSION TULAMEEN

Dept Number: 7490

Service Participants: Specified Service Area F717 - LSA 34



| <b>5 Year Forecast</b>     | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   | <b>2022</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 25,000        | 0             | 0             | 0             | 0             |
| Prior Surplus              | (1,316)       | 0             | 0             | 0             | 0             |
| Taxes                      | 28,694        | 27,809        | 28,248        | 28,693        | 28,799        |
| <b>Total Revenues:</b>     | <b>52,378</b> | <b>27,809</b> | <b>28,248</b> | <b>28,693</b> | <b>28,799</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 771           | 784           | 798           | 812           | 828           |
| Contracts and Agreements   | 22,330        | 22,665        | 23,005        | 23,350        | 23,350        |
| Grant Expense              | 25,000        | 0             | 0             | 0             | 0             |
| Insurance                  | 1,040         | 1,058         | 1,077         | 1,096         | 1,118         |
| Wages and benefits         | 3,237         | 3,302         | 3,368         | 3,435         | 3,503         |
| <b>Total Expenditures:</b> | <b>52,378</b> | <b>27,809</b> | <b>28,248</b> | <b>28,693</b> | <b>28,799</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

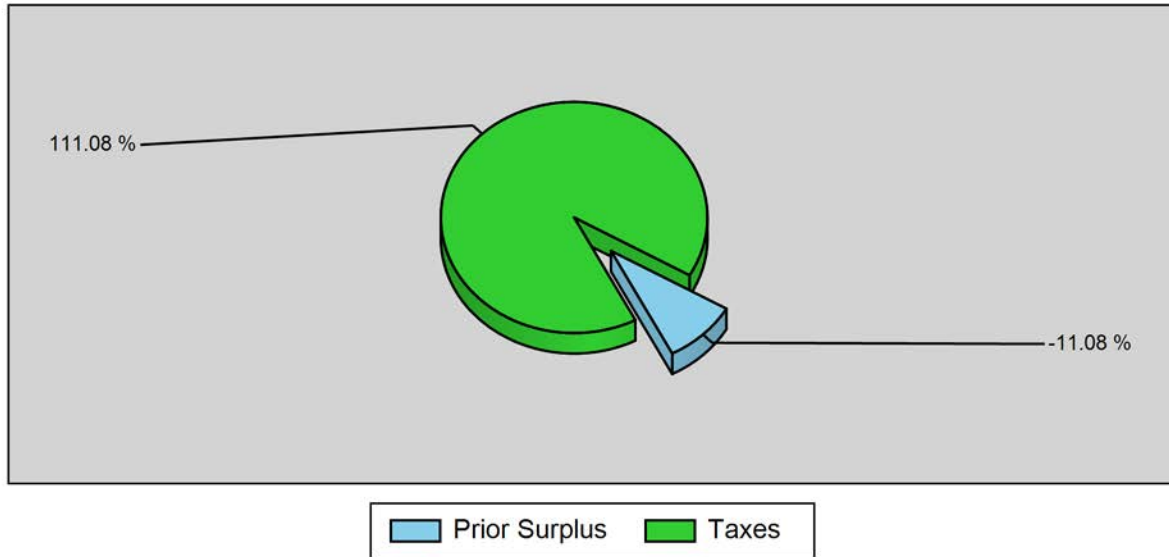
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION SERVICES- AREA H  
 Dept Number: 7000  
 Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change  |
|----------------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |
| Prior Surplus              | (15,000)       | (22,541)       | (7,541)        |
| Taxes                      | 226,000        | 226,000        | 0              |
| <b>Total Revenues:</b>     | <b>211,000</b> | <b>203,459</b> | <b>(7,541)</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 550            | 550            | 0              |
| Contracts and Agreements   | 210,450        | 202,909        | (7,541)        |
| <b>Total Expenditures:</b> | <b>211,000</b> | <b>203,459</b> | <b>(7,541)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RECREATION SERVICES- AREA H  
 Dept Number: 7000  
 Service Participants: Electoral Area H



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | (22,541)       | 0              | 0              | 0              | 0              |
| Taxes                      | 226,000        | 226,000        | 226,000        | 226,000        | 226,000        |
| <b>Total Revenues:</b>     | <b>203,459</b> | <b>226,000</b> | <b>226,000</b> | <b>226,000</b> | <b>226,000</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 550            | 560            | 570            | 580            | 592            |
| Contracts and Agreements   | 202,909        | 225,440        | 225,430        | 225,420        | 225,408        |
| <b>Total Expenditures:</b> | <b>203,459</b> | <b>226,000</b> | <b>226,000</b> | <b>226,000</b> | <b>226,000</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

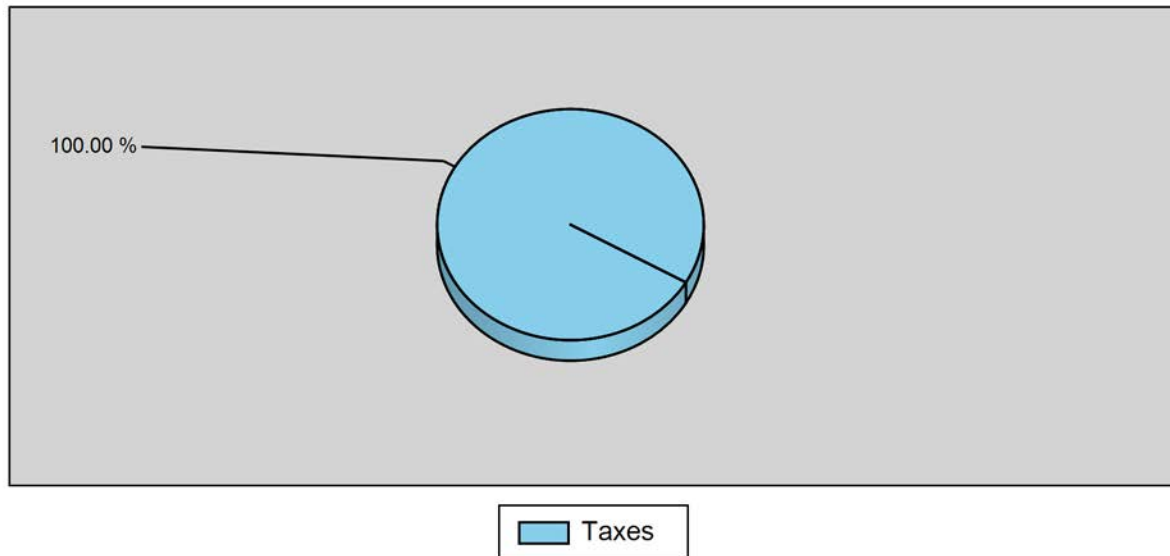
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL AREA H  
Dept Number: 3100  
Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2017 Amount    | 2018 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | (29,000)       | 0              | 29,000        |
| Taxes                      | 210,824        | 196,415        | (14,409)      |
| <b>Total Revenues:</b>     | <b>181,824</b> | <b>196,415</b> | <b>14,591</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 1,824          | 1,915          | 91            |
| Contracts and Agreements   | 180,000        | 194,500        | 14,500        |
| <b>Total Expenditures:</b> | <b>181,824</b> | <b>196,415</b> | <b>14,591</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: REFUSE DISPOSAL AREA H  
 Dept Number: 3100  
 Service Participants: Electoral Area H



| 5 Year Forecast            | 2018           | 2019           | 2020           | 2021           | 2022           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Taxes                      | 196,415        | 196,393        | 196,431        | 196,470        | 196,509        |
| <b>Total Revenues:</b>     | <b>196,415</b> | <b>196,393</b> | <b>196,431</b> | <b>196,470</b> | <b>196,509</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,915          | 1,893          | 1,931          | 1,970          | 2,009          |
| Contracts and Agreements   | 194,500        | 194,500        | 194,500        | 194,500        | 194,500        |
| <b>Total Expenditures:</b> | <b>196,415</b> | <b>196,393</b> | <b>196,431</b> | <b>196,470</b> | <b>196,509</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

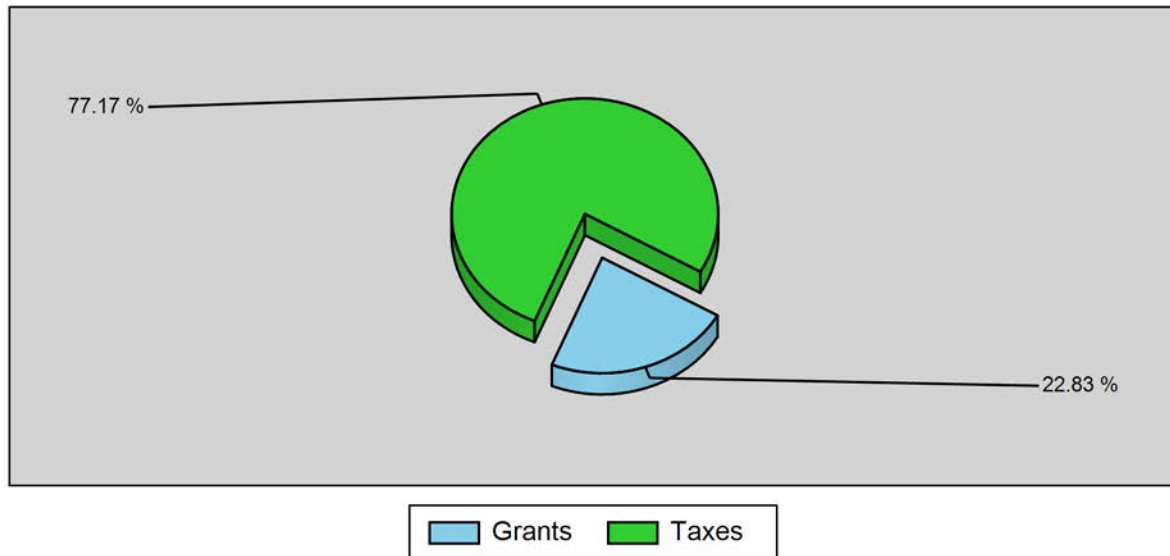
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA H  
Dept Number: 0390  
Service Participants: Electoral Area H



Revenues By GL Category



## Budget Comparison

|                            | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 0             | 15,000        | 15,000        |
| Prior Surplus              | (2,500)       | 0             | 2,500         |
| Taxes                      | 53,164        | 50,708        | (2,456)       |
| <b>Total Revenues:</b>     | <b>50,664</b> | <b>65,708</b> | <b>15,044</b> |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 2,193         | 2,027         | (166)         |
| Advertising                | 500           | 500           | 0             |
| Contingency                | 20,000        | 15,000        | (5,000)       |
| Contracts and Agreements   | 0             | 2,180         | 2,180         |
| Grant Expense              | 0             | 15,000        | 15,000        |
| Travel                     | 6,000         | 6,000         | 0             |
| Wages and benefits         | 21,971        | 25,001        | 3,030         |
| <b>Total Expenditures:</b> | <b>50,664</b> | <b>65,708</b> | <b>15,044</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: RURAL PROJECTS AREA H  
 Dept Number: 0390  
 Service Participants: Electoral Area H



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 15,000        | 0             | 0             | 0             | 0             |
| Prior Surplus              | 0             | 5,000         | 5,000         | 5,000         | 5,000         |
| Taxes                      | 50,708        | 49,064        | 49,550        | 50,063        | 50,636        |
| <b>Total Revenues:</b>     | <b>65,708</b> | <b>54,064</b> | <b>54,550</b> | <b>55,063</b> | <b>55,636</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 2,027         | 2,062         | 2,098         | 2,135         | 2,178         |
| Advertising                | 500           | 500           | 500           | 500           | 500           |
| Contingency                | 15,000        | 20,000        | 20,000        | 20,000        | 20,000        |
| Contracts and Agreements   | 2,180         | 0             | 0             | 0             | 0             |
| Grant Expense              | 15,000        | 0             | 0             | 0             | 0             |
| Travel                     | 6,000         | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 25,001        | 25,502        | 25,952        | 26,428        | 26,958        |
| <b>Total Expenditures:</b> | <b>65,708</b> | <b>54,064</b> | <b>54,550</b> | <b>55,063</b> | <b>55,636</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

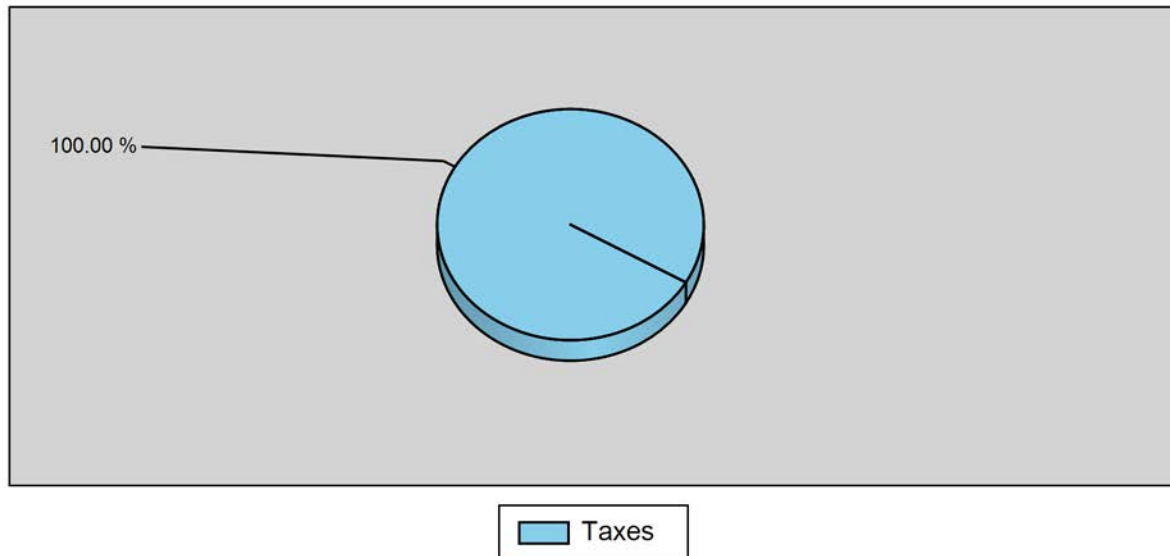
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SHINISH CREEK DIVERSION  
 Dept Number: 4000  
 Service Participants: Specified Service Area A717



Revenues By GL Category



| Budget Comparison          | 2017 Amount   | 2018 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 10,000        | 10,000        | 0             |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 400           | 400           | 0             |
| Maintenance and Repairs    | 2,000         | 4,000         | 2,000         |
| Transfers                  | 7,600         | 4,244         | (3,356)       |
| Wages and benefits         | 0             | 1,356         | 1,356         |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: SHINISH CREEK DIVERSION  
 Dept Number: 4000  
 Service Participants: Specified Service Area A717



| 5 Year Forecast            | 2018          | 2019          | 2020          | 2021          | 2022          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| Transfers from Reserve     | 0             | 5,100         | 30,100        | 100           | 100           |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>15,100</b> | <b>40,100</b> | <b>10,100</b> | <b>10,100</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 400           | 415           | 423           | 431           | 440           |
| Maintenance and Repairs    | 4,000         | 4,000         | 4,000         | 4,000         | 4,000         |
| Projects                   | 0             | 5,000         | 30,000        | 0             | 0             |
| Transfers                  | 4,244         | 4,302         | 4,270         | 4,234         | 4,196         |
| Wages and benefits         | 1,356         | 1,383         | 1,407         | 1,435         | 1,464         |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>15,100</b> | <b>40,100</b> | <b>10,100</b> | <b>10,100</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

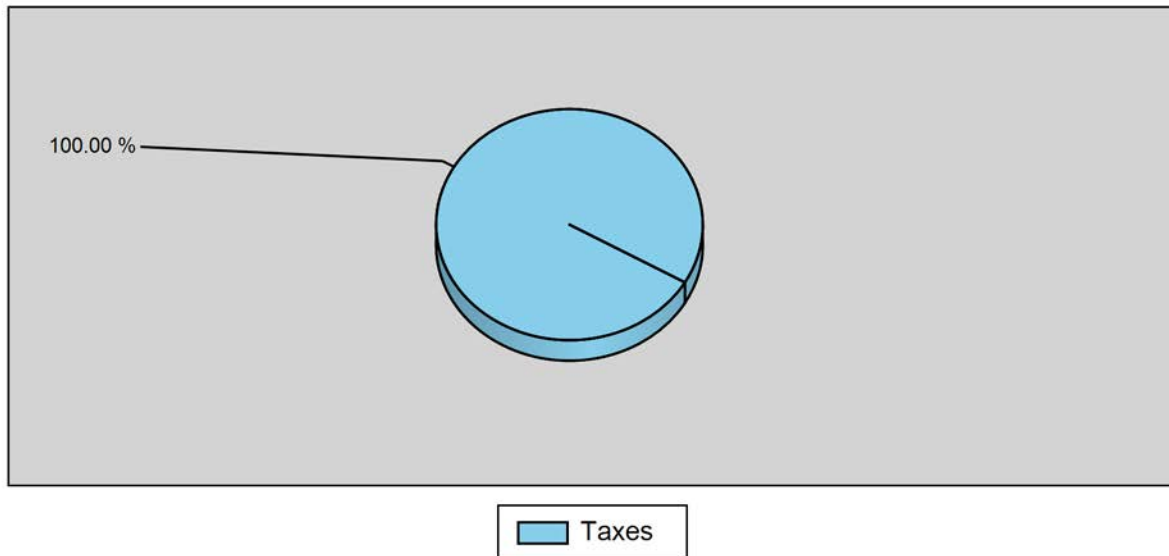
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: TRANSIT AREA H  
Dept Number: 8400  
Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 1,271        | 1,293        | 22            |
| <b>Total Revenues:</b>     | <b>1,271</b> | <b>1,293</b> | <b>22</b>     |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 50           | 51           | 1             |
| Contracts and Agreements   | 1,221        | 1,242        | 21            |
| <b>Total Expenditures:</b> | <b>1,271</b> | <b>1,293</b> | <b>22</b>     |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: TRANSIT AREA H  
 Dept Number: 8400  
 Service Participants: Electoral Area H



| 5 Year Forecast            | 2018         | 2019         | 2020         | 2021         | 2022         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 1,293        | 1,316        | 1,339        | 1,359        | 1,382        |
| <b>Total Revenues:</b>     | <b>1,293</b> | <b>1,316</b> | <b>1,339</b> | <b>1,359</b> | <b>1,382</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 51           | 52           | 53           | 54           | 55           |
| Contracts and Agreements   | 1,242        | 1,264        | 1,286        | 1,305        | 1,327        |
| <b>Total Expenditures:</b> | <b>1,293</b> | <b>1,316</b> | <b>1,339</b> | <b>1,359</b> | <b>1,382</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

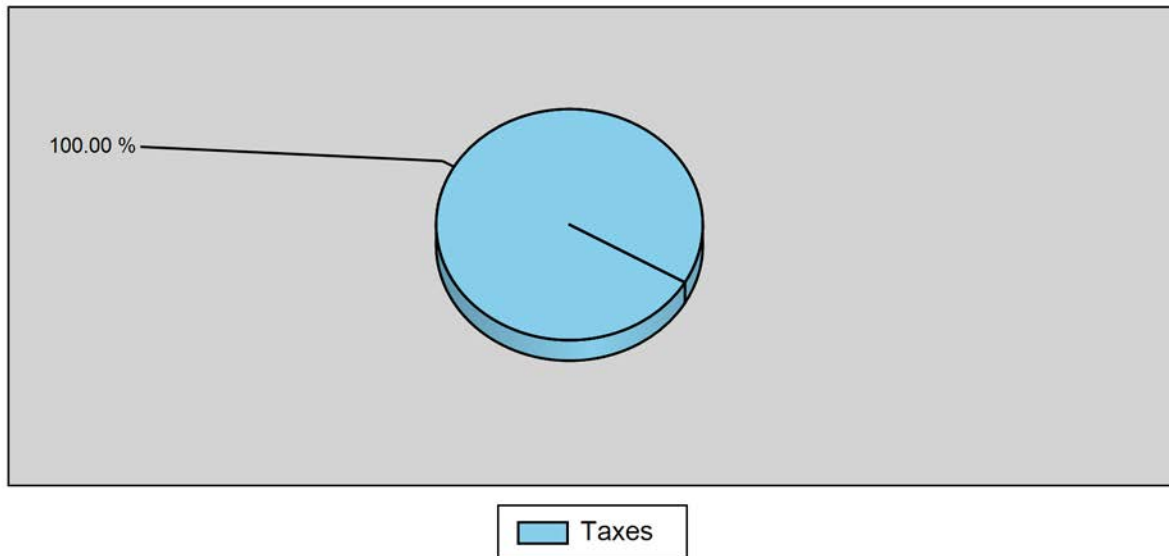
# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA H  
 Dept Number: 2650  
 Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2017 Amount  | 2018 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 6,915        | 6,986        | 71            |
| <b>Total Revenues:</b>     | <b>6,915</b> | <b>6,986</b> | <b>71</b>     |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 6,285        | 6,356        | 71            |
| Transfers                  | 630          | 630          | 0             |
| <b>Total Expenditures:</b> | <b>6,915</b> | <b>6,986</b> | <b>71</b>     |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2018 - 2022

Service: UNSIGHTLY/UNTIDY PREMISES AREA H  
 Dept Number: 2650  
 Service Participants: Electoral Area H



| <b>5 Year Forecast</b>     | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  | <b>2022</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 6,986        | 7,422        | 7,545        | 7,677        | 7,819        |
| <b>Total Revenues:</b>     | <b>6,986</b> | <b>7,422</b> | <b>7,545</b> | <b>7,677</b> | <b>7,819</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 6,356        | 6,792        | 6,915        | 7,047        | 7,189        |
| Transfers                  | 630          | 630          | 630          | 630          | 630          |
| <b>Total Expenditures:</b> | <b>6,986</b> | <b>7,422</b> | <b>7,545</b> | <b>7,677</b> | <b>7,819</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

# CAPITAL

|                           |  |     |
|---------------------------|--|-----|
| • 2018 -2022 Capital Plan |  | 343 |
|---------------------------|--|-----|



**Regional District Okanagan Similkameen  
Capital Expenditures**

| Department                                                  | Mix<br>Grant/Tax/User<br>Fee | Reserves/Grants | Tax/ User Fee | Debt    | Mix Reserve/Tax/<br>User Fee | Mix Debt/Grant | Project Description                                                                                                  |
|-------------------------------------------------------------|------------------------------|-----------------|---------------|---------|------------------------------|----------------|----------------------------------------------------------------------------------------------------------------------|
|                                                             | 2018                         | 2019            | 2020          | 2021    | 2022                         |                |                                                                                                                      |
| 0100 - GENERAL GOVERNMENT                                   | 157,080                      | 159,218         | 146,858       | 124,351 | 175,147                      |                | Information Services related requirements                                                                            |
| 0300 - ELECTORAL AREA ADMINISTRATION                        | 22,000                       | 5,000           | 5,000         | 7,500   | 7,500                        |                | New equipment requirement for Board                                                                                  |
| 0310 - RURAL PROJECTS AREA A                                | 102,714                      | -               | -             | -       | -                            |                | - 2016 carry forward sasquatch pond; Boardwalk at Road 22                                                            |
| 0320 - RURAL PROJECTS AREA B                                | 18,553                       | -               | -             | -       | -                            |                | Partridge Creek Project                                                                                              |
| 0330 - RURAL PROJECTS AREA C                                | 47,500                       | -               | -             | -       | -                            |                | - Street lighting; underpass walkway                                                                                 |
| 0340 - RURAL PROJECTS AREA D                                | 220,000                      | -               | -             | -       | -                            |                | - Pedestrian Bridge                                                                                                  |
| 0340 - RURAL PROJECTS AREA D                                | 337,500                      | 540,000         | 8,451,836     | 580,000 | -                            |                | - Skaha Estates Sewer                                                                                                |
| 0340 - RURAL PROJECTS AREA D                                | 38,532                       | -               | -             | -       | -                            |                | - KVR Trail Carry Forward                                                                                            |
| 0400 - 9-1-1 EMERGENCY CALL SYSTEM                          | 28,000                       | -               | -             | -       | -                            |                | CF from 2017 - offset by surplus                                                                                     |
| 0410 - EMERGENCY PLANNING                                   | 9,000                        | 9,180           | 9,364         | 9,504   | 9,750                        |                | Equipment                                                                                                            |
| 0600 - INFORMATION SERVICES                                 | 5,000                        | 5,000           | 5,000         | 6,000   | 6,000                        |                | Misc Equipment                                                                                                       |
| 1100 - FIRE B-G KEREMEOS                                    | 450,000                      | 1,450,000       | -             | -       | -                            |                | - Land, Building, Truck                                                                                              |
| 1100 - FIRE B-G KEREMEOS                                    | 68,650                       | 81,921          | 83,926        | 85,901  | 86,924                       |                | Firefighting Equipment; Video Surveillance; service body for bush truck                                              |
| 1200 - FIRE OKANAGAN FALLS                                  | 41,896                       | 42,564          | 43,245        | 43,941  | 44,650                       |                | Firefighting Equipment                                                                                               |
| 1400 - FIRE COALMONT/TULAMEEN                               | 79,000                       | 33,000          | 133,000       | 133,000 | 33,320                       |                | Exhaust extrication system self contained breathing apparatuses (VFCFC grant)                                        |
| 1500 - FIRE WILLOWBROOK                                     | 82,337                       | 16,537          | 16,537        | 16,537  | 16,537                       |                | Firefighting Equipment \$13k Fire Hall Upgrade Lighting                                                              |
| 1600 - FIRE KALEDEN                                         | 20,900                       | 47,000          | 25,000        | 925,000 | 925,000                      |                | Firefighting Equipment                                                                                               |
| 1700 - FIRE NARAMATA                                        | 131,000                      | 104,813         | 108,349       | 113,331 | 115,538                      |                | Firefighting Equipment - Turnout Gear 18K; Zodiac Suits 3K; SCBAs \$50K; Hoses/tools 28K; Radios/Pagers 17K          |
| 1700 - FIRE NARAMATA                                        | 250,000                      | -               | -             | -       | -                            |                | Indian Rock Satellite Fire Hall                                                                                      |
| 1800 - FIRE ANARCHIST MOUNTAIN                              | 22,100                       | 22,321          | 22,544        | 22,771  | 22,997                       |                | Firefighting Equipment                                                                                               |
| 3000 - REFUSE DISPOSAL OLIVER                               | 10,000                       | 10,000          | 5,000         | 5,000   | 5,000                        |                | General items                                                                                                        |
| 3000 - REFUSE DISPOSAL OLIVER                               | 85,000                       | 80,000          | -             | -       | -                            |                | - Expand roadway and traffic flow in front entryway; new scale house; closure costs; 10K for general items           |
| 3400 - REFUSE DISPOSAL B/G /KEREMEOS                        | 490,000                      | 5,000           | 5,000         | 5,000   | 5,000                        |                | General projects; relocate Oliver Scale house to KTS, container for recycling; closure costs                         |
| 3500 - REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL) | 1,530,000                    | 2,250,000       | 250,000       | -       | -                            |                | - CML - drainage/leachate; construction of leachate treatment system; CML Biocover; OKFL Monitoring wells and access |
| 3800 - SEWAGE DISPOSAL OK FALLS                             | 938,475                      | 150,000         | -             | -       | -                            |                | - Wetland Project - Construction expenses; Clean Water Waste Water Grant Project                                     |

**Regional District Okanagan Similkameen  
Capital Expenditures**

| Department                                         | Mix<br>Grant/Tax/User<br>Fee | Reserves/Grants | Tax/ User Fee | Debt      | Mix Reserve/Tax/<br>User Fee | Mix Debt/Grant                                                                                          | Mix Debt/ Reserve/ Grant/ Tax/ User Fee |
|----------------------------------------------------|------------------------------|-----------------|---------------|-----------|------------------------------|---------------------------------------------------------------------------------------------------------|-----------------------------------------|
|                                                    | 2018                         | 2019            | 2020          | 2021      | 2022                         | Project Description                                                                                     |                                         |
| 3920 - FAULDER WATER                               | 5,000                        | 5,000           | 30,000        | 5,000     | 5,000                        | 2020 - UV system                                                                                        |                                         |
| 3930 - WILLOWBROOK WATER                           | 240,432                      |                 |               |           |                              | Water system upgrade (RSGT funding)                                                                     |                                         |
| 3940 - NARAMATA WATER                              | 129,202                      | 10,000          | 10,000        | 10,000    | 10,000                       | purchase of vehicles;                                                                                   |                                         |
| 3960 - OLALLA WATER                                | 150,640                      |                 |               |           |                              | Generator; other general capital                                                                        |                                         |
| 3970 - WEST BENCH WATER                            | 5,000                        | 5,000           | 5,000         | 5,000     | 5,000                        |                                                                                                         |                                         |
| 3980 - WATER SYSTEM - SUN VALLEY                   | 164,217                      | -               | -             | -         | -                            | CWWF Grant SCADA project; Water System upgrade (RSGT funding)                                           |                                         |
| 4300 - SOLID WASTE MANAGEMENT                      | 10,000                       | 10,000          | 10,000        | 10,000    | 10,000                       |                                                                                                         |                                         |
| 4310 - APEX MOUNTAIN SOLID WASTE TRANSFER STATION  | 338,700                      | -               | -             | -         | -                            | for the construction of the transfer station                                                            |                                         |
| 7050 - ARENA OSOYOOS/A (SUNBOWL)                   | 70,000                       | 72,650          | 74,103        | 75,585    | 77,097                       | Various projects (lighting, refrigeration, flooring)                                                    |                                         |
| 7100 - OLIVER PARKS AND RECREATION ARENA           | 500,000                      | 88,893          | 90,671        | 90,671    | 92,484                       | Arena Upgrade                                                                                           |                                         |
| 7200 - RECREATION FACILITY KEREMEOS/AREAS B & G    | 68,000                       | 26,963          | 27,502        | 28,052    | 28,613                       | Paving Parking Lot \$50K; \$7K rink reno; \$5K storage; \$6K fence                                      |                                         |
| 7300 - OLIVER PARKS AND RECREATION POOL            | 63,000                       | 31,059          | 31,680        | 32,314    | 32,960                       | Tech Fac Assess \$20K; Boiler \$20K; Blanket and Storage \$23K                                          |                                         |
| 7310 - POOL KEREMEOS/AREAS B & G                   |                              | 10,200          | 10,404        | 10,612    | 10,824                       |                                                                                                         |                                         |
| 7400 - OLIVER PARKS AND RECREATION RECREATION HALL | 100,000                      | 70,584          | 71,996        | 73,436    | 74,905                       | Admin Office Reno \$50K; Security Sys Upgrade 425K; Tech Fac Assess \$25K                               |                                         |
| 7490 - RECREATION COMMISSION TULAMEEN              | 25,000                       | -               | -             | -         | -                            | Tulameen Fence Project \$15K; Coalmon Stout Park Proj \$10                                              |                                         |
| 7520 - RECREATION COMMISSION OK FALLS              | 91,500                       | 123,600         | 104,600       | 43,600    | 50,000                       | Lamb property Path; Dock Repairs; Park Furniture; Tree replacements                                     |                                         |
| 7530 - RECREATION COMMISSION KALEDEN               | 160,000                      | 26,000          | 26,000        | 26,000    | 26,000                       | Pioneer Park Improvements - boatlaunch and parking                                                      |                                         |
| 7540 - RECREATION COMMISSION NARAMATA              | 294,000                      | 127,000         | 47,000        | 57,000    | 17,500                       | Manitou Park path way; Park Improvements; Tree replacement; Small Watercraft Storage;                   |                                         |
|                                                    |                              |                 |               |           |                              | Tennis/Pickelball court; 1st Street Lane closure; Wharf park                                            |                                         |
| 7570 - PARKS COMMISSION AREA F                     | 58,000                       | 20,000          | 20,000        | 20,000    | 20,000                       | Surfacing and moving of equipment; Playground Surfacing, Tennis courts surfacing, Net, & Basketball     |                                         |
| 7580 - COMMUNITY PARKS AREA B                      | 13,100                       | 4,100           | 4,100         | 4,300     | 4,300                        | Irrigation Clock; Irrigation and pump; playground equip; bear bins                                      |                                         |
| 7700 - OLIVER PARKS AND RECREATION PARKS           | 65,000                       | 41,871          | 42,708        | 43,562    | 44,433                       | Irrigation \$5K; Flooring/venting in back shop \$20K; dugout ext/covers \$15K; Phase 2 Lions Park \$25K |                                         |
| 7720 - REGIONAL TRAILS                             | 16,000                       | 16,000          | 16,000        | 16,000    | 16,000                       | Repairs and Replacements                                                                                |                                         |
| 7810 - OLIVER PARKS AND RECREATION PROGRAMS        | -                            | 19,227          | 19,612        | 19,612    | 20,004                       | shared Capital                                                                                          |                                         |
| 7865 - MUSEUM PROPERTY DEBT AREA A                 | -                            | -               | 50,000        | 50,000    | 50,000                       | per MOU - must submit requests and need Town Council approval by resolution before we pay               |                                         |
| 7870 - COMMUNITY PARKS AREA A                      | 70,940                       | 2,680           | 2,720         | 2,760     | 2,760                        | New Washroom project; reflection bear bin and dog bag                                                   |                                         |
| Total                                              | 7,822,968                    | 5,722,381       | 10,004,755    | 2,701,340 | 2,051,243                    |                                                                                                         |                                         |

|                          |           |           |            |           |           |
|--------------------------|-----------|-----------|------------|-----------|-----------|
| <b>Regional Services</b> | 193,080   | 178,398   | 166,222    | 147,355   | 198,397   |
| <b>Rural Services</b>    |           |           |            |           |           |
| <b>Sewer</b>             | 1,287,175 | 160,000   | 10,000     | 10,000    | 10,000    |
| <b>Water</b>             | 694,491   | 20,000    | 45,000     | 20,000    | 20,000    |
| <b>Fire</b>              | 1,145,883 | 1,798,156 | 432,601    | 1,340,481 | 1,244,966 |
| <b>Recreation</b>        | 1,594,540 | 680,827   | 639,096    | 593,504   | 567,880   |
| <b>Other</b>             | 2,907,799 | 2,885,000 | 8,711,836  | 590,000   | 10,000    |
|                          | 7,822,968 | 5,722,381 | 10,004,755 | 2,701,340 | 2,051,243 |

|                                         |           |           |            |           |           |
|-----------------------------------------|-----------|-----------|------------|-----------|-----------|
| Mix Grant/Tax/User Fee                  | 875,540   | 540,000   | 8,451,836  | 580,000   |           |
| Reserves/Grants                         | 5,214,765 | 2,496,000 | 316,000    | 66,000    | 66,000    |
| Tax/ User Fee                           | 448,313   | 561,200   | 598,968    | 500,264   | 458,961   |
| Debt                                    | 788,700   | 1,450,000 |            |           |           |
| Mix Reserve/Tax/ User Fee               | 495,650   | 675,181   | 637,951    | 1,555,076 | 601,282   |
| Mix Debt/ Reserve/ Grant/ Tax/ User Fee |           |           |            |           | 925,000   |
| Mix Debt/Grant                          |           |           |            |           |           |
|                                         | 7,822,968 | 5,722,381 | 10,004,755 | 2,701,340 | 2,051,243 |

APPENDIX B

2018 REQUISITION

Presented at 1st  
and 2nd Reading  
January 4, 2018

|                              | 2018        | 2017        | Change    |             |
|------------------------------|-------------|-------------|-----------|-------------|
| <b>PENTICTON</b>             | \$1,944,620 | \$1,890,259 | \$54,361  | \$1,983,990 |
| \$424,302 Avg House          | \$93        | \$90        | \$3.21    | \$5.13      |
| <b>SUMMERLAND</b>            | \$755,027   | \$727,386   | \$27,641  | \$768,049   |
| \$494,013 Avg House          | \$110       | \$106       | \$4.70    | \$6.93      |
| <b>PRINCETON</b>             | \$93,318    | \$95,366    | -\$2,048  | \$93,878    |
| \$187,435 Avg House          | \$29        | \$27        | \$1.08    | \$1.25      |
| <b>OLIVER</b>                | \$1,256,369 | \$1,237,960 | \$18,409  | \$1,260,863 |
| \$330,006 Avg House          | \$415       | \$405       | \$10.00   | \$11.49     |
| <b>OSOYOOS</b>               | \$783,492   | \$778,330   | \$5,162   | \$791,448   |
| \$352,471 Avg House          | \$156       | \$153       | \$3.09    | \$4.69      |
| <b>KEREMEOS</b>              | \$407,673   | \$360,671   | \$47,002  | \$407,943   |
| \$226,263 Avg House          | \$402       | \$351       | \$50.94   | \$51.21     |
| <b>PENTICTON INDIAN BAND</b> | \$54,773    | \$58,137    | -\$3,364  | \$55,901    |
| <b>ELECTORAL AREA A</b>      | \$1,090,552 | \$1,021,311 | \$69,241  | \$1,102,717 |
| Rate/\$1000                  | \$1.32      | \$1.50      | -\$0.18   |             |
| \$430,241 Avg House          | \$569       | \$546       | \$23.16   | \$31.76     |
| <b>ELECTORAL AREA B</b>      | \$595,565   | \$540,442   | \$55,123  | \$611,382   |
| Rate/\$1000                  | \$3.15      | \$2.99      | \$0.16    |             |
| \$220,586 Avg House          | \$694       | \$622       | \$71.58   | \$95.12     |
| <b>ELECTORAL AREA C</b>      | \$1,907,981 | \$1,667,899 | \$240,082 | \$1,928,564 |
| Rate/\$1000                  | \$2.28      | \$2.28      | \$0.00    |             |
| \$320,292 Avg House          | \$731       | \$636       | \$95.51   | \$103.81    |
| <b>ELECTORAL AREA D</b>      | \$3,425,974 | \$3,061,327 | \$364,647 | \$3,592,271 |
| Rate/\$1000                  | \$1.83      | \$1.85      | -\$0.02   |             |
| \$418,120 Avg House          | \$767       | \$690       | \$76.49   | \$113.82    |
| <b>ELECTORAL AREA E</b>      | \$1,802,897 | \$1,477,905 | \$324,992 | \$1,807,395 |
| Rate/\$1000                  | \$2.10      | \$2.16      | -\$0.06   |             |
| \$581,081 Avg House          | \$1,223     | \$1,035     | \$187.36  | \$190.46    |
| <b>ELECTORAL AREA F</b>      | \$1,176,671 | \$1,126,519 | \$50,152  | \$1,194,272 |
| Rate/\$1000                  | \$2.00      | \$2.15      | -\$0.15   |             |
| \$561,431 Avg House          | \$1,123     | \$1,077     | \$46.04   | \$64.75     |
| <b>ELECTORAL AREA G</b>      | \$692,188   | \$653,921   | \$38,267  | \$697,436   |
| Rate/\$1000                  | \$2.13      | \$2.12      | \$0.01    |             |
| \$190,031 Avg House          | \$406       | \$387       | \$18.28   | \$21.64     |
| <b>ELECTORAL AREA H</b>      | \$1,327,639 | \$1,205,818 | \$121,821 | \$1,351,534 |
| Rate/\$1000                  | \$1.67      | \$1.68      | -\$0.01   |             |
| \$257,967 Avg House          | \$430       | \$406       | \$23.75   | \$31.49     |

**REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

**BYLAW NO. 2791, 2018**

---

A bylaw to adopt the 2018-2022 Five Year Financial Plan

---

**WHEREAS** the Local Government Act requires that the Board must, by bylaw, adopt the financial plan for the current year prior to March 31;

**AND WHEREAS** the Annual Budget for the current year has been duly prepared and based on a five-year financial plan;

**NOW THEREFORE**, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

**1 Citation**

- 1.1 This Bylaw shall be cited as the "Regional District of Okanagan-Similkameen 2018-2022 Five Year Financial Plan Bylaw No. 2791, 2018

**2 Interpretation**

- 2.1 The Financial Plan of the Regional District of Okanagan-Similkameen for the years 2018-2022 shall be as per Schedule "A" as attached hereto and forming part of this bylaw.

**READ A FIRST TIME** this \_\_\_\_ day of \_\_\_\_, 20\_\_

**READ A SECOND AND THIRD TIME** this \_\_\_\_ day of \_\_\_\_, 20\_\_

**ADOPTED** this \_\_\_\_ day of \_\_\_\_, 20\_\_

---

RDOS Board Chair

---

Corporate Officer

# APPENDIX A

| Page |                                                                     | As at<br>Feb 15, 2018 | At<br>2nd Reading  | Change     | Explanation of Change                                                                                                                                                              |
|------|---------------------------------------------------------------------|-----------------------|--------------------|------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|      | <b>REGIONAL SERVICES Changes since 1st and 2nd Reading</b>          |                       |                    |            |                                                                                                                                                                                    |
| 24   | 9-1-1 EMERGENCY CALL SYSTEM                                         | \$926,344             | \$923,344          | \$3,000    | Removed contribution from PIB - they now contribute through the RDOS tax requisition                                                                                               |
|      | EMERGENCY PLANNING                                                  | \$226,916             | \$226,916          | \$0        |                                                                                                                                                                                    |
|      | ENVIRONMENTAL CONSERVATION                                          | \$450,000             | \$450,000          | \$0        |                                                                                                                                                                                    |
| 32   | GENERAL GOVERNMENT                                                  | \$1,200,904           | \$1,220,904        | -\$20,000  | Increase of prior year surplus                                                                                                                                                     |
|      | ILLEGAL DUMPING                                                     | \$31,235              | \$31,235           | \$0        |                                                                                                                                                                                    |
|      | INVASIVE SPECIES formerly NOXIOUS WEEDS                             | \$45,925              | \$45,925           | \$0        |                                                                                                                                                                                    |
|      | NUISANCE CONTROL A/B/C/D/E/F/G                                      | \$25,000              | \$25,000           | \$0        |                                                                                                                                                                                    |
| 45   | O.B.W.B.                                                            | \$688,245             | \$733,949          | -\$45,704  | Reflects OBWB budget submission received after 2nd reading                                                                                                                         |
| 48   | RGS - SUB REGIONAL                                                  | \$12,424              | \$29,924           | -\$17,500  | Increase of prior year surplus                                                                                                                                                     |
|      | REGIONAL TRAILS                                                     | \$260,449             | \$260,449          | \$0        |                                                                                                                                                                                    |
| 52   | SOLID WASTE MANAGEMENT                                              | \$148,013             | \$151,453          | -\$3,440   | Increase of prior year surplus of \$20,000; Increase consulting costs by \$10,900, added additional transfer to reserve of \$5,660 and reduced tax requisition for the difference. |
|      | STERILE INSECT RELEASE PROGRAM                                      | \$911,996             | \$911,996          | \$0        |                                                                                                                                                                                    |
| 35   | HERITAGE CONSERVATION                                               | \$19,130              | \$24,005           | -\$4,875   | Increase in prior year surplus                                                                                                                                                     |
|      | SOUTH OKANAGAN TRANSIT (Sub Regional)                               | \$56,610              | \$56,610           | \$0        |                                                                                                                                                                                    |
|      | REGIONAL ECONOMIC DEVELOPMENT                                       | \$35,000              | \$35,000           | \$0        |                                                                                                                                                                                    |
|      |                                                                     | \$5,038,191           | \$5,126,710        | -\$88,519  |                                                                                                                                                                                    |
|      | <b>RURAL SERVICES Changes since 1st and 2nd Reading</b>             |                       |                    |            |                                                                                                                                                                                    |
| 61   | ANIMAL CONTROL - A,B,C,D,E,F,G,H                                    | \$98,816              | \$109,877          | -\$11,061  | Increase of prior year surplus; adjusted contract costs by \$12,000 and was able to reduce tax requisition as well.                                                                |
|      | BUILDING INSPECTION                                                 | \$142,940             | \$142,940          | \$0        |                                                                                                                                                                                    |
|      | DESTRUCTION OF PESTS                                                | \$4,535               | \$4,535            | \$0        |                                                                                                                                                                                    |
| 74   | ELECTORAL AREA ADMINISTRATION                                       | \$1,248,706           | \$1,304,706        | -\$56,000  | Increase of prior year surplus                                                                                                                                                     |
| 77   | ELECTORAL AREA PLANNING                                             | \$949,814             | \$967,214          | -\$17,400  | Increase of prior year surplus                                                                                                                                                     |
|      | MOSQUITO CONTROL                                                    | \$172,694             | \$172,694          | \$0        |                                                                                                                                                                                    |
|      | OKANAGAN REGIONAL LIBRARY                                           | \$812,843             | \$812,843          | \$0        |                                                                                                                                                                                    |
|      | SUBDIVISION SERVICING                                               | \$131,429             | \$131,429          | \$0        |                                                                                                                                                                                    |
|      |                                                                     | \$3,561,777           | \$3,646,238        | -\$84,461  |                                                                                                                                                                                    |
|      | <b>NON TAX SUPPORTED SERVICES - REALLOCATIONS</b>                   |                       |                    |            |                                                                                                                                                                                    |
|      | BYLAW ENFORCEMENT                                                   | \$211,903             | \$211,903          | \$0        |                                                                                                                                                                                    |
|      | INFORMATION SERVICES                                                | \$600,072             | \$600,072          | \$0        |                                                                                                                                                                                    |
|      | <b>SHARED A - OSOYOOS Changes since 1st and 2nd Reading</b>         |                       |                    |            |                                                                                                                                                                                    |
|      | ARENA - OSOYOOS/A                                                   | \$478,103             | \$478,103          | \$0        |                                                                                                                                                                                    |
|      | MUSEUM PROPERTY DEBT - AREA A                                       | \$76,513              | \$76,513           | \$0        |                                                                                                                                                                                    |
|      |                                                                     | \$554,616             | \$554,616          | \$0        |                                                                                                                                                                                    |
|      | <b>SHARED B, G &amp; KEREMEOS Changes since 1st and 2nd Reading</b> |                       |                    |            |                                                                                                                                                                                    |
|      | FIRE PROTECTION - B-G KEREMEOS                                      | \$520,001             | \$520,001          | \$0        |                                                                                                                                                                                    |
|      | POOL - KEREMEOS/AREAS B & G                                         | \$49,233              | \$49,233           | \$0        |                                                                                                                                                                                    |
| 101  | RECREATION FACILITY - KEREMEOS                                      | \$120,542             | \$120,542          | \$0        |                                                                                                                                                                                    |
|      | REFUSE DISPOSAL B-G KEREMEOS                                        | \$256,251             | \$256,251          | \$0        |                                                                                                                                                                                    |
|      | SIMILKAMEEN VALLEY VISITOR INFORMATION                              | \$33,000              | \$33,000           | \$0        |                                                                                                                                                                                    |
|      |                                                                     | \$979,027             | \$979,027          | \$0        |                                                                                                                                                                                    |
|      | <b>NON TAX SUPPORTED SERVICES - USER FEES</b>                       |                       |                    |            |                                                                                                                                                                                    |
|      | RECYCLING/GARBGE KEREMEOS                                           | \$79,235              | \$79,235           | \$0        |                                                                                                                                                                                    |
|      | <b>SHARED C - OLIVER Changes since 1st and 2nd Reading</b>          |                       |                    |            |                                                                                                                                                                                    |
|      | ECONOMIC DEVELOPMENT - OLIVER                                       | \$25,402              | \$25,402           | \$0        |                                                                                                                                                                                    |
|      | FRANK VENABLES AUDITORIUM-OLIVER/AREA C                             | \$246,903             | \$246,903          | \$0        |                                                                                                                                                                                    |
|      | HERITAGE GRANT - AREA C                                             | \$147,295             | \$147,295          | \$0        |                                                                                                                                                                                    |
|      |                                                                     |                       |                    | \$0        |                                                                                                                                                                                    |
|      | ARENA - OLIVER/C                                                    | \$313,245             | \$313,245          | \$0        |                                                                                                                                                                                    |
|      | PARKS - OLIVER/C                                                    | \$346,457             | \$346,457          | \$0        |                                                                                                                                                                                    |
|      | POOL - OLIVER/C                                                     | \$219,113             | \$219,113          | \$0        |                                                                                                                                                                                    |
|      | PROGRAMS - OLIVER/AREA C                                            | \$141,451             | \$141,451          | \$0        |                                                                                                                                                                                    |
|      | RECREATION HALL - OLIVER/C                                          | \$157,763             | \$157,763          | \$0        |                                                                                                                                                                                    |
|      | <b>SUBTOTAL Oliver Parks and Rec</b>                                | <b>\$1,178,029</b>    | <b>\$1,178,029</b> | <b>\$0</b> |                                                                                                                                                                                    |
|      |                                                                     |                       |                    |            |                                                                                                                                                                                    |
|      | REFUSE DISPOSAL-OLIVER                                              | \$104,042             | \$104,042          | \$0        |                                                                                                                                                                                    |
|      | VENABLES THEATRE SERVICE                                            | \$111,250             | \$111,250          | \$0        |                                                                                                                                                                                    |
|      |                                                                     | \$1,812,921           | \$1,812,921        | \$0        |                                                                                                                                                                                    |

| Page | As at<br>Feb 15, 2018                              |             | At<br>2nd Reading |            | Change                                                                                                                                                   | Explanation of Change |
|------|----------------------------------------------------|-------------|-------------------|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
|      | SHARED D - E - F Changes since 1st and 2nd Reading |             |                   |            |                                                                                                                                                          |                       |
|      | NOISE BYLAWS AREAS D & F                           | \$8,474     | \$8,474           | \$0        |                                                                                                                                                          |                       |
|      | SEPTAGE DISPOSAL SERVICE                           | \$12,604    | \$12,604          | \$0        |                                                                                                                                                          |                       |
|      | VICTIM SERVICES DEF                                | \$10,000    | \$10,000          | \$0        |                                                                                                                                                          |                       |
|      |                                                    | \$31,078    | \$31,078          | \$0        |                                                                                                                                                          |                       |
|      | NON TAX SUPPORTED SERVICES - USER FEES             |             |                   |            |                                                                                                                                                          |                       |
| 136  | CAMPBELL MOUNTAIN LANDFILL                         | \$3,835,000 | \$3,433,423       | \$401,577  | Increase in revenue to reflect 2016 and 2017 actuals                                                                                                     |                       |
|      | RECYCLING GARBAGE D/E/F                            | \$403,565   | \$403,565         | \$0        |                                                                                                                                                          |                       |
|      | AREA A Changes since 1st and 2nd Reading           |             |                   |            |                                                                                                                                                          |                       |
|      | CEMETERY - ELECTORAL AREA A                        | \$1,000     | \$1,000           | \$0        |                                                                                                                                                          |                       |
| 147  | AREA A COMMUNITY PARKS                             | \$31,531    | \$29,066          | \$2,465    | Carried over deficit from 2017; increased tax requisition                                                                                                |                       |
|      | ECONOMIC DEVELOPMENT - AREA A                      | \$11,233    | \$11,233          | \$0        |                                                                                                                                                          |                       |
|      | FIRE PROTECTION - ANARCHIST MOUNTAIN               | \$219,383   | \$219,383         | \$0        |                                                                                                                                                          |                       |
| 154  | GRANT-IN-AID AREA A                                | \$1,879     | \$4,500           | -\$2,621   | Increase of prior year surplus                                                                                                                           |                       |
|      | MUSEUM - AREA A                                    | \$15,225    | \$15,225          | \$0        |                                                                                                                                                          |                       |
|      | OSOYOOS SEWER PROJECT - AREA A                     | \$15,601    | \$15,601          | \$0        |                                                                                                                                                          |                       |
|      | RECREATION COMMISSION - AREA A                     | \$61,420    | \$61,420          | \$0        |                                                                                                                                                          |                       |
|      | REFUSE DISPOSAL - A                                | \$3,000     | \$3,000           | \$0        |                                                                                                                                                          |                       |
|      | ELECTORAL AREA A - RURAL PROJECTS                  | \$16,422    | \$16,422          | \$0        |                                                                                                                                                          |                       |
|      | VICTIM SERVICES AREA A                             | \$5,000     | \$5,000           | \$0        |                                                                                                                                                          |                       |
|      |                                                    | \$381,694   | \$381,850         | -\$156     |                                                                                                                                                          |                       |
|      | NON TAX SUPPORTED SERVICES - USER FEES             |             |                   |            |                                                                                                                                                          |                       |
|      | RECYLCING/GARBAGE                                  | \$114,425   | \$114,425         | \$0        |                                                                                                                                                          |                       |
|      | AREA B Changes since 1st and 2nd Reading           |             |                   |            |                                                                                                                                                          |                       |
| 172  | AREA B COMMUNITY PARKS                             | \$24,394    | \$38,594          | -\$14,200  | Initially budgeted contract services in addition to RDOS staff salaries - do not need both; reduced contract costs and increased travel time by \$2,000. |                       |
| 174  | GRANT-IN AID AREA B                                | \$6,001     | \$5,284           | \$717      | Not as much as a surplus as anticipated; Decreased grant in aid expense by \$4,000 and increased tax requisition for the remainder                       |                       |
|      | ELECTORAL AREA B - RURAL PROJECTS                  | \$20,427    | \$20,427          | \$0        |                                                                                                                                                          |                       |
|      |                                                    | \$50,822    | \$64,305          | -\$13,483  |                                                                                                                                                          |                       |
|      | NON TAX SUPPORTED SERVICES - USER FEES             |             |                   |            |                                                                                                                                                          |                       |
|      | RECYCLING/GARBAGE AREA B                           | \$59,150    | \$59,150          | \$0        |                                                                                                                                                          |                       |
|      | AREA C Changes since 1st and 2nd Reading           |             |                   |            |                                                                                                                                                          |                       |
|      | FIRE PROTECTION - WILLOWBROOK                      | \$216,807   | \$216,807         | \$0        |                                                                                                                                                          |                       |
| 190  | GRANT-IN AID - AREA C                              | \$0         | \$5,000           | -\$5,000   | Increase of prior year surplus                                                                                                                           |                       |
|      | NOISE BYLAWS AREA C                                | \$5,296     | \$5,296           | \$0        |                                                                                                                                                          |                       |
|      | ELECTORAL AREA C - RURAL PROJECTS                  | \$21,798    | \$21,798          | \$0        |                                                                                                                                                          |                       |
|      | UNSIGHTLY/UNTIDY PREMISES - AREA C                 | \$4,188     | \$4,188           | \$0        |                                                                                                                                                          |                       |
|      | VICTIM SERVICES AREA C                             | \$5,000     | \$5,000           | \$0        |                                                                                                                                                          |                       |
| 200  | WATER SYSTEM LOOSE BAY                             | \$15,896    | \$16,329          | -\$433     | No deficit to carry forward as anticipated; instead was able to transfer some to reserves and decrease tax requisition                                   |                       |
|      |                                                    | \$268,985   | \$274,418         | -\$5,433   |                                                                                                                                                          |                       |
|      | NON TAX SUPPORTED SERVICES - USER FEES             |             |                   |            |                                                                                                                                                          |                       |
|      | GALLAGHER LAKE SEWER                               | \$32,842    | \$32,842          | \$0        |                                                                                                                                                          |                       |
| 188  | GALLAGHER LAKE WATER                               | \$51,934    | \$52,321          | -\$387     | No deficit to carry forward as anticipated; Adjusted back to 2017 level                                                                                  |                       |
|      | RECYCLING/GARBAGE AREA C                           | \$198,100   | \$198,100         | \$0        |                                                                                                                                                          |                       |
|      | WILLOWBROOK WATER                                  | \$79,669    | \$79,669          | \$0        |                                                                                                                                                          |                       |
|      | AREA D Changes since 1st and 2nd Reading           |             |                   |            |                                                                                                                                                          |                       |
|      | WATER SYSTEM - APEX CIRCLE CAPITAL                 | \$5,128     | \$5,128           | \$0        |                                                                                                                                                          |                       |
|      | APEX MTN SOLID WASTE TRANSFER STN                  | \$63,353    | \$63,353          | \$0        |                                                                                                                                                          |                       |
|      | ECONOMIC DEVELOPMENT - AREA D                      | \$137,934   | \$137,934         | \$0        |                                                                                                                                                          |                       |
| 213  | FIRE PROTECTION - KALEDEN                          | \$335,920   | \$417,420         | -\$81,500  | Removed transfer to reserves                                                                                                                             |                       |
| 215  | FIRE PROTECTION - OK FALLS                         | \$289,101   | \$349,101         | -\$60,000  | Removed transfer to reserves and deferred some projects                                                                                                  |                       |
| 217  | GRANT-IN AID - AREA D                              | \$10,695    | \$13,000          | -\$2,305   | Increase of prior year surplus                                                                                                                           |                       |
| 219  | RECREATION COMM. - KALEDEN                         | \$134,751   | \$131,440         | \$3,311    | Rec Commission recommendation to reduce hall rental revenue and increase tax requisition in the same amount                                              |                       |
|      | RECREATION COMM. - OK FALLS                        | \$531,977   | \$531,977         | \$0        |                                                                                                                                                          |                       |
|      | ELECTORAL AREA D - RURAL PROJECTS                  | \$252,521   | \$252,521         | \$0        |                                                                                                                                                          |                       |
| 232  | STREET LIGHTING-HERITAGE HILLS                     | \$6,679     | \$6,251           | \$428      | Prior year deficit to recapture                                                                                                                          |                       |
| 234  | TRANSIT - AREA D                                   | \$100,636   | \$91,990          | \$8,646    | Additional operational costs identified based on Q4 analysis                                                                                             |                       |
|      | UNSIGHTLY/UNTIDY PREMISES - AREA D                 | \$8,016     | \$8,016           | \$0        |                                                                                                                                                          |                       |
|      |                                                    | \$1,876,711 | \$2,008,131       | -\$131,420 |                                                                                                                                                          |                       |
|      | NON TAX SUPPORTED SERVICES - USER FEES             |             |                   |            |                                                                                                                                                          |                       |
|      | RECYCLING/GARBAGE OK FALLS                         | \$213,175   | \$213,175         | \$0        |                                                                                                                                                          |                       |
| 229  | SEWAGE DISPOSAL OK FALLS                           | \$1,067,216 | \$1,070,132       | -\$2,916   | Adjust user fees based on 2017 actuals                                                                                                                   |                       |
| 238  | SUNVALLEY WATER                                    | \$68,038    | \$75,855          | -\$7,817   | Reallocation of salaries based on changes in projects amongst other services; reduced fees accordingly                                                   |                       |

| Page                                            | As at<br>Feb 15, 2018                      | At<br>2nd Reading | Change       | Explanation of Change                                                                                             |
|-------------------------------------------------|--------------------------------------------|-------------------|--------------|-------------------------------------------------------------------------------------------------------------------|
| <b>AREA E Changes since 1st and 2nd Reading</b> |                                            |                   |              |                                                                                                                   |
|                                                 | CEMETERY - ELECTORAL AREA E (NARAMATA)     | \$31,528          | \$31,528     | \$0                                                                                                               |
|                                                 | FIRE PROTECTION - NARAMATA                 | \$491,445         | \$491,445    | \$0                                                                                                               |
| 249                                             | GRANT-IN AID - AREA E                      | \$5,000           | \$9,000      | -\$4,000                                                                                                          |
|                                                 | NARAMATA MUSEUM                            | \$8,863           | \$8,863      | \$0                                                                                                               |
| 253                                             | NARAMATA TRANSIT                           | \$103,044         | \$85,544     | \$17,500                                                                                                          |
|                                                 |                                            |                   |              | Carry over of a deficit from 2017 and additional operational costs identified based on Q4 analysis                |
|                                                 | WATER SYSTEM - NARAMATA                    | \$120,750         | \$120,750    | \$0                                                                                                               |
|                                                 | NOISE BYLAWS AREA E                        | \$5,296           | \$5,296      | \$0                                                                                                               |
|                                                 | PARKS & RECREATION - NARAMATA              | \$260,574         | \$260,574    | \$0                                                                                                               |
| 262                                             | ELECTORAL AREA E - RURAL PROJECTS          | \$40,057          | \$41,931     | -\$1,874                                                                                                          |
|                                                 |                                            |                   |              | Reallocation of salaries based on changes in projects amongst other services; reduced tax requisition accordingly |
|                                                 | AREA E TOURISM & COMMUNITY SERVICE CONTRIB | \$10,000          | \$10,000     | \$0                                                                                                               |
|                                                 | UNSIGHTLY/UNTIDY PREMISES - AREA E         | \$3,703           | \$3,703      | \$0                                                                                                               |
|                                                 |                                            | \$1,080,260       | \$1,068,634  | \$11,626                                                                                                          |
| <b>NON TAX SUPPORTED SERVICES - USER FEES</b>   |                                            |                   |              |                                                                                                                   |
| 255                                             | WATER SYSTEM - NARAMATA                    | \$1,323,867       | \$1,295,179  | \$28,688                                                                                                          |
|                                                 | STREET LIGHTING                            | \$6,128           | \$6,128      | \$0                                                                                                               |
| <b>AREA F Changes since 1st and 2nd Reading</b> |                                            |                   |              |                                                                                                                   |
|                                                 | WATER SYSTEM - FAULDER                     | \$140,304         | \$140,304    | \$0                                                                                                               |
|                                                 | FIRE PROTECTION - D-F                      | \$324,420         | \$324,420    | \$0                                                                                                               |
| 277                                             | GRANT IN AID - AREA F                      | \$0               | \$2,500      | -\$2,500                                                                                                          |
|                                                 |                                            |                   |              | Eliminated tax requisition to use prior year surplus                                                              |
|                                                 | AREA F PARKS COMMISSION                    | \$116,358         | \$116,358    | \$0                                                                                                               |
|                                                 | RECREATION - WEST BENCH                    | \$20,000          | \$20,000     | \$0                                                                                                               |
| 282                                             | ELECTORAL AREA F - RURAL PROJECTS          | \$17,476          | \$22,476     | -\$5,000                                                                                                          |
|                                                 |                                            |                   |              | Increase of prior year surplus                                                                                    |
|                                                 | ST. LIGHTING-WEST BENCH/HUSULA             | \$6,201           | \$6,201      | \$0                                                                                                               |
|                                                 | UNSIGHTLY/UNTIDY PREMISES - AREA F         | \$3,788           | \$3,788      | \$0                                                                                                               |
|                                                 | WATER SYSTEM - WEST BENCH                  | \$115,600         | \$115,600    | \$0                                                                                                               |
|                                                 |                                            | \$744,147         | \$751,647    | -\$7,500                                                                                                          |
| <b>NON TAX SUPPORTED SERVICES - USER FEES</b>   |                                            |                   |              |                                                                                                                   |
|                                                 | WATER SYSTEM SAGE MESA                     | \$132,912         | \$132,912    | \$0                                                                                                               |
|                                                 | WEST BENCH WATER                           | \$386,456         | \$386,456    | \$0                                                                                                               |
| <b>AREA G Changes since 1st and 2nd Reading</b> |                                            |                   |              |                                                                                                                   |
|                                                 | CEMETERY - ELECTORAL AREA G                | \$2,000           | \$2,000      | \$0                                                                                                               |
|                                                 | GRANT-IN AID - AREA G                      | \$8,000           | \$8,000      | \$0                                                                                                               |
| 299                                             | HERITAGE - AREA G                          | \$4,000           | \$4,160      | -\$160                                                                                                            |
|                                                 |                                            |                   |              | Removal of admin charge                                                                                           |
|                                                 | ELECTORAL AREA G - RURAL PROJECTS          | \$34,423          | \$34,423     | \$0                                                                                                               |
|                                                 | ELECTRICAL SYS. - SCHNEIDER                | \$1,000           | \$1,000      | \$0                                                                                                               |
| 309                                             | AREA G STEET LIGHTING                      | \$1,076           | \$1,476      | -\$400                                                                                                            |
|                                                 |                                            |                   |              | Increase of prior year surplus                                                                                    |
|                                                 | TRANSIT - ELECTORAL AREA G                 | \$3,168           | \$3,168      | \$0                                                                                                               |
|                                                 | UNSIGHTLY/UNTIDY PREMISES - AREA G         | \$4,907           | \$4,907      | \$0                                                                                                               |
|                                                 | WATER SYSTEM - OLALLA                      | \$0               | \$0          | \$0                                                                                                               |
|                                                 |                                            | \$58,574          | \$59,134     | -\$560                                                                                                            |
| <b>NON TAX SUPPORTED SERVICES - USER FEES</b>   |                                            |                   |              |                                                                                                                   |
| 301                                             | WATER SYSTEM - OLALLA                      | \$89,935          | \$90,529     | -\$594                                                                                                            |
|                                                 | RECYCLING/GARBAGE                          | \$168,520         | \$168,520    | \$0                                                                                                               |
| <b>AREA H Changes since 1st and 2nd Reading</b> |                                            |                   |              |                                                                                                                   |
|                                                 | CEMETERY - ELECTORAL AREA H                | \$3,000           | \$3,000      | \$0                                                                                                               |
|                                                 | FIRE PROTECTION - COALMONT/TULAMEEN        | \$229,063         | \$229,063    | \$0                                                                                                               |
|                                                 | FIRE PROTECTION - H1                       | \$101,479         | \$101,479    | \$0                                                                                                               |
| 325                                             | GRANT-IN AID - AREA H                      | \$17,000          | \$20,000     | -\$3,000                                                                                                          |
|                                                 |                                            |                   |              | Increase in prior year surplus                                                                                    |
|                                                 | NOISE BYLAWS AREA H                        | \$5,296           | \$5,296      | \$0                                                                                                               |
|                                                 | TULAMEEN RECREATION COMMISSION             | \$28,694          | \$28,694     | \$0                                                                                                               |
|                                                 | RECREATION - AREA H                        | \$226,000         | \$226,000    | \$0                                                                                                               |
|                                                 | REFUSE DISPOSAL - H                        | \$196,415         | \$196,415    | \$0                                                                                                               |
| 334                                             | ELECTORAL AREA H - RURAL PROJECTS          | \$50,708          | \$60,708     | -\$10,000                                                                                                         |
|                                                 |                                            |                   |              | Additional line item for RDOS staff wages from 2017 budget removed                                                |
|                                                 | SHINISH CREEK DIVERSION                    | \$10,000          | \$10,000     | \$0                                                                                                               |
|                                                 | TRANSIT - ELECTORAL AREA H                 | \$1,293           | \$1,293      | \$0                                                                                                               |
|                                                 | UNSIGHTLY/UNTIDY PREMISES - AREA H         | \$6,986           | \$6,986      | \$0                                                                                                               |
|                                                 | REC. COMM. DEFINED AREA H                  | \$0               | \$0          | \$0                                                                                                               |
|                                                 |                                            | \$875,934         | \$888,934    | -\$13,000                                                                                                         |
| <b>Total Adjustment to 2018 Tax Requisition</b> |                                            |                   |              |                                                                                                                   |
|                                                 |                                            | \$17,314,737      | \$17,647,643 | -\$332,906                                                                                                        |

## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** Electoral Area “H” Community Facilities Capital Reserve Fund Expenditure

---

### **Administrative Recommendation:**

**THAT Bylaw No.2799, 2018, Electoral Area “H” Community Facilities Capital Reserve Fund Expenditure Bylaw be read a first, second and third time and be adopted.**

### **Reference:**

Bylaw 2653, 2014 - Regional District Okanagan Similkameen Electoral Area “H” Community Facilities Capital Reserve Fund Establishment Bylaw.

### **Background:**

In 2009, The Board approved the formation of the Vermillion Forks Community Forest Corporation (VFCFC) for the purpose of acquiring and managing a Community Forest Agreement. The Upper Similkameen Indian Band, the Town of Princeton and the Regional District are 1/3 shareholders in the Corporation. The Electoral Area “H” Director and the CAO were appointed as the Regional District’s Board Members on the Corporation.

In 2014, the RDOS Board created the Electoral Area “H” Community Facilities Capital Reserve Fund for the purpose of expenditures for or in respect of capital projects within Electoral Area “H”. Annual dividends received from the Vermillion Forks Community Forest Corporation (VFCFC) are transferred into the reserve.

### **Analysis:**

As outlined in the attached application, the Rotary Club of Princeton is requesting funding of \$4,000 towards the purchase of six interactive television sets for the Princeton Hospital patient rooms.

After deducting the expenditures already committed, the balance in the Area H Community Facilities Reserve Fund is \$849,328.

### **Respectfully submitted:**

*“Maureen Hayter”*

---

M. Hayter, Finance Manager



**REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

**BYLAW NO. 2799, 2018**

---

A bylaw to authorize the expenditure of monies from the Electoral Area 'H' Community Facilities Reserve Fund to the Rotary Club of Princeton towards purchase of six interactive television sets for the Princeton General Hospital.

---

**WHEREAS** Section 377 of the Local Government Act, and Section 189 of the Community Charter authorises the Board, by bylaw adopted by at least 2/3 of its members, to provide for the expenditure of any money in a reserve fund and interest earned on it;

**AND WHEREAS** the 'Electoral Area 'H' Community Facilities Capital Reserve Fund' has sufficient monies available for community capital projects;

**NOW THEREFORE**, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

**1 Citation**

- 1.1 This Bylaw shall be cited as the "Electoral Area 'H' Community Facilities Capital Reserve Fund Expenditure Bylaw No. 2799, 2018"
2. The expenditure of \$4,000 from the Electoral Area 'H' Community Facilities Capital Reserve Fund is hereby authorized for the Rotary Club of Princeton towards purchase of six interactive television sets for the Princeton General Hospital.

**READ A FIRST, SECOND, AND THIRD TIME** this \_\_\_\_ day of \_\_\_\_, 2018

**ADOPTED** this \_\_\_\_ day of \_\_\_\_, 2018

---

RDOS Board Chair

---

Corporate Officer



**\*\*PLEASE READ THE ELECTORAL AREA COMMUNITY GRANTS GUIDELINES PRIOR TO SUBMITTING APPLICATION\*\***

|                          |  |                                 |
|--------------------------|--|---------------------------------|
| NAME OF ORGANIZATION     |  | AMOUNT REQUESTED                |
| Rotary club of Princeton |  | \$4000.00                       |
| MAILING ADDRESS          |  |                                 |
| P.O.Box 1574             |  |                                 |
| POSTAL CODE              |  | CONTACT PERSON (NAME AND TITLE) |
| V0X1W0                   |  | Judy Short, Treasurer           |
| TELEPHONE NUMBER         |  | EMAIL ADDRESS                   |
| 250 295 0217             |  | j0217@telus.net                 |

IF "YES": WHEN \_\_\_\_\_ AND AMOUNT RECEIVED: \$ \_\_\_\_\_

How will you know if you have achieved the outcomes proposed?

### 3. Funding Considerations

Describe plans for obtaining other funding needed to carry out the project/program, including amounts requested of other funders and any volunteer labour and/or in-kind donations.

If the project/program is expected to continue beyond the grant period describe plans for ensuring continued funding after the grant period.

| PLEASE CHECK ALL ELECTORAL AREAS THAT WILL BENEFIT FROM YOUR PROJECT/PROGRAM |                    |                    |                    |
|------------------------------------------------------------------------------|--------------------|--------------------|--------------------|
| ELECTORAL AREA "A"                                                           | ELECTORAL AREA "B" | ELECTORAL AREA "C" | ELECTORAL AREA "D" |
| ELECTORAL AREA "E"                                                           | ELECTORAL AREA "F" | ELECTORAL AREA "G" | ELECTORAL AREA "H" |

### CHECKLIST - DOCUMENTS TO SUBMIT WITH YOUR APPLICATION

\_\_\_\_\_ Copy of Event or Initiative Budget -- A detailed budget (see attached template) including costs, revenues and fees charged. Where possible please provide copies of cost estimates obtained

\_\_\_\_\_ Details of your Organization's structure (include Directors names and Phone numbers)

\_\_\_\_\_ For Community Organizations without a Registered Society number, proof of bank account in Organizations name

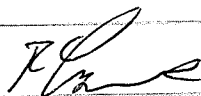
Please ensure you have answered all sections of this form and provided all the requested documents.

|                                          |                              |
|------------------------------------------|------------------------------|
| SIGNATURE<br><b>J. Short</b>             | DATE<br><b>Jan 26th 2018</b> |
| NAME (PLEASE PRINT)<br><b>Judy Short</b> | TITLE<br><b>Treasurer</b>    |

### SUBMIT TO:

Regional District of Okanagan Similkameen  
101 Martin Street  
Penticton, BC V2A 5J9  
Email: [info@rdos.bc.ca](mailto:info@rdos.bc.ca)  
Attention: Finance Manager

### FOR OFFICE USE ONLY

|                                                       |                                                                                      |
|-------------------------------------------------------|--------------------------------------------------------------------------------------|
| AMOUNT OF GRANT REQUESTED                             | \$ <b>4000.00</b>                                                                    |
| AMOUNT OF GRANT APPROVED (enter 0 if grant is denied) | \$                                                                                   |
| ELECTORAL AREA DIRECTOR SIGNATURE                     |  |

# RDOS ELECTORAL AREA COMMUNITY GRANT IN AID BUDGET TEMPLATE

|                                                                 |                                                                                                                                                                                                                                                                                                          |
|-----------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Organization Name:</b>                                       | Princeton Rotary Club                                                                                                                                                                                                                                                                                    |
| <b>For period</b>                                               | From <u>July 1st 2017</u> to _____                                                                                                                                                                                                                                                                       |
| <b>REVENUE</b>                                                  |                                                                                                                                                                                                                                                                                                          |
| Grants (provide Names of grantors)                              |                                                                                                                                                                                                                                                                                                          |
| from Government                                                 |                                                                                                                                                                                                                                                                                                          |
| from Foundations                                                |                                                                                                                                                                                                                                                                                                          |
| from Corporations                                               |                                                                                                                                                                                                                                                                                                          |
| Earned Income (ie interest)                                     |                                                                                                                                                                                                                                                                                                          |
| Individual contributions.                                       |                                                                                                                                                                                                                                                                                                          |
| Fundraising events and product sales.                           | 10,000.00                                                                                                                                                                                                                                                                                                |
| Membership Income                                               | 2325.00                                                                                                                                                                                                                                                                                                  |
| Additional revenue (please specify)                             | golf tournament 10,000.00                                                                                                                                                                                                                                                                                |
|                                                                 |                                                                                                                                                                                                                                                                                                          |
| <b>TOTAL INCOME</b>                                             | <b>23025.00</b>                                                                                                                                                                                                                                                                                          |
| <b>EXPENSES</b>                                                 |                                                                                                                                                                                                                                                                                                          |
| Salaries and wages                                              |                                                                                                                                                                                                                                                                                                          |
| Consultant and professional fees (e.g. accounting, legal, etc.) |                                                                                                                                                                                                                                                                                                          |
| Travel                                                          | 2500.00                                                                                                                                                                                                                                                                                                  |
| Equipment                                                       |                                                                                                                                                                                                                                                                                                          |
| Supplies                                                        | 500.00                                                                                                                                                                                                                                                                                                   |
| Advertising and printing                                        | 1000.00                                                                                                                                                                                                                                                                                                  |
| Rent                                                            | 250.00                                                                                                                                                                                                                                                                                                   |
| Utilities (ie electric, gas, telephone, cable)                  |                                                                                                                                                                                                                                                                                                          |
| Other expenses (please specify)                                 | grants to our community: Habitat for Humanity 1000.00 Little League 1000.00 Gender 4H 1000.00 district and international dues 2800.00 Support our health care 2000.00<br>Fire fund 1000.00/Ridgewood comfort fund 250.00/Burnaby's 5000.00                                                               |
| <b>TOTAL EXPENSES</b>                                           | <b>\$18500.00</b>                                                                                                                                                                                                                                                                                        |
| <b>IN KIND SUPPORT (PLEASE PROVIDE DETAILS)</b>                 |                                                                                                                                                                                                                                                                                                          |
|                                                                 | Our members do all the set up and any work needed so there is no need there.<br>WE all fund what is necessary to do the events<br>we do not pay for our meeting area. All funds<br>raise go to support our community. We have very little left<br>at this time and have organizations looking for funds. |

- The Princeton Rotary Club has 15 members. President is Jeff Jacobec ,Vice President is Mike Talarico, Secretary is Ingrid Gauw and the Treasurer is Judy Short. We are a service club which raises funds to help in our community where we can.

The Rotary club wanted a fundraiser program to work on so we approached the hospital staff and asked what would be an affordable project that Rotary could help with. The Rotary Club of Princeton would like to fund 6 interactive T.V. sets for the Princeton Hospital patient rooms. At capacity there are 9 rooms some with two beds in them.

Rotary requests funding for 6 sets. @1300.00 for each set .The Legion has since purchased 3 of the units. We are now asking for 3000.00 to cover the costs of 3 T.V.s .Rotary is having a fundraiser to help with the funds. This will supply T.V.s for all rooms. The new T.V.s have the capacity to interact with the medical services delivered and inform the bedridden patient of what the results are if wished and also provide entertainment while being confined. There is capacity to plug in the patients laptops for playing their games if wished.

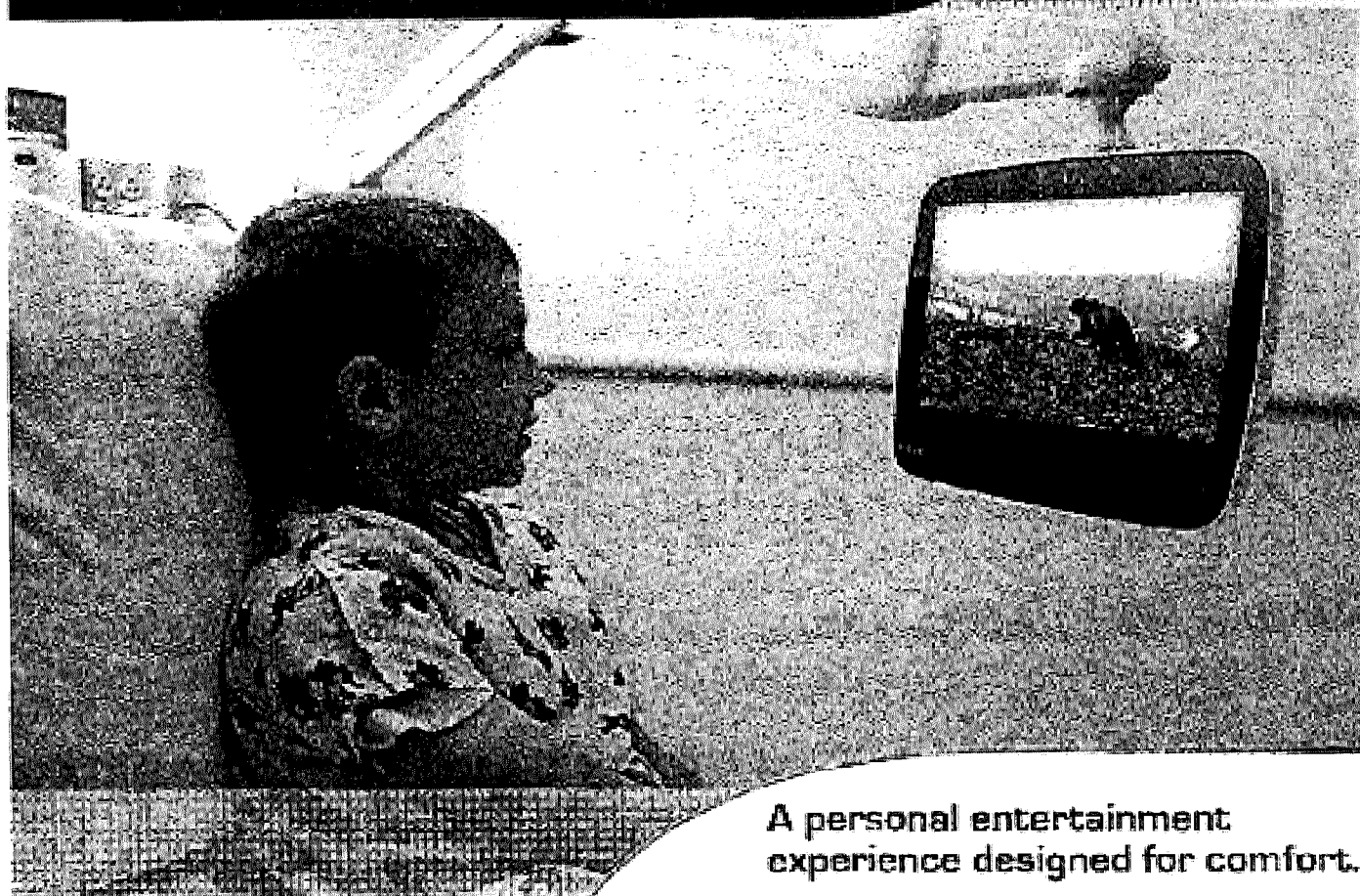
These units are for the comfort of immobile patients ,elderly patients and those having intervenous chemotherapy treatments. These T.V.'s are also capable of interacting with the doctors, staff and lab so the patient has up to date knowledge of their illness and treatment. This unit helps to make the patient suffer less stress making their stays seem shorter .The service will be in Princeton General Hospital and will accommodate patients from area H and The Town of Princeton as well as persons from off the highway.

When the funds are granted the money goes to Princeton General Hospital with specifications that money is to be for T.V.sets for the patient rooms.

The achievements can be monitored through nursing staff and from the Steering Committee of which I am one of the board members.

# Persona P14W

14" Arm Mounted  
Patient Display



**A personal entertainment  
experience designed for comfort.**

## Elevate Expectations

The Persona P14W arm-mounted display reduces neck, back and eye strain by providing a high quality viewing experience in close proximity to the patient. The Persona P14W display is equipped with MPEG4 and ProDolby giving access to more HD channels with DirectTV or Satellite programming. Its simple backlit touch keypad easily controls volume, channels and settings.

## Superior Viewing Experience

A 14" display mounted in close proximity to the viewer is equal with a 90" TV screen across the room.

## Clean Looking and Safe to Touch

The P14 is designed for infection control. The full glass front and antimicrobial plastics help limit HACO and is durable for rigorous cleaning.

©2011 P-PD Communication Systems, Inc.  
All rights reserved.  
All other trademarks of Google Inc.  
Document Number: MAN-025-14W

[www.pdliarm.com](http://www.pdliarm.com)

**PD**  
PERSONA DISPLAY

## ADMINISTRATIVE REPORT

**TO:** Corporate Services Committee

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** Q4 2017 Budget Variance Analysis Report – For Information Only

---

**Purpose: A key responsibility for the Board of Directors is to provide oversight on the financial position of the corporation. In addition to the development and approval of the annual business plan and budget, is a quarterly review of the variance between the Income Statement and the Budget. Administration provides this to the Board in a narrative format with forecasts for year-end**

### **Business Plan Objective:**

*1.1.1 By providing the Board with accurate, current financial information*

### **Analysis:**

Managers have reviewed the actual revenues and expenditures as of December 31, 2017 and performed a forecast to year-end in order to identify significant variances to the annual budget. Although actual year-end variances will not be known for certain until the year end audit process is complete in March 2018, the majority of transactions have been entered and a more detailed analysis can be performed.

Some potential areas of concern have already been identified and dealt with during the 2018 Budget deliberation process. Now further adjustments can be made with respect to prior year surpluses, carryover of projects, and transfer to reserves, which will have an impact to a number of the 2018 service area budgets. The results of this analysis will be presented as amendments to the 2018-2022 Five Year Financial Plan, which is currently at second reading.

### **General Government and Electoral Area Administration**

The overall budget for General Government is expected to have a surplus of \$110,000, which is \$50,000 more than what is budgeted for 2018. This is due to a combination of more than anticipated revenue and various expenses coming in under budget. As a result, some adjustments will be made to the 2018 Budget which a further decrease in taxation of \$20,000.

Electoral Area Administration will end in a surplus of \$80,000 at the end of 2017. This is an increase of \$56,000 from what was anticipated. This due to to an increase in revenue of \$12,000 from enterprise services, and savings in the area of salaries (\$50,000) and equipment (\$18,000). The 2018 tax requisition has been reduced by \$56,000 as \$24,000 of the surplus was already budgeted.

### **Rural projects**

A number of projects, mostly funded by Gas Tax, have been identified within these budgets as needing to be carried over and have been incorporated into the 2018 budget. Most of the rural project budgets came within budget or had a small surplus.

### **Conservation Fund**

After commitments to the approved recipients and costs to administer the program there will be a carryover of surplus of approximately \$28,000, which will be applied as prior year surplus in 2018.

### **Development Services**

#### **Building Inspection**

Similar to the prior year, permit revenues are higher than anticipated. For 2017, it is expected that this budget will see a surplus of \$400,000. Historically excess revenue has been placed into a deferred revenue account and held to smooth out taxation levels in order to help sustain service in slower growth years. The balance in the reserve is just over \$400,000, as of December 31, 2016. After all final entries are made for the 2017 year end, an additional \$400,000 will likely be transferred for 2017. For the 2018 Budget, the Board elected to utilize \$100,000 of the reserve to offset the 2018 tax requisition.

#### **Bylaw Enforcement**

Bylaw Enforcement ended 2016 with a larger than anticipated surplus of approximately \$22,000.00 due to a flow through of surplus from 2015. For 2017 there is additional surplus expected of approximately \$20,000. This is as a result of \$7,000 of additional revenue and remainder from savings in salaries and bylaw adjudication costs. The surplus is higher than what was anticipated in the 2018, however no adjustment will be made for 2018. Adjustments, if any, will be made during the 2019 Budget process.

#### **Animal Control**

Animal control is expecting a \$25,000 surplus (17K from 2016 that was brought forward). In 2018, there was only an anticipated surplus of \$1,939. The additional surplus will be carried over and the 2018 tax requisition will be reduced as a result.

#### **Electoral Area Planning**

The Electoral Area Planning budget will have more surplus than anticipated due to a higher growth year for development application fees. In addition, there will likely be some savings with respect to legal costs and consulting fees. The prior year surplus could be increased from \$80,000 to \$95,000 thus reducing the tax requisition.

#### **Regional Growth Strategy**

There was a larger surplus than anticipated as there was \$15,000 allocated in the 2017 budget to complete an Employment Lands Study, which was never initiated. A surplus of approximately \$29,000 is anticipated. Since only a \$2,500 surplus was budgeted for in 2018, \$20,000 has been carried forward and the tax requisition will be reduced by \$17,500.

### **Public Works and Engineering**

#### **Refuse/Landfills/Recycling**

*Oliver* - Additional revenues are anticipated for refuse disposal and scrap metal recycling; there is also some consulting fees and contract costs that will not occur for 2017. Based on 2017 and 2016 actuals, 2018 Budgeted revenue has been increased. Any surpluses will be moved to reserves in order to maintain appropriate levels for future capital needs and closure requirements.

*Penticton/D3 (Campbell Mountain Landfill)* – Similar to the Oliver landfill, additional revenues are anticipated based on 2017 and 2016 actuals. As a result, 2018 budgeted revenue has been increased. Any surpluses will



be moved to reserves in order to maintain appropriate levels for future capital needs and closure requirements. Some of the capital expenditures that were budgeted for 2017 will not occur and the projects have been moved to 2018.

*Other Refuse Disposal Areas/Garbage/Recycling* – any surpluses obtained in these serves will be transferred to reserves.

### **Sewage Disposal Ok Falls**

As reported in the fourth quarter of 2016, a \$220,000 deficit was expected at the end of 2016. Mitigation measures have been taken and a plan has been implemented to recover the deficit over a three year period.

### **Water Services**

*Willowbrook* –2016 ended in a deficit of \$13,479 because of some budgeting inaccuracies. Although 2017 will end in a further deficit of approximately \$30,000, there is a better understanding of the costs to operate the system since taking it over in July 2016. In order to deal with the deficit, which will be recovered over a five year period and to cover the costs to operate the service, a further fee increase is being sought and has been incorporated into the 2018 budget.

*Sage Mesa Water* – a deficit in the amount of \$13,000 was carried over from 2016 to 2017. The RDOS is currently in contract with the Province for this service. The service will continue to have a deficit until the provisions of the contract allow for a full cost recovery of expenses.

*Sun Valley Water* - This water system was taken over by the RDOS on January 1, 2017 and now there is a better understanding of the costs. Although there is a small deficit for 2017, there will still be an increase in user fees cover costs associated with staff wages and basic system operation.

*West Bench Water* – ended with a \$100,000 surplus as user fees were \$60,000 more than budgeted as well as there were savings in expenses for consulting and staffing.

*Naramata Water* – This service is showing significant surplus, which can be attributed to more revenue than anticipated and the incorrect funding of the generator project. In 2016, the funding (gas tax and/or debt) that was budgeted to cover the cost of the generator project were not applied. As a result, the project was funded using reserves. For 2017, the full funding for this project has been realized which has allowed for a transfer back to reserves.

### **Mosquito Control**

The mosquito control budget was identified as being an area of concern for the 2017 budget year. As reported in Q2, additional resources were necessary in order to control the mosquitos. The anticipated shortfall in the amount of \$25,000 has occurred and has been addressed during the 2018 budget.

### **Community Services**

#### **911 Emergency Service**

This service will not have as much as a surplus as budgeted in 2018. For 2017, adjustment will be made through reserves as the \$28,000 that is in surplus for 2018 is a project carry over and therefore cannot be reduced.

## **Fire Services**

A number of the services, with the exception of Willowbrook, will have a surplus. Any surplus that was not budgeted for in 2018 will go towards their reserves. The Willowbrook Fire Service was identified during the 2018 budget as having some challenges due to inaccuracies in budgeting in 2017. The 2018 budget document reflects the deficit being carried forward and the budget has been adjusted to reflect costs more accurately.

## **Recreation Services**

*Keremeos Recreation Commission* – for 2017, this service did not have the surplus that was budgeted in 2018. In order to maintain the surplus to be carried over to 2018, all transfers to reserves will be either reduced or removed in 2017.

*Keremeos Pool* - will have more of a surplus than was anticipated (\$27K as opposed to \$15K), which will flow through to reserves.

*Kaleden Recreation Commission* – this service will end in a surplus of \$28,000, which is more than what was expected (\$14,000). Excess will flow through to reserves.

*Parks Commission Area F* – 2016 resulted in a deficit of \$10,087, however steps were taken to mitigate for the 2017 budget year. 2017 will result in additional \$15,000 surplus from what was anticipated, which will go to reserves.

*Regional Trails* - Will have a \$30K surplus which will move to reserves.

*Community Parks Area A* – This service will have a deficit in 2017 of \$2,465 which will be carried over to 2018. As a result, the 2018 tax requisition will increase from \$29,066 to \$31,531

## **Transit**

*Naramata Transit* - Will have a deficit in 2017 of \$8,615 due to additional operational costs. In addition, a further review of this service has resulted in an increase for 2018. The carry over of the deficit and increase of operational costs will result in increase of tax requisition of \$17,500 from what was originally budgeted.

*Transit Area D* – This service will also have a deficit that will need to be carried forward to 2018 in the amount of \$8,646. This is mostly attributed to a deficit that was carried forward from 2016 that was never factored into the 2017 budget. The 2018 budget will see an increase of the tax requisition to deal with the carry over of the deficit.

All other community services are either trending on budget or have moderate surpluses.

## **Respectfully submitted:**

*“Maureen Hayter”*

---

M. Hayter, Finance Manager

## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** BL 2767.01 2017-2021 Five Year Financial Plan Amendment Bylaw

---

### **Administrative Recommendation:**

**THAT Bylaw No.2767.01 2017-2021 Five Year Financial Plan Amendment Bylaw be read a first, second and third time and be adopted.**

### **Reference:**

1. Bylaw 2767.01 (attached)
2. Bylaw 2767 with 2767 Schedule A (attached)
3. Bylaw 2767.01 Attachment 1

### **Background:**

Any amendments to an approved budget are made by Board resolution throughout the year as they arise. At the end of the year, the changes are consolidated and reported in an amendment bylaw.

### **Analysis:**

This is the final amendment of the 2017 Five Year Financial Plan. During the past year, several changes to the budget have come forward. The changes during the year were approved by resolution, or reserve expenditure bylaw. Those amendments are summarized in Attachment 1.

In addition, there are amendments realized late in the year that are being brought forward to the Board for the first time. The financial impact as well as an explanation have also been included with an in Attachment 1.

The Attachment 1 refers to page numbers where these amendments would apply in the original 2017-2021 Five Year Financial Plan, which is presented as Schedule A.

### **Respectfully submitted:**

*"Maureen Hayter"*

---

M. Hayter, Finance Manager

**REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

**BYLAW NO. 2767, 2017**

---

A bylaw to adopt the 2017-2021 Five Year Financial Plan

---

**WHEREAS** the Local Government Act requires that the Board must, by bylaw, adopt the financial plan for the current year prior to March 31;

**AND WHEREAS** the Annual Budget for the current year has been duly prepared and based on a five-year financial plan;

**NOW THEREFORE**, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

**1 Citation**

- 1.1 This Bylaw shall be cited as the "Regional District of Okanagan-Similkameen 2017-2021 Five Year Financial Plan Bylaw No. 2767, 2017

**2 Interpretation**

- 2.1 The Financial Plan of the Regional District of Okanagan-Similkameen for the years 2017-2021 shall be as per Schedule "A" as attached hereto and forming part of this bylaw.

**READ A FIRST TIME** this 5<sup>th</sup> day of January, 2017

**READ A SECOND AND THIRD TIME** this 2<sup>nd</sup> day of March, 2017

**ADOPTED** this 2<sup>nd</sup> day of March, 2017

---

RDOS Board Chair

---

Corporate Officer

**REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

**BYLAW NO. 2767.01, 2018**

---

A bylaw to amend the 2017-2021 Five Year Financial Plan

---

**WHEREAS** the a Regional District prescribed to adopt a five year financial plan bylaw on an annual basis;;

**AND WHEREAS** Section 374 of the Local Government Act states the annual financial plan is to be adopted annually, by bylaw, prior to March 31;

**AND WHEREAS** Section 374(2) of the Local Government Act states that the annual financial plan may be amended by bylaw at any time;

**AND WHEREAS** it is deemed advisable and expedient that the Five Year Financial Plan now be amended

**NOW THEREFORE**, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

**1 Citation**

1.1 This Bylaw shall be cited as the Regional District of Okanagan-Similkameen 2017-2021 Five Year Financial Plan Amendment Bylaw No. 2767.01, 2018

**2 Interpretation**

2.1 Schedule A as attached is amended as outlined in Attachment 1:

**READ A FIRST, SECOND, AND THIRD TIME** this \_\_\_\_ of February, 2018

**ADOPTED** this \_\_\_\_\_ day of February, 2018

---

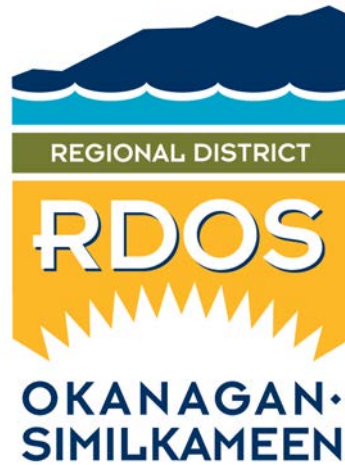
RDOS Board Chair

---

Corporate Officer

BL 2767.01 2017-2021 Five Year Financial Amendment Bylaw Attachment 1

| Bylaw 2767<br>Schedule A<br>Page Number | Service                           | Account Code                   | Account Category                               | Budget Amount        |                      | Explanation                                                                                                                                                                                                                                                                                                                                                                               | Board Resolution Date       |
|-----------------------------------------|-----------------------------------|--------------------------------|------------------------------------------------|----------------------|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
|                                         |                                   |                                |                                                | From                 | To                   |                                                                                                                                                                                                                                                                                                                                                                                           |                             |
| 222                                     | Kaleden Parks and Recreation      | 1-1-7530-9990<br>1-2-7530-5501 | Transfer from Surplus<br>Capital and Equipment | 11,000<br>24,300     | 22,500<br>35,800     | The 2016 year ended in \$11,500 more in surplus than was budgeted for in 2017. Kaleden Parks and Recreation Commission proposed that the \$11,500 be used to fund a variety of minor projects and improvements at the park and Community Hall in Kaleden.                                                                                                                                 | Thursday, May 4, 2017       |
| 32                                      | General Government                | 1-1-0100-6000<br>1-2-0100-5600 | Transfer from Reserve<br>Capital and Equipment | 15,000<br>198,940    | 45,000<br>228,940    | Approximately every four years the RDOS updates the orthos in order to stay current with new development and to obtain photos in areas not covered by previous projects. The \$30,000 project was included in the 2017 IS Department Plan but did not make it into the budget                                                                                                             | Thursday, May 18, 2017      |
| 102                                     | Keremeos Areas B/G Recreation     | 1-7200-6000<br>2-7200-5500     | Transfer from Reserve<br>Capital and Equipment | 25,000<br>75,000     | 45,000<br>95,000     | The Rec Commission conducted a capital recreation facilities improvement survey however they did not budget for it in 2017. They needed \$20,000 in order to proceed with the survey.                                                                                                                                                                                                     | Thursday, October 19, 2017  |
| 262                                     | Naramata Water                    | 1-3940-2915<br>1-3940-6000     | Grants<br>Tranfer from Reserve                 | 2,905,000<br>895,000 | 3,205,000<br>595,000 | The generator project was approved and commenced prior to 2017. The project was to be funded by debt as well as gas tax funding in the amount of \$300,000, which was how it was presented in the 2016 budget. However, none of the gas tax funding was applied in 2016 and instead the project was funded using reserves. The \$300,000 gas tax funding was not carried forward to 2017. |                             |
| 159                                     | Rural Projects Electoral Area "A" | 1-0310-2915<br>2-0310-2915     | Grants<br>Grant Expense                        | 300,000<br>300,000   | 310,000<br>310,000   | At the request of the Area Director \$10,000 of Community Gas Tax was to be allocated to assist with the upgrades to the pickleball court in Osoyoos. The intent was to have it included in the 2017 budget, however it got missed.                                                                                                                                                       | Thursday, December 7, 2017  |
| 76                                      | Electoral Area Planning           | 1-5000-2915<br>2-5000-3000     | Grants<br>Consultants                          | 6,000<br>105,924     | 26,000<br>125,924    | During the 2017 budget process it was assumed that funding was being set aside for the Area "F" OCP review and update. Through an oversight the \$20,000 commitment was not included in the 2017 Budget.                                                                                                                                                                                  | Thursday, January 4, 2018   |
| 159                                     | Rural Projects Electoral Area "A" | 1-0310-2915<br>2-0310-2915     | Grants<br>Grant Expense                        | 300,000<br>300,000   | 300,000<br>300,000   | Part-way through the year the Area Director indicated that the Robert's Point Watermain Line was not going to move forward; consequently the scope of the work for the Boardwalk at Road 22 was expanding. Since both were to be funded by gas tax, the request is to move the \$100,000 from the one project to the other.                                                               | Thursday, February 15, 2018 |
| 176                                     | Rural Projects Electoral Area "B" | 1-0320-2915<br>2-0320-9300     | Grants<br>Grant Expense                        | 0<br>5,000           | 25,000<br>30,000     | At the request of the Area Director \$25,000 of gas tax is to be put towards restoration work to mitigate flooding to agriculture properties in the Cawston area . The proposed works include build up of the berm and a culvert crossing to replace the wooden bridge. The project qualifies under the disaster mitigation category for eligible projects.                               | Thursday, February 15, 2018 |



# **2017 -2021 FIVE YEAR FINANCIAL PLAN**

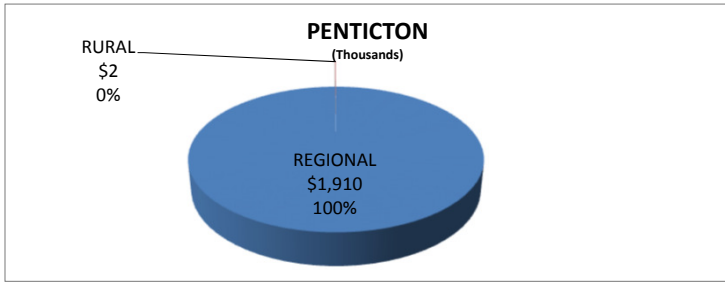
# 2017 REQUISITIONS

|                          |      |
|--------------------------|------|
| • Summary                | 3 -5 |
| • Detail                 |      |
| • City of Penticton      | 6    |
| • District of Summerland | 7    |
| • Town of Princeton      | 8    |
| • Town of Oliver         | 9    |
| • Town of Osoyoos        | 10   |
| • Village of Keremeos    | 11   |
| • Penticton Indian Band  | 12   |
| • Electoral Area A       | 13   |
| • Electoral Area B       | 14   |
| • Electoral Area C       | 15   |
| • Electoral Area D       | 16   |
| • Electoral Area E       | 17   |
| • Electoral Area F       | 18   |
| • Electoral Area G       | 19   |
| • Electoral Area H       | 20   |

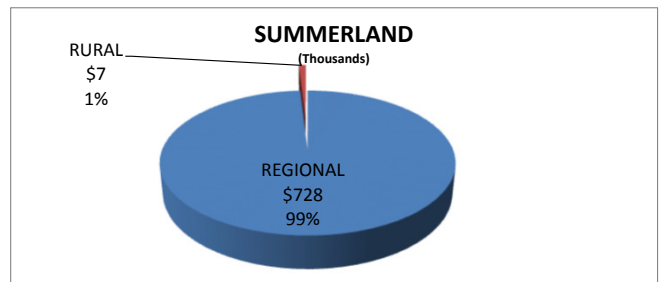


| REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN           |                      |                      |                     |                   |                   |
|--------------------------------------------------|----------------------|----------------------|---------------------|-------------------|-------------------|
| 2017 TOTAL REQUISITION SUMMARY                   |                      |                      |                     |                   |                   |
|                                                  |                      |                      |                     | 2017              | 2016              |
|                                                  | <u>2017</u>          | <u>2016</u>          | <u>\$ Change</u>    | <u>% of Total</u> | <u>% of Total</u> |
| <b>PENTICTON</b>                                 | \$ 1,912,090         | \$ 1,616,554         | \$ 295,536          | 12.02%            | 10.93%            |
| <b>SUMMERLAND</b>                                | 734,874              | 611,393              | 123,482             | 4.62%             | 4.13%             |
| <b>PRINCETON</b>                                 | 95,523               | 93,883               | 1,641               | 0.60%             | 0.63%             |
| <b>OLIVER</b>                                    | 1,237,263            | 1,182,334            | 54,930              | 7.78%             | 8.00%             |
| <b>OSOYOOS</b>                                   | 781,268              | 756,288              | 24,980              | 4.91%             | 5.11%             |
| <b>KEREMEOS</b>                                  | 360,564              | 324,514              | 36,050              | 2.27%             | 2.19%             |
|                                                  | <b>5,121,582</b>     | <b>4,584,965</b>     | <b>536,617</b>      |                   |                   |
| <b>PENTICTON INDIAN BAND</b>                     | 45,968               | 47,862               | (1,894)             | 0.29%             | 0.32%             |
| <b>ELECTORAL AREA A</b>                          | 1,010,729            | 984,521              | 26,207              | 6.36%             | 6.66%             |
| <b>ELECTORAL AREA B</b>                          | 541,019              | 527,184              | 13,836              | 3.40%             | 3.57%             |
| <b>ELECTORAL AREA C</b>                          | 1,673,753            | 1,567,415            | 106,338             | 10.52%            | 10.60%            |
| <b>ELECTORAL AREA D</b>                          | 3,040,406            | 2,893,399            | 147,007             | 19.12%            | 19.57%            |
| <b>ELECTORAL AREA E</b>                          | 1,480,676            | 1,317,133            | 163,542             | 9.31%             | 8.91%             |
| <b>ELECTORAL AREA F</b>                          | 1,128,506            | 1,027,678            | 100,829             | 7.10%             | 6.95%             |
| <b>ELECTORAL AREA G</b>                          | 654,851              | 660,890              | (6,039)             | 4.12%             | 4.47%             |
| <b>ELECTORAL AREA H</b>                          | 1,205,756            | 1,175,383            | 30,373              | 7.58%             | 7.95%             |
|                                                  | <b>10,735,696</b>    | <b>10,153,604</b>    | <b>582,093</b>      |                   |                   |
| <b>TOTAL TAX REQUISITION<br/>FOR ALL BUDGETS</b> | <b>\$ 15,903,246</b> | <b>\$ 14,786,431</b> | <b>\$ 1,116,815</b> | <b>100.00%</b>    | <b>100.00%</b>    |

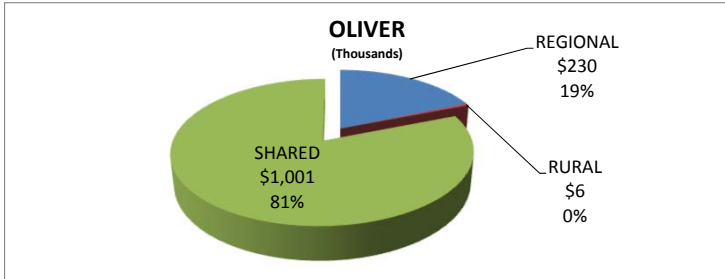
**2017 REQUISITION \$1,912,090**



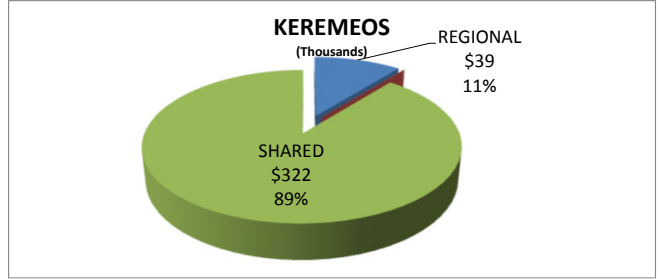
**2017 REQUISITION \$734,874**



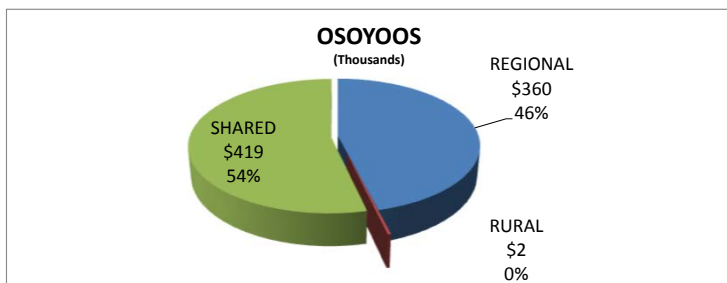
**2017 REQUISITION \$1,237,263**



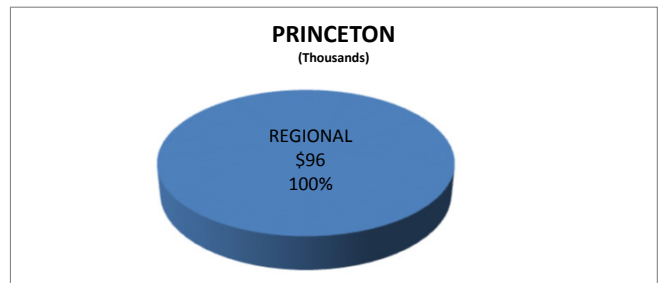
**2017 REQUISITION \$360,564**



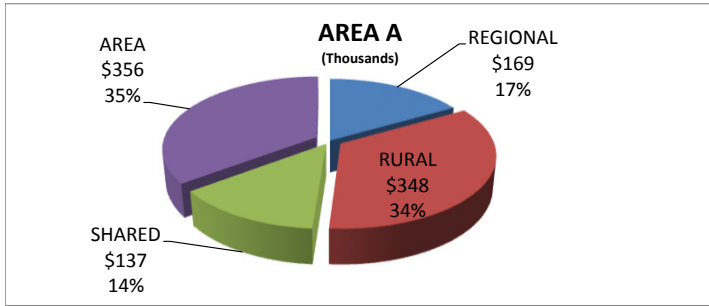
**2017 REQUISITION \$781,268**



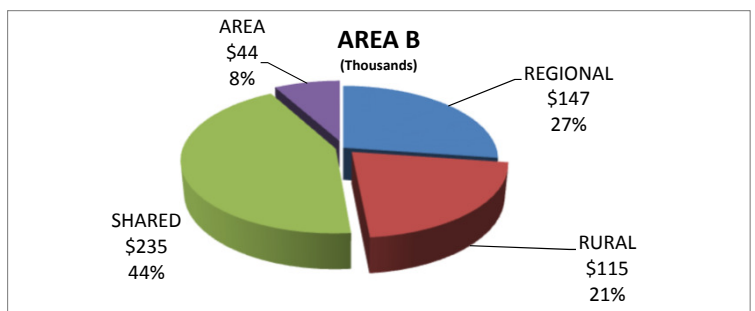
**2017 REQUISITION \$95,523**



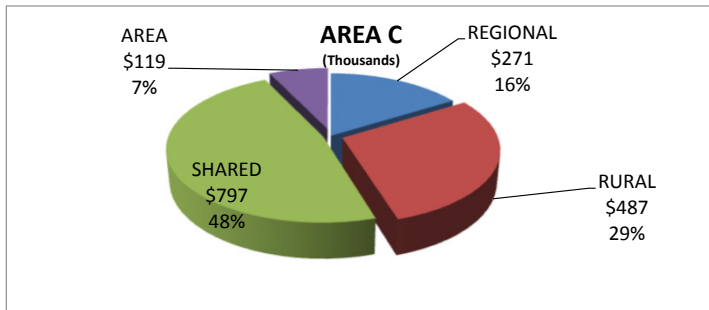
**2017 REQUISITION \$1,010,729**



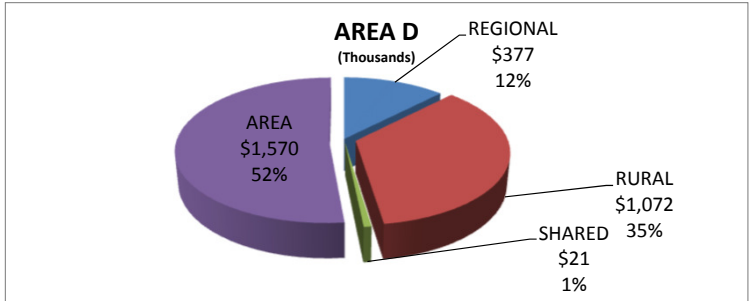
**2017 REQUISITION \$541,019**



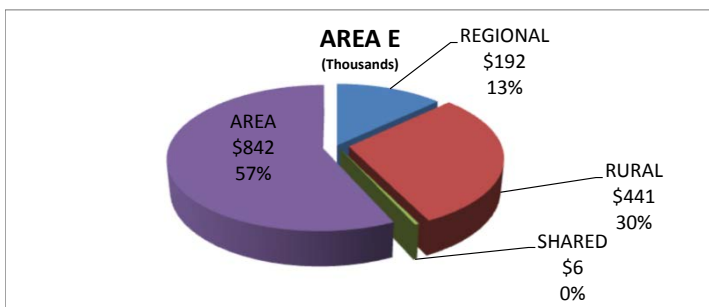
**2017 REQUISITION \$1,673,753**



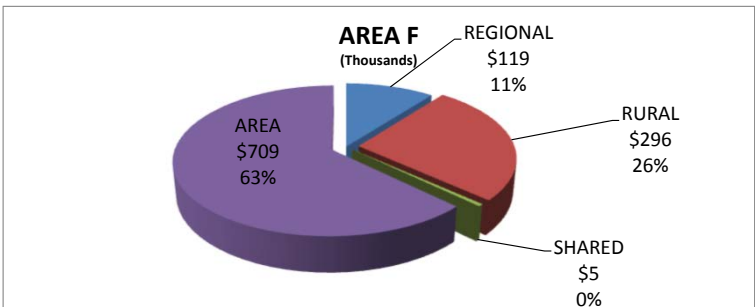
**2017 REQUISITION \$3,040,406**



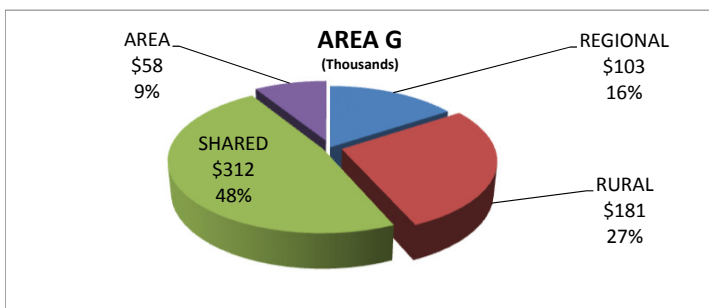
**2017 REQUISITION \$1,480,676**



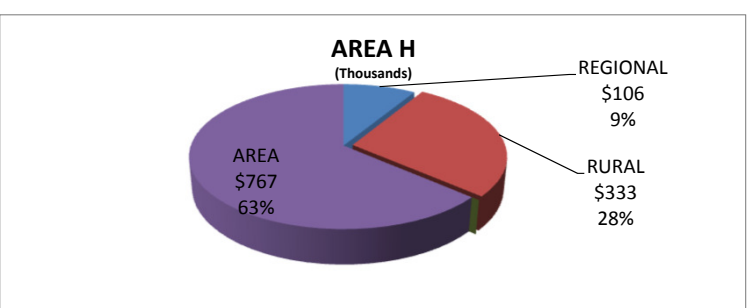
**2017 REQUISITION \$1,128,506**



**2017 REQUISITION \$654,851**



**2017 REQUISITION \$1,205,756**



| REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN                           |  |                     |                     |                   |
|------------------------------------------------------------------|--|---------------------|---------------------|-------------------|
| 2017 Budget Comparative Requisition                              |  |                     |                     |                   |
|                                                                  |  |                     |                     | NET               |
| <u>CITY OF PENTICTON</u>                                         |  | <u>2017</u>         | <u>2016</u>         | <u>CHANGE</u>     |
| <u>Participating Directors determine budget by weighted vote</u> |  |                     |                     |                   |
| 911 EMERGENCY CALL SYSTEM                                        |  | \$ 303,910          | \$ 251,064          | \$ 52,846         |
| DESTRUCTION OF PESTS                                             |  | -                   | -                   | -                 |
| EMERGENCY PLANNING                                               |  | 72,130              | 68,147              | 3,983             |
| ENVIRONMENTAL CONSERVATION                                       |  | 228,322             | -                   | 228,322           |
| GENERAL GOVERNMENT                                               |  | 504,846             | 512,757             | (7,910)           |
| HERITAGE (Subregional)                                           |  | 7,449               | -                   | 7,449             |
| ILLEGAL DUMPING                                                  |  | 3,523               | 4,117               | (594)             |
| MOSQUITO CONTROL                                                 |  | 1,769               | 986                 | 783               |
| NOXIOUS WEEDS                                                    |  | 16,485              | 13,631              | 2,854             |
| NUISANCE CONTROL                                                 |  | 10,278              | 10,320              | (42)              |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |  | 14,389              | -                   | 14,389            |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                          |  | 29,970              | 35,594              | (5,624)           |
| REGIONAL TRAILS                                                  |  | 106,360             | 102,968             | 3,392             |
| SOLID WASTE MANAGEMENT PLAN                                      |  | 60,183              | 57,359              | 2,823             |
| <b>Subtotal</b>                                                  |  | <b>\$ 1,359,613</b> | <b>\$ 1,056,943</b> | <b>\$ 302,670</b> |
| <u>Requisitions from Other Multi-Regional Boards</u>             |  |                     |                     |                   |
| OKANAGAN BASIN WATER BOARD                                       |  | \$ 343,172          | \$ 351,119          | \$ (7,947)        |
| S.I.R. PROGRAM                                                   |  | 170,668             | 171,055             | (387)             |
| <b>Subtotal</b>                                                  |  | <b>\$ 513,840</b>   | <b>\$ 522,174</b>   | <b>\$ (8,334)</b> |
| <b>TOTAL</b>                                                     |  | <b>\$ 1,873,453</b> | <b>\$ 1,579,117</b> | <b>\$ 294,336</b> |
| <b>Average Res Tax Rate/\$1000</b>                               |  | <b>\$ 0.25</b>      | <b>\$ 0.22</b>      | <b>\$ 0.02</b>    |
| <b>Average Taxes per Res Property</b>                            |  | <b>\$ 90.67</b>     | <b>\$ 76.45</b>     | <b>\$ 14.21</b>   |
| MUNICIPAL DEBT REPAYMENT                                         |  | \$ 7,804,428        | \$ 8,114,110        |                   |
| PARCEL TAX: STERILE INSECT RELEASE                               |  | \$ 38,637           | \$ 37,437           | \$ 1,200          |
|                                                                  |  |                     |                     |                   |

| <b>REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN</b>                           |  |                    |                    |                      |
|-------------------------------------------------------------------------|--|--------------------|--------------------|----------------------|
| <b>2017 Budget Comparative Requisition</b>                              |  |                    |                    |                      |
|                                                                         |  |                    |                    | <b>NET</b>           |
| <b><u>DISTRICT OF SUMMERLAND</u></b>                                    |  | <b><u>2017</u></b> | <b><u>2016</u></b> | <b><u>CHANGE</u></b> |
| <b><u>Participating Directors determine budget by weighted vote</u></b> |  |                    |                    |                      |
| 911 EMERGENCY CALL SYSTEM                                               |  | \$ 103,405         | \$ 79,242          | \$ 24,163            |
| DESTRUCTION OF PESTS                                                    |  | 1,739              | 2,219              | (480)                |
| EMERGENCY PLANNING                                                      |  | 23,907             | 21,680             | 2,228                |
| ENVIRONMENTAL CONSERVATION                                              |  | 75,677             | -                  | 75,677               |
| GENERAL GOVERNMENT                                                      |  | 167,331            | 163,124            | 4,208                |
| HERITAGE (Subregional)                                                  |  | 2,469              | -                  | 2,469                |
| ILLEGAL DUMPING                                                         |  | 1,168              | 1,310              | (142)                |
| MOSQUITO CONTROL                                                        |  | 5,122              | 3,884              | 1,239                |
| NOXIOUS WEEDS                                                           |  | 5,464              | 4,336              | 1,128                |
| NUISANCE CONTROL                                                        |  | 3,407              | 3,283              | 123                  |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            |  | 4,769              | -                  | 4,769                |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 |  | 9,934              | 11,324             | (1,390)              |
| REGIONAL TRAILS                                                         |  | 35,253             | 32,757             | 2,496                |
| SOLID WASTE MANAGEMENT PLAN                                             |  | 19,948             | 18,248             | 1,700                |
| <b>Subtotal</b>                                                         |  | <b>\$ 459,593</b>  | <b>\$ 341,406</b>  | <b>\$ 118,188</b>    |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |  |                    |                    |                      |
| OKANAGAN BASIN WATER BOARD                                              |  | \$ 113,744         | \$ 111,702         | \$ 2,043             |
| S.I.R. PROGRAM                                                          |  | 54,834             | 54,895             | (61)                 |
| <b>Subtotal</b>                                                         |  | <b>\$ 168,578</b>  | <b>\$ 166,597</b>  | <b>\$ 1,981</b>      |
| <b>TOTAL</b>                                                            |  | <b>\$ 628,172</b>  | <b>\$ 508,003</b>  | <b>\$ 120,169</b>    |
| <b>Average Res Tax Rate/\$1000</b>                                      |  | <b>\$ 0.25</b>     | <b>\$ 0.22</b>     | <b>\$ 0.02</b>       |
| <b>Average Taxes per Res Property</b>                                   |  | <b>\$ 106.71</b>   | <b>\$ 87.59</b>    | <b>\$ 19.12</b>      |
| MUNICIPAL DEBT REPAYMENT                                                |  | \$ 2,424,477       | \$ 2,763,513       |                      |
| PARCEL TAX:STERILE INSECT RELEASE                                       |  | \$ 106,703         | \$ 103,390         | \$ 3,313             |

| REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN                           |  |                  |                  |                 |
|------------------------------------------------------------------|--|------------------|------------------|-----------------|
| 2017 Budget Comparative Requisition                              |  |                  |                  |                 |
|                                                                  |  |                  |                  | NET             |
| <b>TOWN OF PRINCETON</b>                                         |  | <b>2017</b>      | <b>2016</b>      | <b>CHANGE</b>   |
| <b>Participating Directors determine budget by weighted vote</b> |  |                  |                  |                 |
| 911 EMERGENCY CALL SYSTEM                                        |  | \$ 33,603        | \$ 29,662        | \$ 3,941        |
| EMERGENCY PLANNING                                               |  | 5,667            | 5,689            | (22)            |
| GENERAL GOVERNMENT                                               |  | 39,661           | 42,805           | (3,144)         |
| ILLEGAL DUMPING                                                  |  | 277              | 344              | (67)            |
| NOXIOUS WEEDS                                                    |  | 1,295            | 1,138            | 157             |
| NUISANCE CONTROL                                                 |  | 807              | 862              | (54)            |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |  | 1,130            | -                | 1,130           |
| REGIONAL TRAILS                                                  |  | 8,356            | 8,596            | (240)           |
| SOLID WASTE MANAGEMENT                                           |  | 4,728            | 4,788            | (60)            |
| <b>Subtotal</b>                                                  |  | <b>\$ 95,523</b> | <b>\$ 93,883</b> | <b>\$ 1,641</b> |
|                                                                  |  |                  |                  |                 |
|                                                                  |  |                  |                  |                 |
| <b>TOTAL</b>                                                     |  | <b>\$ 95,523</b> | <b>\$ 93,883</b> | <b>\$ 1,641</b> |
|                                                                  |  |                  |                  |                 |
| <b>Average Res Tax Rate/\$1000</b>                               |  | <b>0.16</b>      | <b>\$ 0.16</b>   | <b>\$ 0.00</b>  |
|                                                                  |  |                  |                  |                 |
| <b>Average Taxes per Res Property</b>                            |  | <b>\$ 27.52</b>  | <b>\$ 26.54</b>  | <b>\$ 0.99</b>  |
|                                                                  |  |                  |                  |                 |
| MUNICIPAL DEBT REPAYMENT                                         |  | \$ -             | \$ -             |                 |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

| <b>TOWN OF OLIVER</b>                                            |  | <b>2017</b>         | <b>2016</b>         | <b>NET<br/>CHANGE</b> |
|------------------------------------------------------------------|--|---------------------|---------------------|-----------------------|
| <b>Participating Directors determine budget by weighted vote</b> |  |                     |                     |                       |
| 911 EMERGENCY CALL SYSTEM                                        |  | \$ 40,795.62        | 33,721              | 7,075                 |
| DESTRUCTION OF PESTS                                             |  | 200                 | 200                 | -                     |
| EMERGENCY PLANNING                                               |  | 8,263               | 7,912               | 351                   |
| ENVIRONMENTAL CONSERVATION                                       |  | 26,155              | -                   | 26,155                |
| GENERAL GOVERNMENT                                               |  | 57,832              | 59,532              | (1,700)               |
| HERITAGE (Subregional)                                           |  | 853                 | -                   | 853                   |
| ILLEGAL DUMPING                                                  |  | 404                 | 478                 | (74)                  |
| MOSQUITO CONTROL                                                 |  | 5,953               | 4,147               | 1,806                 |
| NOXIOUS WEEDS                                                    |  | 1,888               | 1,583               | 306                   |
| NUISANCE CONTROL                                                 |  | 1,177               | 1,198               | (21)                  |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |  | 1,648               | -                   | 1,648                 |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                          |  | 3,433               | 4,133               | (699)                 |
| REGIONAL TRAILS                                                  |  | 12,184              | 11,955              | 229                   |
| SOLID WASTE MANAGEMENT PLAN                                      |  | 6,894               | 6,659               | 235                   |
| TRANSIT - SOUTH OKANAGAN                                         |  | 8,964               | -                   | 8,964                 |
| <b>Subtotal</b>                                                  |  | <b>\$ 176,643</b>   | <b>\$ 131,517</b>   | <b>\$ 45,126</b>      |
| <b>Town &amp; Regional Director determine budget</b>             |  |                     |                     |                       |
| ARENA                                                            |  | \$ 195,381          | \$ 172,039          | \$ 23,342             |
| PARKS                                                            |  | 186,655             | 160,682             | 25,972                |
| POOL                                                             |  | 114,414             | 114,367             | 47                    |
| RECREATION HALL                                                  |  | 90,880              | 150,073             | (59,193)              |
| RECREATION PROGRAMS                                              |  | 81,345              | 69,564              | 11,782                |
| <b>Parks &amp; Recreation Subtotal</b>                           |  | <b>\$ 668,675</b>   | <b>\$ 666,725</b>   | <b>\$ 1,950</b>       |
| ECONOMIC DEVELOPMENT                                             |  | 15,620              | 15,215              | 405                   |
| FRANK VENABLES AUDITORIUM                                        |  | 121,342             | 110,842             | 10,500                |
| HERITAGE GRANT                                                   |  | 78,597              | 78,440              | 157                   |
| REFUSE DISPOSAL                                                  |  | 58,471              | 60,418              | (1,947)               |
| VENABLES THEATRE SERVICE                                         |  | 58,498              | 57,722              | 777                   |
| <b>Subtotal</b>                                                  |  | <b>\$ 1,001,203</b> | <b>\$ 989,362</b>   | <b>\$ 11,841</b>      |
| <b>Requisitions from Other Multi-Regional Boards</b>             |  |                     |                     |                       |
| OKANAGAN BASIN WATER BOARD                                       |  | \$ 39,311           | \$ 40,765           | \$ (1,454)            |
| S.I.R. PROGRAM                                                   |  | 15,672              | 16,393              | (722)                 |
|                                                                  |  | <b>\$ 54,983</b>    | <b>\$ 57,159</b>    | <b>\$ (2,176)</b>     |
| <b>TOTAL</b>                                                     |  | <b>\$ 1,232,829</b> | <b>\$ 1,178,037</b> | <b>\$ 54,792</b>      |
| <b>Average Res Tax Rate/\$1000</b>                               |  | <b>1.41</b>         | <b>\$ 1.43</b>      | <b>\$ (0.01)</b>      |
| <b>Average Taxes per Res Property</b>                            |  | <b>\$ 404.33</b>    | <b>\$ 386.25</b>    | <b>\$ 18.08</b>       |
| MUNICIPAL DEBT REPAYMENT                                         |  | \$ 579,203          | \$ 488,045          |                       |
| PARCEL TAX:STERILE INSECT RELEASE                                |  | \$ 4,434            | \$ 4,296            | \$ 138                |

| <b>REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN</b>                           |  |                    |                    |                              |
|-------------------------------------------------------------------------|--|--------------------|--------------------|------------------------------|
| <b>2017 Budget Comparative Requisition</b>                              |  |                    |                    |                              |
| <b><u>TOWN OF OSOYOOS</u></b>                                           |  | <b><u>2017</u></b> | <b><u>2016</u></b> | <b><u>NET<br/>CHANGE</u></b> |
| <b><u>Participating Directors determine budget by weighted vote</u></b> |  |                    |                    |                              |
| 911 EMERGENCY CALL SYSTEM                                               |  | \$ 61,764          | \$ 50,865          | \$ 10,900                    |
| EMERGENCY PLANNING                                                      |  | 14,765             | 14,171             | 594                          |
| GENERAL GOVERNMENT                                                      |  | 103,340            | 106,623            | (3,283)                      |
| HERITAGE (Subregional)                                                  |  | 1,525              | -                  | 1,525                        |
| ILLEGAL DUMPING                                                         |  | 721                | 856                | (135)                        |
| MOSQUITO CONTROL                                                        |  | 2,381              | 1,571              | 810                          |
| NOXIOUS WEEDS                                                           |  | 3,374              | 2,834              | 540                          |
| NUISANCE CONTROL                                                        |  | 2,104              | 2,146              | (42)                         |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            |  | 2,945              | -                  | 2,945                        |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 |  | 6,135              | 7,402              | (1,267)                      |
| REGIONAL TRAILS                                                         |  | 21,771             | 21,411             | 360                          |
| SOLID WASTE MANAGEMENT PLAN                                             |  | 12,319             | 11,927             | 392                          |
| TRANSIT - SOUTH OKANAGAN                                                |  | 16,017             | -                  | 16,017                       |
| <b>Subtotal</b>                                                         |  | <b>\$ 249,162</b>  | <b>\$ 219,806</b>  | <b>\$ 29,356</b>             |
| <b><u>Town &amp; Regional Director determine budget</u></b>             |  |                    |                    |                              |
| ARENA                                                                   |  | \$ 361,062         | \$ 361,495         | \$ (433)                     |
| MUSEUM - Land & Building Acquisition (Debt Servicing)                   |  | 58,114             | 58,159             | (46)                         |
|                                                                         |  | <b>\$ 419,176</b>  | <b>\$ 419,654</b>  | <b>\$ (479)</b>              |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |  |                    |                    |                              |
| OKANAGAN BASIN WATER BOARD                                              |  | \$ 70,246          | \$ 73,012          | \$ (2,766)                   |
| S.I.R. PROGRAM                                                          |  | 35,223             | 36,587             | (1,363)                      |
| <b>Subtotal</b>                                                         |  | <b>\$ 105,469</b>  | <b>\$ 109,599</b>  | <b>\$ (4,129)</b>            |
| <b>TOTAL</b>                                                            |  | <b>\$ 773,807</b>  | <b>\$ 749,059</b>  | <b>\$ 24,748</b>             |
| <b>Average Res Tax Rate/\$1000</b>                                      |  | <b>\$ 0.50</b>     | <b>\$ 0.51</b>     | <b>\$ (0.01)</b>             |
| <b>Average Taxes per Res Property</b>                                   |  | <b>\$ 152.94</b>   | <b>\$ 148.65</b>   | <b>\$ 4.29</b>               |
| MUNICIPAL DEBT REPAYMENT                                                |  | \$ 100,463         | \$ 102,342         |                              |
| PARCEL TAX:STERILE INSECT RELEASE                                       |  | \$ 7,460           | \$ 7,229           | \$ 232                       |



| <b>REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN</b>                           |  |                    |                    |                      |
|-------------------------------------------------------------------------|--|--------------------|--------------------|----------------------|
| <b>2017 Budget Comparative Requisition</b>                              |  |                    |                    |                      |
|                                                                         |  |                    |                    | <b>NET</b>           |
| <b><u>VILLAGE OF KEREMEOS</u></b>                                       |  | <b><u>2017</u></b> | <b><u>2016</u></b> | <b><u>CHANGE</u></b> |
| <b><u>Participating Directors determine budget by weighted vote</u></b> |  |                    |                    |                      |
| 911 EMERGENCY CALL SYSTEM                                               |  | \$ 10,412          | \$ 8,356           | \$ 2,055             |
| DESTRUCTION OF PESTS                                                    |  | 200                | 200                | -                    |
| EMERGENCY PLANNING                                                      |  | 2,046              | 1,964              | 82                   |
| GENERAL GOVERNMENT                                                      |  | 14,320             | 14,777             | (456)                |
| HERITAGE (Subregional)                                                  |  | 211                | -                  | 211                  |
| ILLEGAL DUMPING                                                         |  | 100                | 119                | (19)                 |
| NOXIOUS WEEDS                                                           |  | 468                | 393                | 75                   |
| NUISANCE CONTROL                                                        |  | 292                | 297                | (6)                  |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            |  | 408                | -                  | 408                  |
| REGIONAL TRAILS                                                         |  | 3,017              | 2,967              | 50                   |
| SOLID WASTE MANAGEMENT PLAN                                             |  | 1,707              | 1,653              | 54                   |
| <b>Subtotal</b>                                                         |  | <b>\$ 33,180</b>   | <b>\$ 30,726</b>   | <b>\$ 2,455</b>      |
| <b><u>Village &amp; Regional Director determine budget</u></b>          |  |                    |                    |                      |
| FIRE PROTECTION                                                         |  | \$ 180,161         | \$ 153,994         | \$ 26,167            |
| KEREMEOS & DIST. RECREATION FACILITY                                    |  | 31,738             | 28,844             | 2,894                |
| BGKEREMEOS LIBRARY CONTRIBUTION                                         |  | -                  | -                  | -                    |
| REFUSE SITE -IMPR ONLY                                                  |  | 81,623             | 77,149             | 4,474                |
| SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE                           |  | 13,000             | 13,000             | -                    |
| SWIMMING POOL -IMPR ONLY                                                |  | 15,146             | 14,749             | 396                  |
| <b>Subtotal</b>                                                         |  | <b>\$ 321,668</b>  | <b>\$ 287,737</b>  | <b>\$ 33,931</b>     |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |  |                    |                    |                      |
| S.I.R. PROGRAM - Land Tax                                               |  | \$ 3,680           | \$ 4,079           | \$ (400)             |
| <b>TOTAL</b>                                                            |  | <b>\$ 358,528</b>  | <b>\$ 322,542</b>  | <b>\$ 35,986</b>     |
| <b>Average Res Tax Rate/\$1000</b>                                      |  | <b>\$ 1.66</b>     | <b>\$ 1.57</b>     | <b>\$ 0.09</b>       |
| <b>Average Taxes per Res Property</b>                                   |  | <b>\$ 350.09</b>   | <b>\$ 307.13</b>   | <b>\$ 42.96</b>      |
| MUNICIPAL DEBT REPAYMENT                                                |  | \$ 14,062          | \$ 20,015          |                      |
| PARCEL TAX:STERILE INSECT RELEASE                                       |  | \$ 2,035           | \$ 1,972           | \$ 63                |

| <b>REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN</b>                           |  |                    |                    |                              |
|-------------------------------------------------------------------------|--|--------------------|--------------------|------------------------------|
| <b>2017 Budget Comparative Requisition</b>                              |  |                    |                    |                              |
| <b><u>PENTICTON INDIAN BAND</u></b>                                     |  | <b><u>2017</u></b> | <b><u>2016</u></b> | <b><u>NET<br/>CHANGE</u></b> |
|                                                                         |  |                    |                    |                              |
| <b><u>Participating Directors determine budget by weighted vote</u></b> |  |                    |                    |                              |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  |  | \$ 8,119           | \$ 7,311           | \$ 808                       |
| GENERAL GOVERNMENT                                                      |  | 6,799              | 7,398              | (598)                        |
| EMERGENCY PLANNING                                                      |  | 1,943              | 1,966              | (23)                         |
| MOSQUITO CONTROL - Impr. Only                                           |  | 671                | 439                | 232                          |
| REGIONAL AREA PLANNING                                                  |  | 17,570             | 18,961             | (1,391)                      |
| SOLID WASTE MANAGEMENT                                                  |  | 1,621              | 1,655              | (34)                         |
| <b>Subtotal</b>                                                         |  | <b>\$ 36,724</b>   | <b>\$ 37,730</b>   | <b>\$ (1,007)</b>            |
|                                                                         |  |                    |                    |                              |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |  |                    |                    |                              |
| OKANAGAN BASIN WATER BOARD                                              |  | \$ 9,244           | \$ 10,132          | \$ (888)                     |
|                                                                         |  |                    |                    |                              |
| <b><u>Service Areas</u></b>                                             |  |                    |                    |                              |
| FIRE PROTECTION                                                         |  | \$ -               | \$ -               | \$ -                         |
|                                                                         |  |                    |                    |                              |
| <b>TOTAL</b>                                                            |  | <b>\$ 45,968</b>   | <b>\$ 47,862</b>   | <b>\$ (1,894)</b>            |
|                                                                         |  |                    |                    |                              |
| <b>Average Res Tax Rate/\$1000</b>                                      |  | <b>\$ 0.22</b>     | <b>\$ 0.23</b>     | <b>\$ (0.01)</b>             |
|                                                                         |  |                    |                    |                              |
| <b>Average Res Taxes per Property</b>                                   |  | <b>\$ 52.24</b>    | <b>\$ 54.39</b>    | <b>\$ (2.15)</b>             |

| REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN                           |  |                   |                   |                   |
|------------------------------------------------------------------|--|-------------------|-------------------|-------------------|
| 2017 Budget Comparative Requisition                              |  |                   |                   |                   |
| ELECTORAL AREA A<br>(OSOYOOS RURAL)                              |  | 2017              | 2016              | NET<br>CHANGE     |
| <b>Participating Directors determine budget by weighted vote</b> |  |                   |                   |                   |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                           |  | \$ 20,281         | \$ 16,077         | \$ 4,203          |
| ANIMAL CONTROL                                                   |  | 12,114            | 12,258            | (145)             |
| BUILDING INSPECTION                                              |  | 31,334            | 31,344            | (10)              |
| DESTRUCTION OF PESTS                                             |  | 242               | 223               | 19                |
| ELECTORAL AREA ADMINISTRATION                                    |  | 107,508           | 105,398           | 2,110             |
| ELECTORAL AREA PLANNING                                          |  | 87,814            | 88,224            | (410)             |
| EMERGENCY PLANNING                                               |  | 4,855             | 4,575             | 281               |
| ENVIRONMENTAL CONSERVATION                                       |  | 15,370            | -                 | 15,370            |
| GENERAL GOVERNMENT                                               |  | 33,984            | 34,422            | (438)             |
| HERITAGE (Subregional)                                           |  | 501               | -                 | 501               |
| ILLEGAL DUMPING                                                  |  | 237               | 276               | (39)              |
| MOSQUITO CONTROL - Impr. Only                                    |  | 6,372             | 9,026             | (2,654)           |
| NOXIOUS WEEDS                                                    |  | 1,110             | 915               | 195               |
| NUISANCE CONTROL                                                 |  | 692               | 693               | (1)               |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |  | 969               | -                 | 969               |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                          |  | 2,017             | 2,390             | (372)             |
| REGIONAL TRAILS                                                  |  | 7,160             | 6,912             | 247               |
| SOLID WASTE MANAGEMENT PLAN                                      |  | 4,051             | 3,851             | 201               |
| SUBDIVISION SERVICING                                            |  | 8,783             | 8,583             | 200               |
| TRANSIT - SOUTH OKANAGAN                                         |  | 5,267             | -                 | 5,267             |
| <b>Subtotal</b>                                                  |  | <b>\$ 350,661</b> | <b>\$ 325,168</b> | <b>\$ 25,493</b>  |
| <b>Town &amp; Regional Director determine budget</b>             |  |                   |                   |                   |
| ARENA                                                            |  | \$ 118,738        | \$ 116,705        | \$ 2,033          |
| <b>Regional Director determines budget</b>                       |  |                   |                   |                   |
| CEMETERY                                                         |  | \$ 1,000          | \$ 1,000          | \$ -              |
| COMMUNITY PARKS                                                  |  | 23,701            | 23,468            | 233               |
| ECONOMIC DEVELOPMENT                                             |  | 12,485            | 12,485            | -                 |
| GRANT IN AID                                                     |  | 3,500             | 8,500             | (5,000)           |
| HERITAGE CONSERVATION                                            |  | -                 | 2,864             | (2,864)           |
| MUSEUM LAND AND BUILDING (DEBT SERVICING)                        |  | 18,399            | 18,355            | 45                |
| MUSEUM SERVICE                                                   |  | 15,224            | 15,200            | 24                |
| RECREATION SERVICES - TOWN OF OSOYOOS                            |  | 70,309            | 69,525            | 784               |
| RURAL PROJECTS                                                   |  | 11,358            | 11,661            | (303)             |
| VICTIM SERVICES AREA A                                           |  | 5,000             | -                 | 5,000             |
| <b>Subtotal</b>                                                  |  | <b>\$ 160,976</b> | <b>\$ 163,057</b> | <b>\$ (2,081)</b> |
| <b>SUBTOTAL</b>                                                  |  | <b>\$ 630,375</b> | <b>\$ 604,931</b> | <b>\$ 25,445</b>  |
| <b>Services</b>                                                  |  |                   |                   |                   |
| OKANAGAN REGIONAL LIBRARY                                        |  | \$ 93,690         | \$ 93,726         | \$ (36)           |
| OBWB - Defined Area A/D (1/2 of Req)                             |  | 16,008            | 15,608            | 401               |
| REFUSE DISPOSAL                                                  |  | 3,000             | 3,000             | -                 |
| STERILE INSECT RELEASE                                           |  | 56,858            | 52,914            | 3,944             |
| <b>Subtotal</b>                                                  |  | <b>\$ 169,556</b> | <b>\$ 165,248</b> | <b>\$ 4,308</b>   |
| <b>TOTAL</b>                                                     |  | <b>\$ 799,932</b> | <b>\$ 770,178</b> | <b>\$ 29,753</b>  |
| <b>Average Res Tax Rate/\$1000</b>                               |  | <b>\$ 1.47</b>    | <b>\$ 1.52</b>    | <b>\$ (0.05)</b>  |
| <b>Average Taxes per Res Property</b>                            |  | <b>\$ 536.07</b>  | <b>\$ 519.06</b>  | <b>\$ 17.01</b>   |
| <b>Service Areas</b>                                             |  |                   |                   |                   |
| ANARCHIST MTN. FIRE                                              |  | 195,197           | 198,743           | (3,546)           |
| NORTHWEST SEWER                                                  |  | 15,600            | 15,600            | -                 |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

| <b>ELECTORAL AREA B<br/>(CAWSTON)</b>                            |  | <b>2017</b>       | <b>2016</b>       | <b>NET<br/>CHANGE</b> |
|------------------------------------------------------------------|--|-------------------|-------------------|-----------------------|
| <b>Participating Directors determine budget by weighted vote</b> |  |                   |                   |                       |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                           |  | \$ 8,095          | \$ 6,975          | \$ 1,120              |
| ANIMAL CONTROL                                                   |  | 3,313             | 3,448             | (135)                 |
| DESTRUCTION OF PESTS                                             |  | 66                | 63                | 3                     |
| ELECTORAL AREA ADMINISTRATION                                    |  | 29,404            | 29,648            | (244)                 |
| ELECTORAL AREA PLANNING                                          |  | 24,018            | 24,817            | (800)                 |
| EMERGENCY PLANNING                                               |  | 1,328             | 1,287             | 41                    |
| GENERAL GOVERNMENT                                               |  | 9,295             | 9,683             | (388)                 |
| HERITAGE (Subregional)                                           |  | 137               | -                 | 137                   |
| ILLEGAL DUMPING                                                  |  | 65                | 78                | (13)                  |
| NUISANCE CONTROL                                                 |  | 189               | 195               | (6)                   |
| NOXIOUS WEEDS                                                    |  | 304               | 257               | 46                    |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |  | 265               | -                 | 265                   |
| REGIONAL TRAILS                                                  |  | 1,958             | 1,944             | 14                    |
| SOLID WASTE MANAGEMENT PLAN                                      |  | 1,108             | 1,083             | 25                    |
| STERILE INSECT RELEASE                                           |  | 1,521             | 1,537             | (15)                  |
| SUBDIVISION SERVICING                                            |  | 2,402             | 2,414             | (12)                  |
| <b>Subtotal</b>                                                  |  | <b>\$ 83,469</b>  | <b>\$ 83,430</b>  | <b>\$ 38</b>          |
| <b>Village &amp; Regional Director determine budget</b>          |  |                   |                   |                       |
| ECONOMIC DEVELOPMENT                                             |  | \$ -              | \$ 1,917          | \$ (1,917)            |
| BGKEREMEOS LIBRARY CONTRIBUION                                   |  | -                 | -                 | -                     |
| KEREMEOS & DIST. REC. FACILITY - IMPR ONLY                       |  | 24,677            | 24,076            | 600                   |
| REFUSE DISPOSAL - IMPR ONLY                                      |  | 63,462            | 64,397            | (935)                 |
| SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE                    |  | 10,000            | 10,000            | -                     |
| SWIMMING POOL - IMPR ONLY                                        |  | 11,776            | 12,311            | (536)                 |
| <b>Subtotal</b>                                                  |  | <b>\$ 109,915</b> | <b>\$ 112,702</b> | <b>\$ (2,787)</b>     |
| <b>Regional Director determines budget</b>                       |  |                   |                   |                       |
| COMMUNITY PARKS                                                  |  | \$ 20,842         | \$ 18,019         | \$ 2,823              |
| GRANT IN AID                                                     |  | 5,123             | 6,111             | (988)                 |
| RURAL PROJECTS                                                   |  | 17,737            | 14,307            | 3,430                 |
| <b>Subtotal</b>                                                  |  | <b>\$ 43,702</b>  | <b>\$ 38,437</b>  | <b>\$ 5,265</b>       |
| <b>SUBTOTAL</b>                                                  |  | <b>\$ 237,085</b> | <b>\$ 234,569</b> | <b>\$ 2,516</b>       |
| <b>Service Areas</b>                                             |  |                   |                   |                       |
| FIRE PROTECTION                                                  |  | \$ 124,811        | \$ 107,435        | \$ 17,376             |
| MOSQUITO CONTROL Impr. Only                                      |  | 30,488            | 28,444            | 2,044                 |
| OKANAGAN REGIONAL LIBRARY                                        |  | 25,625            | 26,365            | (740)                 |
| STERILE INSECT RELEASE                                           |  | 123,010           | 130,371           | (7,361)               |
| <b>Subtotal</b>                                                  |  | <b>\$ 303,934</b> | <b>\$ 292,615</b> | <b>\$ 11,320</b>      |
| <b>TOTAL</b>                                                     |  | <b>\$ 541,019</b> | <b>\$ 527,184</b> | <b>\$ 13,836</b>      |
| <b>Average Res Tax Rate/\$1000</b>                               |  | <b>\$ 2.98</b>    | <b>\$ 2.95</b>    | <b>\$ 0.03</b>        |
| <b>Average Taxes per Res Property</b>                            |  | <b>\$ 619.39</b>  | <b>\$ 589.57</b>  | <b>\$ 29.82</b>       |

| REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN                           |  |                     |                     |                   |
|------------------------------------------------------------------|--|---------------------|---------------------|-------------------|
| 2017 Budget Comparative Requisition                              |  |                     |                     |                   |
| ELECTORAL AREA C<br>(OLIVER RURAL)                               |  | 2017                | 2016                | NET<br>CHANGE     |
| <b>Participating Directors determine budget by weighted vote</b> |  |                     |                     |                   |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                           |  | \$ 37,801           | \$ 31,117           | \$ 6,684          |
| ANIMAL CONTROL                                                   |  | 16,404              | 16,456              | (51)              |
| BUILDING INSPECTION                                              |  | 39,671              | 39,684              | (13)              |
| DESTRUCTION OF PESTS                                             |  | 328                 | 300                 | 28                |
| SOLID WASTE MANAGEMENT PLAN                                      |  | 5,486               | 5,169               | 317               |
| ELECTORAL AREA ADMINISTRATION                                    |  | 145,585             | 141,486             | 4,099             |
| ELECTORAL AREA PLANNING                                          |  | 118,916             | 118,432             | 484               |
| EMERGENCY PLANNING                                               |  | 6,575               | 6,141               | 434               |
| ENVIRONMENTAL CONSERVATION                                       |  | 20,813              | -                   | 20,813            |
| GENERAL GOVERNMENT                                               |  | 46,021              | 46,208              | (188)             |
| HERITAGE (Subregional)                                           |  | 679                 | -                   | 679               |
| ILLEGAL DUMPING                                                  |  | 321                 | 371                 | (50)              |
| MOSQUITO CONTROL - Impr Only                                     |  | 27,051              | 28,317              | (1,266)           |
| NOXIOUS WEEDS                                                    |  | 1,503               | 1,228               | 274               |
| NUISANCE CONTROL                                                 |  | 937                 | 930                 | 7                 |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |  | 1,312               | -                   | 1,312             |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                          |  | 2,732               | 3,208               | (476)             |
| REGIONAL TRAILS                                                  |  | 9,696               | 9,279               | 416               |
| SUBDIVISION SERVICING                                            |  | 11,893              | 11,522              | 372               |
| TRANSIT - SOUTH OKANAGAN                                         |  | 7,133               | -                   | 7,133             |
| <b>Subtotal</b>                                                  |  | <b>500,858</b>      | <b>459,848</b>      | <b>41,010</b>     |
| <b>Town &amp; Regional Director determine budget</b>             |  |                     |                     |                   |
| ARENA                                                            |  | \$ 155,479          | \$ 133,537          | \$ 21,942         |
| PARKS                                                            |  | 148,535             | 124,722             | 23,814            |
| POOL                                                             |  | 91,047              | 88,771              | 2,276             |
| RECREATION HALL                                                  |  | 72,320              | 116,486             | (44,166)          |
| RECREATION PROGRAMS                                              |  | 64,733              | 53,995              | 10,737            |
| <b>Parks &amp; Recreation Subtotal</b>                           |  | <b>\$ 532,114</b>   | <b>\$ 517,511</b>   | <b>\$ 14,603</b>  |
| REFUSE DISPOSAL                                                  |  | 46,529              | 46,896              | (367)             |
| HERITAGE GRANT                                                   |  | 62,545              | 60,885              | 1,660             |
| ECONOMIC DEVELOPMENT                                             |  | 12,430              | 11,810              | 620               |
| VENABLES THEATRE SERVICE                                         |  | 46,552              | 44,803              | 1,748             |
| FRANK VENABLES AUDITORIUM                                        |  | 96,561              | 86,036              | 10,525            |
| <b>Subtotal</b>                                                  |  | <b>\$ 796,731</b>   | <b>\$ 767,941</b>   | <b>\$ 28,790</b>  |
| <b>Regional Director determines budget</b>                       |  |                     |                     |                   |
| GRANT IN AID                                                     |  | \$ 5,000            | \$ 5,000            | \$ -              |
| HERITAGE CONSERVATION                                            |  | -                   | 3,844               | \$ (3,844)        |
| NOISE BYLAW AREA C                                               |  | 7,177               | 4,040               | 3,137             |
| RURAL PROJECTS                                                   |  | 13,050              | 13,135              | (85)              |
| UNTIDY/UNSIGHTLY PREMISES C                                      |  | 3,935               | 3,673               | 262               |
| VICTIM SERVICES AREA C                                           |  | 5,000               | -                   | 5,000             |
| WATER SYSTEM - LOOSE BAY                                         |  | 15,896              | -                   | 15,896            |
| <b>Subtotal</b>                                                  |  | <b>\$ 50,058</b>    | <b>\$ 29,692</b>    | <b>\$ 20,366</b>  |
| <b>Requisitions from Other Multi-Regional Boards</b>             |  |                     |                     |                   |
| OKANAGAN BASIN WATER BOARD                                       |  | \$ 31,283           | \$ 31,642           | \$ (359)          |
| OKANAGAN REGIONAL LIBRARY                                        |  | 126,873             | 125,817             | 1,056             |
| STERILE INSECT RELEASE                                           |  | 98,631              | 97,797              | 834               |
| <b>Subtotal</b>                                                  |  | <b>\$ 256,787</b>   | <b>\$ 255,256</b>   | <b>\$ 1,531</b>   |
| <b>SUBTOTAL</b>                                                  |  | <b>\$ 1,604,434</b> | <b>\$ 1,512,738</b> | <b>\$ 91,696</b>  |
| <b>Service Areas</b>                                             |  |                     |                     |                   |
| FIRE PROT-WILLOWBROOK-K(714)                                     |  | \$ 69,319           | \$ 54,677           | \$ 14,642         |
| <b>TOTAL</b>                                                     |  | <b>\$ 1,673,753</b> | <b>\$ 1,567,415</b> | <b>\$ 106,338</b> |
| <b>Average Res Tax Rate/\$1000</b>                               |  | <b>\$ 2.28</b>      | <b>\$ 2.31</b>      | <b>\$ (0.03)</b>  |
| <b>Average Taxes per Res Property</b>                            |  | <b>\$ 634.66</b>    | <b>\$ 588.85</b>    | <b>\$ 45.80</b>   |

| REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN                           |  |                     |                     |                    |
|------------------------------------------------------------------|--|---------------------|---------------------|--------------------|
| 2017 Budget Comparative Requisition                              |  |                     |                     |                    |
| ELECTORAL AREA D<br>(KALEDEN/OK FALLS)                           |  | 2017                | 2016                | NET<br>CHANGE      |
| <b>Participating Directors determine budget by weighted vote</b> |  |                     |                     |                    |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                           |  | \$ 67,604           | \$ 54,115           | \$ 13,489          |
| ANIMAL CONTROL                                                   |  | 38,942              | 38,719              | 223                |
| EMERGENCY PLANNING                                               |  | 15,609              | 14,450              | 1,159              |
| BUILDING INSPECTION                                              |  | 67,299              | 67,322              | (23)               |
| DESTRUCTION OF PESTS                                             |  | 779                 | 705                 | 74                 |
| ELECTORAL AREA ADMINISTRATION                                    |  | 345,603             | 332,908             | 12,695             |
| ELECTORAL AREA PLANNING                                          |  | 282,294             | 278,664             | 3,630              |
| ENVIRONMENTAL CONSERVATION                                       |  | 49,409              | -                   | 49,409             |
| GENERAL GOVERNMENT                                               |  | 109,248             | 108,726             | 523                |
| HERITAGE (Subregional)                                           |  | 1,612               | -                   | 1,612              |
| ILLEGAL DUMPING                                                  |  | 762                 | 873                 | (111)              |
| MOSQUITO CONTROL - Impr Only                                     |  | 7,289               | 6,469               | 819                |
| NOXIOUS WEEDS                                                    |  | 3,567               | 2,890               | 677                |
| NUISANCE CONTROL                                                 |  | 2,224               | 2,188               | 36                 |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                          |  | 6,486               | 7,547               | (1,062)            |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |  | 3,114               | -                   | 3,114              |
| REGIONAL TRAILS                                                  |  | 23,016              | 21,833              | 1,183              |
| SOLID WASTE MANAGEMENT PLAN                                      |  | 13,024              | 12,163              | 861                |
| SUBDIVISION SERVICING                                            |  | 28,233              | 27,110              | 1,123              |
| <b>Subtotal</b>                                                  |  | <b>\$ 1,066,114</b> | <b>\$ 976,683</b>   | <b>\$ 89,431</b>   |
| <b>Regional Director determines budget</b>                       |  |                     |                     |                    |
| ECONOMIC DEVELOPMENT                                             |  | \$ 131,796          | \$ 126,821          | \$ 4,975           |
| GRANT IN AID                                                     |  | 18,000              | 18,000              | -                  |
| HERITAGE CONSERVATION                                            |  | -                   | 9,046               | (9,046)            |
| NOISE BYLAWS                                                     |  | 7,611               | 4,562               | 3,049              |
| RURAL PROJECTS                                                   |  | 82,419              | 101,981             | (19,562)           |
| UNSIGHTLY/UNTIDY PREMISES                                        |  | 7,276               | 3,573               | 3,703              |
| VICTIM SERVICES DEF                                              |  | 5,906               | -                   | 5,906              |
| <b>Subtotal</b>                                                  |  | <b>\$ 253,008</b>   | <b>\$ 263,982</b>   | <b>\$ (10,975)</b> |
| <b>SUBTOTAL</b>                                                  |  | <b>\$ 1,319,122</b> | <b>\$ 1,240,666</b> | <b>\$ 78,456</b>   |
| <b>Service Areas - Ok Falls</b>                                  |  |                     |                     |                    |
| FIRE PROT-OK FALLS-J(714) & J(715)                               |  | \$ 305,005          | \$ 299,013          | \$ 5,992           |
| RECREATION-OK FALLS-F(714) & F(715)                              |  | 512,320             | 483,313             | 29,007             |
| <b>Subtotal</b>                                                  |  | <b>\$ 817,325</b>   | <b>\$ 782,326</b>   | <b>\$ 34,999</b>   |
| <b>Service Areas - Kaleden</b>                                   |  |                     |                     |                    |
| FIRE PROT-KALEDEN-H(714) H(715)                                  |  | \$ 245,826          | \$ 240,179          | \$ 5,647           |
| REC COMM KALEDEN-N(714)(715)                                     |  | 134,751             | 126,959             | 7,792              |
| <b>Subtotal</b>                                                  |  | <b>\$ 380,577</b>   | <b>\$ 367,138</b>   | <b>\$ 13,439</b>   |
| <b>Service Areas - Other</b>                                     |  |                     |                     |                    |
| APEX CIRCLE DEBT SERVICING -parcel                               |  | \$ 5,128            | \$ 5,128            | \$ -               |
| APEX WASTE TRANSFER STATION                                      |  | 35,822              | 36,155              | (333)              |
| AREA D TRANSIT                                                   |  | 85,418              | 81,823              | 3,595              |
| HERITAGE HILLS ELEC. SYS-M(715)                                  |  | 6,251               | 6,882               | (631)              |
| OBWB - Defined Area A/D (1/2 of Req)                             |  | 16,008              | 15,608              | 401                |
| OBWB - Defined Area D                                            |  | 17,605              | 16,848              | 756                |
| OKANAGAN REGIONAL LIBRARY                                        |  | 301,183             | 296,040             | 5,143              |
| SEPTAGE DISPOSAL SERVICE                                         |  | 7,847               | 7,911               | (64)               |
| STERILE INSECT RELEASE                                           |  | 38,811              | 36,875              | 1,937              |
| TRANSIT - SOUTH OKANAGAN                                         |  | 9,309               | -                   | 9,309              |
| <b>Subtotal</b>                                                  |  | <b>\$ 523,383</b>   | <b>\$ 503,270</b>   | <b>\$ 20,113</b>   |
| <b>TOTAL</b>                                                     |  | <b>\$ 3,040,406</b> | <b>\$ 2,893,399</b> | <b>\$ 147,007</b>  |
| <b>Average Res Tax Rate/\$1000</b>                               |  |                     |                     |                    |
|                                                                  |  | \$ 1.84             | \$ 1.91             | \$ (0.07)          |
| <b>Average Taxes per Res Property</b>                            |  |                     |                     |                    |
|                                                                  |  | \$ 684.79           | \$ 657.00           | \$ 27.79           |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

| <b>ELECTORAL AREA E<br/>(NARAMATA)</b>                                  |  | <b>2017</b>         | <b>2016</b>         | <b>NET<br/>CHANGE</b> |
|-------------------------------------------------------------------------|--|---------------------|---------------------|-----------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |  |                     |                     |                       |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  |  | \$ 25,214           | \$ 19,375           | \$ 5,838              |
| ANIMAL CONTROL                                                          |  | 15,901              | 15,664              | 237                   |
| BUILDING INSPECTION                                                     |  | 33,838              | 33,849              | (11)                  |
| DESTRUCTION OF PESTS                                                    |  | 318                 | 285                 | 33                    |
| EMERGENCY PLANNING                                                      |  | 6,373               | 5,846               | 528                   |
| ELECTORAL AREA ADMINISTRATION                                           |  | 141,115             | 134,675             | 6,440                 |
| ELECTORAL AREA PLANNING                                                 |  | 115,265             | 112,731             | 2,534                 |
| ENVIRONMENTAL CONSERVATION                                              |  | 20,174              | -                   | 20,174                |
| GENERAL GOVERNMENT                                                      |  | 44,608              | 43,984              | 624                   |
| HERITAGE (Subregional)                                                  |  | 658                 | -                   | 658                   |
| ILLEGAL DUMPING                                                         |  | 311                 | 353                 | (42)                  |
| NOXIOUS WEEDS                                                           |  | 1,457               | 1,169               | 287                   |
| NUISANCE CONTROL                                                        |  | 908                 | 885                 | 23                    |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 |  | 2,648               | 3,053               | (405)                 |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            |  | 1,271               | -                   | 1,271                 |
| REGIONAL TRAILS                                                         |  | 9,398               | 8,832               | 565                   |
| SOLID WASTE MANAGEMENT PLAN                                             |  | 5,318               | 4,920               | 397                   |
| SUBDIVISION SERVICING                                                   |  | 11,528              | 10,967              | 561                   |
| <b>Subtotal</b>                                                         |  | <b>\$ 436,302</b>   | <b>\$ 396,588</b>   | <b>\$ 39,714</b>      |
| <b><u>Regional Director determines budget</u></b>                       |  |                     |                     |                       |
| GRANT IN AID                                                            |  | \$ 6,000            | \$ 9,000            | \$ (3,000)            |
| NARAMATA MUSEUM                                                         |  | 8,236               | 8,143               | 93                    |
| NARAMATA PARKS & REC                                                    |  | 175,715             | 152,886             | 22,829                |
| NARAMATA TRANSIT                                                        |  | 73,833              | 69,828              | 4,005                 |
| NOISE CONTROL                                                           |  | 7,117               | 4,040               | 3,077                 |
| RURAL PROJECTS                                                          |  | 31,914              | 26,912              | 5,002                 |
| TOURISM & COMMUNITY SERVICE CONTRIBUTION                                |  | 10,000              | 10,000              | -                     |
| UNTIDY AND UNSIGHTLY CONTROL                                            |  | 3,560               | 3,585               | (25)                  |
| VICTIM SERVICES DEF                                                     |  | 2,411               | -                   | 2,411                 |
| <b>Subtotal</b>                                                         |  | <b>\$ 318,786</b>   | <b>\$ 284,394</b>   | <b>\$ 34,392</b>      |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |  |                     |                     |                       |
| OKANAGAN BASIN WATER BOARD                                              |  | \$ 30,322           | \$ 30,119           | \$ 204                |
| OKANAGAN REGIONAL LIBRARY                                               |  | 122,977             | 119,760             | 3,217                 |
|                                                                         |  | <b>\$ 153,299</b>   | <b>\$ 149,879</b>   | <b>\$ 3,421</b>       |
| <b>SUBTOTAL</b>                                                         |  | <b>\$ 908,388</b>   | <b>\$ 830,861</b>   | <b>\$ 77,527</b>      |
| <b><u>Service Areas</u></b>                                             |  |                     |                     |                       |
| CEMETERY-P(715)                                                         |  | \$ 22,345           | \$ 28,289           | \$ (5,944)            |
| NARAMATA FIRE DEPARTMENT                                                |  | 382,197             | 298,344             | 83,853                |
| NARAMATA WATER (Parcel)                                                 |  | 120,750             | 115,000             | 5,750                 |
| SEPTAGE DISPOSAL SERVICE                                                |  | 3,204               | 3,200               | 4                     |
| STERILE INSECT RELEASE                                                  |  | 43,792              | 41,439              | 2,353                 |
| <b>Subtotal</b>                                                         |  | <b>\$ 572,288</b>   | <b>\$ 486,272</b>   | <b>\$ 86,015</b>      |
| <b>TOTAL</b>                                                            |  | <b>\$ 1,480,676</b> | <b>\$ 1,317,133</b> | <b>\$ 163,542</b>     |
| <b>Average Res Tax Rate/\$1000</b>                                      |  | <b>\$ 2.16</b>      | <b>\$ 2.12</b>      | <b>\$ 0.04</b>        |
| <b>Average Taxes per Res Property</b>                                   |  | <b>\$ 1,034.20</b>  | <b>\$ 913.67</b>    | <b>\$ 120.53</b>      |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

| <b>ELECTORAL AREA F</b>                                                 |           |                  |                     | <b>NET</b>        |
|-------------------------------------------------------------------------|-----------|------------------|---------------------|-------------------|
| <b>(OKANAGAN LAKE WEST/WESTBENCH)</b>                                   |           | <b>2017</b>      | <b>2016</b>         | <b>CHANGE</b>     |
|                                                                         |           |                  |                     |                   |
| <b><u>Participating Directors determine budget by weighted vote</u></b> |           |                  |                     |                   |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$        | 17,657           | \$ 14,224           | \$ 3,433          |
| ANIMAL CONTROL                                                          |           | 11,097           | 11,163              | (66)              |
| BUILDING INSPECTION                                                     |           | 11,259           | 11,263              | (4)               |
| DESTRUCTION OF PESTS                                                    |           | 222              | 203                 | 19                |
| ELECTORAL AREA ADMINISTRATION                                           |           | 98,487           | 95,983              | 2,504             |
| ELECTORAL AREA PLANNING                                                 |           | 80,446           | 80,344              | 102               |
| EMERGENCY PLANNING                                                      |           | 4,448            | 4,166               | 282               |
| ENVIRONMENTAL CONSERVATION                                              |           | 14,080           | -                   | 14,080            |
| GENERAL GOVERNMENT                                                      |           | 31,133           | 31,348              | (215)             |
| HERITAGE (Subregional)                                                  |           | 459              | -                   | 459               |
| ILLEGAL DUMPING                                                         |           | 217              | 252                 | (34)              |
| MOSQUITO CONTROL - Impr Only                                            |           | 183              | 566                 | (383)             |
| NOXIOUS WEEDS                                                           |           | 1,017            | 833                 | 183               |
| NUISANCE CONTROL                                                        |           | 634              | 631                 | 3                 |
| SUBDIVISION SERVICING                                                   |           | 8,046            | 7,816               | 229               |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            |           | 887              | -                   | 887               |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 |           | 1,848            | 2,176               | (328)             |
| REGIONAL TRAILS                                                         |           | 6,559            | 6,295               | 264               |
| SOLID WASTE MANAGEMENT PLAN                                             |           | 3,711            | 3,507               | 205               |
| <b>Subtotal</b>                                                         | <b>\$</b> | <b>292,392</b>   | <b>\$ 270,770</b>   | <b>\$ 21,622</b>  |
|                                                                         |           |                  |                     |                   |
| <b><u>Regional Director determines budget</u></b>                       |           |                  |                     |                   |
| GRANT-IN-AID                                                            | \$        | 2,500            | \$ 2,500            | \$ -              |
| NOISE BYLAW                                                             |           | 2,169            | 1,315               | 854               |
| PARKS COMMISSION                                                        |           | 115,427          | 75,905              | 39,522            |
| RURAL PROJECTS                                                          |           | 11,087           | 11,576              | (489)             |
| UNTIDY AND UNSIGHTLY CONTROL                                            |           | 3,515            | 3,673               | (158)             |
| VICTIM SERVICES DEF                                                     |           | 1,683            | -                   | 1,683             |
| <b>Subtotal</b>                                                         | <b>\$</b> | <b>136,381</b>   | <b>\$ 94,969</b>    | <b>\$ 41,412</b>  |
|                                                                         |           |                  |                     |                   |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |           |                  |                     |                   |
| OKANAGAN BASIN WATER BOARD                                              | \$        | 21,163           | \$ 21,466           | \$ (303)          |
|                                                                         |           |                  |                     |                   |
| <b>SUBTOTAL</b>                                                         | <b>\$</b> | <b>449,936</b>   | <b>\$ 387,205</b>   | <b>\$ 62,731</b>  |
|                                                                         |           |                  |                     |                   |
| <b><u>Service Areas</u></b>                                             |           |                  |                     |                   |
| ELECT SYS-WESTBENCH EST/HUSULA-A(715)                                   | \$        | 6,201            | \$ 6,011            | \$ 190            |
| FAULDER WATER SYSTEM-A(777)                                             |           | 140,297          | 136,390             | 3,907             |
| FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)                              |           | 294,224          | 265,143             | 29,081            |
| OKANAGAN REGIONAL LIBRARY                                               |           | 85,829           | 85,354              | 475               |
| REC CENTRE COST SHARING-M(715)                                          |           | 20,000           | 20,000              | -                 |
| STERILE INSECT RELEASE                                                  |           | 14,799           | 10,341              | 4,459             |
| SEPTAGE DISPOSAL SERVICE                                                |           | 1,620            | 1,634               | (14)              |
| WEST BENCH WATER CAPITAL (PARCEL)                                       |           | 115,600          | 115,600             | -                 |
| <b>Subtotal</b>                                                         | <b>\$</b> | <b>678,570</b>   | <b>\$ 640,472</b>   | <b>\$ 38,098</b>  |
|                                                                         |           |                  |                     |                   |
| <b>TOTAL</b>                                                            | <b>\$</b> | <b>1,128,506</b> | <b>\$ 1,027,678</b> | <b>\$ 100,829</b> |
|                                                                         |           |                  |                     |                   |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$</b> | <b>2.15</b>      | <b>\$ 2.10</b>      | <b>\$ 0.05</b>    |
|                                                                         |           |                  |                     |                   |
| <b>Average Taxes per Res Property</b>                                   | <b>\$</b> | <b>1,075.48</b>  | <b>\$ 972.34</b>    | <b>\$ 103.14</b>  |
|                                                                         |           |                  |                     |                   |



# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

| <b>ELECTORAL AREA G</b>                                                 |           |                    |                    | <b>NET</b>           |
|-------------------------------------------------------------------------|-----------|--------------------|--------------------|----------------------|
| <b><u>(HEDLEY/KEREMEOS)</u></b>                                         |           | <b><u>2017</u></b> | <b><u>2016</u></b> | <b><u>CHANGE</u></b> |
|                                                                         |           |                    |                    |                      |
| <b><u>Participating Directors determine budget by weighted vote</u></b> |           |                    |                    |                      |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$        | 14,387             | \$ 12,290          | \$ 2,097             |
| ANIMAL CONTROL                                                          |           | 6,689              | 6,975              | (285)                |
| DESTRUCTION OF PESTS                                                    |           | 134                | 127                | 7                    |
| ELECTORAL AREA ADMINISTRATION                                           |           | 59,368             | 59,970             | (603)                |
| ELECTORAL AREA PLANNING                                                 |           | 48,493             | 50,199             | (1,706)              |
| EMERGENCY PLANNING                                                      |           | 2,681              | 2,603              | 78                   |
| GENERAL GOVERNMENT                                                      |           | 18,767             | 19,586             | (819)                |
| HERITAGE (Subregional)                                                  |           | 277                | -                  | 277                  |
| ILLEGAL DUMPING                                                         |           | 131                | 157                | (26)                 |
| MOSQUITO CONTROL - Impr Only                                            |           | 10,106             | 9,270              | 836                  |
| NOXIOUS WEEDS                                                           |           | 613                | 521                | 92                   |
| NUISANCE CONTROL                                                        |           | 382                | 394                | (12)                 |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            |           | 535                | -                  | 535                  |
| REGIONAL TRAILS                                                         |           | 3,954              | 3,933              | 21                   |
| SOLID WASTE MANAGEMENT PLAN                                             |           | 2,237              | 2,191              | 46                   |
| SUBDIVISION SERVICING                                                   |           | 4,850              | 4,884              | (34)                 |
| <b>Subtotal</b>                                                         | <b>\$</b> | <b>173,603</b>     | <b>\$ 173,100</b>  | <b>\$ 503</b>        |
|                                                                         |           |                    |                    |                      |
| <b><u>Village &amp; Regional Director determine budget</u></b>          |           |                    |                    |                      |
| CEMETERY                                                                | \$        | 2,000              | \$ 2,000           | \$ -                 |
| ECONOMIC DEVELOPMENT - G                                                |           | -                  | 3,878              | (3,878)              |
| BGKEREMEOS LIBRARY CONTRIBUTION                                         |           | -                  |                    | -                    |
| KEREMEOS & DIST. REC. FACILITY - IMPR ONLY                              |           | 43,858             | 42,424             | 1,434                |
| REFUSE DISPOSAL - IMPR ONLY                                             |           | 112,792            | 113,471            | (679)                |
| SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE                           |           | 10,000             | 10,000             | -                    |
| SWIMMING POOL - IMPR ONLY                                               |           | 20,929             | 21,693             | (764)                |
| TRANSIT                                                                 |           | 3,113              | 3,054              | 59                   |
| <b>Subtotal</b>                                                         | <b>\$</b> | <b>192,693</b>     | <b>\$ 196,521</b>  | <b>\$ (3,827)</b>    |
|                                                                         |           |                    |                    |                      |
| <b><u>Regional Director determines budget</u></b>                       |           |                    |                    |                      |
| ELECTRICAL SYSTEM OLALLA                                                | \$        | 1,351              | \$ 1,609           | -\$ 258              |
| GRANT IN AIDS                                                           |           | 9,250              | 8,000              | 1,250                |
| HERITAGE CONSERVATION                                                   |           | -                  | 1,629              | (1,629)              |
| HERITAGE GRANT                                                          |           | 4,000              | 4,000              | -                    |
| RURAL PROJECTS                                                          |           | 32,582             | 28,802             | 3,780                |
| UNTIDY AND UNSIGHLY CONTROL                                             |           | 4,768              | 3,673              | 1,095                |
| <b>Subtotal</b>                                                         | <b>\$</b> | <b>51,951</b>      | <b>\$ 47,713</b>   | <b>\$ 4,238</b>      |
|                                                                         |           |                    |                    |                      |
| <b>SUBTOTAL</b>                                                         | <b>\$</b> | <b>418,248</b>     | <b>\$ 417,334</b>  | <b>\$ 914</b>        |
|                                                                         |           |                    |                    |                      |
| <b><u>Service Areas</u></b>                                             |           |                    |                    |                      |
| ELECT SYS-SCHNEIDER SUB-A(716)                                          | \$        | 1,000              | \$ 1,000           | \$ -                 |
| FIRE PROTECTION-J(716)                                                  |           | 124,811            | 107,435            | 17,376               |
| OBWB - Defined Area                                                     |           | 116                | 111                | 4                    |
| OLALLA WATER U(716)                                                     |           | -                  | -                  | -                    |
| OKANAGAN REGIONAL LIBRARY                                               |           | 51,737             | 53,329             | (1,592)              |
| STERILE INSECT RELEASE                                                  |           | 58,939             | 81,681             | (22,742)             |
| <b>Subtotal</b>                                                         | <b>\$</b> | <b>236,603</b>     | <b>\$ 243,556</b>  | <b>\$ (6,953)</b>    |
|                                                                         |           |                    |                    |                      |
| <b>TOTAL</b>                                                            | <b>\$</b> | <b>654,851</b>     | <b>\$ 660,890</b>  | <b>\$ (6,039)</b>    |
|                                                                         |           |                    |                    |                      |
| <b>Average ResTax Rate/\$1000</b>                                       | <b>\$</b> | <b>2.11</b>        | <b>\$ 2.14</b>     | <b>\$ (0.03)</b>     |
| <b>Average Taxes per Res Property</b>                                   | <b>\$</b> | <b>385.94</b>      | <b>\$ 377.45</b>   | <b>\$ 8.49</b>       |

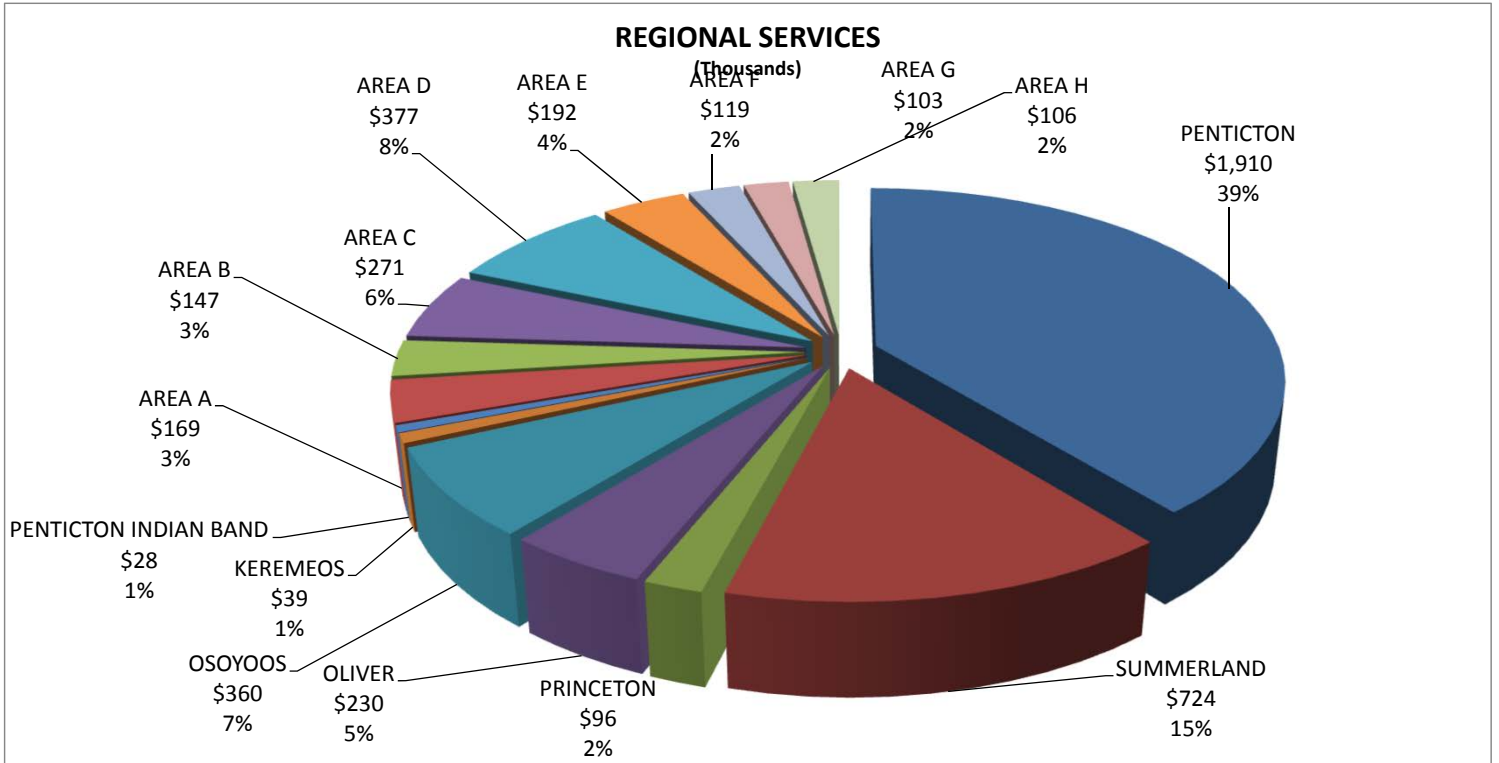
# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

| <b>ELECTORAL AREA H<br/>(PRINCETON RURAL)</b>                           |  | <b>2017</b>         | <b>2016</b>         | <b>NET<br/>CHANGE</b> |
|-------------------------------------------------------------------------|--|---------------------|---------------------|-----------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |  |                     |                     |                       |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  |  | \$ 30,546           | \$ 25,224           | \$ 5,322              |
| BUILDING INSPECTION                                                     |  | 40,472              | 40,486              | (14)                  |
| ELECTORAL AREA ADMINISTRATION                                           |  | 150,677             | 148,715             | 1,962                 |
| ELECTORAL AREA PLANNING                                                 |  | 123,075             | 124,483             | (1,408)               |
| EMERGENCY PLANNING                                                      |  | 6,805               | 6,455               | 350                   |
| GENERAL GOVERNMENT                                                      |  | 47,630              | 48,569              | (939)                 |
| HERITAGE (Subregional)                                                  |  | 703                 | -                   | 703                   |
| ILLEGAL DUMPING                                                         |  | 332                 | 390                 | (58)                  |
| NOXIOUS WEEDS                                                           |  | 1,555               | 1,291               | 264                   |
| NUISANCE CONTROL                                                        |  | 970                 | 978                 | (8)                   |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            |  | 1,358               | -                   | 1,358                 |
| REGIONAL TRAILS                                                         |  | 10,035              | 9,753               | 281                   |
| SOLID WASTE MANAGEMENT PLAN                                             |  | 5,678               | 5,433               | 245                   |
| SUBDIVISION SERVICING                                                   |  | 12,309              | 12,110              | 199                   |
| <b>Subtotal</b>                                                         |  | <b>\$ 432,145</b>   | <b>\$ 423,888</b>   | <b>\$ 8,257</b>       |
| <b><u>Town &amp; Regional Director determine budget</u></b>             |  |                     |                     |                       |
| HERITAGE CONSERVATION                                                   |  | \$ -                | \$ 4,041            | \$ (4,041)            |
| RECREATION                                                              |  | 226,000             | 280,525             | (54,525)              |
| REFUSE DISPOSAL                                                         |  | 210,824             | 151,586             | 59,238                |
| TRANSIT                                                                 |  | 1,271               | 1,248               | 23                    |
| <b>Subtotal</b>                                                         |  | <b>\$ 438,095</b>   | <b>\$ 437,400</b>   | <b>\$ 695</b>         |
| <b><u>Regional Director determines budget</u></b>                       |  |                     |                     |                       |
| CEMETERY                                                                |  | \$ 3,000            | \$ 3,000            | \$ -                  |
| ECONOMIC DEVELOPMENT - H                                                |  | -                   | 9,615               | (9,615)               |
| GRANT IN AID                                                            |  | 16,000              | 15,000              | 1,000                 |
| MOSQUITO CONTROL - Impr. Only                                           |  | 6,444               | 4,459               | 1,985                 |
| NOISE BYLAW - AREA H                                                    |  | 7,217               | 4,040               | 3,177                 |
| RURAL PROJECTS                                                          |  | 53,164              | 24,835              | 28,329                |
| UNTIDY UNSIGHTLY                                                        |  | 6,915               | 3,673               | 3,242                 |
| <b>Subtotal</b>                                                         |  | <b>\$ 92,740</b>    | <b>\$ 64,622</b>    | <b>\$ 28,118</b>      |
| <b>SUBTOTAL</b>                                                         |  | <b>\$ 962,980</b>   | <b>\$ 925,910</b>   | <b>\$ 37,071</b>      |
| <b><u>Service Areas</u></b>                                             |  |                     |                     |                       |
| ELEC SYS-MISSEZULA LAKE                                                 |  | \$ -                | \$ 8,377            | \$ (8,377)            |
| FIRE PROTECTION AREA H                                                  |  | 101,383             | 101,218             | 165                   |
| FIRE PROT-TULAMEEN/COALMONT-C(717)                                      |  | 107,471             | 105,736             | 1,735                 |
| OBWB - Defined Area                                                     |  | 169                 | 177                 | (7)                   |
| SHINISH CREEK DIVERSION-B(717)                                          |  | 10,000              | 10,000              | -                     |
| TULAMEEN RECREATION COMMISSION                                          |  | 23,753              | 23,966              | (213)                 |
| <b>Subtotal</b>                                                         |  | <b>\$ 242,776</b>   | <b>\$ 249,474</b>   | <b>\$ (6,697)</b>     |
| <b>TOTAL</b>                                                            |  | <b>\$ 1,205,756</b> | <b>\$ 1,175,383</b> | <b>\$ 30,373</b>      |
| <b>Average Tax Rate/\$1000</b>                                          |  | <b>\$ 1.68</b>      | <b>\$ 1.74</b>      | <b>\$ (0.07)</b>      |
| <b>Average Taxes per Property</b>                                       |  | <b>\$ 405.64</b>    | <b>\$ 429.27</b>    | <b>\$ (23.63)</b>     |

# REGIONAL SERVICES

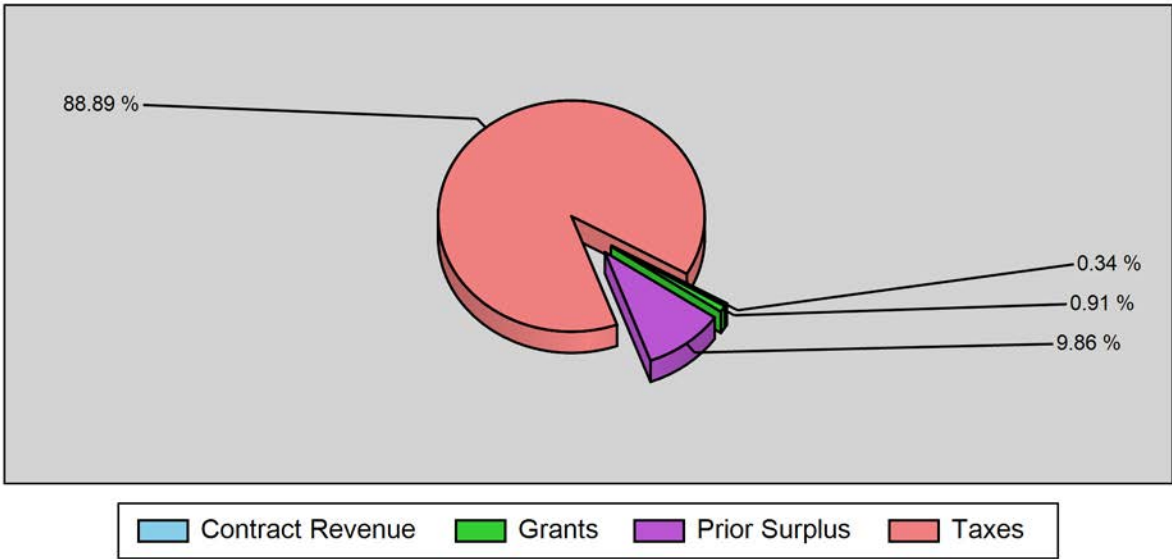
|                                                          |      |         |
|----------------------------------------------------------|------|---------|
| • Summary Information                                    |      | 22 - 23 |
| • 911 Emergency Call System                              | 0400 | 24 -26  |
| • Emergency Planning                                     | 0410 | 27-29   |
| • Environmental Conservation (Sub Regional)              | 5010 | 30      |
| • General Government                                     | 0100 | 31 -33  |
| • Heritage (Sub Regional)                                | 7890 | 34 – 35 |
| • Illegal Dumping                                        | 4250 | 36 – 37 |
| • Invasive Species <small>formerly Noxious Weeds</small> | 0200 | 38 – 39 |
| • Municipal Fiscal Services                              | 9990 | 40 – 41 |
| • Nuisance Control (Starling)                            | 5550 | 42 - 43 |
| • Okanagan Basin Water Board                             | 6500 | 44 – 45 |
| • Regional Economic Development (OK Film)                | 9390 | 46      |
| • Regional Growth Study                                  | 5020 | 47 – 48 |
| • Regional Trails                                        | 7720 | 49 – 50 |
| • Solid Waste Management Plan                            | 4300 | 51 – 52 |
| • Sterile Insect Release Program                         | 6000 | 53 – 54 |



| <b>TAX REQUISITION CHANGE</b>                  | <b>2017</b> | <b>2016</b> | <b>CHANGE</b> | <b>EXPLANATION</b>                                                               |
|------------------------------------------------|-------------|-------------|---------------|----------------------------------------------------------------------------------|
| <b>REGIONAL SERVICES</b>                       | \$4,874,731 | \$4,171,145 | \$703,586     |                                                                                  |
|                                                |             |             |               |                                                                                  |
| 9-1-1 EMERGENCY CALL SYSTEM                    | \$783,593   | \$639,618   | \$143,975     | \$172K Debt servicing costs                                                      |
|                                                |             |             |               |                                                                                  |
| EMERGENCY PLANNING                             | \$177,395   | \$167,051   | \$10,344      | Decrease in Prior Year Surplus                                                   |
|                                                |             |             |               |                                                                                  |
| GENERAL GOVERNMENT                             | \$1,234,816 | \$1,249,541 | -\$14,725     | \$35K OK Film Contribution moved to new Service                                  |
|                                                |             |             |               |                                                                                  |
| ENVIRONMENTAL CONSERVATION                     | \$450,000   | 0           | \$450,000     | NEW SERVICE                                                                      |
|                                                |             |             |               |                                                                                  |
| ILLEGAL DUMPING                                | \$8,570     | \$9,973     | -\$1,403      |                                                                                  |
|                                                |             |             |               |                                                                                  |
| NOXIOUS WEEDS                                  | \$40,100    | \$33,021    | \$7,079       |                                                                                  |
|                                                |             |             |               |                                                                                  |
| NUISANCE CONTROL                               |             |             |               |                                                                                  |
| A/B/C/D/E/F/G                                  | \$25,000    | \$25,000    | \$0           |                                                                                  |
| O.B.W.B.                                       | \$708,392   | \$718,308   | -\$9,916      |                                                                                  |
|                                                |             |             |               |                                                                                  |
| RGS - SUB REGIONAL                             | \$65,203    | \$76,826    | -\$11,623     |                                                                                  |
|                                                |             |             |               |                                                                                  |
| REGIONAL TRAILS                                | \$258,716   | \$249,437   | \$9,279       | Program Change approved new project management staffing                          |
|                                                |             |             |               |                                                                                  |
| SOLID WASTE MANAGEMENT                         | \$148,013   | \$140,607   | \$7,406       | Program Changes approved for Special Projects staff and Engineering Technologist |
|                                                |             |             |               |                                                                                  |
| STERILE INSECT RELEASE PROGRAM                 | \$875,708   | \$861,763   | \$13,945      | 2016 budget incorrect - no change in SIR request from 2016                       |
|                                                |             |             |               |                                                                                  |
| HERITAGE CONSERVATION                          | \$17,534    | \$0         | \$17,534      | NEW SERVICE                                                                      |
|                                                |             |             |               |                                                                                  |
| SOUTH OKANAGAN TRANSIT (Sub Regional)          | \$46,691    | \$0         | \$46,691      | NEW SERVICE - OLIVER AND OSOYOOS AREAS A ,C AND PORTION OF D                     |
|                                                |             |             |               |                                                                                  |
| REGIONAL ECO DEVELOP OK FILM COMM CONTRIBUTION | \$35,000    | \$0         | \$35,000      | NEW SERVICE formerly in General Government Grant in Aid                          |



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 3,000              | 3,000              | 0                    |
| Debt Proceeds              | 210,000            | 0                  | (210,000)            |
| Grants                     | 8,000              | 8,000              | 0                    |
| Prior Surplus              | 10,000             | 86,901             | 76,901               |
| Taxes                      | 639,618            | 783,593            | 143,975              |
| <b>Total Revenues:</b>     | <b>870,618</b>     | <b>881,494</b>     | <b>10,876</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 71,725             | 71,055             | (670)                |
| Capital and Equipment      | 210,000            | 34,824             | (175,176)            |
| Contingency                | 5,000              | 0                  | (5,000)              |
| Contracts and Agreements   | 338,925            | 348,525            | 9,600                |
| Financing                  | 15,300             | 172,596            | 157,296              |
| Insurance                  | 1,946              | 2,282              | 336                  |
| Legal                      | 500                | 500                | 0                    |
| Maintenance and Repairs    | 77,500             | 109,173            | 31,673               |
| Operations                 | 89,900             | 91,473             | 1,573                |
| Transfers                  | 30,000             | 20,000             | (10,000)             |
| Utilities                  | 16,000             | 17,000             | 1,000                |
| Wages and benefits         | 13,822             | 14,066             | 244                  |
| <b>Total Expenditures:</b> | <b>870,618</b>     | <b>881,494</b>     | <b>10,876</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB

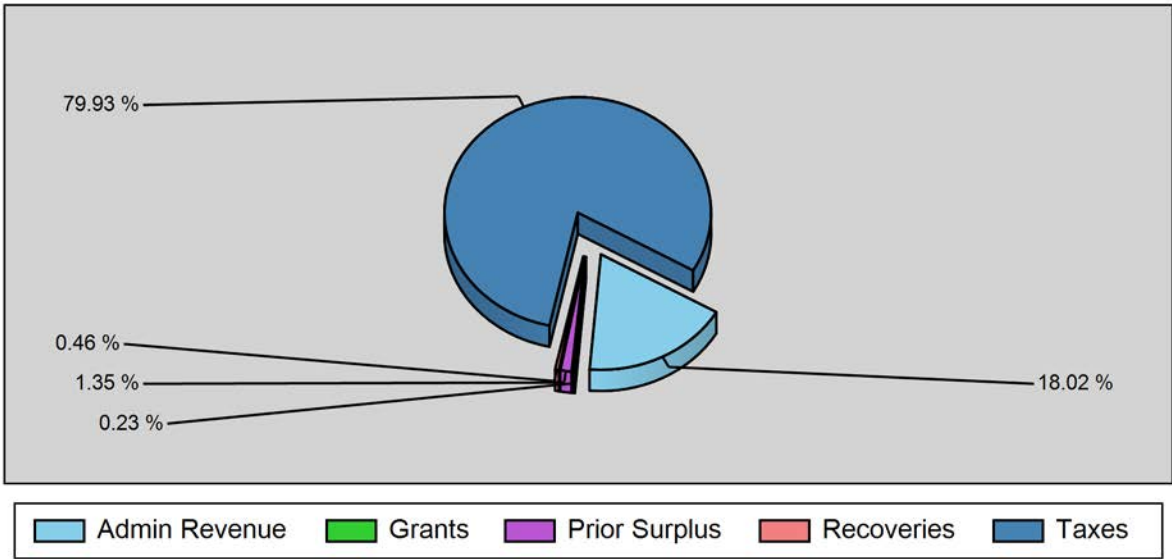


| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 3,000          | 3,048          | 3,109          | 3,171          | 3,219          |
| Grants                     | 8,000          | 8,128          | 8,291          | 8,457          | 8,584          |
| Prior Surplus              | 86,901         | 10,000         | 10,000         | 10,200         | 10,353         |
| Taxes                      | 783,593        | 861,232        | 877,533        | 901,272        | 917,485        |
| <b>Total Revenues:</b>     | <b>881,494</b> | <b>882,408</b> | <b>898,933</b> | <b>923,100</b> | <b>939,641</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 71,055         | 72,299         | 73,564         | 74,852         | 76,161         |
| Capital and Equipment      | 34,824         | 0              | 0              | 0              | 0              |
| Contracts and Agreements   | 348,525        | 367,333        | 377,020        | 395,800        | 407,457        |
| Financing                  | 172,596        | 205,396        | 205,396        | 205,396        | 205,396        |
| Insurance                  | 2,282          | 2,318          | 2,354          | 2,391          | 2,428          |
| Legal                      | 500            | 500            | 500            | 500            | 500            |
| Maintenance and Repairs    | 109,173        | 78,753         | 81,396         | 82,550         | 83,621         |
| Operations                 | 91,473         | 93,074         | 94,703         | 96,360         | 97,805         |
| Transfers                  | 20,000         | 31,173         | 31,901         | 32,646         | 33,407         |
| Utilities                  | 17,000         | 17,250         | 17,500         | 17,750         | 18,000         |
| Wages and benefits         | 14,066         | 14,312         | 14,599         | 14,855         | 14,866         |
| <b>Total Expenditures:</b> | <b>881,494</b> | <b>882,408</b> | <b>898,933</b> | <b>923,100</b> | <b>939,641</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |





Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Admin Revenue              | 44,000             | 40,000             | (4,000)              |
| Grants                     | 500                | 500                | 0                    |
| Prior Surplus              | 10,000             | 3,000              | (7,000)              |
| Recoveries                 | 1,030              | 1,030              | 0                    |
| Taxes                      | 167,051            | 177,395            | 10,344               |
| <b>Total Revenues:</b>     | <b>222,581</b>     | <b>221,925</b>     | <b>(656)</b>         |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 12,962             | 13,356             | 394                  |
| Capital and Equipment      | 9,000              | 9,000              | 0                    |
| Contracts and Agreements   | 60,000             | 60,000             | 0                    |
| Grant in Aid               | 1,300              | 1,300              | 0                    |
| Insurance                  | 2,724              | 2,555              | (169)                |
| Legal                      | 1,000              | 1,000              | 0                    |
| Operations                 | 3,500              | 3,500              | 0                    |
| Other Expense              | 1,030              | 1,051              | 21                   |
| Recoverable                | 1,030              | 1,030              | 0                    |
| Supplies                   | 3,000              | 3,000              | 0                    |
| Travel                     | 2,500              | 2,500              | 0                    |
| Utilities                  | 1,200              | 1,200              | 0                    |
| Wages and benefits         | 123,335            | 122,433            | (902)                |
| <b>Total Expenditures:</b> | <b>222,581</b>     | <b>221,925</b>     | <b>(656)</b>         |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Admin Revenue              | 40,000         | 36,000         | 32,000         | 28,000         | 24,000         |
| Grants                     | 500            | 508            | 518            | 528            | 538            |
| Prior Surplus              | 3,000          | 0              | 0              | 0              | 0              |
| Recoveries                 | 1,030          | 1,046          | 1,067          | 1,088          | 1,104          |
| Taxes                      | 177,395        | 186,609        | 194,953        | 203,166        | 209,939        |
| <b>Total Revenues:</b>     | <b>221,925</b> | <b>224,163</b> | <b>228,538</b> | <b>232,782</b> | <b>235,581</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 13,356         | 13,589         | 13,827         | 14,069         | 14,315         |
| Capital and Equipment      | 9,000          | 9,000          | 9,180          | 9,364          | 9,504          |
| Contracts and Agreements   | 60,000         | 60,000         | 61,200         | 62,424         | 63,360         |
| Grant in Aid               | 1,300          | 1,300          | 1,326          | 1,353          | 1,373          |
| Insurance                  | 2,555          | 2,600          | 2,645          | 2,691          | 2,964          |
| Legal                      | 1,000          | 1,016          | 1,036          | 1,057          | 1,073          |
| Operations                 | 3,500          | 3,500          | 3,500          | 3,570          | 3,624          |
| Other Expense              | 1,051          | 1,072          | 1,093          | 1,115          | 1,132          |
| Recoverable                | 1,030          | 1,046          | 1,067          | 1,088          | 1,104          |
| Supplies                   | 3,000          | 3,000          | 3,060          | 3,121          | 3,168          |
| Travel                     | 2,500          | 2,500          | 2,550          | 2,601          | 2,640          |
| Utilities                  | 1,200          | 1,200          | 1,224          | 1,248          | 1,267          |
| Wages and benefits         | 122,433        | 124,340        | 126,830        | 129,081        | 130,057        |
| <b>Total Expenditures:</b> | <b>221,925</b> | <b>224,163</b> | <b>228,538</b> | <b>232,782</b> | <b>235,581</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

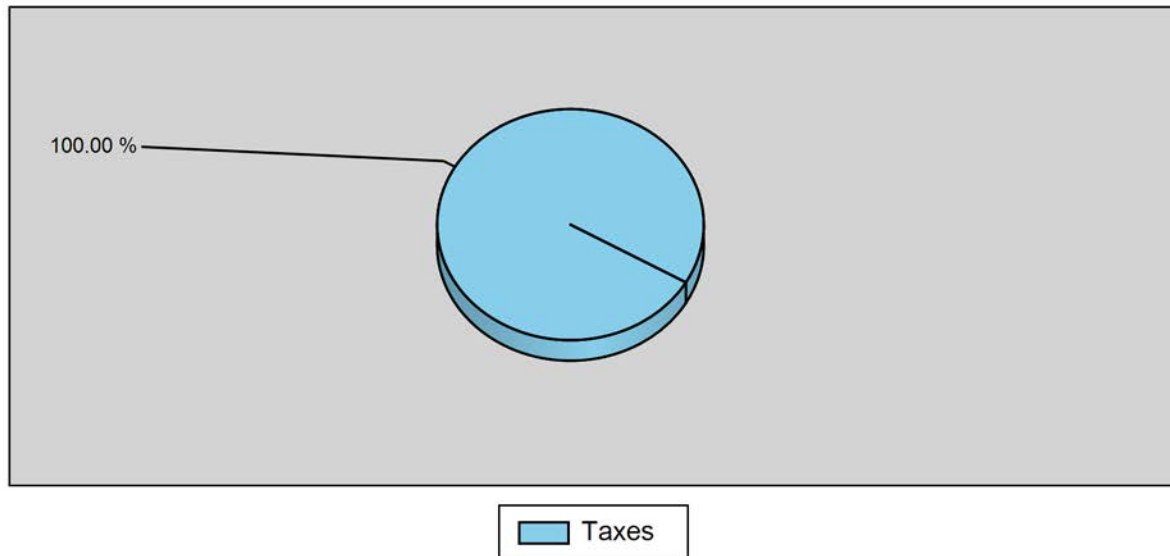
Service: ENVIRONMENTAL CONSERVATION

Dept Number: 5010

Service Participants: Penticton, Summerland, Oliver and Electoral Areas A, C, D, E and F



Revenues By GL Category

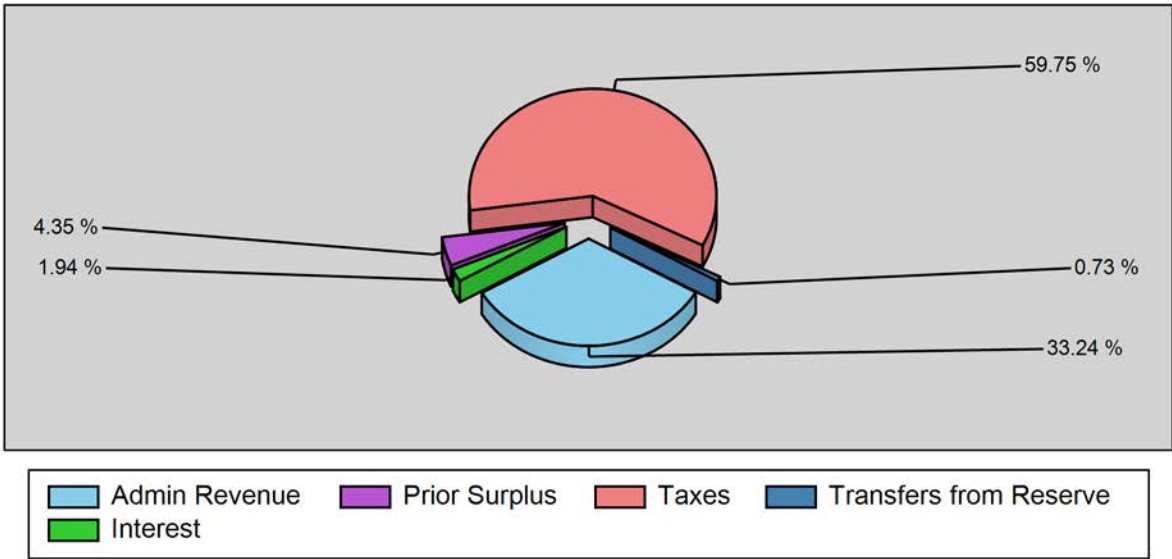


| Budget Comparison          | 2016 Amount | 2017 Amount    | Budget Change  |
|----------------------------|-------------|----------------|----------------|
| <b>Revenues</b>            |             |                |                |
| Taxes                      | 0           | 450,000        | 450,000        |
| <b>Total Revenues:</b>     | <b>0</b>    | <b>450,000</b> | <b>450,000</b> |
| <b>Expenditures</b>        |             |                |                |
| Operations                 | 0           | 450,000        | 450,000        |
| <b>Total Expenditures:</b> | <b>0</b>    | <b>450,000</b> | <b>450,000</b> |
| <b>Net Total</b>           | <b>0</b>    | <b>0</b>       | <b>0</b>       |

| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Taxes                      | 450,000        | 450,000        | 450,000        | 450,000        | 450,000        |
| <b>Total Revenues:</b>     | <b>450,000</b> | <b>450,000</b> | <b>450,000</b> | <b>450,000</b> | <b>450,000</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Operations                 | 450,000        | 450,000        | 450,000        | 450,000        | 450,000        |
| <b>Total Expenditures:</b> | <b>450,000</b> | <b>450,000</b> | <b>450,000</b> | <b>450,000</b> | <b>450,000</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Admin Revenue              | 651,622            | 686,984            | 35,362               |
| Fees and Charges           | 2,000              | 0                  | (2,000)              |
| Grants                     | 174,325            | 0                  | (174,325)            |
| Interest                   | 35,000             | 40,000             | 5,000                |
| Prior Surplus              | 87,010             | 90,000             | 2,990                |
| Taxes                      | 1,249,541          | 1,234,816          | (14,725)             |
| Transfers from Reserve     | 263,700            | 15,000             | (248,700)            |
| <b>Total Revenues:</b>     | <b>2,463,198</b>   | <b>2,066,800</b>   | <b>(396,398)</b>     |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 68,542             | 73,158             | 4,616                |
| Advertising                | 17,500             | 17,500             | 0                    |
| Capital and Equipment      | 572,635            | 198,940            | (373,695)            |
| Consultants                | 77,270             | 38,570             | (38,700)             |
| Contracts and Agreements   | 20,910             | 21,276             | 366                  |
| Grant in Aid               | 54,500             | 25,517             | (28,983)             |
| Insurance                  | 12,755             | 12,930             | 175                  |
| Legal                      | 25,000             | 25,438             | 438                  |
| Maintenance and Repairs    | 185,900            | 202,060            | 16,160               |
| Other Expense              | 10,000             | 10,000             | 0                    |
| Projects                   | 35,000             | 0                  | (35,000)             |
| Supplies                   | 130,151            | 126,586            | (3,565)              |
| Transfers                  | 70,500             | 70,500             | 0                    |
| Travel                     | 51,008             | 53,395             | 2,387                |
| Uncategorized Expenses     | 0                  | 25,000             | 25,000               |
| Utilities                  | 55,080             | 56,044             | 964                  |
| Wages and benefits         | 1,076,447          | 1,109,886          | 33,439               |
| <b>Total Expenditures:</b> | <b>2,463,198</b>   | <b>2,066,800</b>   | <b>(396,398)</b>     |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



| 5 Year Forecast            | 2017             | 2018             | 2019             | 2020             | 2021             |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Admin Revenue              | 686,984          | 699,006          | 711,239          | 723,686          | 736,351          |
| Interest                   | 40,000           | 40,000           | 40,000           | 40,000           | 40,000           |
| Prior Surplus              | 90,000           | 25,000           | 25,000           | 25,000           | 25,000           |
| Taxes                      | 1,234,816        | 1,272,041        | 1,302,043        | 1,328,674        | 1,336,766        |
| Transfers from Reserve     | 15,000           | 15,000           | 0                | 0                | 0                |
| <b>Total Revenues:</b>     | <b>2,066,800</b> | <b>2,051,047</b> | <b>2,078,282</b> | <b>2,117,360</b> | <b>2,138,117</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 73,158           | 74,088           | 75,035           | 75,998           | 76,978           |
| Advertising                | 17,500           | 17,806           | 18,118           | 18,435           | 18,757           |
| Capital and Equipment      | 198,940          | 194,864          | 198,099          | 201,390          | 204,739          |
| Consultants                | 38,570           | 39,246           | 39,933           | 40,631           | 41,341           |
| Contracts and Agreements   | 21,276           | 21,648           | 22,027           | 22,412           | 22,804           |
| Grant in Aid               | 25,517           | 40,000           | 40,000           | 40,000           | 40,000           |
| Insurance                  | 12,930           | 13,157           | 13,388           | 13,622           | 13,861           |
| Legal                      | 25,438           | 25,883           | 26,336           | 26,797           | 27,266           |
| Maintenance and Repairs    | 202,060          | 205,598          | 209,196          | 212,856          | 216,580          |
| Other Expense              | 10,000           | 10,000           | 10,000           | 10,000           | 10,000           |
| Supplies                   | 126,586          | 128,707          | 130,864          | 133,056          | 135,287          |
| Transfers                  | 70,500           | 70,500           | 70,500           | 70,500           | 70,500           |
| Travel                     | 53,395           | 54,330           | 55,281           | 56,248           | 57,232           |
| Utilities                  | 56,044           | 57,025           | 58,023           | 59,038           | 60,071           |
| Wages and benefits         | 1,109,886        | 1,073,195        | 1,086,482        | 1,111,377        | 1,117,701        |
| Uncategorized Expenses     | 25,000           | 25,000           | 25,000           | 25,000           | 25,000           |
| <b>Total Expenditures:</b> | <b>2,066,800</b> | <b>2,051,047</b> | <b>2,078,282</b> | <b>2,117,360</b> | <b>2,138,117</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

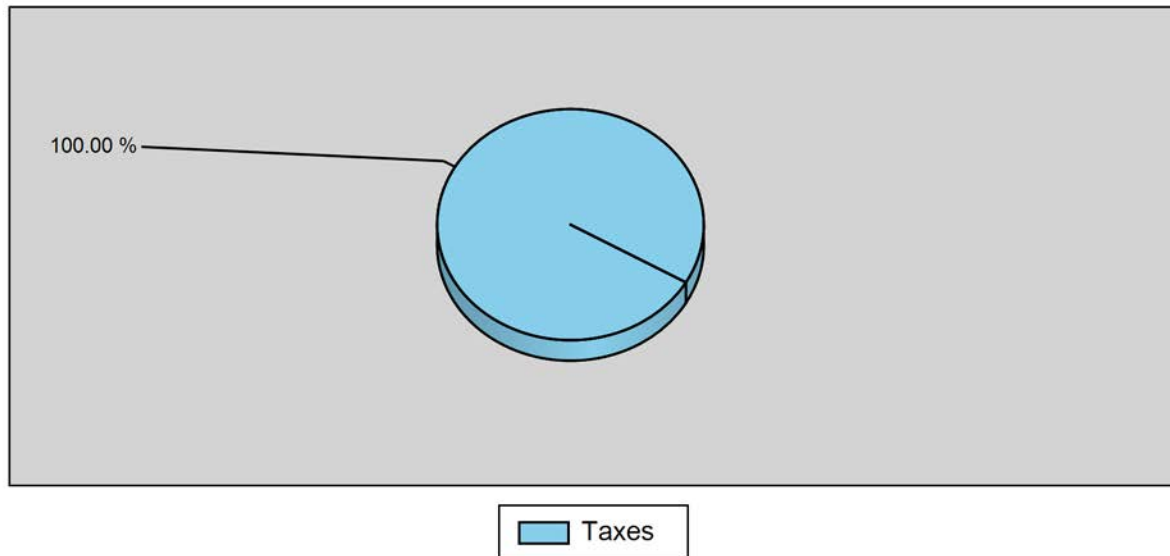
Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRNCETON



Revenues By GL Category



| Budget Comparison          | 2016 Amount | 2017 Amount   | Budget Change |
|----------------------------|-------------|---------------|---------------|
| <b>Revenues</b>            |             |               |               |
| Taxes                      | 0           | 17,534        | 17,534        |
| <b>Total Revenues:</b>     | <b>0</b>    | <b>17,534</b> | <b>17,534</b> |
| <b>Expenditures</b>        |             |               |               |
| Administration             | 0           | 2,243         | 2,243         |
| Consultants                | 0           | 2,000         | 2,000         |
| Maintenance and Repairs    | 0           | 6,500         | 6,500         |
| Wages and benefits         | 0           | 6,791         | 6,791         |
| <b>Total Expenditures:</b> | <b>0</b>    | <b>17,534</b> | <b>17,534</b> |
| <b>Net Total</b>           | <b>0</b>    | <b>0</b>      | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRNCETON



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 17,534        | 17,820        | 18,127        | 18,423        | 18,723        |
| <b>Total Revenues:</b>     | <b>17,534</b> | <b>17,820</b> | <b>18,127</b> | <b>18,423</b> | <b>18,723</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 2,243         | 2,282         | 2,322         | 2,363         | 2,404         |
| Consultants                | 2,000         | 2,030         | 2,060         | 2,091         | 2,122         |
| Maintenance and Repairs    | 6,500         | 6,598         | 6,697         | 6,797         | 6,899         |
| Wages and benefits         | 6,791         | 6,910         | 7,048         | 7,172         | 7,298         |
| <b>Total Expenditures:</b> | <b>17,534</b> | <b>17,820</b> | <b>18,127</b> | <b>18,423</b> | <b>18,723</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

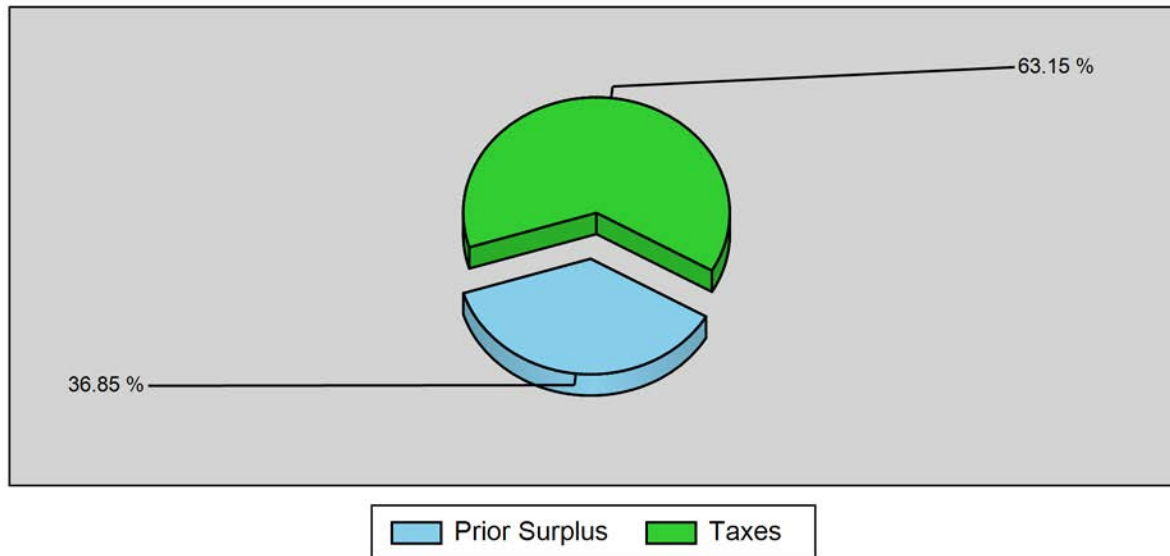
Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change  |
|----------------------------|---------------|---------------|----------------|
| <b>Revenues</b>            |               |               |                |
| Prior Surplus              | 5,000         | 5,000         | 0              |
| Taxes                      | 9,973         | 8,570         | (1,403)        |
| <b>Total Revenues:</b>     | <b>14,973</b> | <b>13,570</b> | <b>(1,403)</b> |
| <b>Expenditures</b>        |               |               |                |
| Administration             | 3,360         | 3,414         | 54             |
| Advertising                | 500           | 500           | 0              |
| Contracts and Agreements   | 3,300         | 4,000         | 700            |
| Insurance                  | 375           | 392           | 17             |
| Travel                     | 0             | 450           | 450            |
| Wages and benefits         | 7,438         | 4,814         | (2,624)        |
| <b>Total Expenditures:</b> | <b>14,973</b> | <b>13,570</b> | <b>(1,403)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 5,000         | 3,000         | 2,000         | 1,000         | 0             |
| Taxes                      | 8,570         | 10,921        | 12,287        | 13,643        | 15,202        |
| <b>Total Revenues:</b>     | <b>13,570</b> | <b>13,921</b> | <b>14,287</b> | <b>14,643</b> | <b>15,202</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 3,414         | 3,474         | 3,534         | 3,596         | 3,659         |
| Advertising                | 500           | 500           | 500           | 500           | 500           |
| Contracts and Agreements   | 4,000         | 4,200         | 4,400         | 4,600         | 5,000         |
| Insurance                  | 392           | 399           | 406           | 413           | 420           |
| Travel                     | 450           | 450           | 450           | 450           | 450           |
| Wages and benefits         | 4,814         | 4,898         | 4,997         | 5,084         | 5,173         |
| <b>Total Expenditures:</b> | <b>13,570</b> | <b>13,921</b> | <b>14,287</b> | <b>14,643</b> | <b>15,202</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

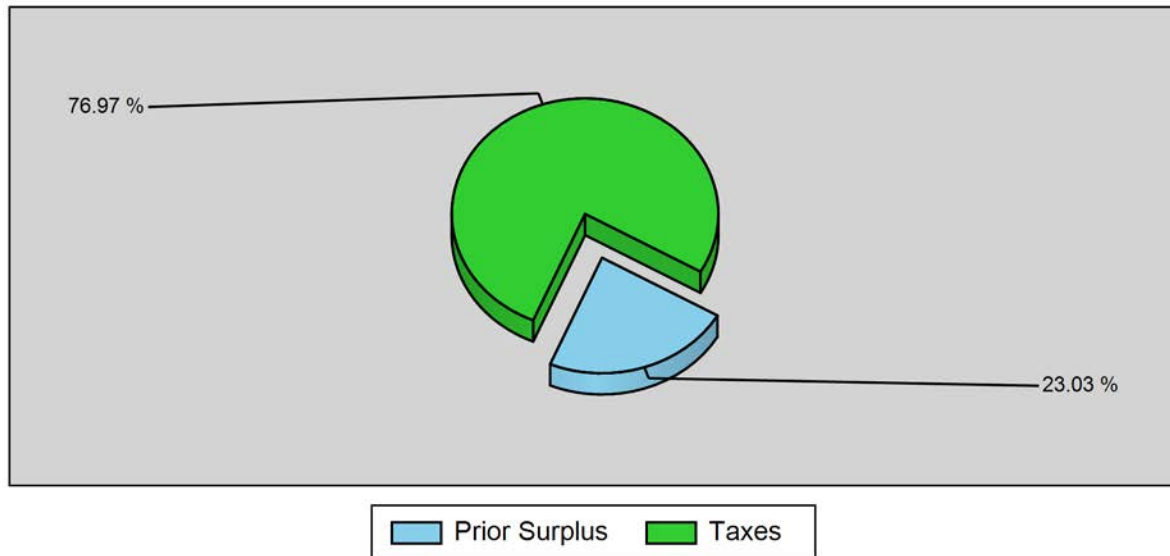
Service: INVASIVE SPECIES formerly noxious weeds

Dept Number: 0200

Service Participants: All Municipalities, All Electoral Areas



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 20,000        | 12,000        | (8,000)       |
| Taxes                      | 33,021        | 40,100        | 7,079         |
| <b>Total Revenues:</b>     | <b>53,021</b> | <b>52,100</b> | <b>(921)</b>  |
| <b>Expenditures</b>        |               |               |               |
| Consultants                | 51,800        | 52,100        | 300           |
| Wages and benefits         | 1,221         | 0             | (1,221)       |
| <b>Total Expenditures:</b> | <b>53,021</b> | <b>52,100</b> | <b>(921)</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: INVASIVE SPECIES formerly noxious weeds

Dept Number: 0200

Service Participants: All Municipalities, All Electoral Areas



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 12,000        | 10,000        | 5,000         | 0             | 0             |
| Taxes                      | 40,100        | 42,400        | 47,600        | 52,800        | 53,000        |
| <b>Total Revenues:</b>     | <b>52,100</b> | <b>52,400</b> | <b>52,600</b> | <b>52,800</b> | <b>53,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Consultants                | 52,100        | 52,400        | 52,600        | 52,800        | 53,000        |
| <b>Total Expenditures:</b> | <b>52,100</b> | <b>52,400</b> | <b>52,600</b> | <b>52,800</b> | <b>53,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

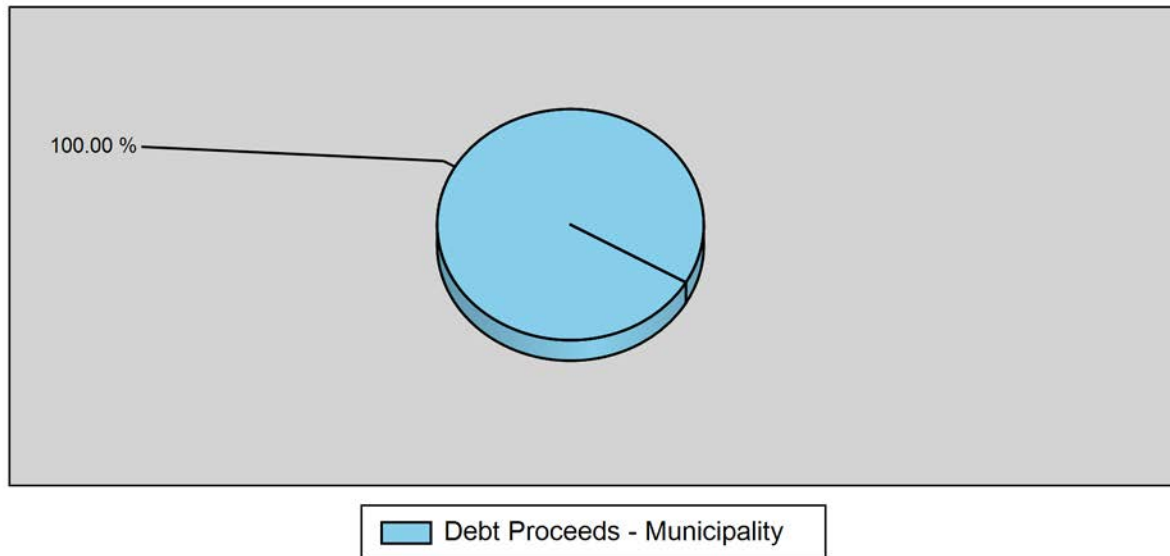
Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



## Revenues By GL Category



**Notes:** FLOW THROUGH ACCOUNT FOR MUNICIPAL DEBT

| Budget Comparison            |                   |                   |                  |
|------------------------------|-------------------|-------------------|------------------|
|                              | 2016 Amount       | 2017 Amount       | Budget Change    |
| <b>Revenues</b>              |                   |                   |                  |
| Debt Proceeds - Municipality | 11,488,025        | 10,922,633        | (565,392)        |
| <b>Total Revenues:</b>       | <b>11,488,025</b> | <b>10,922,633</b> | <b>(565,392)</b> |
| <b>Expenditures</b>          |                   |                   |                  |
| Financing - Municipalities   | 11,488,025        | 10,922,633        | (565,392)        |
| <b>Total Expenditures:</b>   | <b>11,488,025</b> | <b>10,922,633</b> | <b>(565,392)</b> |
| <b>Net Total</b>             | <b>0</b>          | <b>0</b>          | <b>0</b>         |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



| 5 Year Forecast              | 2017              | 2018             | 2019             | 2020             | 2021             |
|------------------------------|-------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>              |                   |                  |                  |                  |                  |
| Debt Proceeds - Municipality | 10,922,633        | 8,946,219        | 7,382,374        | 7,253,149        | 7,059,624        |
| <b>Total Revenues:</b>       | <b>10,922,633</b> | <b>8,946,219</b> | <b>7,382,374</b> | <b>7,253,149</b> | <b>7,059,624</b> |
| <b>Expenditures</b>          |                   |                  |                  |                  |                  |
| Financing - Municipalities   | 10,922,633        | 8,946,219        | 7,382,374        | 7,253,149        | 7,059,624        |
| <b>Total Expenditures:</b>   | <b>10,922,633</b> | <b>8,946,219</b> | <b>7,382,374</b> | <b>7,253,149</b> | <b>7,059,624</b> |
| <b>Net Total</b>             | <b>0</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

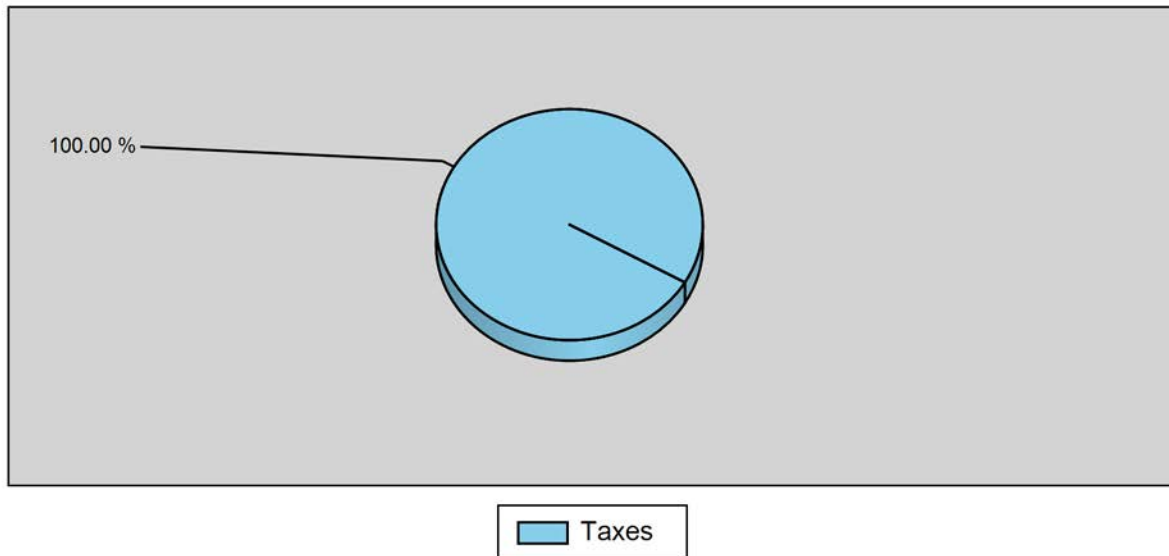
Service: NUISANCE CONTROL

Dept Number: 5550

Service Participants: All Municipalities, All Electoral Areas



## Revenues By GL Category



Notes: At Req Limit

| Budget Comparison          |               |               |               |
|----------------------------|---------------|---------------|---------------|
|                            | 2016 Amount   | 2017 Amount   | Budget Change |
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 25,000        | 25,000        | 0             |
| <b>Total Revenues:</b>     | <b>25,000</b> | <b>25,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Operations                 | 25,000        | 25,000        | 0             |
| <b>Total Expenditures:</b> | <b>25,000</b> | <b>25,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NUISANCE CONTROL

Dept Number: 5550

Service Participants: All Municipalities, All Electoral Areas



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 25,000        | 25,000        | 25,500        | 25,000        | 25,000        |
| <b>Total Revenues:</b>     | <b>25,000</b> | <b>25,000</b> | <b>25,500</b> | <b>25,000</b> | <b>25,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Operations                 | 25,000        | 25,000        | 25,500        | 25,000        | 25,000        |
| <b>Total Expenditures:</b> | <b>25,000</b> | <b>25,000</b> | <b>25,500</b> | <b>25,000</b> | <b>25,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

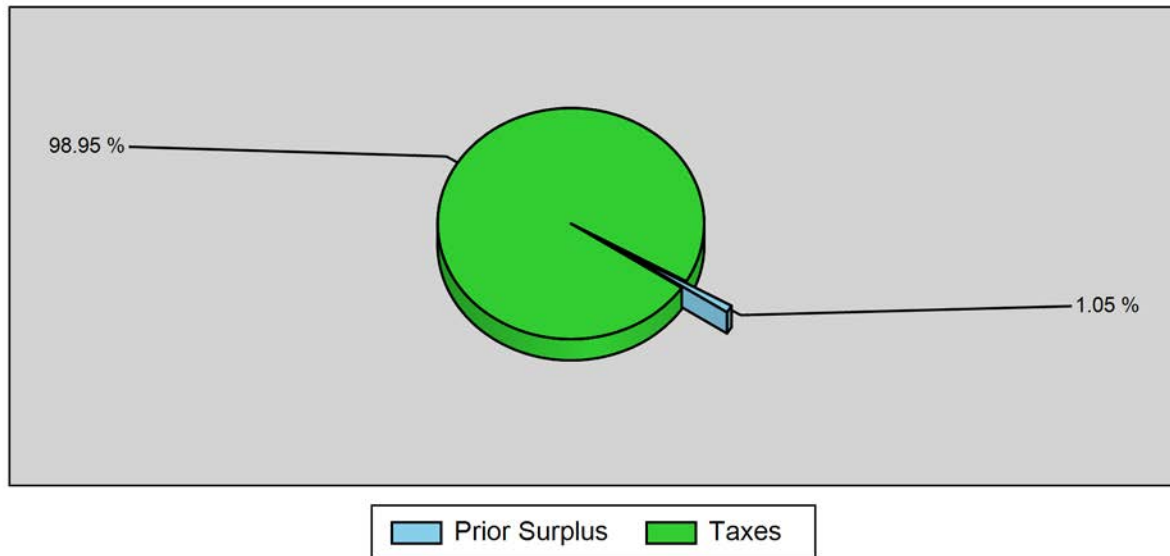
Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Areas N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



Revenues By GL Category



Notes:

| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change  |
|----------------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |
| Prior Surplus              | 7,500          | 7,500          | 0              |
| Taxes                      | 718,308        | 708,392        | (9,916)        |
| <b>Total Revenues:</b>     | <b>725,808</b> | <b>715,892</b> | <b>(9,916)</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 7,948          | 9,073          | 1,125          |
| Transfers - Other Agencies | 717,860        | 706,819        | (11,041)       |
| <b>Total Expenditures:</b> | <b>725,808</b> | <b>715,892</b> | <b>(9,916)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Areas N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 7,500          | 0              | 0              | 0              | 0              |
| Taxes                      | 708,392        | 734,232        | 734,394        | 734,558        | 734,725        |
| <b>Total Revenues:</b>     | <b>715,892</b> | <b>734,232</b> | <b>734,394</b> | <b>734,558</b> | <b>734,725</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 9,073          | 9,232          | 9,394          | 9,558          | 9,725          |
| Transfers - Other Agencies | 706,819        | 725,000        | 725,000        | 725,000        | 725,000        |
| <b>Total Expenditures:</b> | <b>715,892</b> | <b>734,232</b> | <b>734,394</b> | <b>734,558</b> | <b>734,725</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

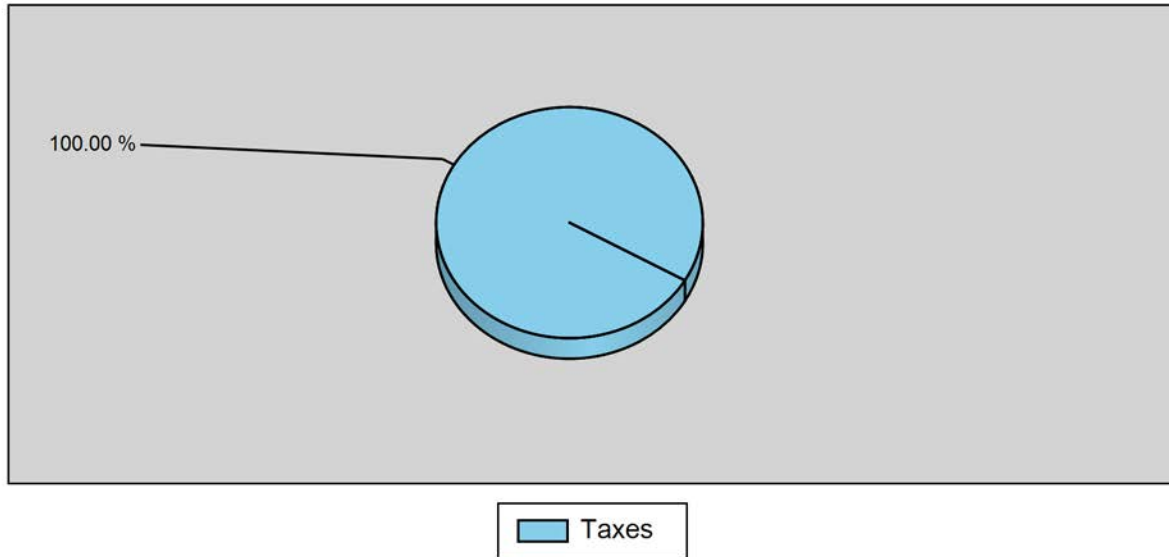
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)  
 Dept Number: 9390  
 Service Participants: All Municipalities and Electoral Areas



Revenues By GL Category



| Budget Comparison          | 2016 Amount | 2017 Amount   | Budget Change |
|----------------------------|-------------|---------------|---------------|
| <b>Revenues</b>            |             |               |               |
| Taxes                      | 0           | 35,000        | 35,000        |
| <b>Total Revenues:</b>     | <b>0</b>    | <b>35,000</b> | <b>35,000</b> |
| <b>Expenditures</b>        |             |               |               |
| Grant Expense              | 0           | 35,000        | 35,000        |
| <b>Total Expenditures:</b> | <b>0</b>    | <b>35,000</b> | <b>35,000</b> |
| <b>Net Total</b>           | <b>0</b>    | <b>0</b>      | <b>0</b>      |

| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 35,000        | 35,000        | 35,000        | 35,000        | 35,000        |
| <b>Total Revenues:</b>     | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant Expense              | 35,000        | 35,000        | 35,000        | 35,000        | 35,000        |
| <b>Total Expenditures:</b> | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> | <b>35,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

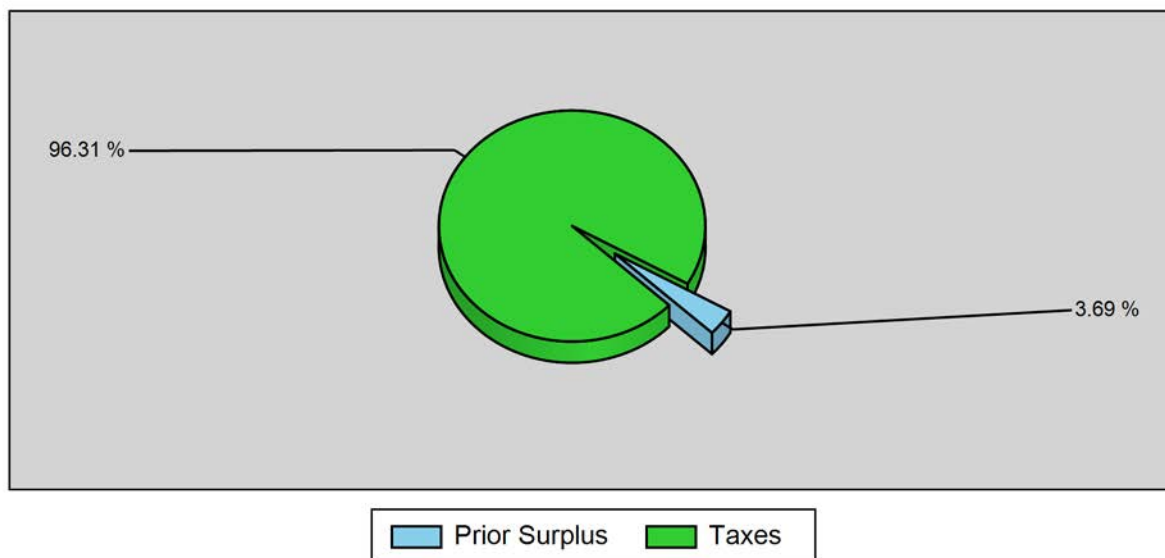
Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



Revenues By GL Category



Notes:

| Budget Comparison          | 2016 Amount    | 2017 Amount   | Budget Change   |
|----------------------------|----------------|---------------|-----------------|
| <b>Revenues</b>            |                |               |                 |
| Prior Surplus              | 30,000         | 2,500         | (27,500)        |
| Taxes                      | 76,826         | 65,203        | (11,623)        |
| <b>Total Revenues:</b>     | <b>106,826</b> | <b>67,703</b> | <b>(39,123)</b> |
| <b>Expenditures</b>        |                |               |                 |
| Administration             | 5,377          | 5,584         | 207             |
| Advertising                | 500            | 500           | 0               |
| Consultants                | 55,000         | 15,000        | (40,000)        |
| Contracts and Agreements   | 1,000          | 1,000         | 0               |
| Operations                 | 3,500          | 3,500         | 0               |
| Supplies                   | 500            | 500           | 0               |
| Transfers                  | 2,500          | 2,500         | 0               |
| Wages and benefits         | 38,449         | 39,119        | 670             |
| <b>Total Expenditures:</b> | <b>106,826</b> | <b>67,703</b> | <b>(39,123)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>      | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 2,500         | 2,500         | 2,500         | 2,500         | 0             |
| Taxes                      | 65,203        | 50,987        | 51,880        | 50,201        | 47,944        |
| Transfers from Reserve     | 0             | 0             | 0             | 10,000        | 0             |
| <b>Total Revenues:</b>     | <b>67,703</b> | <b>53,487</b> | <b>54,380</b> | <b>62,701</b> | <b>47,944</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 5,584         | 5,682         | 5,781         | 5,882         | 5,985         |
| Advertising                | 500           | 500           | 500           | 500           | 0             |
| Consultants                | 15,000        | 0             | 0             | 10,000        | 0             |
| Contracts and Agreements   | 1,000         | 1,000         | 1,000         | 1,000         | 0             |
| Operations                 | 3,500         | 3,500         | 3,500         | 3,500         | 0             |
| Supplies                   | 500           | 500           | 500           | 500           | 0             |
| Transfers                  | 2,500         | 2,500         | 2,500         | 0             | 0             |
| Wages and benefits         | 39,119        | 39,805        | 40,599        | 41,319        | 41,959        |
| <b>Total Expenditures:</b> | <b>67,703</b> | <b>53,487</b> | <b>54,380</b> | <b>62,701</b> | <b>47,944</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

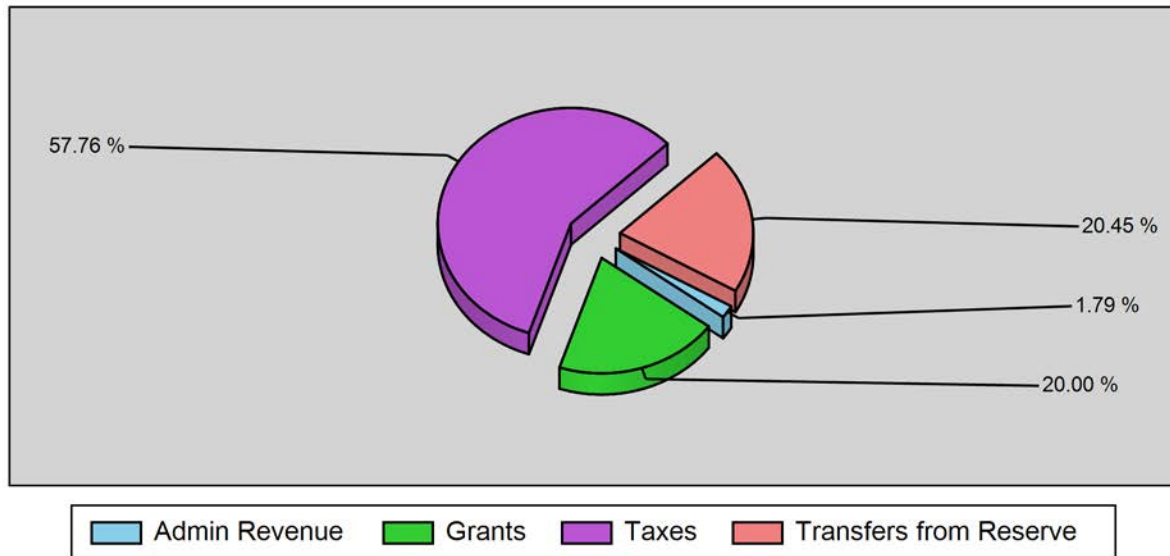
Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Admin Revenue              | 8,000          | 8,000          | 0             |
| Grants                     | 70,000         | 89,600         | 19,600        |
| Taxes                      | 249,437        | 258,716        | 9,279         |
| Transfers from Reserve     | 66,007         | 91,607         | 25,600        |
| <b>Total Revenues:</b>     | <b>393,444</b> | <b>447,923</b> | <b>54,479</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 25,342         | 26,111         | 769           |
| Advertising                | 2,548          | 2,579          | 31            |
| Capital and Equipment      | 131,000        | 181,200        | 50,200        |
| Financing                  | 9,007          | 17,007         | 8,000         |
| Insurance                  | 5,331          | 6,304          | 973           |
| Maintenance and Repairs    | 62,500         | 69,500         | 7,000         |
| Operations                 | 14,000         | 14,000         | 0             |
| Supplies                   | 7,500          | 8,000          | 500           |
| Transfers                  | 30,000         | 30,000         | 0             |
| Wages and benefits         | 106,216        | 93,222         | (12,994)      |
| <b>Total Expenditures:</b> | <b>393,444</b> | <b>447,923</b> | <b>54,479</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Admin Revenue              | 8,000          | 8,000          | 8,000          | 8,000          | 8,000          |
| Grants                     | 89,600         | 10,000         | 0              | 0              | 0              |
| Taxes                      | 258,716        | 259,869        | 277,655        | 263,265        | 271,097        |
| Transfers from Reserve     | 91,607         | 17,007         | 17,007         | 11,002         | 8,000          |
| <b>Total Revenues:</b>     | <b>447,923</b> | <b>294,876</b> | <b>302,662</b> | <b>282,267</b> | <b>287,097</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 26,111         | 26,568         | 27,033         | 27,506         | 28,090         |
| Advertising                | 2,579          | 2,620          | 2,620          | 2,650          | 2,690          |
| Capital and Equipment      | 181,200        | 33,000         | 34,000         | 17,900         | 18,000         |
| Financing                  | 17,007         | 17,007         | 17,007         | 11,002         | 11,002         |
| Insurance                  | 6,304          | 6,415          | 6,527          | 6,641          | 4,749          |
| Maintenance and Repairs    | 69,500         | 71,500         | 73,500         | 75,500         | 77,500         |
| Operations                 | 14,000         | 7,000          | 7,000          | 7,000          | 7,000          |
| Supplies                   | 8,000          | 6,500          | 9,500          | 7,500          | 10,500         |
| Transfers                  | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         |
| Wages and benefits         | 93,222         | 94,266         | 95,475         | 96,568         | 97,566         |
| <b>Total Expenditures:</b> | <b>447,923</b> | <b>294,876</b> | <b>302,662</b> | <b>282,267</b> | <b>287,097</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

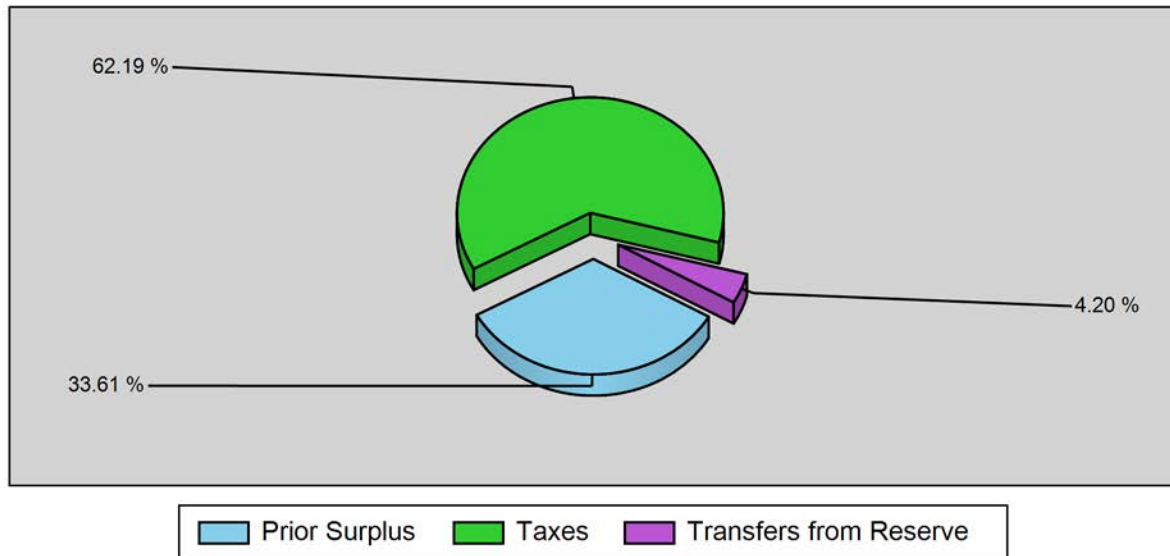
Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Other Revenue              | 50,000         | 0              | (50,000)      |
| Prior Surplus              | 20,000         | 80,000         | 60,000        |
| Taxes                      | 140,607        | 148,013        | 7,406         |
| Transfers from Reserve     | 25,000         | 10,000         | (15,000)      |
| <b>Total Revenues:</b>     | <b>235,607</b> | <b>238,013</b> | <b>2,406</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 10,658         | 11,617         | 959           |
| Consultants                | 5,000          | 5,000          | 0             |
| Contracts and Agreements   | 66,000         | 81,000         | 15,000        |
| Grant Expense              | 8,000          | 8,000          | 0             |
| Legal                      | 500            | 0              | (500)         |
| Plans and Studies          | 100,000        | 0              | (100,000)     |
| Supplies                   | 1,000          | 1,000          | 0             |
| Transfers                  | 0              | 38,744         | 38,744        |
| Wages and benefits         | 44,449         | 92,652         | 48,203        |
| <b>Total Expenditures:</b> | <b>235,607</b> | <b>238,013</b> | <b>2,406</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Other Revenue              | 0              | 35,000         | 0              | 0              | 0              |
| Prior Surplus              | 80,000         | 15,000         | 10,000         | 5,000          | 0              |
| Taxes                      | 148,013        | 165,834        | 197,624        | 169,252        | 139,016        |
| Transfers from Reserve     | 10,000         | 0              | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>238,013</b> | <b>215,834</b> | <b>207,624</b> | <b>174,252</b> | <b>139,016</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 11,617         | 11,820         | 12,027         | 12,238         | 12,452         |
| Consultants                | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Contracts and Agreements   | 81,000         | 21,000         | 21,000         | 21,000         | 21,000         |
| Grant Expense              | 8,000          | 8,000          | 8,000          | 8,000          | 8,000          |
| Plans and Studies          | 0              | 75,000         | 25,000         | 0              | 0              |
| Supplies                   | 1,000          | 1,000          | 1,000          | 1,000          | 0              |
| Transfers                  | 38,744         | 0              | 40,000         | 30,000         | 0              |
| Wages and benefits         | 92,652         | 94,014         | 95,597         | 97,014         | 92,564         |
| <b>Total Expenditures:</b> | <b>238,013</b> | <b>215,834</b> | <b>207,624</b> | <b>174,252</b> | <b>139,016</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

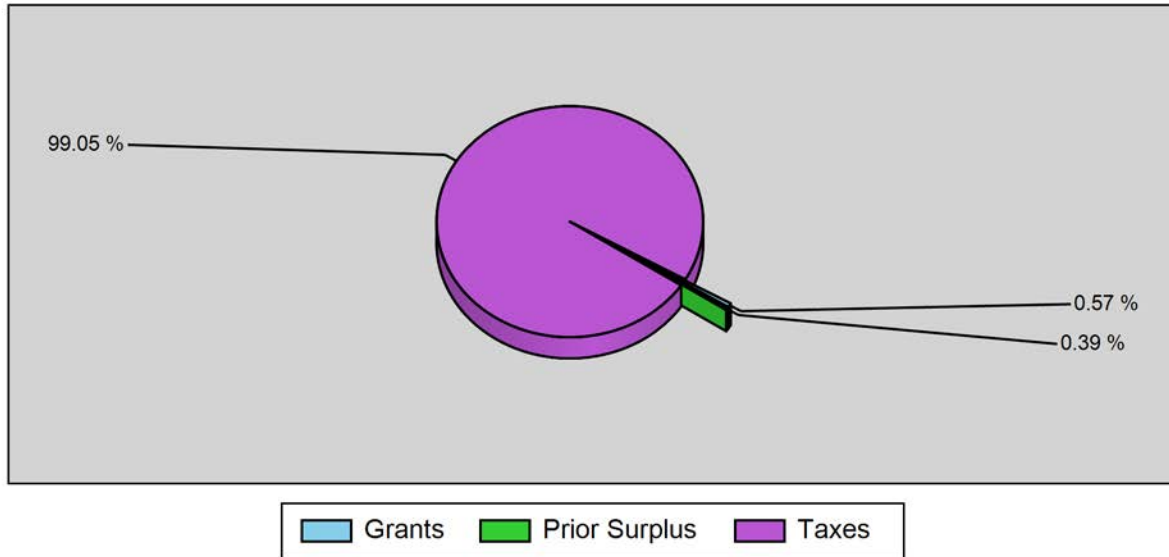


Service: STERILE INSECT RELEASE PROGRAM

Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Grants                     | 5,000          | 5,000          | 0             |
| Prior Surplus              | 0              | 3,419          | 3,419         |
| Taxes                      | 861,763        | 875,708        | 13,945        |
| <b>Total Revenues:</b>     | <b>866,763</b> | <b>884,127</b> | <b>17,364</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 8,446          | 9,713          | 1,267         |
| Transfers - Other Agencies | 858,317        | 874,414        | 16,097        |
| <b>Total Expenditures:</b> | <b>866,763</b> | <b>884,127</b> | <b>17,364</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021



Service: STERILE INSECT RELEASE PROGRAM

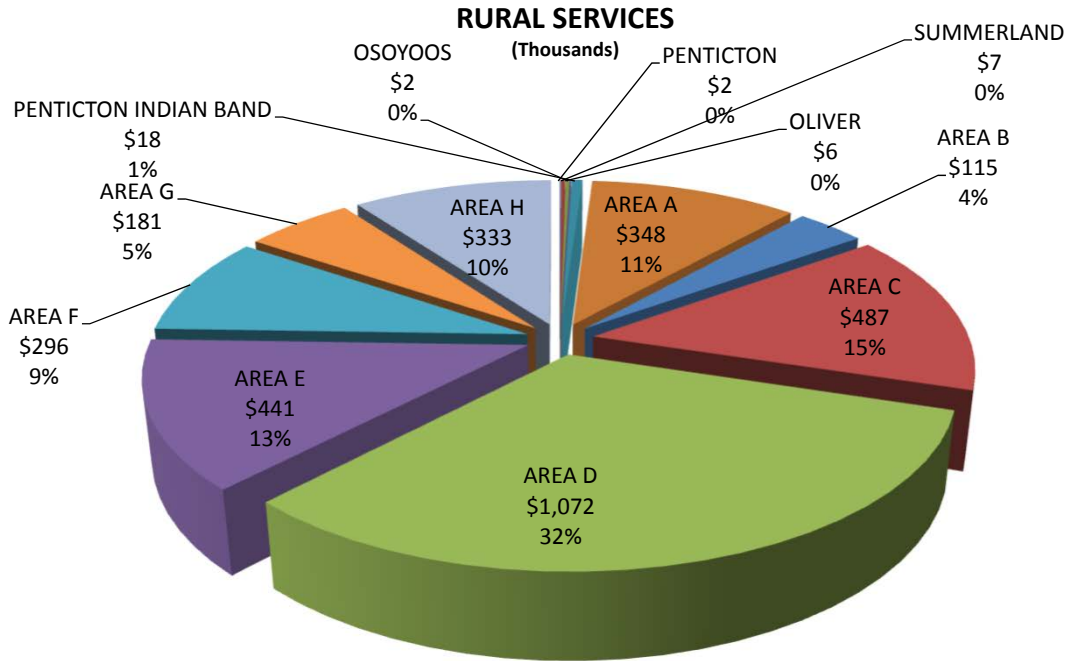
Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Grants                     | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Prior Surplus              | 3,419          | 0              | 0              | 0              | 0              |
| Taxes                      | 875,708        | 879,297        | 879,470        | 879,646        | 879,825        |
| <b>Total Revenues:</b>     | <b>884,127</b> | <b>884,297</b> | <b>884,470</b> | <b>884,646</b> | <b>884,825</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 9,713          | 9,883          | 10,056         | 10,232         | 10,411         |
| Transfers - Other Agencies | 874,414        | 874,414        | 874,414        | 874,414        | 874,414        |
| <b>Total Expenditures:</b> | <b>884,127</b> | <b>884,297</b> | <b>884,470</b> | <b>884,646</b> | <b>884,825</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# RURAL SERVICES

|                                                                   |      |         |
|-------------------------------------------------------------------|------|---------|
| • Summary Information                                             |      | 56 - 57 |
| • Animal Control – Areas A,B,C,D,E,F,G                            | 9200 | 58 -59  |
| • Building Inspection                                             | 2500 | 60 – 62 |
| • Bylaw Enforcement                                               | 5100 | 63 – 64 |
| • Destruction of Pests – Oliver / Keremeos / Areas A,B,C,D,E,F,G, | 5500 | 65 - 66 |
| • Destruction of Pests – Penticton                                | 5600 | 67 - 68 |
| • Destruction of Pests – Summerland                               | 5800 | 69 - 70 |
| • Economic Development - Areas B,G,& H                            | 9360 | 71 - 72 |
| • Electoral Area Administration                                   | 0300 | 73 - 74 |
| • Electoral Area Planning                                         | 5000 | 75 - 77 |
| • Information Services (IS)                                       | 0600 | 78 - 79 |
| • Mosquito Control                                                | 5700 | 80 - 81 |
| • Okanagan Regional Library                                       | 9900 | 82 – 83 |
| • Subdivision Servicing                                           | 4200 | 84 - 85 |
| • Transit -South Okanagan                                         | 8600 | 86 – 87 |



| <b>TAX REQUISITION CHANGE</b>          | <b>2017</b> | <b>2016</b> | <b>CHANGE</b> | <b>EXPLANATION</b>                                                                                                                                                  |
|----------------------------------------|-------------|-------------|---------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>RURAL SERVICES</b>                  | \$3,307,997 | \$3,299,014 | \$8,983       |                                                                                                                                                                     |
|                                        |             |             |               |                                                                                                                                                                     |
| ANIMAL CONTROL -<br>A,B,C,D,E,F,G,H    | \$104,461   | \$104,684   | -\$223        |                                                                                                                                                                     |
| BUILDING INSPECTION                    | \$223,884   | \$223,959   | -\$75         |                                                                                                                                                                     |
| DESTRUCTION OF PESTS                   | \$4,228     | \$4,525     | -\$297        |                                                                                                                                                                     |
|                                        |             |             |               |                                                                                                                                                                     |
| ELECTORAL AREA<br>ADMINISTRATION       | \$1,077,746 | \$1,048,783 | \$28,963      | increased S&W allocation                                                                                                                                            |
|                                        |             |             |               |                                                                                                                                                                     |
| ECON. DEV. - B, G, H                   | \$0         | \$15,410    | -\$15,410     | No requisiton for 2017                                                                                                                                              |
| HERITAGE CONSERVATION A,<br>C, D, G, H | \$0         | \$21,424    | -\$21,424     | Replaced - see new service under<br>Regional Services                                                                                                               |
| MOSQUITO CONTROL                       | \$103,830   | \$97,578    | \$6,252       |                                                                                                                                                                     |
|                                        |             |             |               |                                                                                                                                                                     |
| OKANAGAN REGIONAL<br>LIBRARY           | \$807,913   | \$800,390   | \$7,523       |                                                                                                                                                                     |
|                                        |             |             |               |                                                                                                                                                                     |
| ELECTORAL AREA PLANNING                | \$897,891   | \$896,855   | \$1,036       |                                                                                                                                                                     |
|                                        |             |             |               |                                                                                                                                                                     |
| SUBDIVISION SERVICING                  | \$88,044    | \$85,406    | \$2,638       | Program changes approved Public<br>Works Admin support \$7.5K and<br>Engineering Technologist 32.8K offset<br>by increased fees revenues \$10K and<br>prior surplus |

|                                                       |           |           |          |                                                                                                  |
|-------------------------------------------------------|-----------|-----------|----------|--------------------------------------------------------------------------------------------------|
| <b>NON TAX SUPPORTED<br/>SERVICES - REALLOCATIONS</b> |           |           |          |                                                                                                  |
|                                                       |           |           |          |                                                                                                  |
| BYLAW ENFORCEMENT                                     | \$209,917 | \$183,669 | \$26,248 | Program changes increase Salaries<br>by \$36,595 offset by increased prior<br>year surplus \$10K |
|                                                       |           |           |          |                                                                                                  |
| INFORMATION SERVICES                                  | \$577,408 | \$529,466 | \$47,942 | Program Change approved increases<br>Salaries \$43K                                              |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

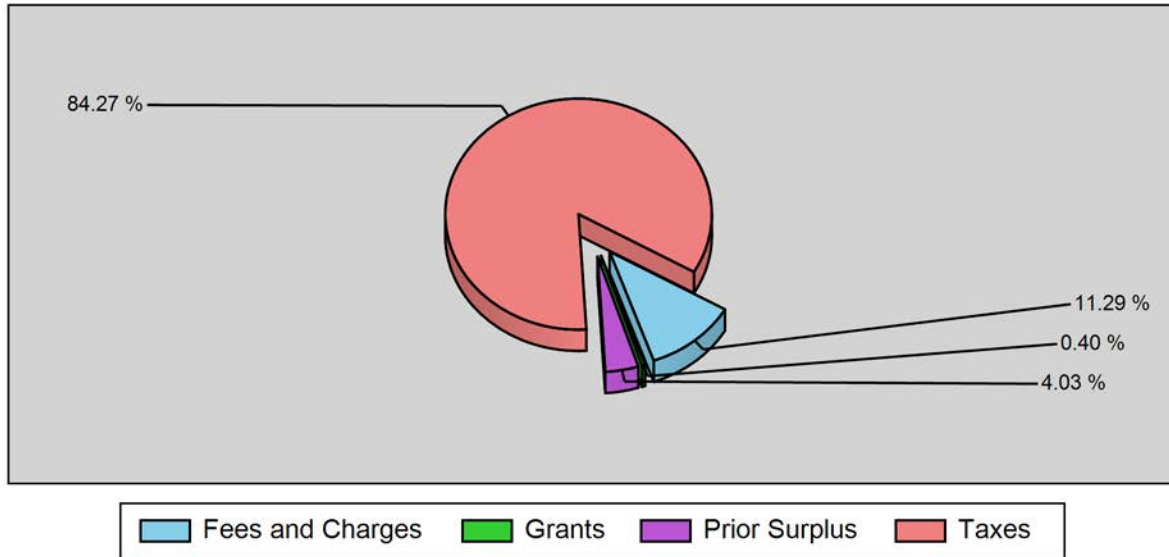
Service: ANIMAL CONTROL - A,B,C,D,E,F,G

Dept Number: 9200

Service Participants: All Electoral Areas except "H"



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Fees and Charges           | 12,500         | 14,000         | 1,500         |
| Grants                     | 500            | 500            | 0             |
| Prior Surplus              | 6,000          | 5,000          | (1,000)       |
| Taxes                      | 104,684        | 104,461        | (223)         |
| <b>Total Revenues:</b>     | <b>123,684</b> | <b>123,961</b> | <b>277</b>    |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 26,634         | 22,886         | (3,748)       |
| Advertising                | 500            | 1,500          | 1,000         |
| Contracts and Agreements   | 70,000         | 70,000         | 0             |
| Grant in Aid               | 9,000          | 9,000          | 0             |
| Legal                      | 2,550          | 2,575          | 25            |
| Operations                 | 15,000         | 18,000         | 3,000         |
| <b>Total Expenditures:</b> | <b>123,684</b> | <b>123,961</b> | <b>277</b>    |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ANIMAL CONTROL - A,B,C,D,E,F,G

Dept Number: 9200

Service Participants: All Electoral Areas except "H"



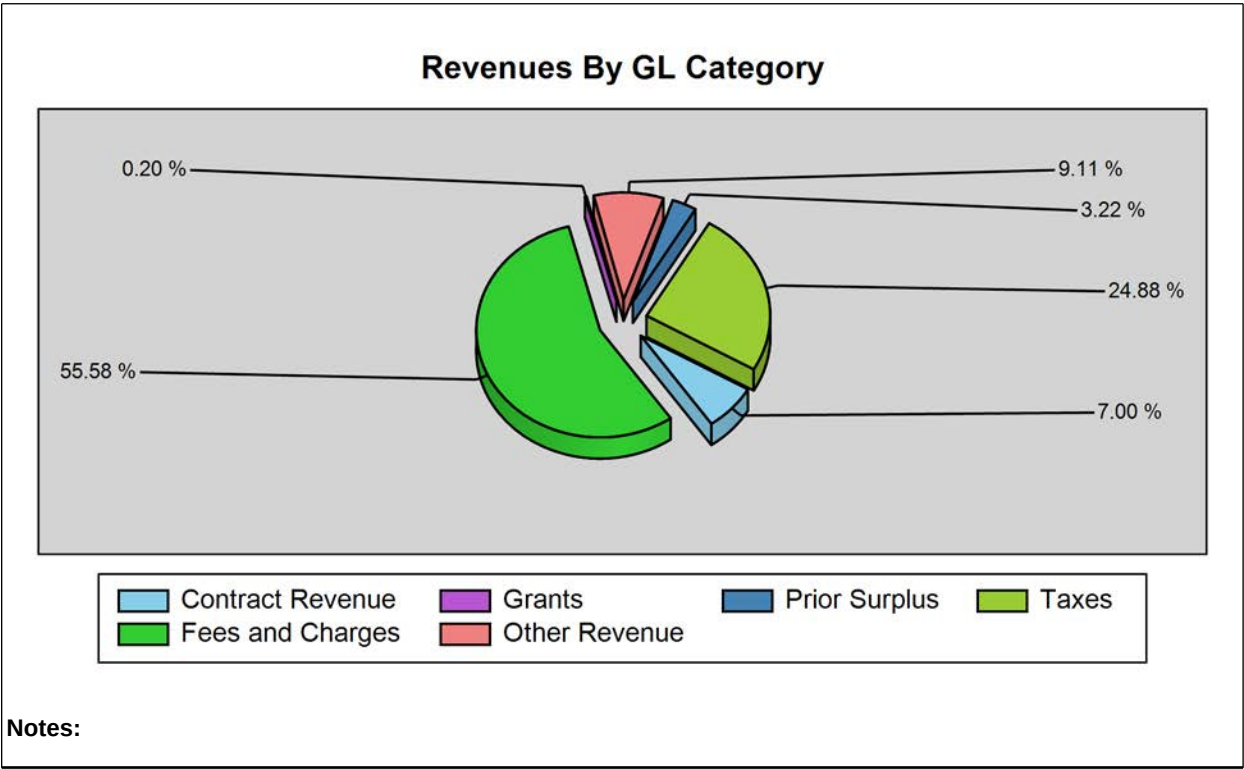
| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 14,000         | 14,000         | 14,000         | 14,000         | 14,000         |
| Grants                     | 500            | 500            | 500            | 500            | 500            |
| Prior Surplus              | 5,000          | 1,000          | 1,000          | 1,000          | 0              |
| Taxes                      | 104,461        | 107,821        | 108,185        | 108,556        | 109,958        |
| <b>Total Revenues:</b>     | <b>123,961</b> | <b>123,321</b> | <b>123,685</b> | <b>124,056</b> | <b>124,458</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 22,886         | 23,220         | 23,560         | 23,906         | 24,258         |
| Advertising                | 1,500          | 500            | 500            | 500            | 500            |
| Contracts and Agreements   | 70,000         | 70,000         | 70,000         | 70,000         | 70,000         |
| Grant in Aid               | 9,000          | 9,000          | 9,000          | 9,000          | 9,000          |
| Legal                      | 2,575          | 2,601          | 2,625          | 2,650          | 2,700          |
| Operations                 | 18,000         | 18,000         | 18,000         | 18,000         | 18,000         |
| <b>Total Expenditures:</b> | <b>123,961</b> | <b>123,321</b> | <b>123,685</b> | <b>124,056</b> | <b>124,458</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

FIVE YEAR FINANCIAL PLAN

2017 - 2021



Service: BUILDING INSPECTION  
Dept Number: 2500  
Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 62,000             | 63,000             | 1,000                |
| Fees and Charges           | 492,100            | 500,000            | 7,900                |
| Grants                     | 1,800              | 1,800              | 0                    |
| Other Revenue              | 40,500             | 82,000             | 41,500               |
| Prior Surplus              | 45,000             | 29,000             | (16,000)             |
| Recoveries                 | 5,000              | 0                  | (5,000)              |
| Taxes                      | 223,959            | 223,884            | (75)                 |
| <b>Total Revenues:</b>     | <b>870,359</b>     | <b>899,684</b>     | <b>29,325</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 74,216             | 82,700             | 8,484                |
| Advertising                | 2,000              | 2,000              | 0                    |
| Capital and Equipment      | 1,500              | 3,500              | 2,000                |
| Consultants                | 10,000             | 10,000             | 0                    |
| Insurance                  | 40,647             | 40,462             | (185)                |
| Legal                      | 15,000             | 15,000             | 0                    |
| Operations                 | 2,500              | 6,000              | 3,500                |
| Other Expense              | 6,000              | 5,000              | (1,000)              |
| Supplies                   | 4,000              | 5,000              | 1,000                |
| Transfers                  | 15,000             | 15,000             | 0                    |
| Travel                     | 43,433             | 42,974             | (459)                |
| Utilities                  | 10,000             | 15,000             | 5,000                |
| Wages and benefits         | 646,063            | 657,048            | 10,985               |
| <b>Total Expenditures:</b> | <b>870,359</b>     | <b>899,684</b>     | <b>29,325</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 63,000         | 63,000         | 63,000         | 63,000         | 63,000         |
| Fees and Charges           | 500,000        | 500,000        | 500,000        | 500,000        | 500,000        |
| Grants                     | 1,800          | 1,800          | 1,800          | 1,800          | 1,800          |
| Other Revenue              | 82,000         | 62,000         | 62,000         | 62,000         | 62,000         |
| Prior Surplus              | 29,000         | 10,000         | 10,000         | 10,000         | 10,000         |
| Recoveries                 | 0              | 0              | 0              | 0              | 0              |
| Taxes                      | 223,884        | 241,853        | 256,788        | 271,108        | 285,263        |
| <b>Total Revenues:</b>     | <b>899,684</b> | <b>878,653</b> | <b>893,588</b> | <b>907,908</b> | <b>922,063</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 82,700         | 84,147         | 85,619         | 87,117         | 88,642         |
| Advertising                | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          |
| Capital and Equipment      | 3,500          | 3,500          | 3,500          | 3,500          | 3,500          |
| Consultants                | 10,000         | 0              | 0              | 0              | 0              |
| Insurance                  | 40,462         | 41,170         | 41,890         | 42,623         | 43,369         |
| Legal                      | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         |
| Operations                 | 6,000          | 2,500          | 2,500          | 2,500          | 2,500          |
| Other Expense              | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Supplies                   | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Transfers                  | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         |
| Travel                     | 42,974         | 42,446         | 42,570         | 43,346         | 43,974         |
| Utilities                  | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         |
| Wages and benefits         | 657,048        | 647,890        | 660,509        | 671,822        | 683,078        |
| <b>Total Expenditures:</b> | <b>899,684</b> | <b>878,653</b> | <b>893,588</b> | <b>907,908</b> | <b>922,063</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

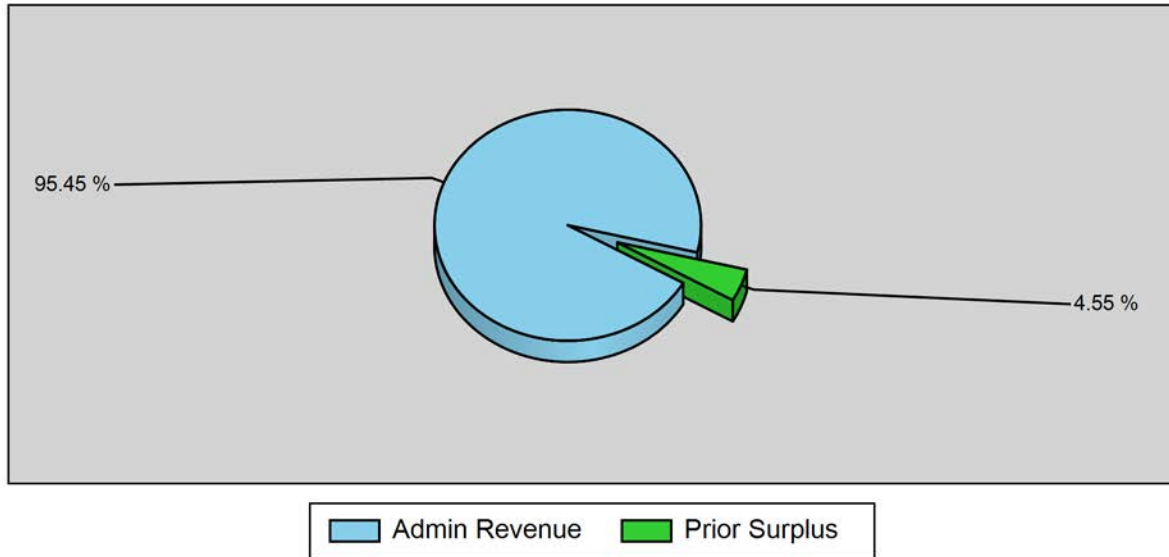
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Admin Revenue              | 183,669        | 209,917        | 26,248        |
| Prior Surplus              | 0              | 10,000         | 10,000        |
| <b>Total Revenues:</b>     | <b>183,669</b> | <b>219,917</b> | <b>36,248</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 25,263         | 27,155         | 1,892         |
| Contracts and Agreements   | 25,500         | 26,010         | 510           |
| Legal                      | 5,100          | 5,189          | 89            |
| Supplies                   | 1,020          | 1,038          | 18            |
| Wages and benefits         | 126,786        | 160,525        | 33,739        |
| <b>Total Expenditures:</b> | <b>183,669</b> | <b>219,917</b> | <b>36,248</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Admin Revenue              | 209,917        | 223,114        | 226,687        | 230,022        | 233,103        |
| Prior Surplus              | 10,000         | 0              | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>219,917</b> | <b>223,114</b> | <b>226,687</b> | <b>230,022</b> | <b>233,103</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 27,155         | 27,630         | 28,114         | 28,606         | 29,106         |
| Contracts and Agreements   | 26,010         | 26,465         | 26,928         | 27,399         | 27,878         |
| Legal                      | 5,189          | 5,280          | 5,372          | 5,466          | 5,562          |
| Supplies                   | 1,038          | 1,056          | 1,074          | 1,093          | 1,112          |
| Wages and benefits         | 160,525        | 162,683        | 165,199        | 167,458        | 169,445        |
| <b>Total Expenditures:</b> | <b>219,917</b> | <b>223,114</b> | <b>226,687</b> | <b>230,022</b> | <b>233,103</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

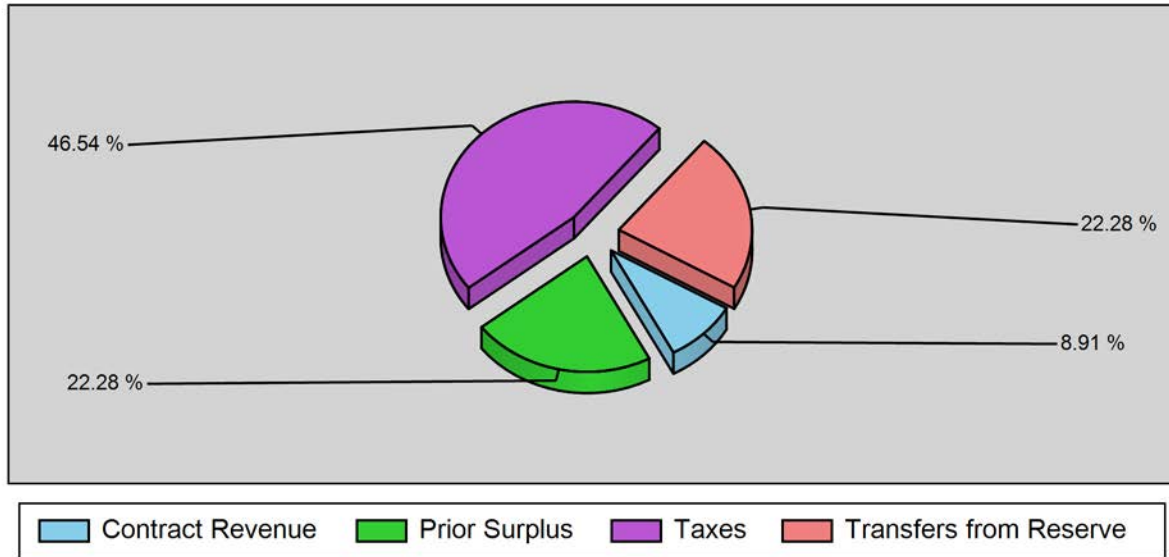
Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G

Dept Number: 5500

Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Contract Revenue           | 400          | 400          | 0             |
| Prior Surplus              | (1,000)      | 1,000        | 2,000         |
| Taxes                      | 1,906        | 2,089        | 183           |
| Transfers from Reserve     | 3,000        | 1,000        | (2,000)       |
| <b>Total Revenues:</b>     | <b>4,306</b> | <b>4,489</b> | <b>183</b>    |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 525          | 550          | 25            |
| Advertising                | 500          | 550          | 50            |
| Contracts and Agreements   | 1,500        | 1,500        | 0             |
| Insurance                  | 181          | 189          | 8             |
| Operations                 | 100          | 100          | 0             |
| Supplies                   | 500          | 550          | 50            |
| Travel                     | 500          | 550          | 50            |
| Wages and benefits         | 500          | 500          | 0             |
| <b>Total Expenditures:</b> | <b>4,306</b> | <b>4,489</b> | <b>183</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G

Dept Number: 5500

Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos



| <b>5 Year Forecast</b>     | <b>2017</b>  | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Contract Revenue           | 400          | 400          | 400          | 400          | 400          |
| Prior Surplus              | 1,000        | 0            | 0            | 0            | 0            |
| Taxes                      | 2,089        | 3,102        | 4,115        | 4,128        | 4,141        |
| Transfers from Reserve     | 1,000        | 1,000        | 0            | 0            | 0            |
| <b>Total Revenues:</b>     | <b>4,489</b> | <b>4,502</b> | <b>4,515</b> | <b>4,528</b> | <b>4,541</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 550          | 560          | 570          | 580          | 590          |
| Advertising                | 550          | 550          | 550          | 550          | 550          |
| Contracts and Agreements   | 1,500        | 1,500        | 1,500        | 1,500        | 1,500        |
| Insurance                  | 189          | 192          | 195          | 198          | 201          |
| Operations                 | 100          | 100          | 100          | 100          | 100          |
| Supplies                   | 550          | 550          | 550          | 550          | 550          |
| Travel                     | 550          | 550          | 550          | 550          | 550          |
| Wages and benefits         | 500          | 500          | 500          | 500          | 500          |
| <b>Total Expenditures:</b> | <b>4,489</b> | <b>4,502</b> | <b>4,515</b> | <b>4,528</b> | <b>4,541</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |



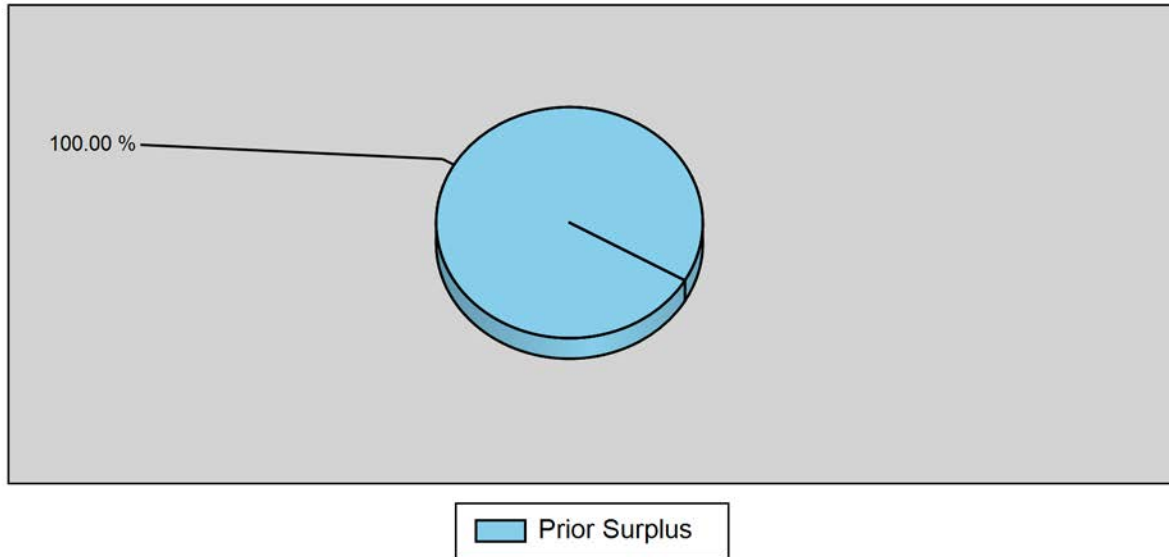
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract



Revenues By GL Category



Notes:

| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | 3,656        | 3,689        | 33            |
| <b>Total Revenues:</b>     | <b>3,656</b> | <b>3,689</b> | <b>33</b>     |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 525          | 550          | 25            |
| Advertising                | 200          | 200          | 0             |
| Contracts and Agreements   | 1,050        | 1,050        | 0             |
| Insurance                  | 181          | 189          | 8             |
| Operations                 | 100          | 100          | 0             |
| Supplies                   | 200          | 200          | 0             |
| Transfers                  | 500          | 500          | 0             |
| Travel                     | 500          | 500          | 0             |
| Wages and benefits         | 400          | 400          | 0             |
| <b>Total Expenditures:</b> | <b>3,656</b> | <b>3,689</b> | <b>33</b>     |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract



| <b>5 Year Forecast</b>     | <b>2017</b>  | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Contract Revenue           | 0            | 0            | 1,715        | 3,728        | 3,741        |
| Prior Surplus              | 3,689        | 3,702        | 2,000        | 0            | 0            |
| <b>Total Revenues:</b>     | <b>3,689</b> | <b>3,702</b> | <b>3,715</b> | <b>3,728</b> | <b>3,741</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 550          | 560          | 570          | 580          | 590          |
| Advertising                | 200          | 200          | 200          | 200          | 200          |
| Contracts and Agreements   | 1,050        | 1,050        | 1,050        | 1,050        | 1,050        |
| Insurance                  | 189          | 192          | 195          | 198          | 201          |
| Operations                 | 100          | 100          | 100          | 100          | 100          |
| Supplies                   | 200          | 200          | 200          | 200          | 200          |
| Transfers                  | 500          | 500          | 500          | 500          | 500          |
| Travel                     | 500          | 500          | 500          | 500          | 500          |
| Wages and benefits         | 400          | 400          | 400          | 400          | 400          |
| <b>Total Expenditures:</b> | <b>3,689</b> | <b>3,702</b> | <b>3,715</b> | <b>3,728</b> | <b>3,741</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

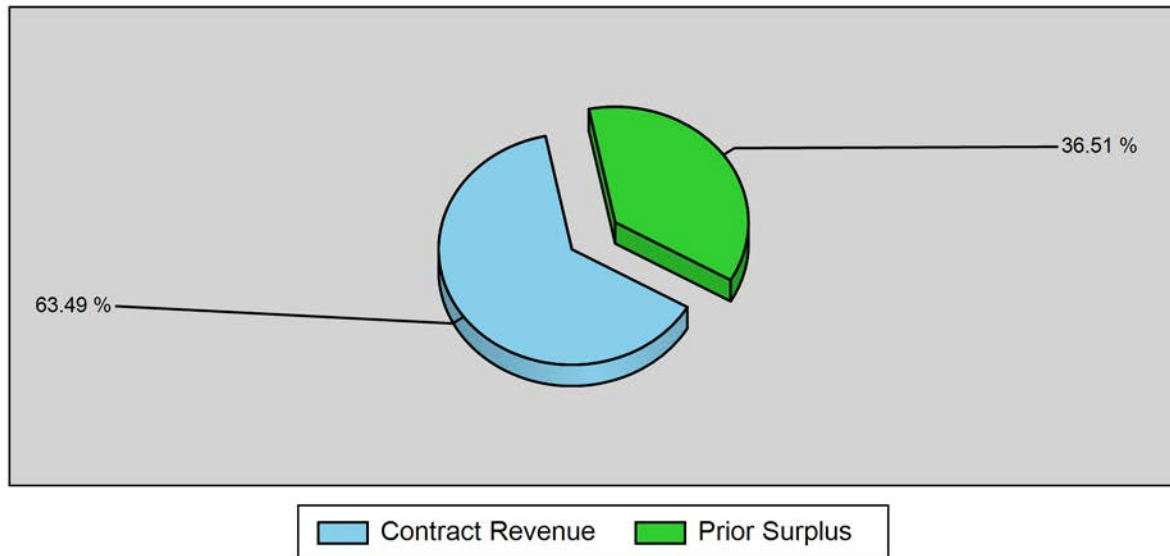
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



Revenues By GL Category



Notes:

| Budget Comparison          |              |              |               |
|----------------------------|--------------|--------------|---------------|
|                            | 2016 Amount  | 2017 Amount  | Budget Change |
| <b>Revenues</b>            |              |              |               |
| Contract Revenue           | 2,219        | 1,739        | (480)         |
| Prior Surplus              | 1,000        | 1,000        | 0             |
| <b>Total Revenues:</b>     | <b>3,219</b> | <b>2,739</b> | <b>(480)</b>  |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 1,038        | 550          | (488)         |
| Advertising                | 200          | 200          | 0             |
| Contracts and Agreements   | 250          | 250          | 0             |
| Insurance                  | 181          | 189          | 8             |
| Operations                 | 100          | 100          | 0             |
| Supplies                   | 200          | 200          | 0             |
| Travel                     | 1,000        | 1,000        | 0             |
| Wages and benefits         | 250          | 250          | 0             |
| <b>Total Expenditures:</b> | <b>3,219</b> | <b>2,739</b> | <b>(480)</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -SUMMERLAND  
Dept Number: 5800  
Service Participants: District of Summerland Contract



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Contract Revenue           | 1,739        | 1,752        | 1,765        | 2,778        | 2,791        |
| Prior Surplus              | 1,000        | 1,000        | 1,000        | 0            | 0            |
| <b>Total Revenues:</b>     | <b>2,739</b> | <b>2,752</b> | <b>2,765</b> | <b>2,778</b> | <b>2,791</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 550          | 560          | 570          | 580          | 590          |
| Advertising                | 200          | 200          | 200          | 200          | 200          |
| Contracts and Agreements   | 250          | 250          | 250          | 250          | 250          |
| Insurance                  | 189          | 192          | 195          | 198          | 201          |
| Operations                 | 100          | 100          | 100          | 100          | 100          |
| Supplies                   | 200          | 200          | 200          | 200          | 200          |
| Travel                     | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| Wages and benefits         | 250          | 250          | 250          | 250          | 250          |
| <b>Total Expenditures:</b> | <b>2,739</b> | <b>2,752</b> | <b>2,765</b> | <b>2,778</b> | <b>2,791</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT B, G, H  
 Dept Number: 9360  
 Service Participants: Electoral Areas B, G and H



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Prior Surplus              | 115                | 0                  | (115)                |
| Taxes                      | 15,410             | 0                  | (15,410)             |
| <b>Total Revenues:</b>     | <b>15,525</b>      | <b>0</b>           | <b>(15,525)</b>      |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 525                | 0                  | (525)                |
| Contracts and Agreements   | 15,000             | 0                  | (15,000)             |
| <b>Total Expenditures:</b> | <b>15,525</b>      | <b>0</b>           | <b>(15,525)</b>      |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

| <b>5 Year Forecast</b>     | <b>2017</b> | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|-------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |             |               |               |               |               |
| Taxes                      | 0           | 15,560        | 15,570        | 15,580        | 15,590        |
| <b>Total Revenues:</b>     | <b>0</b>    | <b>15,560</b> | <b>15,570</b> | <b>15,580</b> | <b>15,590</b> |
| <b>Expenditures</b>        |             |               |               |               |               |
| Administration             | 0           | 560           | 570           | 580           | 590           |
| Contracts and Agreements   | 0           | 15,000        | 15,000        | 15,000        | 15,000        |
| <b>Total Expenditures:</b> | <b>0</b>    | <b>15,560</b> | <b>15,570</b> | <b>15,580</b> | <b>15,590</b> |
| <b>Net Total</b>           | <b>0</b>    | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |



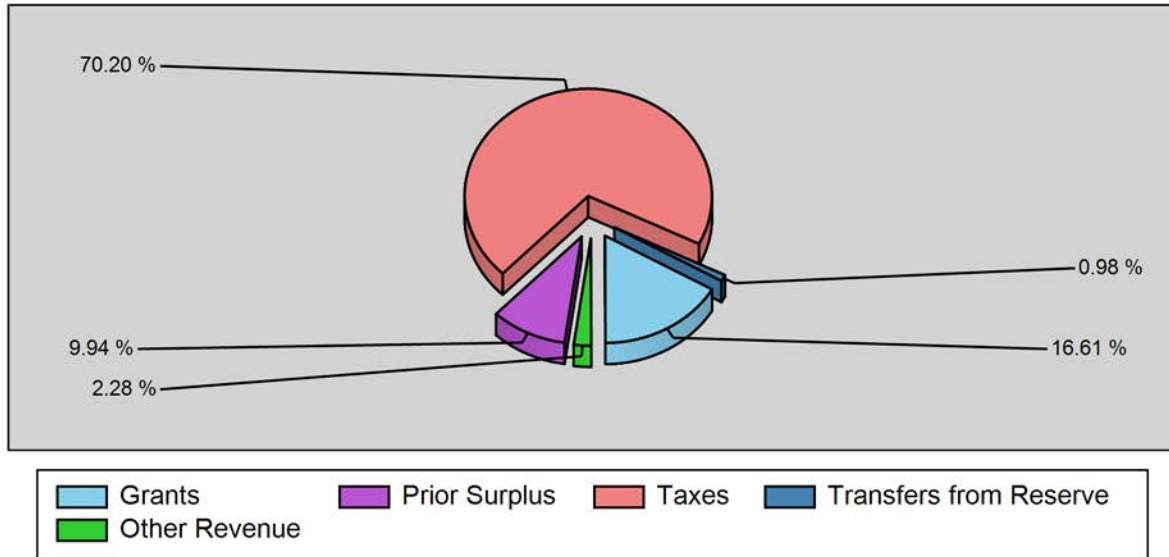
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



**Revenues By GL Category**



| Budget Comparison          | 2016 Amount      | 2017 Amount      | Budget Change |
|----------------------------|------------------|------------------|---------------|
| <b>Revenues</b>            |                  |                  |               |
| Grants                     | 355,000          | 254,999          | (100,001)     |
| Other Revenue              | 35,000           | 35,000           | 0             |
| Prior Surplus              | 75,000           | 152,556          | 77,556        |
| Taxes                      | 1,048,783        | 1,077,746        | 28,963        |
| Transfers from Reserve     | 0                | 15,000           | 15,000        |
| <b>Total Revenues:</b>     | <b>1,513,783</b> | <b>1,535,301</b> | <b>21,518</b> |
| <b>Expenditures</b>        |                  |                  |               |
| Administration             | 173,067          | 212,441          | 39,374        |
| Capital and Equipment      | 2,500            | 17,500           | 15,000        |
| Consultants                | 0                | 10,000           | 10,000        |
| Contingency                | 500              | 500              | 0             |
| Grant Expense              | 200,000          | 100,000          | (100,000)     |
| Legal                      | 2,500            | 2,500            | 0             |
| Other Expense              | 16,000           | 1,000            | (15,000)      |
| Transfers                  | 25,000           | 25,000           | 0             |
| Utilities                  | 10,000           | 10,000           | 0             |
| Wages and benefits         | 1,084,216        | 1,156,360        | 72,144        |
| <b>Total Expenditures:</b> | <b>1,513,783</b> | <b>1,535,301</b> | <b>21,518</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

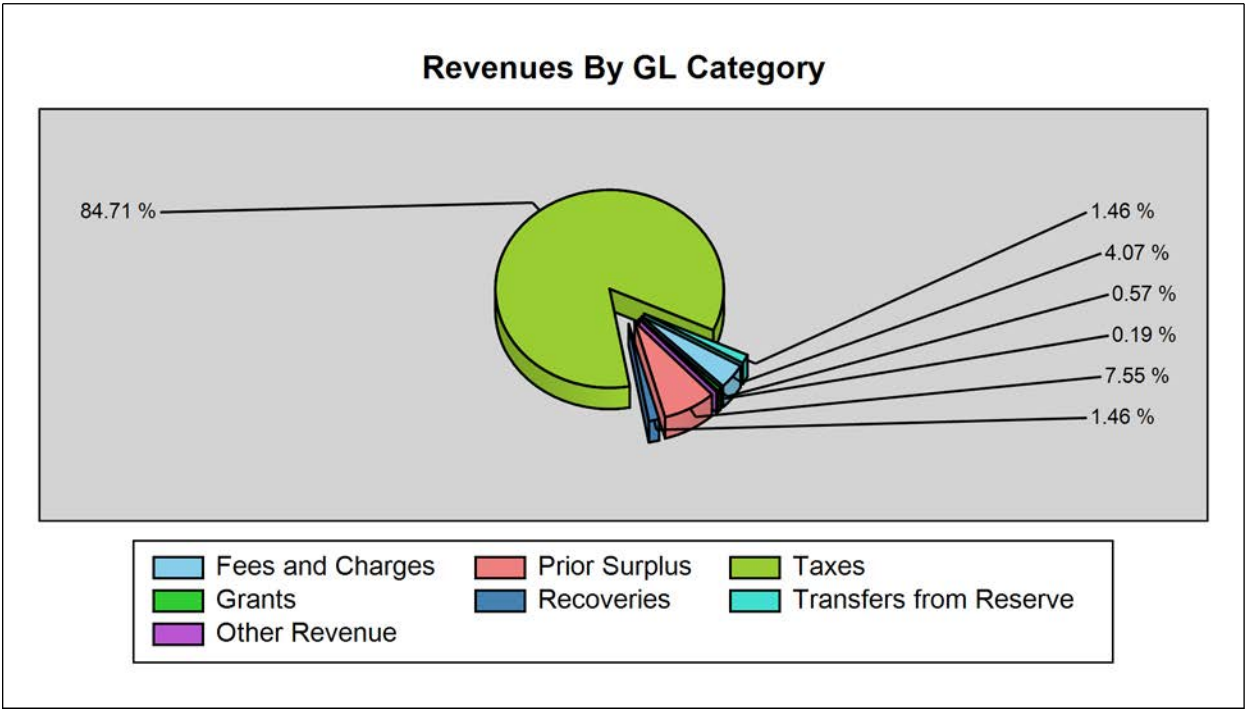
2017 - 2021

Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



| 5 Year Forecast            | 2017             | 2018             | 2019             | 2020             | 2021             |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Grants                     | 254,999          | 155,000          | 155,000          | 155,000          | 155,000          |
| Other Revenue              | 35,000           | 35,000           | 35,000           | 35,000           | 35,000           |
| Prior Surplus              | 152,556          | 72,556           | 67,556           | 62,556           | 42,556           |
| Taxes                      | 1,077,746        | 1,171,472        | 1,202,507        | 1,231,112        | 1,125,148        |
| Transfers from Reserve     | 15,000           | 80,000           | 0                | 0                | 0                |
| <b>Total Revenues:</b>     | <b>1,535,301</b> | <b>1,514,028</b> | <b>1,460,063</b> | <b>1,483,668</b> | <b>1,357,704</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 212,441          | 215,414          | 218,439          | 221,516          | 224,647          |
| Capital and Equipment      | 17,500           | 2,500            | 2,500            | 2,500            | 2,500            |
| Consultants                | 10,000           | 0                | 0                | 0                | 0                |
| Contingency                | 500              | 500              | 500              | 500              | 5,000            |
| Grant Expense              | 100,000          | 0                | 0                | 0                | 0                |
| Legal                      | 2,500            | 2,500            | 2,500            | 2,500            | 2,500            |
| Other Expense              | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            |
| Projects                   | 0                | 80,000           | 0                | 0                | 0                |
| Transfers                  | 25,000           | 25,000           | 25,000           | 25,000           | 25,000           |
| Utilities                  | 10,000           | 10,000           | 10,000           | 10,000           | 10,000           |
| Wages and benefits         | 1,156,360        | 1,177,114        | 1,200,124        | 1,220,656        | 1,087,061        |
| <b>Total Expenditures:</b> | <b>1,535,301</b> | <b>1,514,028</b> | <b>1,460,063</b> | <b>1,483,672</b> | <b>1,357,708</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>4</b>         | <b>4</b>         |





# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ELECTORAL AREA PLANNING

Dept Number: 5000

Service Participants: All Electoral Areas and PIB



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 43,060             | 43,090             | 30                   |
| Grants                     | 6,000              | 6,000              | 0                    |
| Other Revenue              | 2,000              | 2,000              | 0                    |
| Prior Surplus              | 10,000             | 80,000             | 70,000               |
| Recoveries                 | 15,500             | 15,500             | 0                    |
| Taxes                      | 896,855            | 897,891            | 1,036                |
| Transfers from Reserve     | 40,000             | 15,500             | (24,500)             |
| <b>Total Revenues:</b>     | <b>1,013,415</b>   | <b>1,059,981</b>   | <b>46,566</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 288,722            | 304,248            | 15,526               |
| Advertising                | 12,000             | 12,000             | 0                    |
| Capital and Equipment      | 1,000              | 1,000              | 0                    |
| Consultants                | 79,173             | 105,924            | 26,751               |
| Contingency                | 1,000              | 1,000              | 0                    |
| Insurance                  | 7,404              | 7,404              | 0                    |
| Legal                      | 56,105             | 56,665             | 560                  |
| Other Expense              | 0                  | 3,000              | 3,000                |
| Projects                   | 10,000             | 10,303             | 303                  |
| Supplies                   | 10,000             | 8,000              | (2,000)              |
| Transfers                  | 1,000              | 1,000              | 0                    |
| Travel                     | 3,822              | 3,860              | 38                   |
| Wages and benefits         | 543,189            | 545,577            | 2,388                |
| <b>Total Expenditures:</b> | <b>1,013,415</b>   | <b>1,059,981</b>   | <b>46,566</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ELECTORAL AREA PLANNING

Dept Number: 5000

Service Participants: All Electoral Areas and PIB



| <b>5 Year Forecast</b>     | <b>2017</b>      | <b>2018</b>      | <b>2019</b>      | <b>2020</b>      | <b>2021</b>      |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Fees and Charges           | 43,090           | 43,121           | 43,200           | 43,200           | 43,200           |
| Grants                     | 6,000            | 6,000            | 6,000            | 6,000            | 6,000            |
| Other Revenue              | 2,000            | 2,000            | 2,000            | 2,000            | 2,000            |
| Prior Surplus              | 80,000           | 20,000           | 10,000           | 0                | 0                |
| Recoveries                 | 15,500           | 15,500           | 15,500           | 15,500           | 15,500           |
| Taxes                      | 897,891          | 962,529          | 989,326          | 1,014,576        | 1,030,894        |
| Transfers from Reserve     | 15,500           | 0                | 0                | 0                | 0                |
| <b>Total Revenues:</b>     | <b>1,059,981</b> | <b>1,049,150</b> | <b>1,066,026</b> | <b>1,081,276</b> | <b>1,097,594</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 304,248          | 309,336          | 314,514          | 319,782          | 325,142          |
| Advertising                | 12,000           | 12,000           | 12,000           | 12,000           | 12,000           |
| Capital and Equipment      | 1,000            | 2,185            | 2,200            | 2,200            | 2,300            |
| Consultants                | 105,924          | 76,684           | 77,000           | 77,000           | 77,000           |
| Contingency                | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            |
| Insurance                  | 7,404            | 7,534            | 7,666            | 7,800            | 7,937            |
| Legal                      | 56,665           | 57,233           | 57,350           | 57,350           | 58,200           |
| Other Expense              | 3,000            | 3,000            | 3,000            | 3,000            | 3,000            |
| Projects                   | 10,303           | 10,406           | 10,500           | 10,500           | 11,000           |
| Supplies                   | 8,000            | 10,000           | 10,000           | 10,000           | 11,000           |
| Transfers                  | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            |
| Travel                     | 3,860            | 3,899            | 3,950            | 3,950            | 4,000            |
| Wages and benefits         | 545,577          | 554,873          | 565,846          | 575,694          | 584,015          |
| <b>Total Expenditures:</b> | <b>1,059,981</b> | <b>1,049,150</b> | <b>1,066,026</b> | <b>1,081,276</b> | <b>1,097,594</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

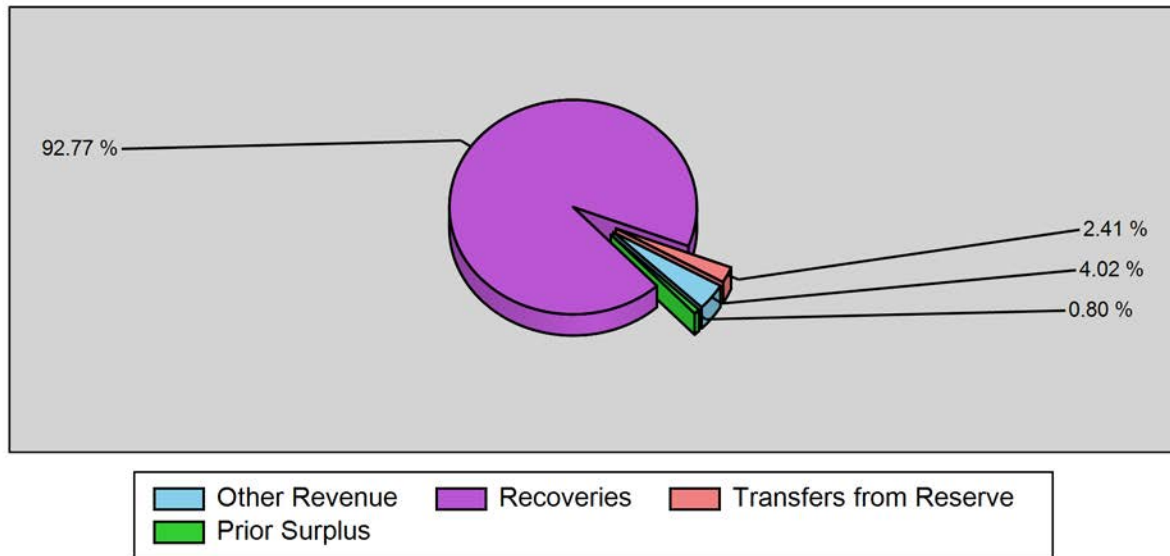
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: INFORMATION SERVICES  
 Dept Number: 0600  
 Service Participants: REALLOCATION DEPARTMENT



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Other Revenue              | 25,000         | 25,000         | 0             |
| Prior Surplus              | 10,000         | 5,000          | (5,000)       |
| Recoveries                 | 529,466        | 577,408        | 47,942        |
| Transfers from Reserve     | 20,000         | 15,000         | (5,000)       |
| <b>Total Revenues:</b>     | <b>584,466</b> | <b>622,408</b> | <b>37,942</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 28,000         | 31,000         | 3,000         |
| Capital and Equipment      | 5,000          | 5,000          | 0             |
| Contracts and Agreements   | 65,000         | 65,000         | 0             |
| Maintenance and Repairs    | 3,000          | 3,000          | 0             |
| Supplies                   | 2,000          | 2,000          | 0             |
| Transfers                  | 10,000         | 5,000          | (5,000)       |
| Wages and benefits         | 471,466        | 511,408        | 39,942        |
| <b>Total Expenditures:</b> | <b>584,466</b> | <b>622,408</b> | <b>37,942</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: INFORMATION SERVICES  
 Dept Number: 0600  
 Service Participants: REALLOCATION DEPARTMENT



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Other Revenue              | 25,000         | 25,000         | 25,000         | 25,000         | 25,000         |
| Prior Surplus              | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Recoveries                 | 577,408        | 598,436        | 617,265        | 634,158        | 645,139        |
| Transfers from Reserve     | 15,000         | 10,000         | 5,000          | 0              | 0              |
| <b>Total Revenues:</b>     | <b>622,408</b> | <b>638,436</b> | <b>652,265</b> | <b>664,158</b> | <b>675,139</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 31,000         | 34,000         | 37,000         | 40,000         | 43,000         |
| Capital and Equipment      | 5,000          | 5,000          | 5,000          | 5,000          | 5,088          |
| Contracts and Agreements   | 65,000         | 68,000         | 68,000         | 68,000         | 69,191         |
| Maintenance and Repairs    | 3,000          | 4,000          | 4,500          | 5,000          | 5,088          |
| Supplies                   | 2,000          | 2,000          | 2,000          | 2,000          | 2,035          |
| Transfers                  | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Wages and benefits         | 511,408        | 520,436        | 530,765        | 539,158        | 545,737        |
| <b>Total Expenditures:</b> | <b>622,408</b> | <b>638,436</b> | <b>652,265</b> | <b>664,158</b> | <b>675,139</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

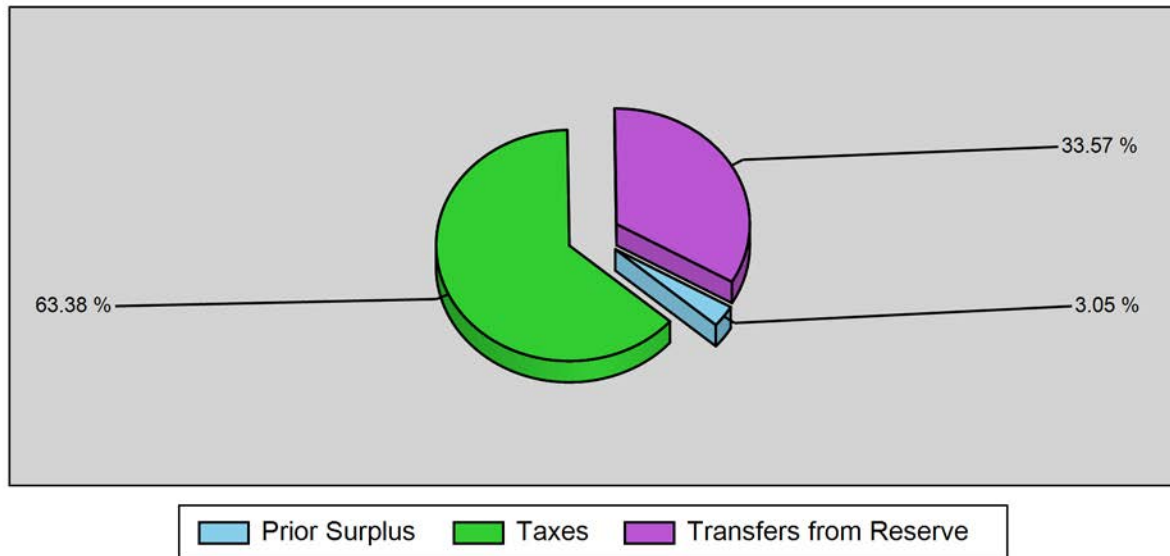
Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 5,000          | 5,000          | 0             |
| Taxes                      | 97,578         | 103,830        | 6,252         |
| Transfers from Reserve     | 25,000         | 55,000         | 30,000        |
| <b>Total Revenues:</b>     | <b>127,578</b> | <b>163,830</b> | <b>36,252</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 7,708          | 7,835          | 127           |
| Advertising                | 1,100          | 1,200          | 100           |
| Capital and Equipment      | 1,200          | 36,300         | 35,100        |
| Consultants                | 2,000          | 2,000          | 0             |
| Insurance                  | 1,683          | 1,757          | 74            |
| Operations                 | 21,000         | 21,000         | 0             |
| Supplies                   | 29,000         | 30,000         | 1,000         |
| Transfers                  | 5,000          | 5,000          | 0             |
| Travel                     | 7,500          | 7,500          | 0             |
| Wages and benefits         | 51,387         | 51,238         | (149)         |
| <b>Total Expenditures:</b> | <b>127,578</b> | <b>163,830</b> | <b>36,252</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 5,000          | 0              | 0              | 0              | 0              |
| Taxes                      | 103,830        | 129,902        | 131,394        | 132,292        | 133,413        |
| Transfers from Reserve     | 55,000         | 0              | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>163,830</b> | <b>129,902</b> | <b>131,394</b> | <b>132,292</b> | <b>133,413</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 7,835          | 7,972          | 8,111          | 8,253          | 8,398          |
| Advertising                | 1,200          | 1,200          | 1,300          | 1,300          | 1,300          |
| Capital and Equipment      | 36,300         | 1,300          | 1,300          | 1,300          | 1,300          |
| Consultants                | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          |
| Insurance                  | 1,757          | 1,788          | 1,819          | 1,851          | 1,883          |
| Operations                 | 21,000         | 21,000         | 21,000         | 21,000         | 21,000         |
| Supplies                   | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         |
| Transfers                  | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Travel                     | 7,500          | 7,500          | 7,500          | 7,500          | 7,500          |
| Wages and benefits         | 51,238         | 52,142         | 53,364         | 54,088         | 55,032         |
| <b>Total Expenditures:</b> | <b>163,830</b> | <b>129,902</b> | <b>131,394</b> | <b>132,292</b> | <b>133,413</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

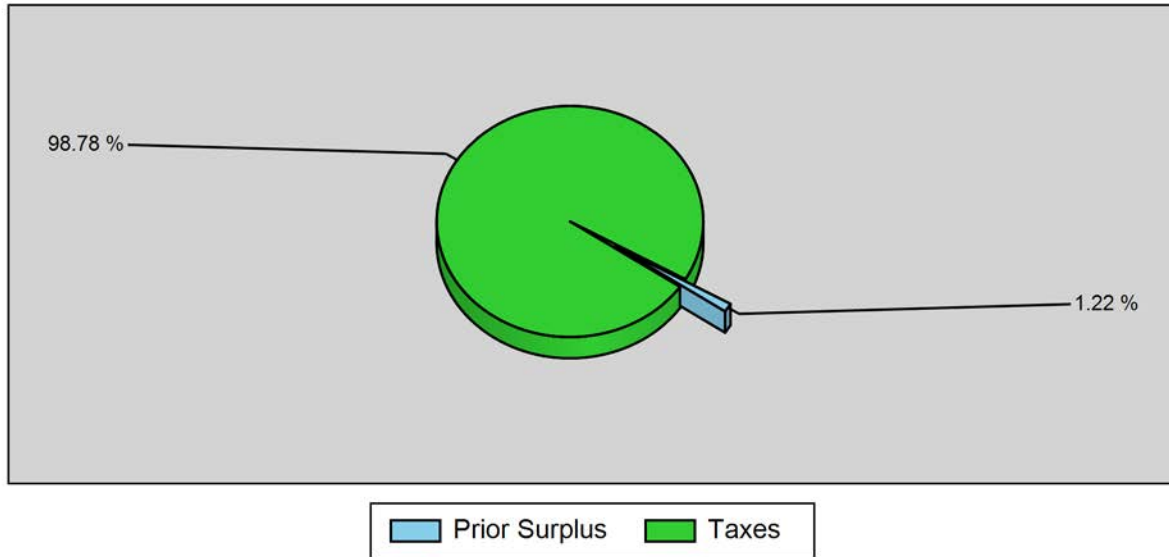
Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 15,000         | 10,000         | (5,000)       |
| Taxes                      | 800,390        | 807,912        | 7,522         |
| <b>Total Revenues:</b>     | <b>815,390</b> | <b>817,912</b> | <b>2,522</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 8,550          | 9,833          | 1,283         |
| Contingency                | 5,000          | 0              | (5,000)       |
| Transfers - Other Agencies | 801,840        | 808,079        | 6,239         |
| <b>Total Expenditures:</b> | <b>815,390</b> | <b>817,912</b> | <b>2,522</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 10,000         | 5,000          | 0              | 0              | 0              |
| Taxes                      | 807,912        | 827,225        | 846,789        | 861,608        | 876,686        |
| <b>Total Revenues:</b>     | <b>817,912</b> | <b>832,225</b> | <b>846,789</b> | <b>861,608</b> | <b>876,686</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 9,833          | 10,005         | 10,180         | 10,358         | 10,539         |
| Transfers - Other Agencies | 808,079        | 822,220        | 836,609        | 851,250        | 866,147        |
| <b>Total Expenditures:</b> | <b>817,912</b> | <b>832,225</b> | <b>846,789</b> | <b>861,608</b> | <b>876,686</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

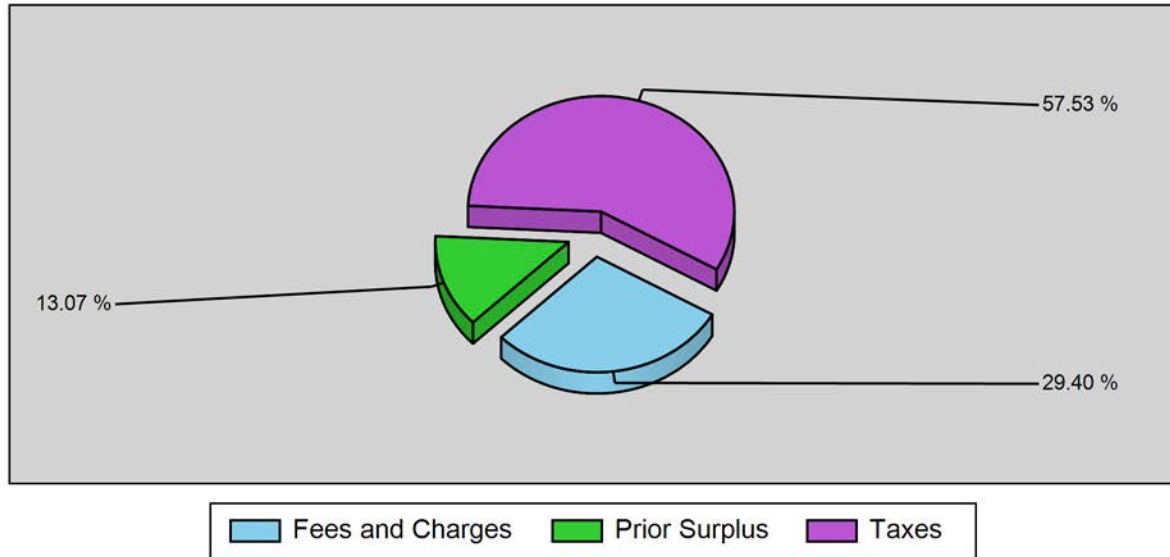
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SUBDIVISION SERVICING  
Dept Number: 4200  
Service Participants: All Electoral Areas



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Fees and Charges           | 35,000         | 45,000         | 10,000        |
| Prior Surplus              | (5,000)        | 20,000         | 25,000        |
| Taxes                      | 85,406         | 88,044         | 2,638         |
| <b>Total Revenues:</b>     | <b>115,406</b> | <b>153,044</b> | <b>37,638</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 9,248          | 9,486          | 238           |
| Consultants                | 10,000         | 20,000         | 10,000        |
| Legal                      | 4,000          | 10,000         | 6,000         |
| Supplies                   | 500            | 500            | 0             |
| Travel                     | 500            | 500            | 0             |
| Wages and benefits         | 91,158         | 112,558        | 21,400        |
| <b>Total Expenditures:</b> | <b>115,406</b> | <b>153,044</b> | <b>37,638</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SUBDIVISION SERVICING  
 Dept Number: 4200  
 Service Participants: All Electoral Areas



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 45,000         | 45,000         | 45,000         | 45,000         | 45,000         |
| Prior Surplus              | 20,000         | 5,000          | 5,000          | 5,000          | 5,000          |
| Taxes                      | 88,044         | 89,470         | 91,110         | 92,596         | 93,072         |
| <b>Total Revenues:</b>     | <b>153,044</b> | <b>139,470</b> | <b>141,110</b> | <b>142,596</b> | <b>143,072</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 9,486          | 9,652          | 9,821          | 9,993          | 10,168         |
| Consultants                | 20,000         | 5,000          | 5,000          | 5,000          | 5,000          |
| Legal                      | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         |
| Supplies                   | 500            | 500            | 500            | 500            | 500            |
| Travel                     | 500            | 500            | 500            | 500            | 500            |
| Wages and benefits         | 112,558        | 113,818        | 115,289        | 116,603        | 116,904        |
| <b>Total Expenditures:</b> | <b>153,044</b> | <b>139,470</b> | <b>141,110</b> | <b>142,596</b> | <b>143,072</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

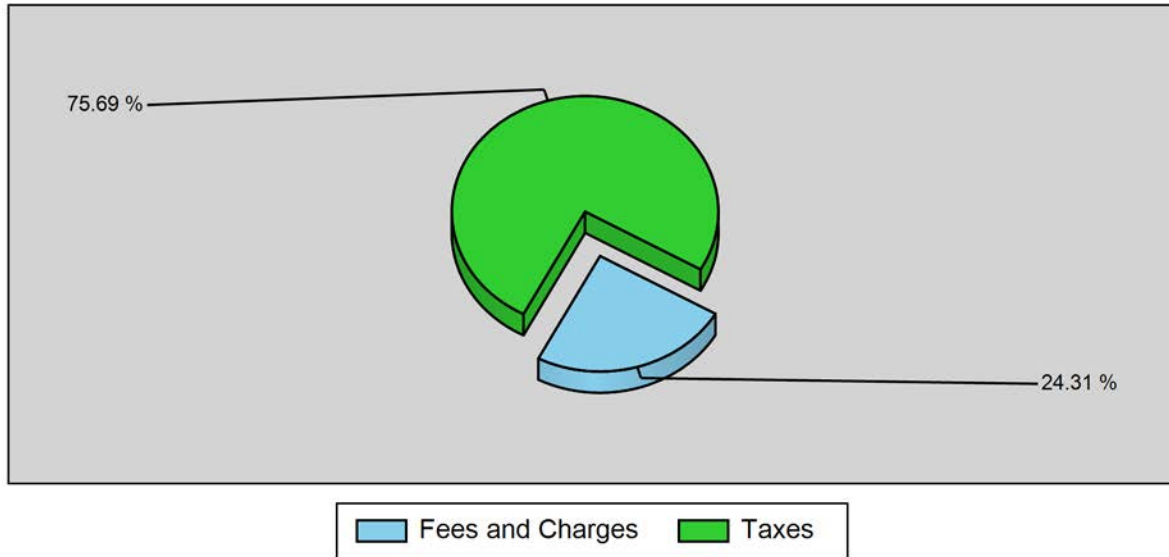
Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
Town of Oliver, Town of Osoyoos



Revenues By GL Category



| Budget Comparison          | 2016 Amount | 2017 Amount   | Budget Change |
|----------------------------|-------------|---------------|---------------|
| <b>Revenues</b>            |             |               |               |
| Fees and Charges           | 0           | 15,000        | 15,000        |
| Taxes                      | 0           | 46,691        | 46,691        |
| <b>Total Revenues:</b>     | <b>0</b>    | <b>61,691</b> | <b>61,691</b> |
| <b>Expenditures</b>        |             |               |               |
| Operations                 | 0           | 57,191        | 57,191        |
| Transfers                  | 0           | 4,500         | 4,500         |
| <b>Total Expenditures:</b> | <b>0</b>    | <b>61,691</b> | <b>61,691</b> |
| <b>Net Total</b>           | <b>0</b>    | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
Town of Oliver, Town of Osoyoos



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Fees and Charges           | 15,000        | 15,000        | 15,000        | 15,000        | 15,000        |
| Taxes                      | 46,691        | 49,500        | 51,500        | 53,500        | 55,500        |
| <b>Total Revenues:</b>     | <b>61,691</b> | <b>64,500</b> | <b>66,500</b> | <b>68,500</b> | <b>70,500</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Operations                 | 57,191        | 60,000        | 62,000        | 64,000        | 66,000        |
| Transfers                  | 4,500         | 4,500         | 4,500         | 4,500         | 4,500         |
| <b>Total Expenditures:</b> | <b>61,691</b> | <b>64,500</b> | <b>66,500</b> | <b>68,500</b> | <b>70,500</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# SHARED SERVICES

|                                                 |      |           |
|-------------------------------------------------|------|-----------|
| <b>AREA “A” and OSOYOOS</b>                     |      |           |
| • Summary Information                           |      | 90        |
| • Arena (Sun Bowl)                              | 7050 | 91 – 92   |
| • Museum Property Debt                          | 7865 | 93 – 94   |
|                                                 |      |           |
| <b>AREAS “B” &amp; “G” &amp; KEREMEOS</b>       |      |           |
| • Summary Information                           |      | 95        |
| • Fire Protection – B-G Keremeos                | 1100 | 96 – 98   |
| • Pool – Keremeos, Areas B & G                  | 7310 | 99 – 100  |
| • Recreation Facility Similkameen               | 7200 | 101 – 103 |
| • Recycling/ Garbage Pick Up Areas – Keremeos   | 3590 | 104 - 105 |
| • Refuse - Keremeos & District Landfill B-G     | 3400 | 106 - 108 |
| • Similkameen Valley Visitor Information Centre | 9250 | 109       |
|                                                 |      |           |

|                                                             |      |           |
|-------------------------------------------------------------|------|-----------|
| <b>SHARED SERVICES (CONTINUED)</b>                          |      |           |
| <b>AREAS “C” and OLIVER</b>                                 |      |           |
| • Summary Information                                       |      | 110       |
| • Economic Development Oliver                               | 9350 | 111 – 112 |
| • Heritage Grant                                            | 7820 | 113 – 114 |
| • Oliver Parks and Rec - Arena                              | 7100 | 115 - 116 |
| • Oliver Parks and Rec – Parks                              | 7700 | 117 - 118 |
| • Oliver Parks and Rec – Pool                               | 7300 | 119 - 120 |
| • Oliver Parks and Rec - Programs                           | 7810 | 121 - 122 |
| • Oliver Parks and Rec – Recreation Hall                    | 7400 | 123 - 124 |
| • Refuse Disposal Oliver                                    | 3000 | 125 - 127 |
| • Venables Auditorium                                       | 7410 | 128 - 129 |
| • Venables Theatre Service                                  | 7420 | 130 – 131 |
| <b>AREAS “D” and “E” and “F”</b>                            |      |           |
| • Summary Information                                       |      | 132       |
| • Noise Bylaws D F                                          | 2700 | 133 - 134 |
| • Recycling Areas DEF                                       | 3550 | 135 - 136 |
| • Refuse Disposal D3/Penticton (Campbell Mountain Landfill) | 3500 | 137 - 139 |
| • Septage Disposal Service                                  | 3820 | 140 - 141 |
| • Victim Services Contribution DEF                          | 0425 | 142       |

| TAX REQUISITION CHANGE           | 2017      | 2016      | CHANGE  | EXPLANATION |
|----------------------------------|-----------|-----------|---------|-------------|
| SHARED A - OSOYOOS               | \$556,313 | \$554,714 | \$1,599 |             |
|                                  |           |           |         |             |
| ARENA - OSOYOOS/A                | \$479,800 | \$478,200 | \$1,600 |             |
| MUSEUM PROPERTY DEBT -<br>AREA A | \$76,513  | \$76,514  | -\$1    |             |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

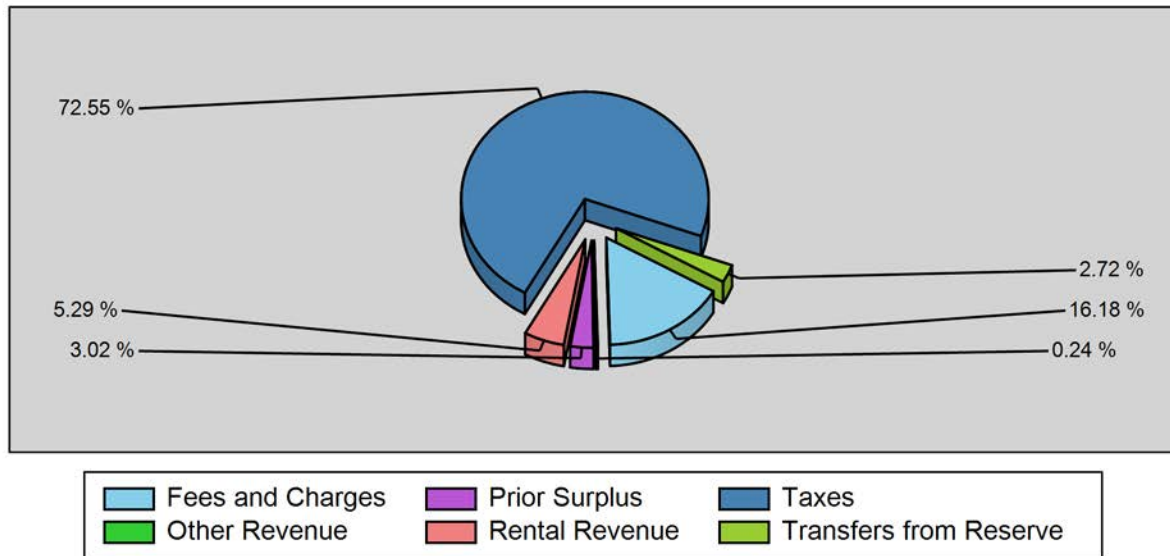
Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Fees and Charges           | 103,100        | 106,980        | 3,880         |
| Other Revenue              | 1,400          | 1,600          | 200           |
| Prior Surplus              | 20,000         | 20,000         | 0             |
| Rental Revenue             | 33,000         | 35,000         | 2,000         |
| Taxes                      | 478,200        | 479,800        | 1,600         |
| Transfers from Reserve     | 25,940         | 18,000         | (7,940)       |
| <b>Total Revenues:</b>     | <b>661,640</b> | <b>661,380</b> | <b>(260)</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 13,030         | 13,061         | 31            |
| Capital and Equipment      | 95,000         | 70,000         | (25,000)      |
| Maintenance and Repairs    | 51,320         | 53,450         | 2,130         |
| Other Expense              | 6,850          | 7,980          | 1,130         |
| Supplies                   | 12,270         | 12,289         | 19            |
| Transfers                  | 25,000         | 25,000         | 0             |
| Utilities                  | 99,000         | 103,000        | 4,000         |
| Wages and benefits         | 359,170        | 376,600        | 17,430        |
| <b>Total Expenditures:</b> | <b>661,640</b> | <b>661,380</b> | <b>(260)</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 106,980        | 108,852        | 110,756        | 112,694        | 114,665        |
| Grants                     | 0              | 0              | 0              | 0              | 0              |
| Other Revenue              | 1,600          | 1,628          | 1,656          | 1,685          | 1,714          |
| Prior Surplus              | 20,000         | 20,350         | 20,706         | 21,068         | 21,437         |
| Rental Revenue             | 35,000         | 35,613         | 36,236         | 36,870         | 37,515         |
| Taxes                      | 479,800        | 488,198        | 496,742        | 505,436        | 514,282        |
| Transfers from Reserve     | 18,000         | 18,315         | 18,636         | 18,962         | 19,294         |
| <b>Total Revenues:</b>     | <b>661,380</b> | <b>672,956</b> | <b>684,732</b> | <b>696,715</b> | <b>708,907</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 13,061         | 13,290         | 13,523         | 13,759         | 14,000         |
| Capital and Equipment      | 70,000         | 71,225         | 72,471         | 73,739         | 75,029         |
| Financing                  | 0              | 0              | 0              | 0              | 0              |
| Maintenance and Repairs    | 53,450         | 54,385         | 55,337         | 56,306         | 57,291         |
| Other Expense              | 7,980          | 8,120          | 8,262          | 8,407          | 8,554          |
| Supplies                   | 12,289         | 12,504         | 12,722         | 12,945         | 13,171         |
| Transfers                  | 25,000         | 25,438         | 25,883         | 26,336         | 26,797         |
| Utilities                  | 103,000        | 104,803        | 106,637        | 108,503        | 110,402        |
| Wages and benefits         | 376,600        | 383,191        | 389,897        | 396,720        | 403,663        |
| <b>Total Expenditures:</b> | <b>661,380</b> | <b>672,956</b> | <b>684,732</b> | <b>696,715</b> | <b>708,907</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

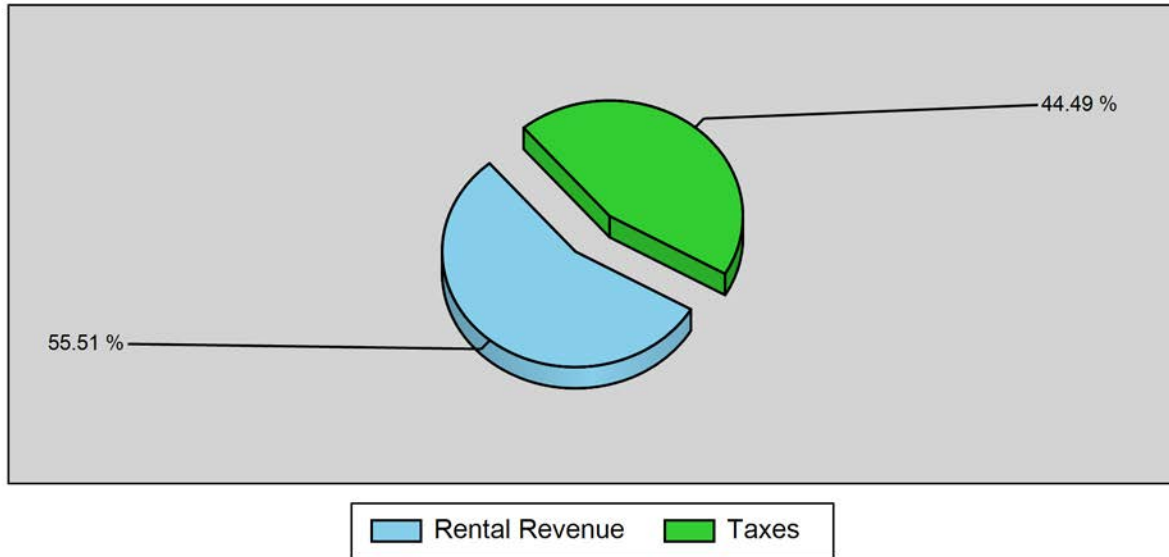
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUSEUM PROPERTY DEBT AREA A  
 Dept Number: 7865  
 Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Rental Revenue             | 95,451         | 95,451         | 0             |
| Taxes                      | 76,514         | 76,513         | (1)           |
| <b>Total Revenues:</b>     | <b>171,965</b> | <b>171,964</b> | <b>(1)</b>    |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 525            | 550            | 25            |
| Capital and Equipment      | 50,000         | 50,000         | 0             |
| Financing                  | 76,514         | 76,514         | 0             |
| Insurance                  | 3,963          | 3,332          | (631)         |
| Transfers                  | 40,963         | 41,568         | 605           |
| <b>Total Expenditures:</b> | <b>171,965</b> | <b>171,964</b> | <b>(1)</b>    |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUSEUM PROPERTY DEBT AREA A

Dept Number: 7865

Service Participants: Electoral Area A and Town of Osoyoos



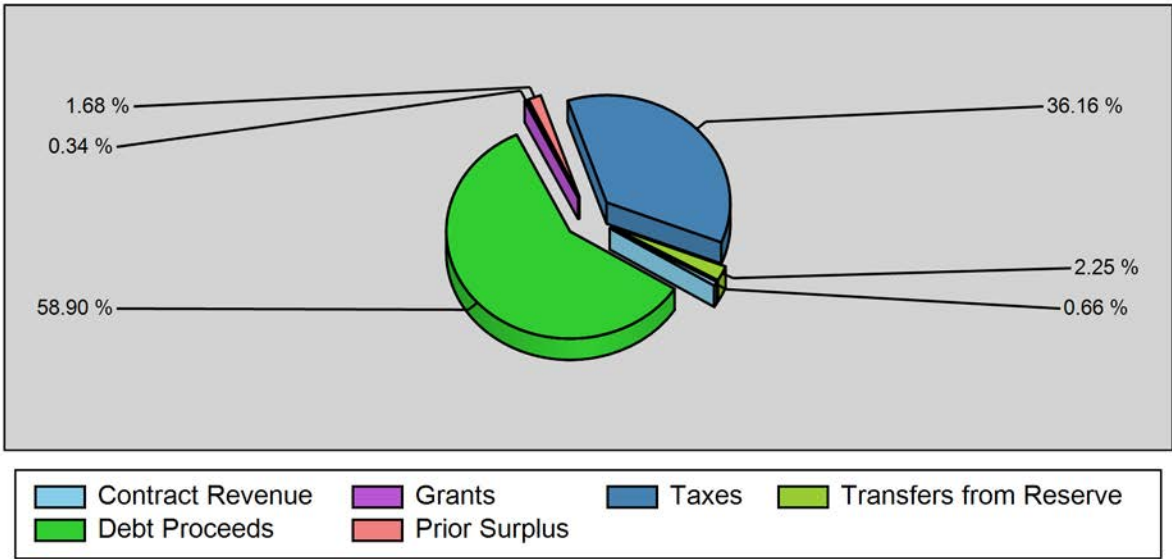
| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Rental Revenue             | 95,451         | 97,121         | 98,821         | 100,550        | 102,310        |
| Taxes                      | 76,513         | 76,513         | 76,513         | 76,513         | 76,513         |
| <b>Total Revenues:</b>     | <b>171,964</b> | <b>173,634</b> | <b>175,334</b> | <b>177,063</b> | <b>178,823</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 550            | 560            | 570            | 580            | 590            |
| Capital and Equipment      | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         |
| Financing                  | 76,514         | 76,514         | 76,514         | 76,514         | 76,514         |
| Insurance                  | 3,332          | 3,390          | 3,449          | 3,509          | 3,570          |
| Transfers                  | 41,568         | 43,170         | 44,801         | 46,460         | 48,149         |
| <b>Total Expenditures:</b> | <b>171,964</b> | <b>173,634</b> | <b>175,334</b> | <b>177,063</b> | <b>178,823</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

| <b>TAX REQUISITION CHANGE</b>                     | <b>2017</b> | <b>2016</b> | <b>CHANGE</b> | <b>EXPLANATION</b>                                                                                                                                               |
|---------------------------------------------------|-------------|-------------|---------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>SHARED B -G- KEREMEOS</b>                      | \$868,784   | \$800,978   | \$67,806      |                                                                                                                                                                  |
|                                                   |             |             |               |                                                                                                                                                                  |
| FIRE PROTECTION - B-G<br>KEREMEOS                 | \$429,783   | \$368,863   | \$60,920      | Increased Honorariums \$9K (with<br>Surplus offset); Benefits \$5K;<br>Equipment Maintenance \$27K<br>and \$12.5K debt servicing costs for<br>truck pre-purchase |
| POOL - KEREMEOS/AREAS B &<br>G                    | \$47,851    | \$48,754    | -\$903        |                                                                                                                                                                  |
| RECREATION FACILITY -<br>KEREMEOS                 | \$100,273   | \$95,344    | \$4,929       |                                                                                                                                                                  |
| REFUSE STATEMENT B-G<br>KEREMEOS                  | \$257,877   | \$255,017   | \$2,860       | Increased consultants - \$30k closure<br>plan mostly offset by increased prior<br>year surplus                                                                   |
| SIMILKAMEEN VALLEY VISITOR<br>INFORMATION CENTRE  | \$33,000    | \$33,000    | \$0           |                                                                                                                                                                  |
| <b>NON TAX SUPPORTED<br/>SERVICES - USER FEES</b> |             |             |               | <b>EXPLANATION</b>                                                                                                                                               |
| RECYCLING/GARBGE<br>KEREMEOS                      | \$78,775    | \$78,544    | \$231         | No fee increase                                                                                                                                                  |

Service: FIRE B-G KEREMEOS  
Dept Number: 1100  
Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 7,680              | 7,834              | 154                  |
| Debt Proceeds              | 200,000            | 700,000            | 500,000              |
| Grants                     | 7,000              | 4,000              | (3,000)              |
| Prior Surplus              | 0                  | 20,000             | 20,000               |
| Taxes                      | 368,863            | 429,783            | 60,920               |
| Transfers from Reserve     | 95,750             | 26,797             | (68,953)             |
| <b>Total Revenues:</b>     | <b>679,293</b>     | <b>1,188,414</b>   | <b>509,121</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 16,392             | 15,773             | (619)                |
| Capital and Equipment      | 322,820            | 758,897            | 436,077              |
| Financing                  | 29,357             | 36,784             | 7,427                |
| Insurance                  | 15,052             | 14,373             | (679)                |
| Legal                      | 2,000              | 2,000              | 0                    |
| Maintenance and Repairs    | 41,500             | 68,806             | 27,306               |
| Other Expense              | 16,887             | 17,867             | 980                  |
| Transfers                  | 80,000             | 81,000             | 1,000                |
| Travel                     | 6,325              | 6,450              | 125                  |
| Utilities                  | 13,740             | 13,964             | 224                  |
| Wages and benefits         | 135,220            | 172,500            | 37,280               |
| <b>Total Expenditures:</b> | <b>679,293</b>     | <b>1,188,414</b>   | <b>509,121</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



| 5 Year Forecast            | 2017             | 2018             | 2019           | 2020           | 2021           |
|----------------------------|------------------|------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                  |                  |                |                |                |
| Contract Revenue           | 7,834            | 7,990            | 8,150          | 8,313          | 8,479          |
| Debt Proceeds              | 700,000          | 1,350,000        | 0              | 0              | 0              |
| Grants                     | 4,000            | 4,000            | 4,000          | 4,000          | 4,000          |
| Prior Surplus              | 20,000           | 0                | 0              | 0              | 0              |
| Taxes                      | 429,783          | 456,604          | 558,936        | 570,003        | 578,553        |
| Transfers from Reserve     | 26,797           | 47,226           | 47,771         | 48,726         | 49,701         |
| <b>Total Revenues:</b>     | <b>1,188,414</b> | <b>1,865,820</b> | <b>618,857</b> | <b>631,042</b> | <b>640,733</b> |
| <b>Expenditures</b>        |                  |                  |                |                |                |
| Administration             | 15,773           | 16,049           | 16,329         | 16,615         | 16,906         |
| Capital and Equipment      | 758,897          | 1,424,309        | 75,396         | 76,903         | 78,442         |
| Financing                  | 36,784           | 85,984           | 177,601        | 177,601        | 177,601        |
| Insurance                  | 14,373           | 14,624           | 14,879         | 15,139         | 15,405         |
| Legal                      | 2,000            | 2,000            | 2,000          | 2,000          | 2,040          |
| Maintenance and Repairs    | 68,806           | 48,206           | 48,870         | 49,847         | 50,845         |
| Other Expense              | 17,867           | 7,386            | 7,534          | 7,684          | 7,837          |
| Transfers                  | 81,000           | 95,000           | 100,000        | 105,000        | 108,380        |
| Travel                     | 6,450            | 6,580            | 6,712          | 6,846          | 6,983          |
| Utilities                  | 13,964           | 14,210           | 14,495         | 14,785         | 15,080         |
| Wages and benefits         | 172,500          | 151,472          | 155,041        | 158,622        | 161,214        |
| <b>Total Expenditures:</b> | <b>1,188,414</b> | <b>1,865,820</b> | <b>618,857</b> | <b>631,042</b> | <b>640,733</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

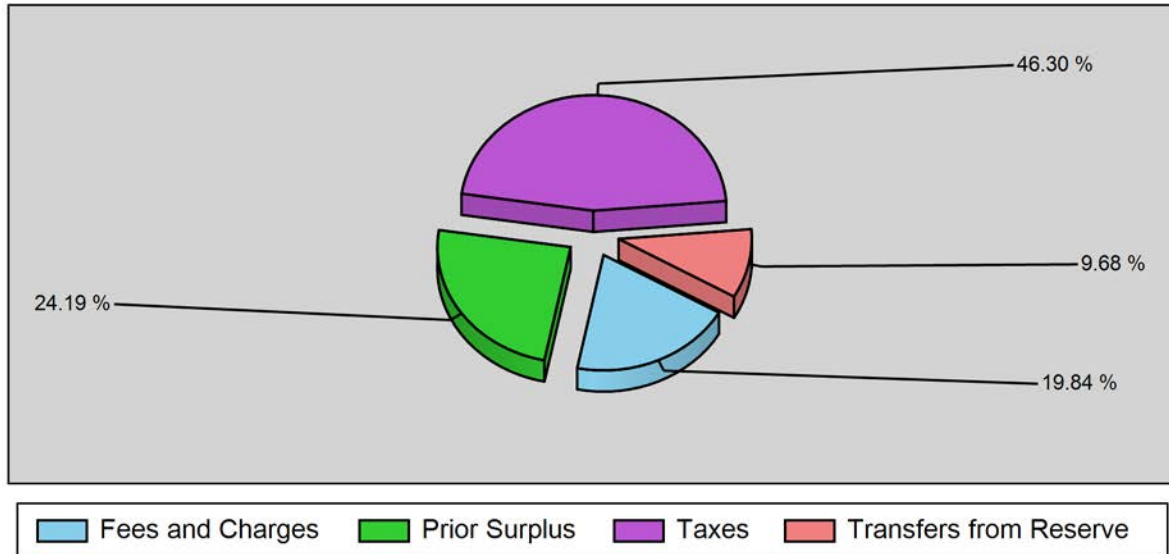
Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Fees and Charges           | 18,056         | 20,500         | 2,444         |
| Prior Surplus              | 25,000         | 25,000         | 0             |
| Taxes                      | 48,754         | 47,851         | (903)         |
| Transfers from Reserve     | 10,000         | 10,000         | 0             |
| <b>Total Revenues:</b>     | <b>101,810</b> | <b>103,351</b> | <b>1,541</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 3,414          | 3,672          | 258           |
| Capital and Equipment      | 10,000         | 10,000         | 0             |
| Insurance                  | 1,516          | 1,492          | (24)          |
| Maintenance and Repairs    | 1,061          | 1,074          | 13            |
| Operations                 | 15,065         | 15,250         | 185           |
| Transfers                  | 5,000          | 5,000          | 0             |
| Utilities                  | 8,125          | 8,225          | 100           |
| Wages and benefits         | 57,629         | 58,638         | 1,009         |
| <b>Total Expenditures:</b> | <b>101,810</b> | <b>103,351</b> | <b>1,541</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

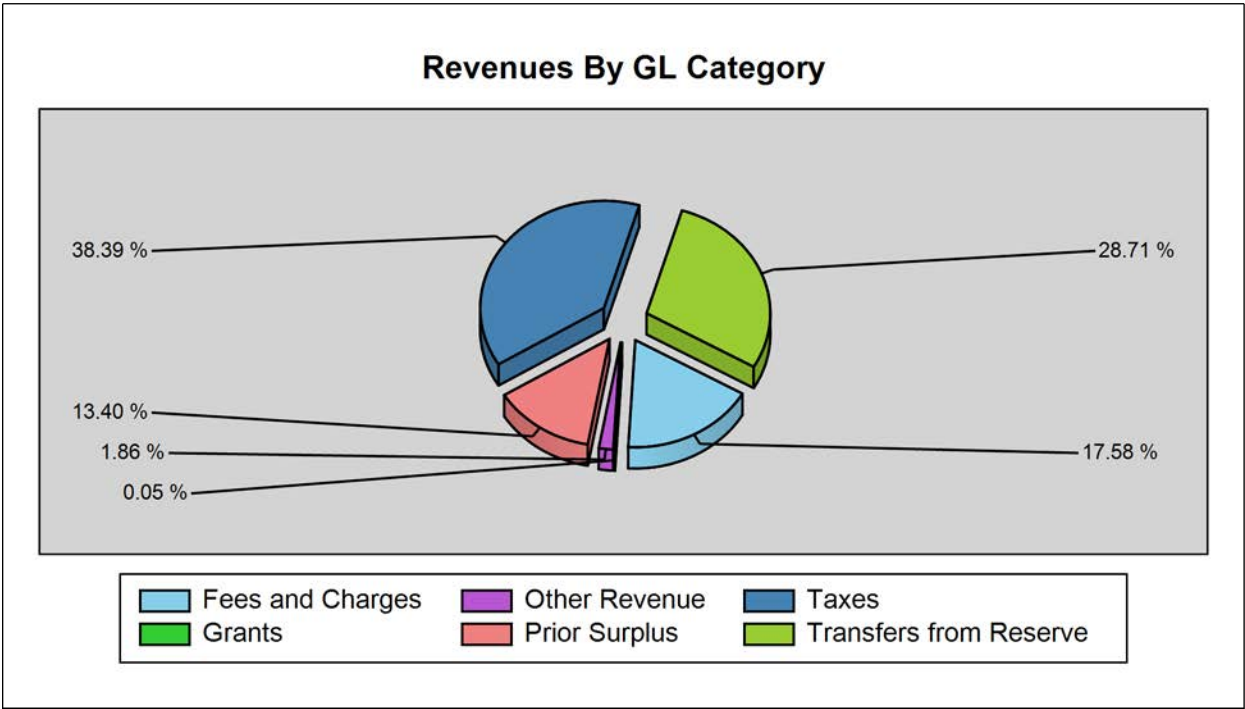
Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 20,500         | 20,500         | 20,500         | 20,500         | 20,500         |
| Prior Surplus              | 25,000         | 15,000         | 10,000         | 5,000          | 5,100          |
| Taxes                      | 47,851         | 69,270         | 76,178         | 83,347         | 84,716         |
| Transfers from Reserve     | 10,000         | 10,000         | 10,000         | 10,000         | 10,200         |
| <b>Total Revenues:</b>     | <b>103,351</b> | <b>114,770</b> | <b>116,678</b> | <b>118,847</b> | <b>120,516</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 3,672          | 3,736          | 3,801          | 3,868          | 3,936          |
| Capital and Equipment      | 10,000         | 10,000         | 10,200         | 10,404         | 10,612         |
| Insurance                  | 1,492          | 1,518          | 1,545          | 1,572          | 1,599          |
| Maintenance and Repairs    | 1,074          | 1,087          | 1,109          | 1,131          | 1,154          |
| Operations                 | 15,250         | 15,438         | 15,747         | 16,062         | 16,383         |
| Transfers                  | 5,000          | 15,000         | 15,000         | 15,300         | 15,606         |
| Utilities                  | 8,225          | 8,326          | 8,493          | 8,663          | 8,836          |
| Wages and benefits         | 58,638         | 59,665         | 60,783         | 61,847         | 62,390         |
| <b>Total Expenditures:</b> | <b>103,351</b> | <b>114,770</b> | <b>116,678</b> | <b>118,847</b> | <b>120,516</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION FACILITY KEREMEOS/AREAS B & G

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 49,095             | 45,921             | (3,174)              |
| Grants                     | 123                | 125                | 2                    |
| Other Revenue              | 1,352              | 4,869              | 3,517                |
| Prior Surplus              | 37,000             | 35,000             | (2,000)              |
| Taxes                      | 95,344             | 100,273            | 4,929                |
| Transfers from Reserve     | 55,000             | 75,000             | 20,000               |
| <b>Total Revenues:</b>     | <b>237,914</b>     | <b>261,188</b>     | <b>23,274</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 7,676              | 7,292              | (384)                |
| Advertising                | 2,546              | 2,577              | 31                   |
| Capital and Equipment      | 26,434             | 26,452             | 18                   |
| Insurance                  | 16,945             | 14,319             | (2,626)              |
| Maintenance and Repairs    | 20,516             | 22,543             | 2,027                |
| Operations                 | 18,431             | 18,658             | 227                  |
| Supplies                   | 2,500              | 4,230              | 1,730                |
| Transfers                  | 11,941             | 32,088             | 20,147               |
| Utilities                  | 35,544             | 35,981             | 437                  |
| Wages and benefits         | 95,381             | 97,048             | 1,667                |
| <b>Total Expenditures:</b> | <b>237,914</b>     | <b>261,188</b>     | <b>23,274</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION FACILITY KEREMEOS/AREAS B & G

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 45,921         | 45,716         | 46,051         | 46,392         | 46,740         |
| Grants                     | 125            | 23             | 125            | 128            | 131            |
| Other Revenue              | 4,869          | 4,852          | 4,879          | 4,907          | 4,935          |
| Prior Surplus              | 35,000         | 35,000         | 35,000         | 35,700         | 36,414         |
| Taxes                      | 100,273        | 181,487        | 185,186        | 189,230        | 192,341        |
| Transfers from Reserve     | 75,000         | 35,000         | 35,500         | 36,010         | 36,730         |
| <b>Total Revenues:</b>     | <b>261,188</b> | <b>302,078</b> | <b>306,741</b> | <b>312,367</b> | <b>317,291</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 7,292          | 7,420          | 7,550          | 7,682          | 7,816          |
| Advertising                | 2,577          | 2,546          | 2,597          | 2,649          | 2,702          |
| Capital and Equipment      | 26,452         | 26,434         | 26,963         | 27,502         | 28,052         |
| Insurance                  | 14,319         | 14,569         | 14,824         | 15,083         | 15,347         |
| Maintenance and Repairs    | 22,543         | 22,269         | 22,714         | 23,168         | 23,632         |
| Operations                 | 18,658         | 18,431         | 18,800         | 19,176         | 19,560         |
| Supplies                   | 4,230          | 4,179          | 4,263          | 4,348          | 4,435          |
| Transfers                  | 32,088         | 71,941         | 72,180         | 73,424         | 74,892         |
| Utilities                  | 35,981         | 35,544         | 36,255         | 36,980         | 37,720         |
| Wages and benefits         | 97,048         | 98,745         | 100,595        | 102,355        | 103,135        |
| <b>Total Expenditures:</b> | <b>261,188</b> | <b>302,078</b> | <b>306,741</b> | <b>312,367</b> | <b>317,291</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

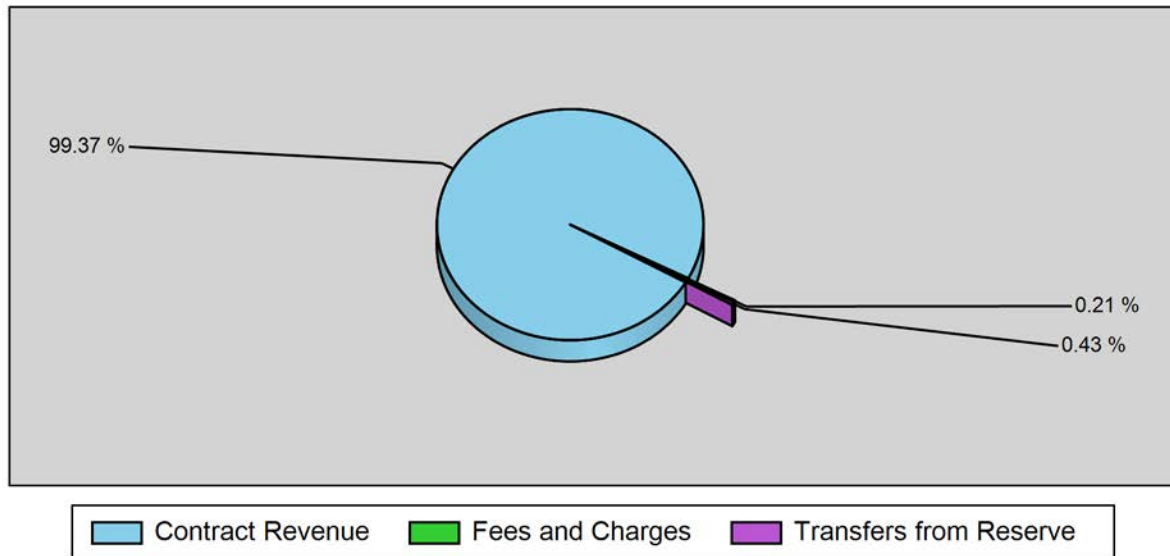
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE KEREMEOS  
 Dept Number: 3590  
 Service Participants:



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 105,352        | 109,775        | 4,423         |
| Fees and Charges           | 230            | 230            | 0             |
| Transfers from Reserve     | 0              | 471            | 471           |
| <b>Total Revenues:</b>     | <b>105,582</b> | <b>110,476</b> | <b>4,894</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 8,038          | 8,237          | 199           |
| Advertising                | 1,945          | 1,969          | 24            |
| Contracts and Agreements   | 62,821         | 64,705         | 1,884         |
| Insurance                  | 681            | 711            | 30            |
| Legal                      | 140            | 142            | 2             |
| Operations                 | 22,710         | 27,400         | 4,690         |
| Supplies                   | 190            | 192            | 2             |
| Transfers                  | 4,286          | 2,272          | (2,014)       |
| Travel                     | 1,345          | 1,362          | 17            |
| Wages and benefits         | 3,426          | 3,486          | 60            |
| <b>Total Expenditures:</b> | <b>105,582</b> | <b>110,476</b> | <b>4,894</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

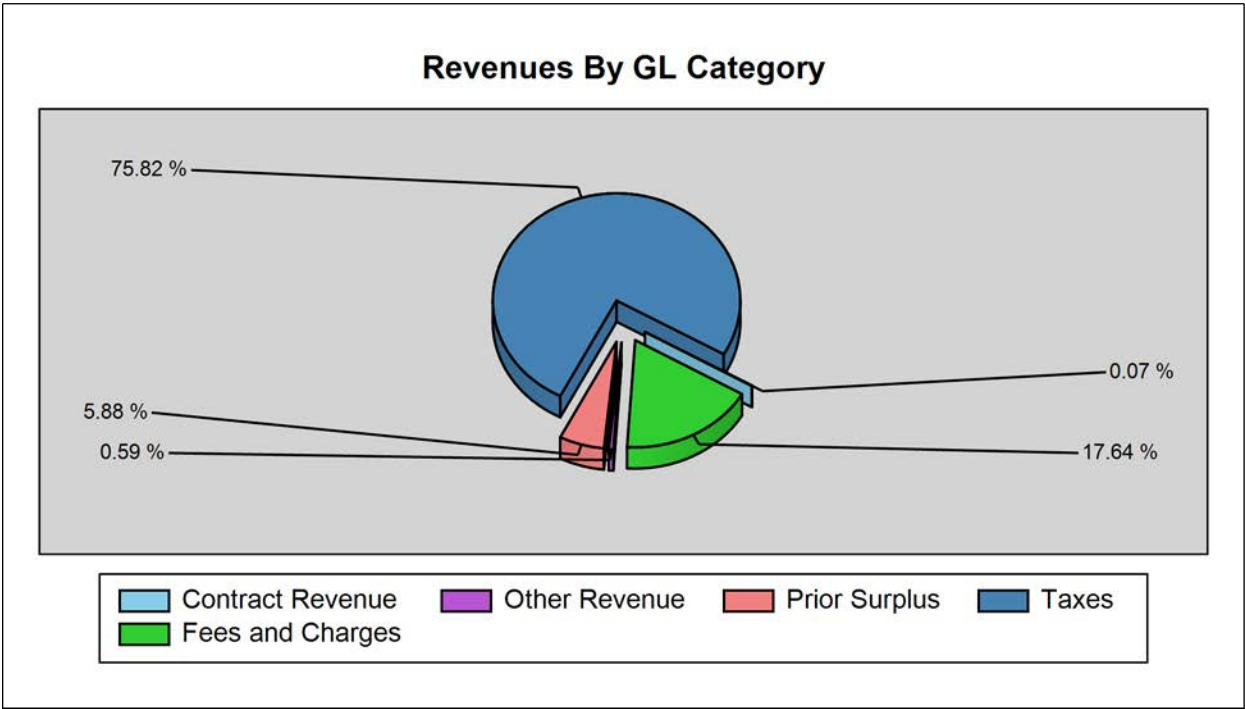
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE KEREMEOS  
 Dept Number: 3590  
 Service Participants:



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 109,775        | 109,086        | 109,086        | 112,511        | 112,511        |
| Fees and Charges           | 230            | 230            | 230            | 230            | 230            |
| Transfers from Reserve     | 471            | 2,038          | 4,169          | 2,930          | 3,058          |
| <b>Total Revenues:</b>     | <b>110,476</b> | <b>111,354</b> | <b>113,485</b> | <b>115,671</b> | <b>115,799</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 8,237          | 8,294          | 8,352          | 8,410          | 8,470          |
| Advertising                | 1,969          | 2,000          | 2,000          | 2,000          | 2,000          |
| Contracts and Agreements   | 64,705         | 66,647         | 68,646         | 70,705         | 70,705         |
| Insurance                  | 711            | 723            | 736            | 749            | 762            |
| Legal                      | 142            | 150            | 150            | 150            | 150            |
| Operations                 | 27,400         | 27,400         | 27,400         | 27,400         | 27,400         |
| Supplies                   | 192            | 200            | 200            | 200            | 200            |
| Transfers                  | 2,272          | 1,000          | 1,000          | 1,000          | 1,000          |
| Travel                     | 1,362          | 1,400          | 1,400          | 1,400          | 1,400          |
| Wages and benefits         | 3,486          | 3,540          | 3,601          | 3,657          | 3,712          |
| <b>Total Expenditures:</b> | <b>110,476</b> | <b>111,354</b> | <b>113,485</b> | <b>115,671</b> | <b>115,799</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |





# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 250                | 250                | 0                    |
| Fees and Charges           | 40,000             | 60,000             | 20,000               |
| Other Revenue              | 2,000              | 2,000              | 0                    |
| Prior Surplus              | (10,000)           | 20,000             | 30,000               |
| Taxes                      | 255,017            | 257,877            | 2,860                |
| <b>Total Revenues:</b>     | <b>287,267</b>     | <b>340,127</b>     | <b>52,860</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 8,121              | 9,011              | 890                  |
| Advertising                | 1,000              | 1,000              | 0                    |
| Capital and Equipment      | 10,000             | 5,000              | (5,000)              |
| Consultants                | 15,000             | 35,500             | 20,500               |
| Contracts and Agreements   | 105,500            | 111,000            | 5,500                |
| Insurance                  | 3,244              | 4,971              | 1,727                |
| Operations                 | 50,900             | 56,040             | 5,140                |
| Transfers                  | 20,000             | 40,062             | 20,062               |
| Travel                     | 500                | 500                | 0                    |
| Utilities                  | 3,600              | 3,700              | 100                  |
| Wages and benefits         | 69,402             | 73,343             | 3,941                |
| <b>Total Expenditures:</b> | <b>287,267</b>     | <b>340,127</b>     | <b>52,860</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 250            | 250            | 250            | 250            | 250            |
| Fees and Charges           | 60,000         | 60,000         | 65,000         | 65,000         | 70,000         |
| Other Revenue              | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          |
| Prior Surplus              | 20,000         | 0              | 0              | 0              | 0              |
| Taxes                      | 257,877        | 297,605        | 302,586        | 236,331        | 239,296        |
| Transfers from Reserve     | 0              | 35,000         | 25,000         | 0              | 0              |
| <b>Total Revenues:</b>     | <b>340,127</b> | <b>394,855</b> | <b>394,836</b> | <b>303,581</b> | <b>311,546</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 9,011          | 9,169          | 9,329          | 9,492          | 9,658          |
| Advertising                | 1,000          | 1,000          | 1,000          | 1,000          | 1,000          |
| Capital and Equipment      | 5,000          | 105,000        | 105,000        | 5,000          | 5,000          |
| Consultants                | 35,500         | 16,000         | 6,500          | 7,000          | 7,500          |
| Contracts and Agreements   | 111,000        | 115,500        | 121,000        | 125,500        | 130,000        |
| Insurance                  | 4,971          | 5,058          | 5,146          | 5,236          | 3,581          |
| Operations                 | 56,040         | 58,182         | 60,427         | 62,574         | 65,800         |
| Transfers                  | 40,062         | 6,000          | 6,000          | 6,000          | 6,000          |
| Travel                     | 500            | 500            | 500            | 500            | 500            |
| Utilities                  | 3,700          | 3,900          | 3,900          | 4,000          | 4,000          |
| Wages and benefits         | 73,343         | 74,546         | 76,034         | 77,279         | 78,507         |
| <b>Total Expenditures:</b> | <b>340,127</b> | <b>394,855</b> | <b>394,836</b> | <b>303,581</b> | <b>311,546</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

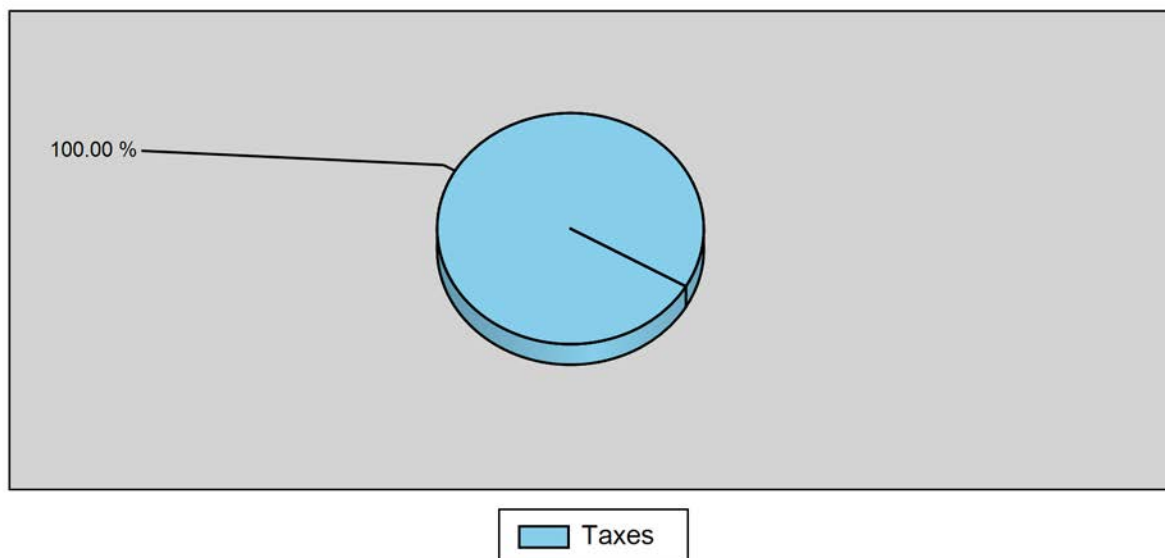
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SIMILKAMEEN VALLEY VISITORS INFORMATION CENTRE  
 Dept Number: 9250  
 Service Participants: Electoral Area B and G and Village of Keremeos



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 33,000        | 33,000        | 0             |
| <b>Total Revenues:</b>     | <b>33,000</b> | <b>33,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Contracts and Agreements   | 33,000        | 33,000        | 0             |
| <b>Total Expenditures:</b> | <b>33,000</b> | <b>33,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 33,000        | 33,000        | 33,000        | 33,000        | 33,000        |
| <b>Total Revenues:</b>     | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Contracts and Agreements   | 33,000        | 33,000        | 33,000        | 33,000        | 33,000        |
| <b>Total Expenditures:</b> | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> | <b>33,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

| TAX REQUISITION CHANGE                  | 2017               | 2016               | CHANGE          | EXPLANATION                                                                                |
|-----------------------------------------|--------------------|--------------------|-----------------|--------------------------------------------------------------------------------------------|
| <b>SHARED C - OLIVER</b>                | \$1,797,934        | \$1,757,303        | \$40,631        |                                                                                            |
|                                         |                    |                    |                 |                                                                                            |
| ECONOMIC DEVELOPMENT - OLIVER           | \$28,050           | \$27,025           | \$1,025         |                                                                                            |
| FRANK VENABLES AUDITORIUM-OLIVER/AREA C | \$217,903          | \$196,878          | \$21,025        | Decrease in prior year surplus \$20K                                                       |
|                                         |                    |                    |                 |                                                                                            |
| HERITAGE GRANT - AREA C                 | \$141,142          | \$139,325          | \$1,817         |                                                                                            |
|                                         |                    |                    |                 |                                                                                            |
| ARENA - OLIVER/C                        | \$350,860          | \$305,576          | \$45,284        |                                                                                            |
| PARKS - OLIVER/C                        | \$335,190          | \$285,404          | \$49,786        |                                                                                            |
| POOL - OLIVER/C                         | \$205,461          | \$203,138          | \$2,323         |                                                                                            |
| PROGRAMS - OLIVER/AREA C                | \$146,078          | \$123,559          | \$22,519        |                                                                                            |
|                                         |                    |                    |                 |                                                                                            |
| RECREATION HALL - OLIVER/C              | \$163,200          | \$266,559          | -\$103,359      |                                                                                            |
| <b>SUBTOTAL OPR</b>                     | <b>\$1,200,789</b> | <b>\$1,184,236</b> | <b>\$16,553</b> |                                                                                            |
|                                         |                    |                    |                 |                                                                                            |
| REFUSE DISPOSAL-OLIVER                  | \$105,000          | \$107,314          | -\$2,314        | Increased consultants \$15K - life cycle assessment offset by increased prior year surplus |
|                                         |                    |                    |                 |                                                                                            |
| VENABLES THEATRE SERVICE                | \$105,050          | \$102,525          | \$2,525         |                                                                                            |
|                                         |                    |                    |                 |                                                                                            |

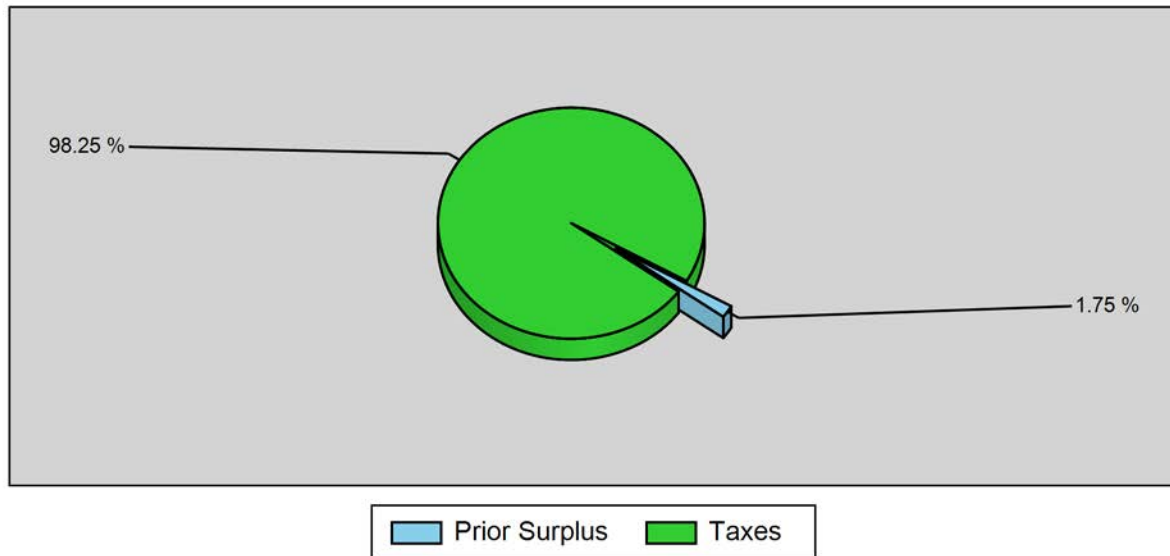
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
 Dept Number: 9350  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 1,500         | 500           | (1,000)       |
| Taxes                      | 27,025        | 28,050        | 1,025         |
| <b>Total Revenues:</b>     | <b>28,525</b> | <b>28,550</b> | <b>25</b>     |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 525           | 550           | 25            |
| Contracts and Agreements   | 28,000        | 28,000        | 0             |
| <b>Total Expenditures:</b> | <b>28,525</b> | <b>28,550</b> | <b>25</b>     |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
 Dept Number: 9350  
 Service Participants: Electoral Area C and Town of Oliver



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 500           | 500           | 200           | 0             | 0             |
| Taxes                      | 28,050        | 28,060        | 28,370        | 28,580        | 28,590        |
| <b>Total Revenues:</b>     | <b>28,550</b> | <b>28,560</b> | <b>28,570</b> | <b>28,580</b> | <b>28,590</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 550           | 560           | 570           | 580           | 590           |
| Contracts and Agreements   | 28,000        | 28,000        | 28,000        | 28,000        | 28,000        |
| <b>Total Expenditures:</b> | <b>28,550</b> | <b>28,560</b> | <b>28,570</b> | <b>28,580</b> | <b>28,590</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

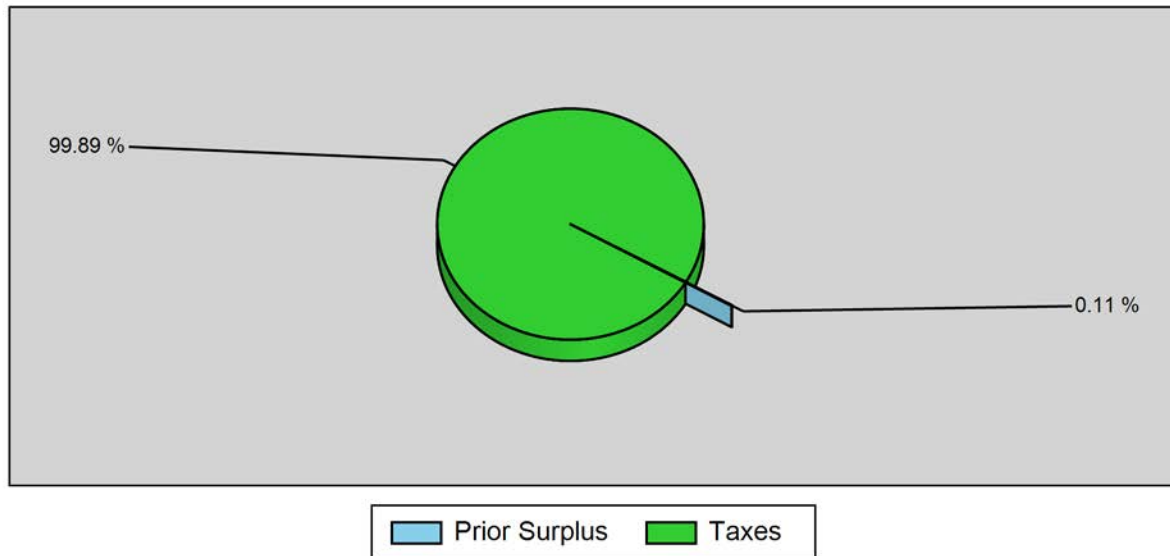
Service: HERITAGE GRANT AREA C

Dept Number: 7820

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 2,000          | 150            | (1,850)       |
| Taxes                      | 139,325        | 141,142        | 1,817         |
| <b>Total Revenues:</b>     | <b>141,325</b> | <b>141,292</b> | <b>(33)</b>   |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 525            | 550            | 25            |
| Contracts and Agreements   | 140,800        | 140,742        | (58)          |
| <b>Total Expenditures:</b> | <b>141,325</b> | <b>141,292</b> | <b>(33)</b>   |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: HERITAGE GRANT AREA C

Dept Number: 7820

Service Participants: Electoral Area C and Town of Oliver



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 150            | 0              | 0              | 0              | 0              |
| Taxes                      | 141,142        | 141,302        | 141,312        | 141,322        | 141,332        |
| <b>Total Revenues:</b>     | <b>141,292</b> | <b>141,302</b> | <b>141,312</b> | <b>141,322</b> | <b>141,332</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 550            | 560            | 570            | 580            | 590            |
| Contracts and Agreements   | 140,742        | 140,742        | 140,742        | 140,742        | 140,742        |
| <b>Total Expenditures:</b> | <b>141,292</b> | <b>141,302</b> | <b>141,312</b> | <b>141,322</b> | <b>141,332</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



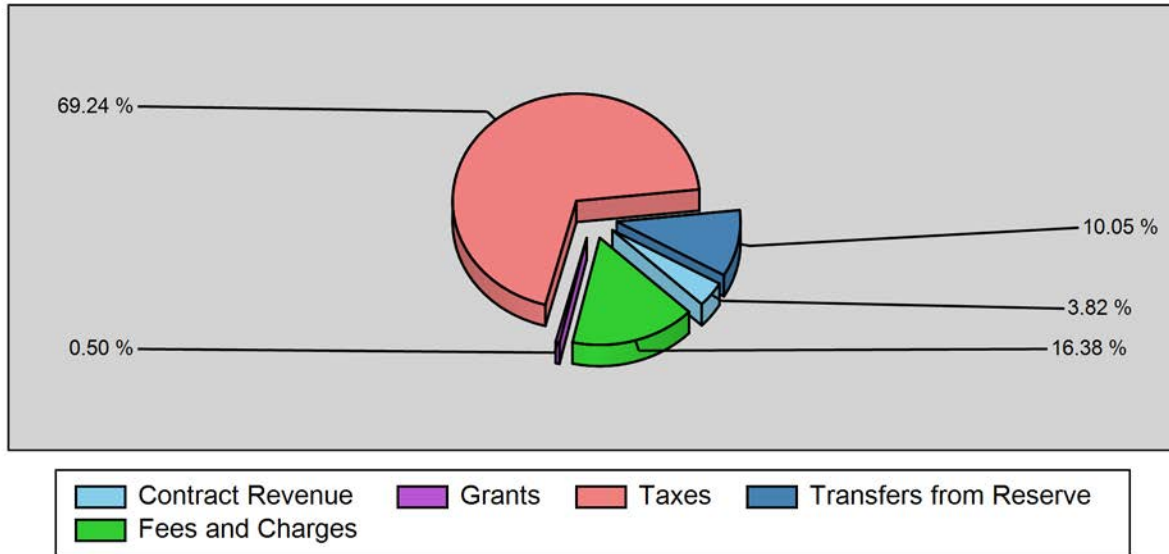
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION ARENA  
 Dept Number: 7100  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 18,294         | 19,374         | 1,080         |
| Fees and Charges           | 83,000         | 83,000         | 0             |
| Grants                     | 2,546          | 2,546          | 0             |
| Taxes                      | 305,576        | 350,860        | 45,284        |
| Transfers from Reserve     | 0              | 50,930         | 50,930        |
| <b>Total Revenues:</b>     | <b>409,416</b> | <b>506,710</b> | <b>97,294</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 1,304          | 1,343          | 39            |
| Capital and Equipment      | 11,495         | 50,930         | 39,435        |
| Insurance                  | 12,536         | 12,771         | 235           |
| Operations                 | 374,081        | 380,736        | 6,655         |
| Transfers                  | 10,000         | 60,930         | 50,930        |
| <b>Total Expenditures:</b> | <b>409,416</b> | <b>506,710</b> | <b>97,294</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION ARENA  
 Dept Number: 7100  
 Service Participants: Electoral Area C and Town of Oliver



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 19,374         | 19,262         | 19,647         | 20,040         | 20,441         |
| Fees and Charges           | 83,000         | 100,526        | 102,537        | 104,588        | 106,680        |
| Grants                     | 2,546          | 2,664          | 2,717          | 2,771          | 2,826          |
| Taxes                      | 350,860        | 357,206        | 431,225        | 411,671        | 409,016        |
| Transfers from Reserve     | 50,930         | 417,000        | 22,000         | 50,600         | 51,612         |
| <b>Total Revenues:</b>     | <b>506,710</b> | <b>896,658</b> | <b>578,126</b> | <b>589,670</b> | <b>590,575</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,343          | 1,383          | 1,425          | 1,468          | 1,512          |
| Capital and Equipment      | 50,930         | 417,000        | 88,893         | 90,671         | 90,671         |
| Insurance                  | 12,771         | 12,994         | 13,221         | 13,452         | 13,687         |
| Operations                 | 380,736        | 435,188        | 443,892        | 452,770        | 452,770        |
| Transfers                  | 60,930         | 30,093         | 30,695         | 31,309         | 31,935         |
| <b>Total Expenditures:</b> | <b>506,710</b> | <b>896,658</b> | <b>578,126</b> | <b>589,670</b> | <b>590,575</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

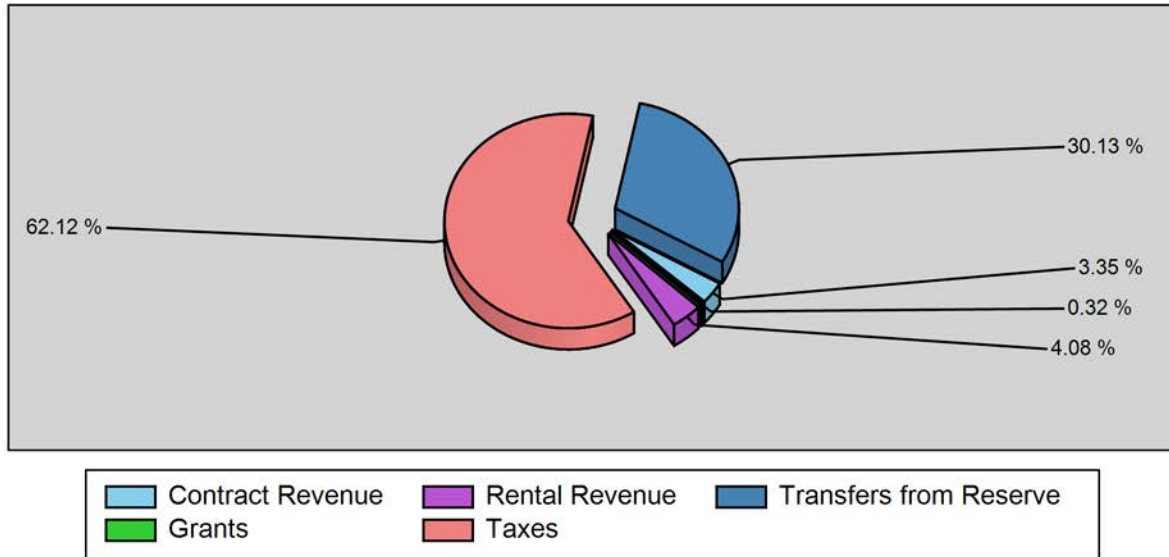
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION PARKS  
 Dept Number: 7700  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change  |
|----------------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |
| Contract Revenue           | 15,260         | 18,095         | 2,835          |
| Grants                     | 1,700          | 1,700          | 0              |
| Rental Revenue             | 22,001         | 22,001         | 0              |
| Taxes                      | 285,404        | 335,190        | 49,786         |
| Transfers from Reserve     | 70,000         | 162,570        | 92,570         |
| <b>Total Revenues:</b>     | <b>394,365</b> | <b>539,556</b> | <b>145,191</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 1,304          | 1,343          | 39             |
| Capital and Equipment      | 74,755         | 162,570        | 87,815         |
| Insurance                  | 6,259          | 6,376          | 117            |
| Operations                 | 312,047        | 326,697        | 14,650         |
| Transfers                  | 0              | 42,570         | 42,570         |
| <b>Total Expenditures:</b> | <b>394,365</b> | <b>539,556</b> | <b>145,191</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION PARKS

Dept Number: 7700

Service Participants: Electoral Area C and Town of Oliver



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 18,095         | 14,024         | 14,304         | 14,590         | 14,882         |
| Grants                     | 1,700          | 1,804          | 1,840          | 1,877          | 1,915          |
| Rental Revenue             | 22,001         | 23,347         | 23,814         | 24,290         | 24,776         |
| Taxes                      | 335,190        | 236,820        | 241,562        | 246,399        | 251,340        |
| Transfers from Reserve     | 162,570        | 41,050         | 41,871         | 42,708         | 43,562         |
| <b>Total Revenues:</b>     | <b>539,556</b> | <b>317,045</b> | <b>323,391</b> | <b>329,864</b> | <b>336,475</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,343          | 1,383          | 1,425          | 1,468          | 1,512          |
| Capital and Equipment      | 162,570        | 41,050         | 41,871         | 42,708         | 43,562         |
| Insurance                  | 6,376          | 6,494          | 6,615          | 6,738          | 6,872          |
| Operations                 | 326,697        | 268,118        | 273,480        | 278,950        | 284,529        |
| Transfers                  | 42,570         | 0              | 0              | 0              | 0              |
| <b>Total Expenditures:</b> | <b>539,556</b> | <b>317,045</b> | <b>323,391</b> | <b>329,864</b> | <b>336,475</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

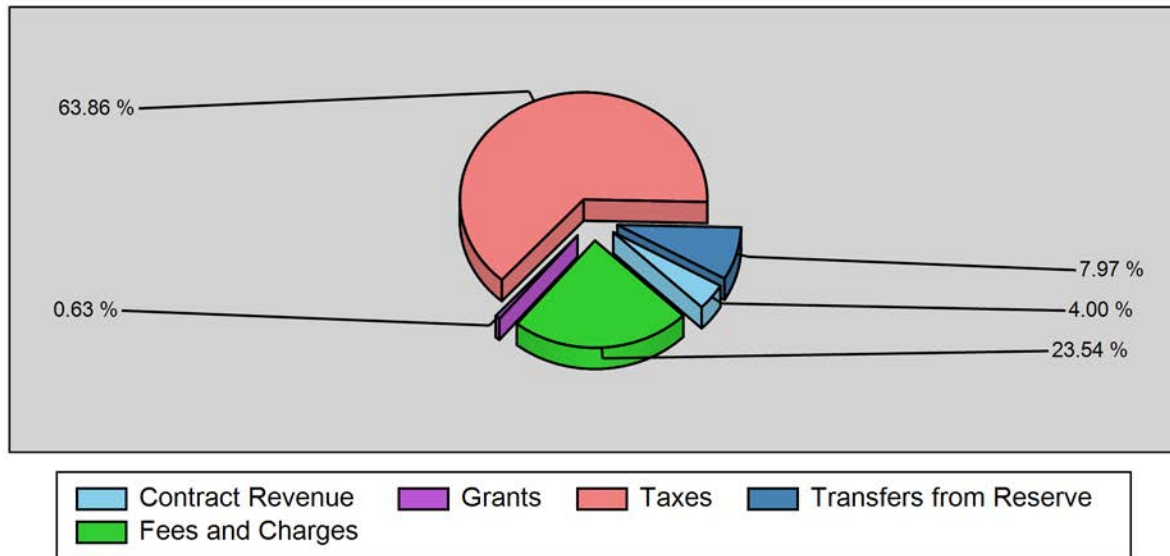
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION POOL  
 Dept Number: 7300  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 12,647         | 12,879         | 232           |
| Fees and Charges           | 75,750         | 75,750         | 0             |
| Grants                     | 2,016          | 2,016          | 0             |
| Taxes                      | 203,138        | 205,461        | 2,323         |
| Transfers from Reserve     | 20,000         | 25,630         | 5,630         |
| <b>Total Revenues:</b>     | <b>313,551</b> | <b>321,736</b> | <b>8,185</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 1,304          | 1,343          | 39            |
| Capital and Equipment      | 26,045         | 25,630         | (415)         |
| Insurance                  | 7,065          | 7,194          | 129           |
| Operations                 | 279,137        | 286,939        | 7,802         |
| Transfers                  | 0              | 630            | 630           |
| <b>Total Expenditures:</b> | <b>313,551</b> | <b>321,736</b> | <b>8,185</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION POOL

Dept Number: 7300

Service Participants: Electoral Area C and Town of Oliver



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 12,879         | 14,620         | 14,912         | 15,210         | 15,514         |
| Fees and Charges           | 75,750         | 77,987         | 79,547         | 81,138         | 82,761         |
| Grants                     | 2,016          | 2,172          | 2,215          | 2,259          | 2,304          |
| Taxes                      | 205,461        | 230,956        | 266,578        | 253,712        | 258,801        |
| Transfers from Reserve     | 25,630         | 50,000         | 20,000         | 38,600         | 39,372         |
| <b>Total Revenues:</b>     | <b>321,736</b> | <b>375,735</b> | <b>383,252</b> | <b>390,919</b> | <b>398,752</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,343          | 1,383          | 1,425          | 1,468          | 1,512          |
| Capital and Equipment      | 25,630         | 30,450         | 31,059         | 31,680         | 32,314         |
| Insurance                  | 7,194          | 7,317          | 7,451          | 7,588          | 7,739          |
| Operations                 | 286,939        | 306,135        | 312,258        | 318,503        | 324,873        |
| Transfers                  | 630            | 30,450         | 31,059         | 31,680         | 32,314         |
| <b>Total Expenditures:</b> | <b>321,736</b> | <b>375,735</b> | <b>383,252</b> | <b>390,919</b> | <b>398,752</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

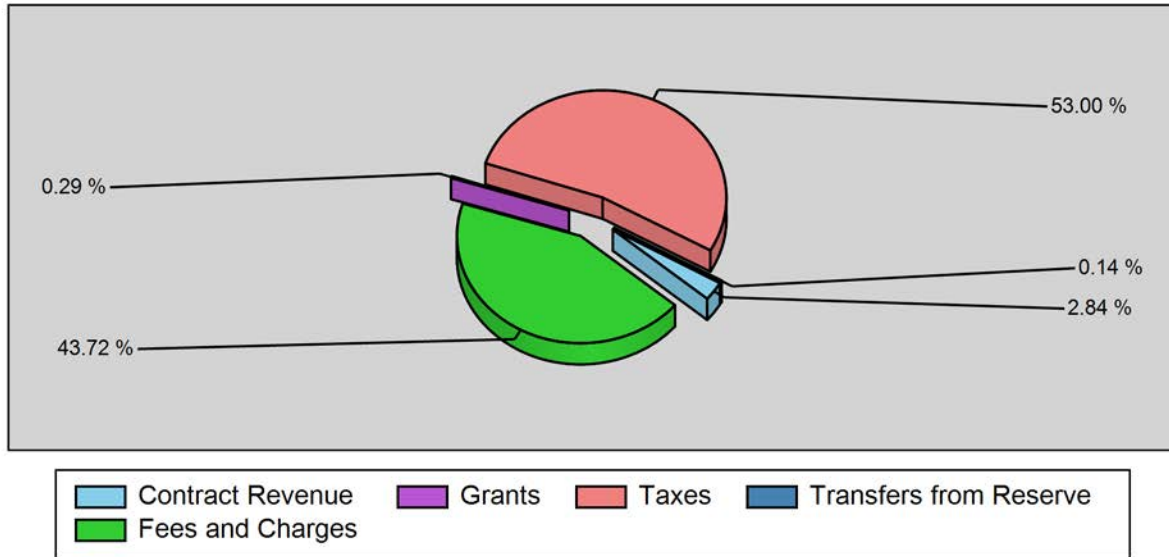
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change  |
|----------------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |
| Contract Revenue           | 4,537          | 7,834          | 3,297          |
| Fees and Charges           | 133,000        | 120,500        | (12,500)       |
| Grants                     | 796            | 796            | 0              |
| Taxes                      | 123,559        | 146,078        | 22,519         |
| Transfers from Reserve     | 20,000         | 390            | (19,610)       |
| <b>Total Revenues:</b>     | <b>281,892</b> | <b>275,598</b> | <b>(6,294)</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 1,304          | 1,343          | 39             |
| Capital and Equipment      | 1,885          | 390            | (1,495)        |
| Insurance                  | 2,364          | 2,795          | 431            |
| Operations                 | 276,339        | 271,070        | (5,269)        |
| <b>Total Expenditures:</b> | <b>281,892</b> | <b>275,598</b> | <b>(6,294)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 7,834          | 6,545          | 6,545          | 6,545          | 6,545          |
| Fees and Charges           | 120,500        | 106,500        | 106,500        | 106,500        | 106,500        |
| Grants                     | 796            | 820            | 820            | 820            | 820            |
| Taxes                      | 146,078        | 102,830        | 107,178        | 111,613        | 111,725        |
| Transfers from Reserve     | 390            | 325            | 325            | 325            | 325            |
| <b>Total Revenues:</b>     | <b>275,598</b> | <b>217,020</b> | <b>221,368</b> | <b>225,803</b> | <b>225,915</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,343          | 1,383          | 1,425          | 1,468          | 1,512          |
| Capital and Equipment      | 390            | 18,850         | 19,227         | 19,612         | 19,612         |
| Insurance                  | 2,795          | 2,844          | 2,894          | 2,945          | 3,013          |
| Operations                 | 271,070        | 193,943        | 197,822        | 201,778        | 201,778        |
| <b>Total Expenditures:</b> | <b>275,598</b> | <b>217,020</b> | <b>221,368</b> | <b>225,803</b> | <b>225,915</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



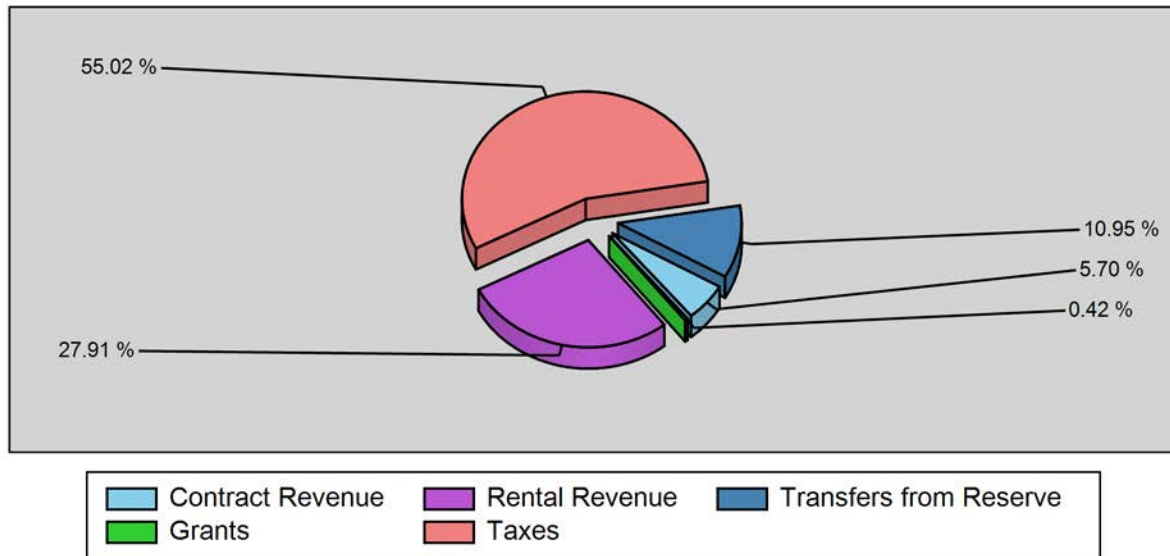
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION RECREATION HALL  
 Dept Number: 7400  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change    |
|----------------------------|----------------|----------------|------------------|
| <b>Revenues</b>            |                |                |                  |
| Contract Revenue           | 12,561         | 16,900         | 4,339            |
| Grants                     | 1,250          | 1,250          | 0                |
| Rental Revenue             | 82,800         | 82,800         | 0                |
| Taxes                      | 266,559        | 163,200        | (103,359)        |
| Transfers from Reserve     | 40,000         | 32,480         | (7,520)          |
| <b>Total Revenues:</b>     | <b>403,170</b> | <b>296,630</b> | <b>(106,540)</b> |
| <b>Expenditures</b>        |                |                |                  |
| Administration             | 1,304          | 1,343          | 39               |
| Capital and Equipment      | 162,320        | 32,480         | (129,840)        |
| Insurance                  | 8,520          | 8,669          | 149              |
| Operations                 | 221,026        | 221,658        | 632              |
| Transfers                  | 10,000         | 32,480         | 22,480           |
| <b>Total Expenditures:</b> | <b>403,170</b> | <b>296,630</b> | <b>(106,540)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>         |

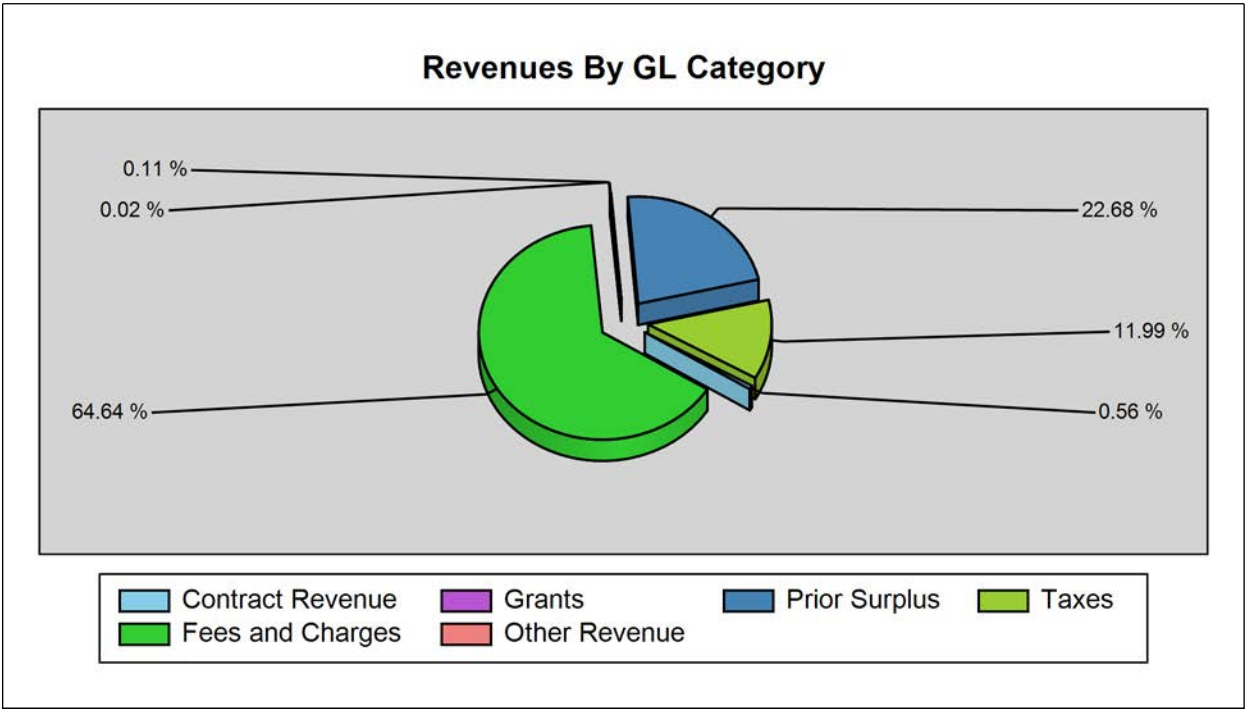
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION RECREATION HALL  
 Dept Number: 7400  
 Service Participants: Electoral Area C and Town of Oliver



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 16,900         | 8,828          | 9,005          | 9,185          | 9,369          |
| Grants                     | 1,250          | 1,408          | 1,436          | 1,465          | 1,494          |
| Rental Revenue             | 82,800         | 95,725         | 97,640         | 99,593         | 101,585        |
| Taxes                      | 163,200        | 194,748        | 195,880        | 199,790        | 203,801        |
| Transfers from Reserve     | 32,480         | 69,200         | 70,584         | 71,996         | 73,436         |
| <b>Total Revenues:</b>     | <b>296,630</b> | <b>369,909</b> | <b>374,545</b> | <b>382,029</b> | <b>389,685</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,343          | 1,383          | 1,425          | 1,468          | 1,512          |
| Capital and Equipment      | 32,480         | 69,200         | 70,584         | 71,996         | 73,436         |
| Insurance                  | 8,669          | 8,821          | 8,975          | 9,132          | 9,315          |
| Operations                 | 221,658        | 250,858        | 255,875        | 260,993        | 266,213        |
| Transfers                  | 32,480         | 39,647         | 37,686         | 38,440         | 39,209         |
| <b>Total Expenditures:</b> | <b>296,630</b> | <b>369,909</b> | <b>374,545</b> | <b>382,029</b> | <b>389,685</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 4,900              | 4,900              | 0                    |
| Fees and Charges           | 542,000            | 566,098            | 24,098               |
| Grants                     | 200                | 200                | 0                    |
| Other Revenue              | 1,000              | 1,000              | 0                    |
| Prior Surplus              | 20,000             | 198,592            | 178,592              |
| Taxes                      | 107,314            | 105,000            | (2,314)              |
| Transfers from Reserve     | 137,800            | 0                  | (137,800)            |
| <b>Total Revenues:</b>     | <b>813,214</b>     | <b>875,790</b>     | <b>62,576</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 22,691             | 25,585             | 2,894                |
| Advertising                | 5,000              | 4,000              | (1,000)              |
| Capital and Equipment      | 107,800            | 50,000             | (57,800)             |
| Consultants                | 33,000             | 60,000             | 27,000               |
| Contracts and Agreements   | 454,000            | 461,000            | 7,000                |
| Insurance                  | 4,940              | 5,100              | 160                  |
| Legal                      | 1,200              | 1,200              | 0                    |
| Operations                 | 59,200             | 60,500             | 1,300                |
| Supplies                   | 150                | 150                | 0                    |
| Transfers                  | 5,970              | 83,466             | 77,496               |
| Travel                     | 3,300              | 3,400              | 100                  |
| Utilities                  | 6,600              | 6,800              | 200                  |
| Wages and benefits         | 109,363            | 114,589            | 5,226                |
| <b>Total Expenditures:</b> | <b>813,214</b>     | <b>875,790</b>     | <b>62,576</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 4,900          | 4,900          | 4,900          | 4,900          | 2,900          |
| Fees and Charges           | 566,098        | 566,098        | 591,098        | 591,098        | 591,098        |
| Grants                     | 200            | 200            | 200            | 200            | 200            |
| Other Revenue              | 1,000          | 1,000          | 1,000          | 1,000          | 1,000          |
| Prior Surplus              | 198,592        | 35,000         | 35,000         | 35,000         | 0              |
| Taxes                      | 105,000        | 227,493        | 233,267        | 168,846        | 264,314        |
| Transfers from Reserve     | 0              | 80,000         | 30,000         | 30,000         | 0              |
| <b>Total Revenues:</b>     | <b>875,790</b> | <b>914,691</b> | <b>895,465</b> | <b>831,044</b> | <b>859,512</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 25,585         | 26,033         | 26,489         | 26,952         | 27,423         |
| Advertising                | 4,000          | 4,000          | 4,100          | 4,200          | 4,300          |
| Capital and Equipment      | 50,000         | 120,000        | 110,000        | 30,000         | 30,000         |
| Consultants                | 60,000         | 40,000         | 15,000         | 15,000         | 25,000         |
| Contracts and Agreements   | 461,000        | 473,000        | 485,000        | 497,000        | 511,000        |
| Insurance                  | 5,100          | 5,190          | 5,281          | 5,374          | 5,469          |
| Legal                      | 1,200          | 1,200          | 1,200          | 1,200          | 1,200          |
| Operations                 | 60,500         | 62,050         | 62,600         | 63,150         | 64,700         |
| Supplies                   | 150            | 150            | 150            | 150            | 150            |
| Transfers                  | 83,466         | 55,970         | 55,970         | 55,970         | 55,970         |
| Travel                     | 3,400          | 3,500          | 3,600          | 3,700          | 3,800          |
| Utilities                  | 6,800          | 7,000          | 7,200          | 7,400          | 7,600          |
| Wages and benefits         | 114,589        | 116,598        | 118,875        | 120,948        | 122,900        |
| <b>Total Expenditures:</b> | <b>875,790</b> | <b>914,691</b> | <b>895,465</b> | <b>831,044</b> | <b>859,512</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

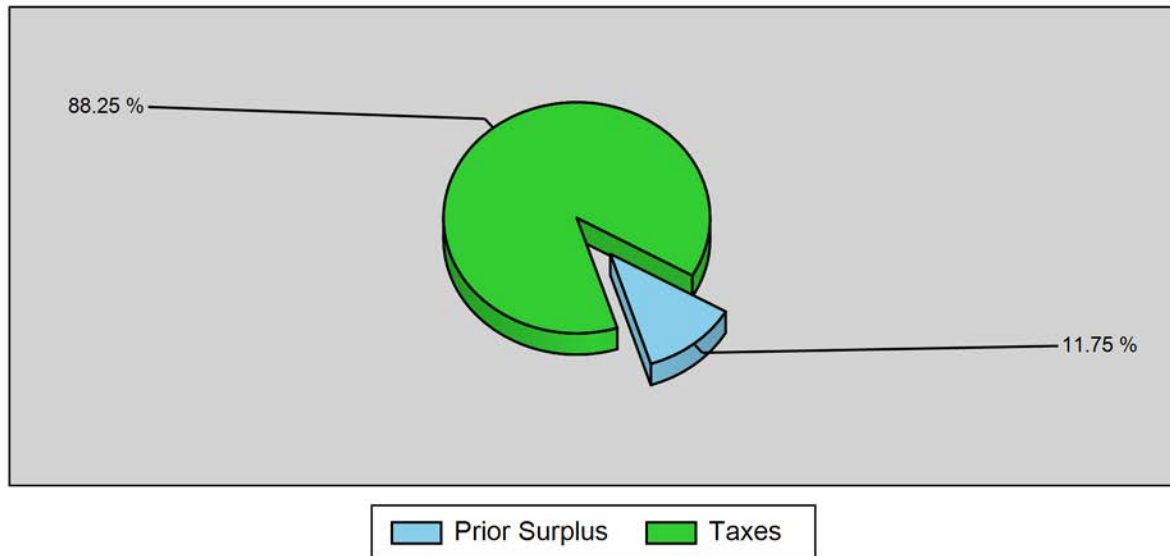
Service: VENABLES AUDITORIUM

Dept Number: 7410

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 50,000         | 29,000         | (21,000)      |
| Taxes                      | 196,878        | 217,903        | 21,025        |
| <b>Total Revenues:</b>     | <b>246,878</b> | <b>246,903</b> | <b>25</b>     |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 525            | 550            | 25            |
| Financing                  | 246,353        | 246,353        | 0             |
| <b>Total Expenditures:</b> | <b>246,878</b> | <b>246,903</b> | <b>25</b>     |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VENABLES AUDITORIUM

Dept Number: 7410

Service Participants: Electoral Area C and Town of Oliver



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 29,000         | 48,000         | 47,000         | 46,000         | 45,000         |
| Taxes                      | 217,903        | 198,913        | 199,923        | 200,933        | 201,943        |
| <b>Total Revenues:</b>     | <b>246,903</b> | <b>246,913</b> | <b>246,923</b> | <b>246,933</b> | <b>246,943</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 550            | 560            | 570            | 580            | 590            |
| Financing                  | 246,353        | 246,353        | 246,353        | 246,353        | 246,353        |
| <b>Total Expenditures:</b> | <b>246,903</b> | <b>246,913</b> | <b>246,923</b> | <b>246,933</b> | <b>246,943</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

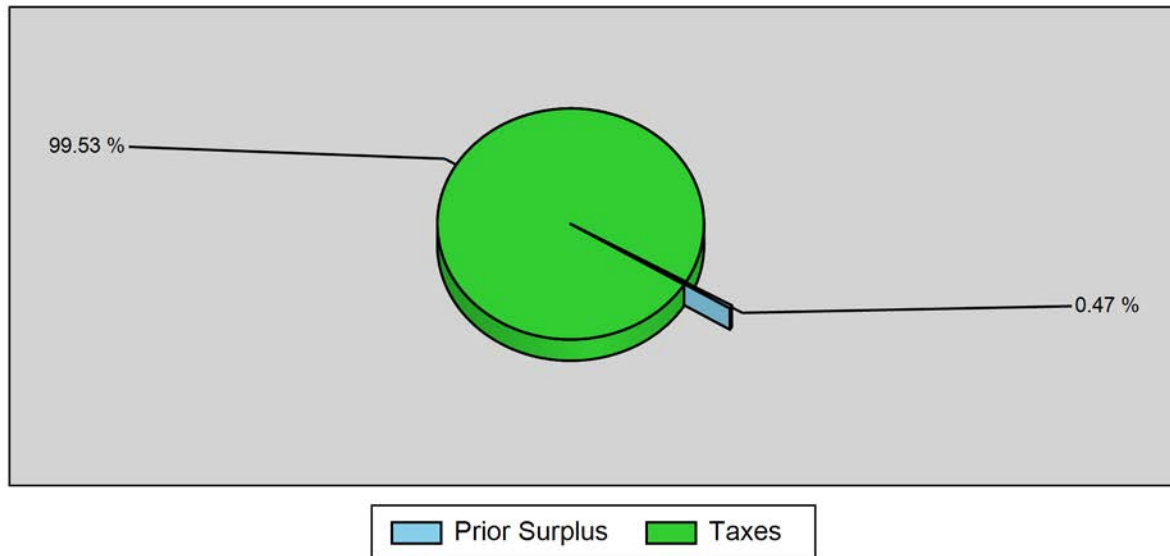
Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 3,000          | 500            | (2,500)       |
| Taxes                      | 102,525        | 105,050        | 2,525         |
| <b>Total Revenues:</b>     | <b>105,525</b> | <b>105,550</b> | <b>25</b>     |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 525            | 550            | 25            |
| Contracts and Agreements   | 105,000        | 105,000        | 0             |
| <b>Total Expenditures:</b> | <b>105,525</b> | <b>105,550</b> | <b>25</b>     |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 500            | 0              | 0              | 0              | 0              |
| Taxes                      | 105,050        | 108,060        | 105,570        | 105,580        | 105,590        |
| <b>Total Revenues:</b>     | <b>105,550</b> | <b>108,060</b> | <b>105,570</b> | <b>105,580</b> | <b>105,590</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 550            | 560            | 570            | 580            | 590            |
| Contracts and Agreements   | 105,000        | 107,500        | 105,000        | 105,000        | 105,000        |
| <b>Total Expenditures:</b> | <b>105,550</b> | <b>108,060</b> | <b>105,570</b> | <b>105,580</b> | <b>105,590</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

| <b>TAX REQUISITION CHANGE</b>                 | <b>2017</b> | <b>2016</b> | <b>CHANGE</b> | <b>EXPLANATION</b>                                 |
|-----------------------------------------------|-------------|-------------|---------------|----------------------------------------------------|
| <b>SHARED D - E - F</b>                       | \$22,451    | \$18,622    | \$13,829      |                                                    |
|                                               |             |             |               |                                                    |
| NOISE BYLAWS AREAS D & F                      | \$9,780     | \$5,877     | \$3,903       | Program Changes approved - bylaw enforcement clerk |
| SEPTAGE DISPOSAL SERVICE                      | \$12,671    | \$12,745    | -\$74         |                                                    |
| VICTIM SERVICES DEF                           | \$10,000    | \$0         | \$10,000      | NEW SERVICE                                        |
| <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |             |             |               | <b>EXPLANATION</b>                                 |
|                                               |             |             |               |                                                    |
| CAMPBELL MOUNTAIN LANDFILL                    | \$3,312,144 | \$3,241,531 | \$70,613      |                                                    |
|                                               |             |             |               |                                                    |
| RECYCLING GARBAGE D/E/F                       | \$400,105   | \$385,990   | \$14,115      | No fee increase - updated household counts         |

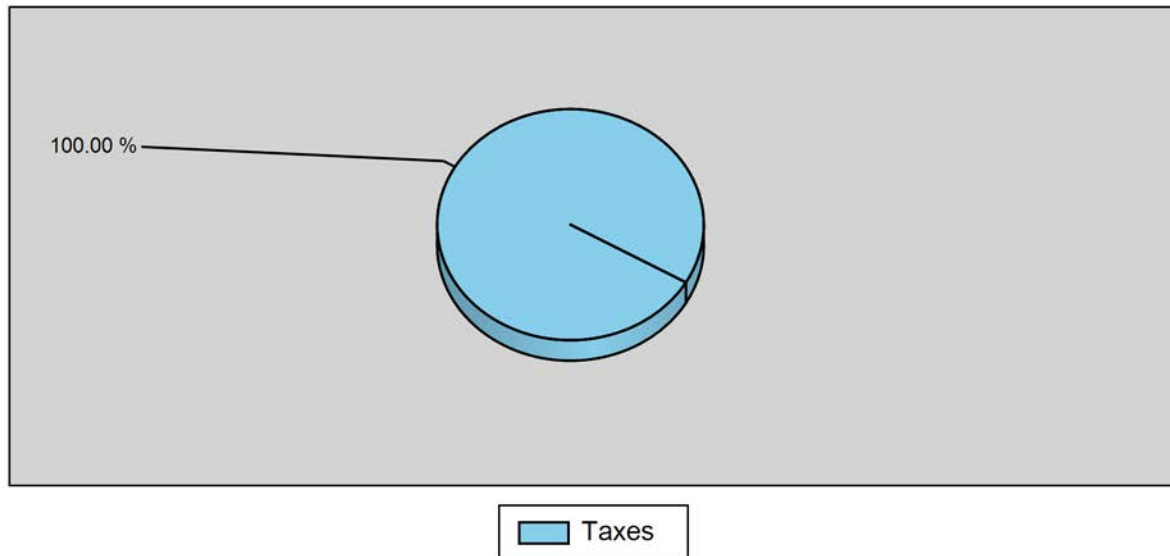
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREAS D & F  
 Dept Number: 2700  
 Service Participants: Electoral Area D and F



Revenues By GL Category



Notes:

| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 5,877        | 9,780        | 3,903         |
| <b>Total Revenues:</b>     | <b>5,877</b> | <b>9,780</b> | <b>3,903</b>  |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 5,877        | 9,780        | 3,903         |
| <b>Total Expenditures:</b> | <b>5,877</b> | <b>9,780</b> | <b>3,903</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREAS D & F  
Dept Number: 2700  
Service Participants: Electoral Area D and F



| 5 Year Forecast            | 2017         | 2018         | 2019          | 2020          | 2021          |
|----------------------------|--------------|--------------|---------------|---------------|---------------|
| <b>Revenues</b>            |              |              |               |               |               |
| Taxes                      | 9,780        | 9,927        | 10,076        | 10,228        | 10,383        |
| <b>Total Revenues:</b>     | <b>9,780</b> | <b>9,927</b> | <b>10,076</b> | <b>10,228</b> | <b>10,383</b> |
| <b>Expenditures</b>        |              |              |               |               |               |
| Operations                 | 9,780        | 9,927        | 10,076        | 10,228        | 10,383        |
| <b>Total Expenditures:</b> | <b>9,780</b> | <b>9,927</b> | <b>10,076</b> | <b>10,228</b> | <b>10,383</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>      | <b>0</b>      |

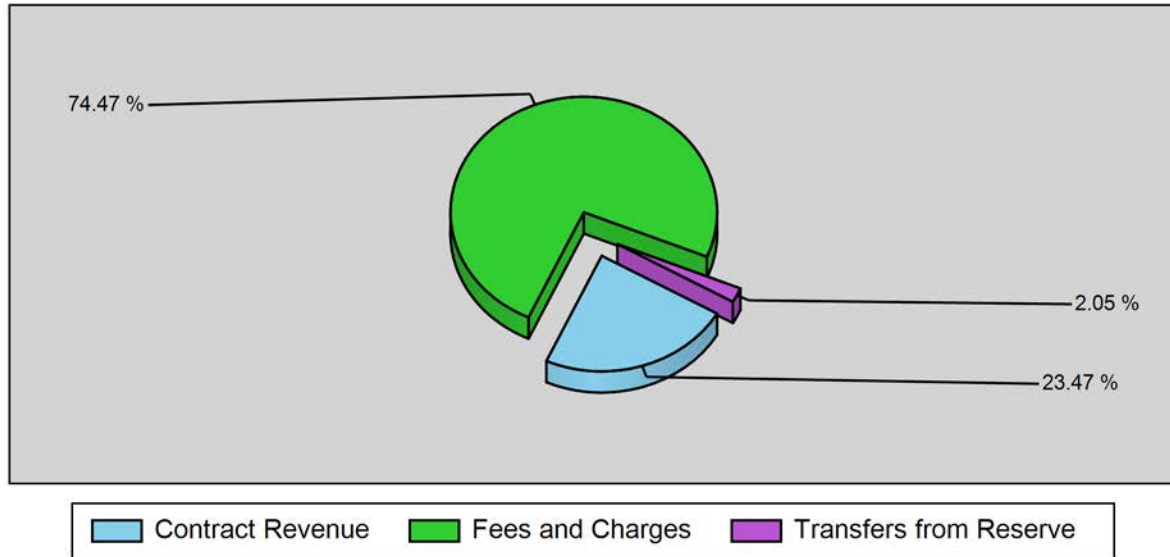
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREAS D/E/F  
 Dept Number: 3550  
 Service Participants:



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 103,620        | 126,400        | 22,780        |
| Fees and Charges           | 386,889        | 401,005        | 14,116        |
| Transfers from Reserve     | 5,094          | 11,065         | 5,971         |
| <b>Total Revenues:</b>     | <b>495,603</b> | <b>538,470</b> | <b>42,867</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 23,174         | 24,666         | 1,492         |
| Advertising                | 7,750          | 7,845          | 95            |
| Contracts and Agreements   | 329,265        | 336,137        | 6,872         |
| Insurance                  | 2,223          | 2,321          | 98            |
| Legal                      | 560            | 567            | 7             |
| Operations                 | 93,569         | 127,252        | 33,683        |
| Supplies                   | 755            | 764            | 9             |
| Transfers                  | 3,900          | 3,948          | 48            |
| Travel                     | 5,360          | 5,426          | 66            |
| Wages and benefits         | 29,047         | 29,544         | 497           |
| <b>Total Expenditures:</b> | <b>495,603</b> | <b>538,470</b> | <b>42,867</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREAS D/E/F  
Dept Number: 3550  
Service Participants:



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 126,400        | 108,290        | 108,290        | 108,290        | 108,290        |
| Fees and Charges           | 401,005        | 428,545        | 428,545        | 440,128        | 440,135        |
| Transfers from Reserve     | 11,065         | 9,688          | 17,900         | 14,642         | 15,644         |
| <b>Total Revenues:</b>     | <b>538,470</b> | <b>546,523</b> | <b>554,735</b> | <b>563,060</b> | <b>564,069</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 24,666         | 25,097         | 25,536         | 25,982         | 26,436         |
| Advertising                | 7,845          | 7,845          | 7,845          | 7,845          | 7,845          |
| Contracts and Agreements   | 336,137        | 343,152        | 350,324        | 357,595        | 357,595        |
| Insurance                  | 2,321          | 2,362          | 2,403          | 2,445          | 2,488          |
| Legal                      | 567            | 570            | 570            | 570            | 570            |
| Operations                 | 127,252        | 127,252        | 127,252        | 127,252        | 127,252        |
| Supplies                   | 764            | 770            | 770            | 770            | 770            |
| Transfers                  | 3,948          | 3,948          | 3,948          | 4,000          | 4,000          |
| Travel                     | 5,426          | 5,500          | 5,500          | 5,500          | 5,500          |
| Wages and benefits         | 29,544         | 30,027         | 30,587         | 31,101         | 31,613         |
| <b>Total Expenditures:</b> | <b>538,470</b> | <b>546,523</b> | <b>554,735</b> | <b>563,060</b> | <b>564,069</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

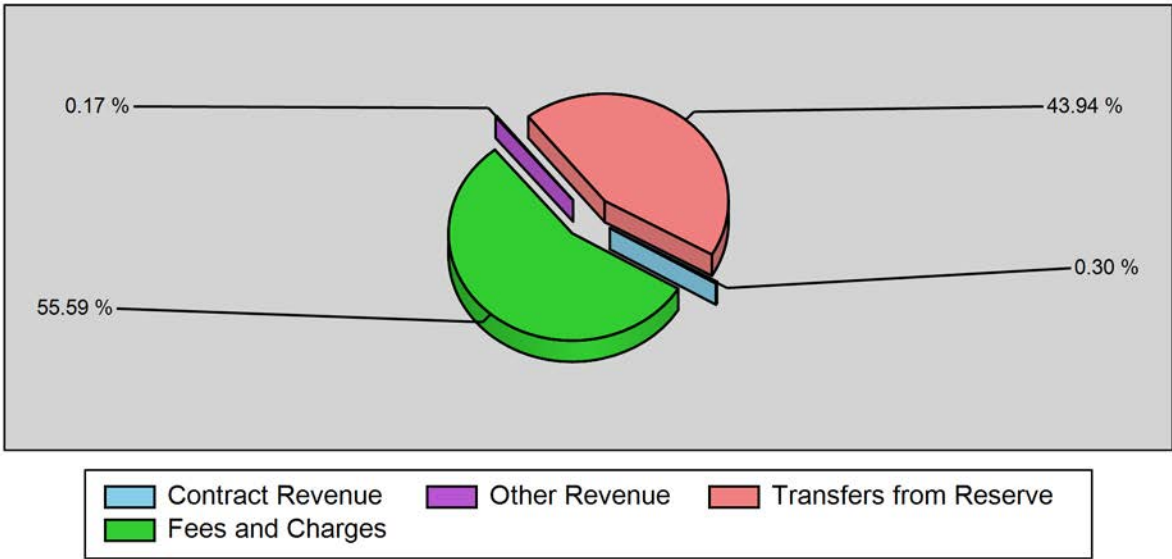
**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
Dept Number: 3500  
Service Participants: Specified Service Area W715 LSA #35



**Revenues By GL Category**



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
 Dept Number: 3500  
 Service Participants: Specified Service Area W715 LSA #35



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Contract Revenue           | 18,000             | 18,000             | 0                    |
| Fees and Charges           | 3,241,531          | 3,312,144          | 70,613               |
| Other Revenue              | 10,000             | 10,000             | 0                    |
| Transfers from Reserve     | 990,378            | 2,617,783          | 1,627,405            |
| <b>Total Revenues:</b>     | <b>4,259,909</b>   | <b>5,957,927</b>   | <b>1,698,018</b>     |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 83,738             | 86,829             | 3,091                |
| Advertising                | 20,850             | 20,850             | 0                    |
| Capital and Equipment      | 970,000            | 2,300,000          | 1,330,000            |
| Consultants                | 250,000            | 460,000            | 210,000              |
| Contracts and Agreements   | 1,680,000          | 1,717,000          | 37,000               |
| Insurance                  | 30,118             | 30,416             | 298                  |
| Legal                      | 5,000              | 2,000              | (3,000)              |
| Operations                 | 267,345            | 293,845            | 26,500               |
| Supplies                   | 200                | 200                | 0                    |
| Transfers                  | 400,299            | 400,298            | (1)                  |
| Travel                     | 17,183             | 16,983             | (200)                |
| Utilities                  | 26,000             | 40,000             | 14,000               |
| Wages and benefits         | 509,176            | 589,506            | 80,330               |
| <b>Total Expenditures:</b> | <b>4,259,909</b>   | <b>5,957,927</b>   | <b>1,698,018</b>     |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
 Dept Number: 3500  
 Service Participants: Specified Service Area W715 LSA #35



| 5 Year Forecast            | 2017             | 2018             | 2019             | 2020             | 2021             |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Contract Revenue           | 18,000           | 18,000           | 18,000           | 18,000           | 18,000           |
| Fees and Charges           | 3,312,144        | 3,340,495        | 3,376,302        | 3,466,789        | 3,512,193        |
| Other Revenue              | 10,000           | 10,000           | 10,000           | 10,000           | 0                |
| Transfers from Reserve     | 2,617,783        | 3,020,000        | 970,000          | 945,000          | 970,000          |
| <b>Total Revenues:</b>     | <b>5,957,927</b> | <b>6,388,495</b> | <b>4,374,302</b> | <b>4,439,789</b> | <b>4,500,193</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 86,829           | 88,348           | 89,895           | 91,468           | 93,069           |
| Advertising                | 20,850           | 20,850           | 20,850           | 22,500           | 22,500           |
| Capital and Equipment      | 2,300,000        | 2,670,000        | 920,000          | 945,000          | 970,000          |
| Consultants                | 460,000          | 410,000          | 110,000          | 105,000          | 85,000           |
| Contracts and Agreements   | 1,717,000        | 1,740,000        | 1,762,000        | 1,784,000        | 1,805,000        |
| Insurance                  | 30,416           | 30,948           | 31,490           | 32,040           | 32,600           |
| Legal                      | 2,000            | 600              | 600              | 600              | 600              |
| Operations                 | 293,845          | 304,345          | 316,845          | 330,345          | 342,845          |
| Supplies                   | 200              | 200              | 200              | 200              | 200              |
| Transfers                  | 400,298          | 464,078          | 450,298          | 450,298          | 450,298          |
| Travel                     | 16,983           | 17,018           | 17,054           | 17,090           | 17,127           |
| Utilities                  | 40,000           | 43,000           | 45,000           | 48,000           | 52,000           |
| Wages and benefits         | 589,506          | 599,108          | 610,070          | 613,248          | 628,954          |
| <b>Total Expenditures:</b> | <b>5,957,927</b> | <b>6,388,495</b> | <b>4,374,302</b> | <b>4,439,789</b> | <b>4,500,193</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SEPTAGE DISPOSAL SERVICE

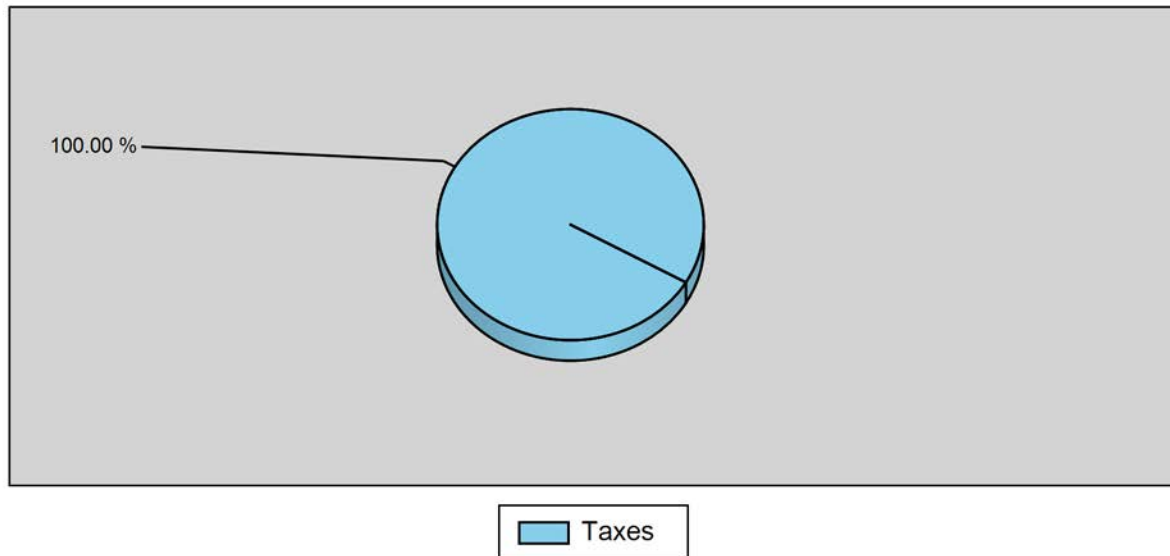
Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA # 46



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change   |
|----------------------------|---------------|---------------|-----------------|
| <b>Revenues</b>            |               |               |                 |
| Prior Surplus              | 40,000        | 0             | (40,000)        |
| Taxes                      | 12,745        | 12,671        | (74)            |
| <b>Total Revenues:</b>     | <b>52,745</b> | <b>12,671</b> | <b>(40,074)</b> |
| <b>Expenditures</b>        |               |               |                 |
| Administration             | 745           | 671           | (74)            |
| Contracts and Agreements   | 12,000        | 12,000        | 0               |
| Transfers                  | 40,000        | 0             | (40,000)        |
| <b>Total Expenditures:</b> | <b>52,745</b> | <b>12,671</b> | <b>(40,074)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SEPTAGE DISPOSAL SERVICE

Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA # 46



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 12,671        | 12,683        | 12,695        | 12,707        | 12,719        |
| <b>Total Revenues:</b>     | <b>12,671</b> | <b>12,683</b> | <b>12,695</b> | <b>12,707</b> | <b>12,719</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 671           | 683           | 695           | 707           | 719           |
| Contracts and Agreements   | 12,000        | 12,000        | 12,000        | 12,000        | 12,000        |
| <b>Total Expenditures:</b> | <b>12,671</b> | <b>12,683</b> | <b>12,695</b> | <b>12,707</b> | <b>12,719</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

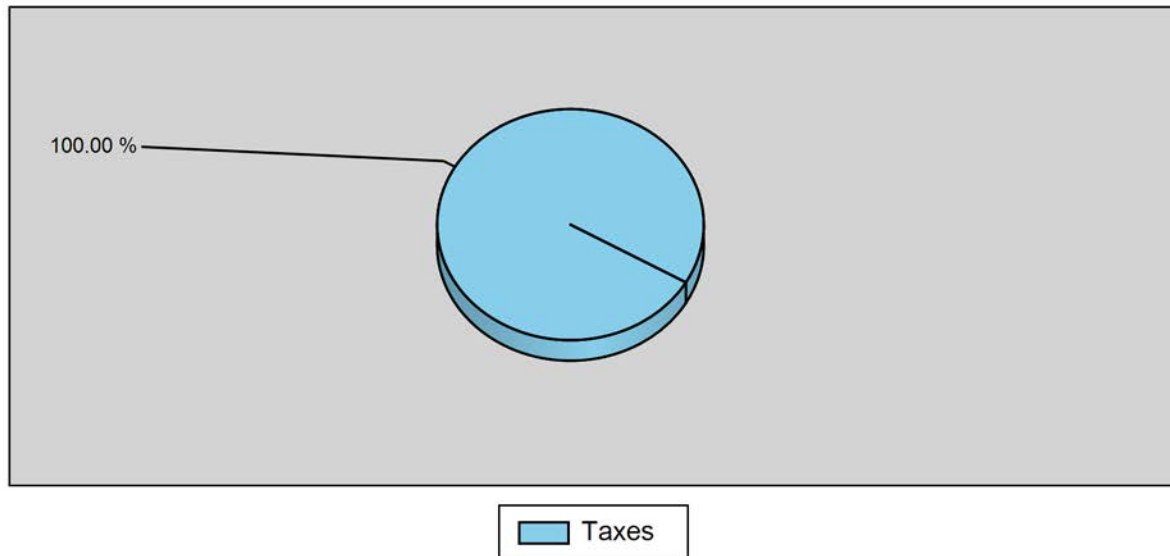
Service: VICTIM SERVICES AREAS DEF

Dept Number: 425

Service Participants: ELECTORAL AREAS D, E AND F



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount | 2017 Amount   | Budget Change |
|----------------------------|-------------|---------------|---------------|
| <b>Revenues</b>            |             |               |               |
| Taxes                      | 0           | 10,000        | 10,000        |
| <b>Total Revenues:</b>     | <b>0</b>    | <b>10,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |             |               |               |
| Contracts and Agreements   | 0           | 10,000        | 10,000        |
| <b>Total Expenditures:</b> | <b>0</b>    | <b>10,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>    | <b>0</b>      | <b>0</b>      |

## 5 Year Forecast

|                            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Contracts and Agreements   | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# ELECTORAL AREA “A”

|                                       |      |           |
|---------------------------------------|------|-----------|
| • Area A Requisition                  |      | 144       |
| • Summary Information                 |      | 145       |
| • Cemetery                            | 8800 | 146 – 147 |
| • Community Parks Area A              | 7870 | 148 – 149 |
| • Economic Development                | 9300 | 150 – 151 |
| • Grant in Aid Area A                 | 7990 | 152 – 153 |
| • Museum Area A                       | 7860 | 154 – 155 |
| • Recreation Commission               | 7510 | 156 – 157 |
| • Rural Projects Area A               | 0310 | 158 – 159 |
| • Victim Services Contribution Area A | 0415 | 160       |
| Specified Areas                       |      |           |
| • Fire – Anarchist Mountain           | 1800 | 161 – 162 |
| • Osoyoos Sewer Project Area A        | 3810 | 163 – 164 |
| • Recycling/Garbage Pickup Area A     | 3520 | 165 – 166 |
| • Refuse Disposal Area A              | 3200 | 167 – 168 |

| REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN                           |  |                   |                   |                   |
|------------------------------------------------------------------|--|-------------------|-------------------|-------------------|
| 2017 Budget Comparative Requisition                              |  |                   |                   |                   |
| ELECTORAL AREA A<br>(OSOYOOS RURAL)                              |  | 2017              | 2016              | NET<br>CHANGE     |
| <b>Participating Directors determine budget by weighted vote</b> |  |                   |                   |                   |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                           |  | \$ 20,281         | \$ 16,077         | \$ 4,203          |
| ANIMAL CONTROL                                                   |  | 12,114            | 12,258            | (145)             |
| BUILDING INSPECTION                                              |  | 31,334            | 31,344            | (10)              |
| DESTRUCTION OF PESTS                                             |  | 242               | 223               | 19                |
| ELECTORAL AREA ADMINISTRATION                                    |  | 107,508           | 105,398           | 2,110             |
| ELECTORAL AREA PLANNING                                          |  | 87,814            | 88,224            | (410)             |
| EMERGENCY PLANNING                                               |  | 4,855             | 4,575             | 281               |
| ENVIRONMENTAL CONSERVATION                                       |  | 15,370            | -                 | 15,370            |
| GENERAL GOVERNMENT                                               |  | 33,984            | 34,422            | (438)             |
| HERITAGE (Subregional)                                           |  | 501               | -                 | 501               |
| ILLEGAL DUMPING                                                  |  | 237               | 276               | (39)              |
| MOSQUITO CONTROL - Impr. Only                                    |  | 6,372             | 9,026             | (2,654)           |
| NOXIOUS WEEDS                                                    |  | 1,110             | 915               | 195               |
| NUISANCE CONTROL                                                 |  | 692               | 693               | (1)               |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |  | 969               | -                 | 969               |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                          |  | 2,017             | 2,390             | (372)             |
| REGIONAL TRAILS                                                  |  | 7,160             | 6,912             | 247               |
| SOLID WASTE MANAGEMENT PLAN                                      |  | 4,051             | 3,851             | 201               |
| SUBDIVISION SERVICING                                            |  | 8,783             | 8,583             | 200               |
| TRANSIT - SOUTH OKANAGAN                                         |  | 5,267             | -                 | 5,267             |
| <b>Subtotal</b>                                                  |  | <b>\$ 350,661</b> | <b>\$ 325,168</b> | <b>\$ 25,493</b>  |
| <b>Town &amp; Regional Director determine budget</b>             |  |                   |                   |                   |
| ARENA                                                            |  | \$ 118,738        | \$ 116,705        | \$ 2,033          |
| <b>Regional Director determines budget</b>                       |  |                   |                   |                   |
| CEMETERY                                                         |  | \$ 1,000          | \$ 1,000          | \$ -              |
| COMMUNITY PARKS                                                  |  | 23,701            | 23,468            | 233               |
| ECONOMIC DEVELOPMENT                                             |  | 12,485            | 12,485            | -                 |
| GRANT IN AID                                                     |  | 3,500             | 8,500             | (5,000)           |
| HERITAGE CONSERVATION                                            |  | -                 | 2,864             | (2,864)           |
| MUSEUM LAND AND BUILDING (DEBT SERVICING)                        |  | 18,399            | 18,355            | 45                |
| MUSEUM SERVICE                                                   |  | 15,224            | 15,200            | 24                |
| RECREATION SERVICES - TOWN OF OSOYOOS                            |  | 70,309            | 69,525            | 784               |
| RURAL PROJECTS                                                   |  | 11,358            | 11,661            | (303)             |
| VICTIM SERVICES AREA A                                           |  | 5,000             | -                 | 5,000             |
| <b>Subtotal</b>                                                  |  | <b>\$ 160,976</b> | <b>\$ 163,057</b> | <b>\$ (2,081)</b> |
| <b>SUBTOTAL</b>                                                  |  | <b>\$ 630,375</b> | <b>\$ 604,931</b> | <b>\$ 25,445</b>  |
| <b>Services</b>                                                  |  |                   |                   |                   |
| OKANAGAN REGIONAL LIBRARY                                        |  | \$ 93,690         | \$ 93,726         | \$ (36)           |
| OBWB - Defined Area A/D (1/2 of Req)                             |  | 16,008            | 15,608            | 401               |
| REFUSE DISPOSAL                                                  |  | 3,000             | 3,000             | -                 |
| STERILE INSECT RELEASE                                           |  | 56,858            | 52,914            | 3,944             |
| <b>Subtotal</b>                                                  |  | <b>\$ 169,556</b> | <b>\$ 165,248</b> | <b>\$ 4,308</b>   |
| <b>TOTAL</b>                                                     |  | <b>\$ 799,932</b> | <b>\$ 770,178</b> | <b>\$ 29,753</b>  |
| <b>Average Res Tax Rate/\$1000</b>                               |  | <b>\$ 1.47</b>    | <b>\$ 1.52</b>    | <b>\$ (0.05)</b>  |
| <b>Average Taxes per Res Property</b>                            |  | <b>\$ 536.07</b>  | <b>\$ 519.06</b>  | <b>\$ 17.01</b>   |
| <b>Service Areas</b>                                             |  |                   |                   |                   |
| ANARCHIST MTN. FIRE                                              |  | 195,197           | 198,743           | (3,546)           |
| NORTHWEST SEWER                                                  |  | 15,600            | 15,600            | -                 |

| <b>TAX REQUISITION CHANGE</b>        | <b>2017</b> | <b>2016</b> | <b>CHANGE**</b> | <b>EXPLANATION</b>            |
|--------------------------------------|-------------|-------------|-----------------|-------------------------------|
| <b>AREA A</b>                        | \$1,010,729 | \$984,521   | \$29,753        | (excluding Fire and Sewer)**  |
|                                      |             |             |                 |                               |
| REGIONAL SERVICES                    | \$169,361   | \$138,633   | \$30,728        | See Regional Services Summary |
| RURAL SERVICES                       | \$347,856   | \$351,647   | -\$3,790        | See Rural Services Summary    |
|                                      |             |             |                 | See Shared Services Summary   |
| SHARED SERVICES                      | \$137,137   | \$135,060   | \$2,078         | Changes                       |
|                                      |             |             |                 |                               |
| AREA A COMMUNITY PARKS               | \$23,701    | \$23,468    | \$233           |                               |
| CEMETERY - ELECTORAL AREA A          | \$1,000     | \$1,000     | \$0             |                               |
| ECONOMIC DEVELOPMENT - AREA A        | \$12,485    | \$12,485    | \$0             |                               |
| GRANT-IN-AID AREA A                  | \$3,500     | \$8,500     | -\$5,000        |                               |
| MUSEUM - AREA A                      | \$15,224    | \$15,200    | \$24            |                               |
| RECREATION COMMISSION - AREA A       | \$70,309    | \$69,525    | \$784           |                               |
| ELECTORAL AREA A - RURAL PROJECTS    | \$11,358    | \$11,661    | -\$303          |                               |
| REFUSE DISPOSAL - A                  | \$3,000     | \$3,000     | \$0             |                               |
| VICTIM SERVICES AREA A               | \$5,000     | \$0         | \$5,000         | NEW SERVICE                   |
|                                      |             |             |                 |                               |
| FIRE PROTECTION - ANARCHIST MOUNTAIN | \$195,197   | \$198,743   | -\$3,546        |                               |
|                                      |             |             |                 |                               |
| OSOYOOS SEWER PROJECT - AREA A       | \$15,600    | \$15,600    | \$0             |                               |

| <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |           |           |         | <b>EXPLANATION</b> |
|-----------------------------------------------|-----------|-----------|---------|--------------------|
|                                               |           |           |         |                    |
| RECYLCING/GARBAGE                             | \$112,500 | \$110,123 | \$2,377 | No fee increase    |

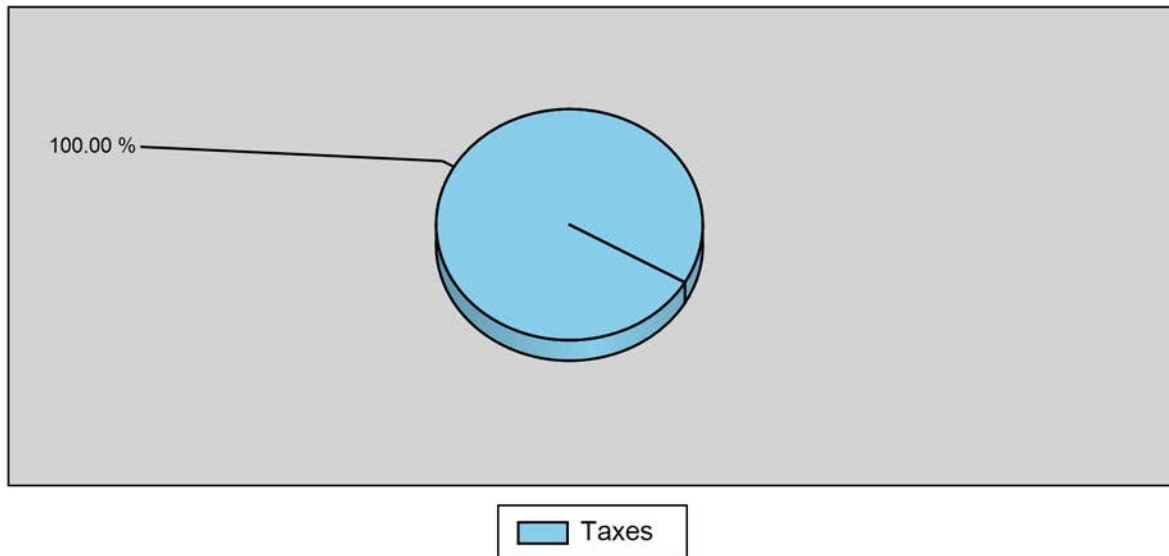
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA A  
 Dept Number: 8800  
 Service Participants: Electoral Area A



Revenues By GL Category



Notes:

| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 1,000        | 1,000        | 0             |
| <b>Total Revenues:</b>     | <b>1,000</b> | <b>1,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contracts and Agreements   | 1,000        | 1,000        | 0             |
| <b>Total Expenditures:</b> | <b>1,000</b> | <b>1,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA A  
Dept Number: 8800  
Service Participants: Electoral Area A



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| <b>Total Revenues:</b>     | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Contracts and Agreements   | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| <b>Total Expenditures:</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

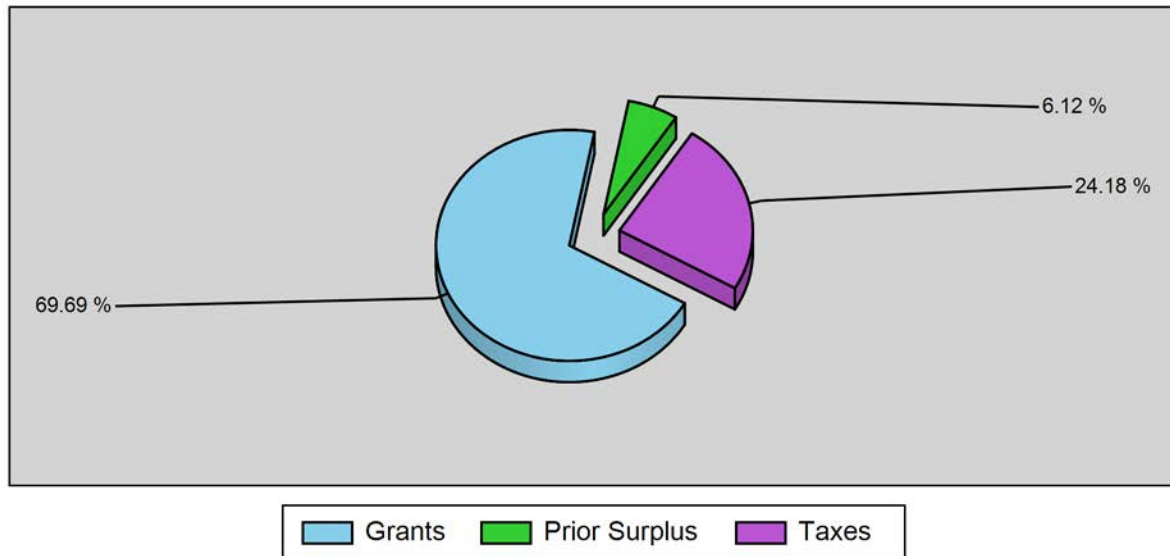
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA A  
Dept Number: 7870  
Service Participants: Electoral Area A



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 46,000        | 68,300        | 22,300        |
| Prior Surplus              | 0             | 6,000         | 6,000         |
| Taxes                      | 23,468        | 23,701        | 233           |
| <b>Total Revenues:</b>     | <b>69,468</b> | <b>98,001</b> | <b>28,533</b> |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 896           | 939           | 43            |
| Capital and Equipment      | 3,000         | 2,600         | (400)         |
| Contingency                | 1,000         | 1,000         | 0             |
| Contracts and Agreements   | 5,600         | 5,000         | (600)         |
| Grant Expense              | 46,000        | 68,300        | 22,300        |
| Operations                 | 1,000         | 0             | (1,000)       |
| Supplies                   | 0             | 2,500         | 2,500         |
| Travel                     | 0             | 4,000         | 4,000         |
| Wages and benefits         | 11,972        | 13,662        | 1,690         |
| <b>Total Expenditures:</b> | <b>69,468</b> | <b>98,001</b> | <b>28,533</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA A  
 Dept Number: 7870  
 Service Participants: Electoral Area A



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 68,300        | 0             | 0             | 0             | 0             |
| Prior Surplus              | 6,000         | 0             | 0             | 0             | 0             |
| Taxes                      | 23,701        | 31,272        | 31,875        | 32,459        | 33,042        |
| <b>Total Revenues:</b>     | <b>98,001</b> | <b>31,272</b> | <b>31,875</b> | <b>32,459</b> | <b>33,042</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 939           | 955           | 972           | 989           | 1,006         |
| Capital and Equipment      | 2,600         | 2,640         | 2,680         | 2,720         | 2,760         |
| Contingency                | 1,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Contracts and Agreements   | 5,000         | 5,200         | 5,400         | 5,600         | 5,800         |
| Grant Expense              | 68,300        | 0             | 0             | 0             | 0             |
| Operations                 | 0             | 1,000         | 1,000         | 1,000         | 1,000         |
| Supplies                   | 2,500         | 2,540         | 2,580         | 2,620         | 2,660         |
| Travel                     | 4,000         | 4,060         | 4,120         | 4,180         | 4,240         |
| Wages and benefits         | 13,662        | 13,877        | 14,123        | 14,350        | 14,576        |
| <b>Total Expenditures:</b> | <b>98,001</b> | <b>31,272</b> | <b>31,875</b> | <b>32,459</b> | <b>33,042</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

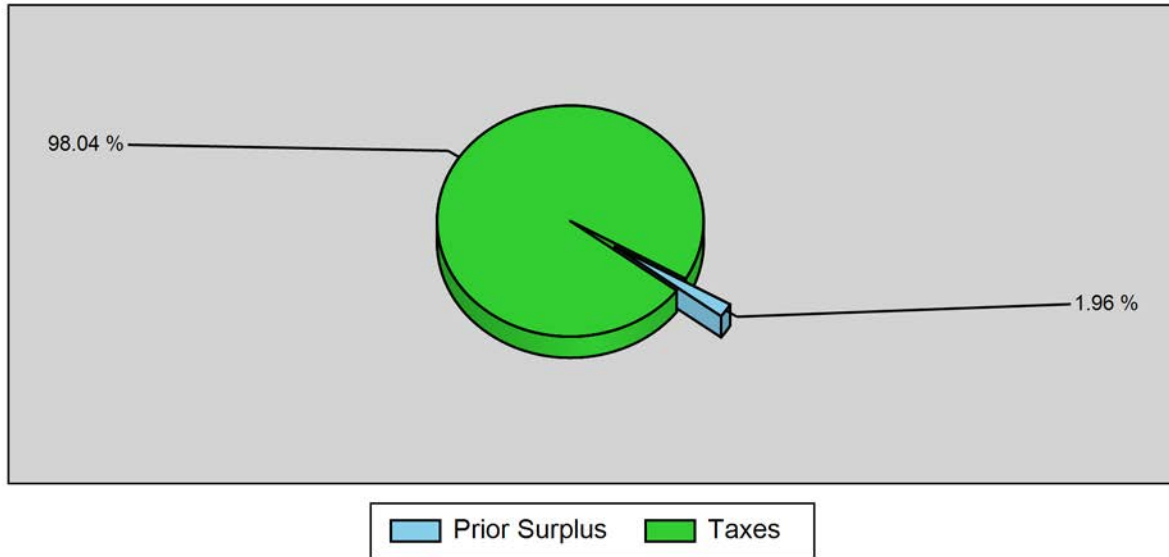
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT AREA A  
 Dept Number: 9300  
 Service Participants: Electoral Area A



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 0             | 250           | 250           |
| Taxes                      | 12,485        | 12,485        | 0             |
| <b>Total Revenues:</b>     | <b>12,485</b> | <b>12,735</b> | <b>250</b>    |
| <b>Expenditures</b>        |               |               |               |
| Grant in Aid               | 12,485        | 12,735        | 250           |
| <b>Total Expenditures:</b> | <b>12,485</b> | <b>12,735</b> | <b>250</b>    |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT AREA A  
Dept Number: 9300  
Service Participants: Electoral Area A



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 250           | 250           | 250           | 0             | 0             |
| Taxes                      | 12,485        | 12,485        | 12,485        | 12,735        | 12,735        |
| <b>Total Revenues:</b>     | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant in Aid               | 12,735        | 12,735        | 12,735        | 12,735        | 12,735        |
| <b>Total Expenditures:</b> | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> | <b>12,735</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

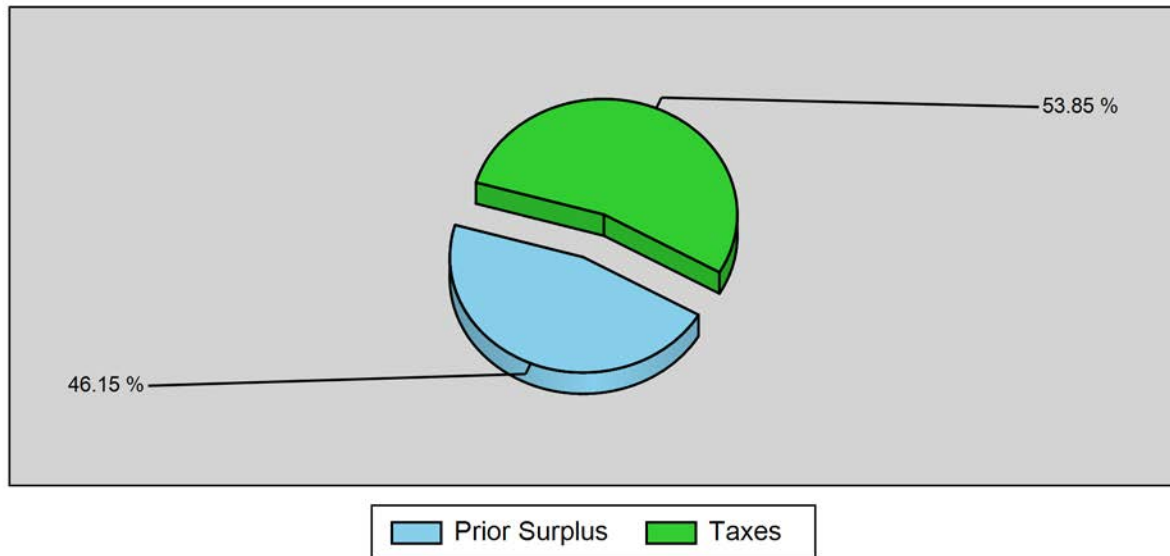
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA A  
 Dept Number: 7990  
 Service Participants: Electoral Area A



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change  |
|----------------------------|--------------|--------------|----------------|
| <b>Revenues</b>            |              |              |                |
| Prior Surplus              | 1,000        | 3,000        | 2,000          |
| Taxes                      | 8,500        | 3,500        | (5,000)        |
| <b>Total Revenues:</b>     | <b>9,500</b> | <b>6,500</b> | <b>(3,000)</b> |
| <b>Expenditures</b>        |              |              |                |
| Grant in Aid               | 9,500        | 6,500        | (3,000)        |
| <b>Total Expenditures:</b> | <b>9,500</b> | <b>6,500</b> | <b>(3,000)</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA A  
Dept Number: 7990  
Service Participants: Electoral Area A



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | 3,000        | 2,000        | 1,000        | 500          | 0            |
| Taxes                      | 3,500        | 4,500        | 5,500        | 6,000        | 6,500        |
| <b>Total Revenues:</b>     | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Grant in Aid               | 6,500        | 6,500        | 6,500        | 6,500        | 6,500        |
| <b>Total Expenditures:</b> | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> | <b>6,500</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

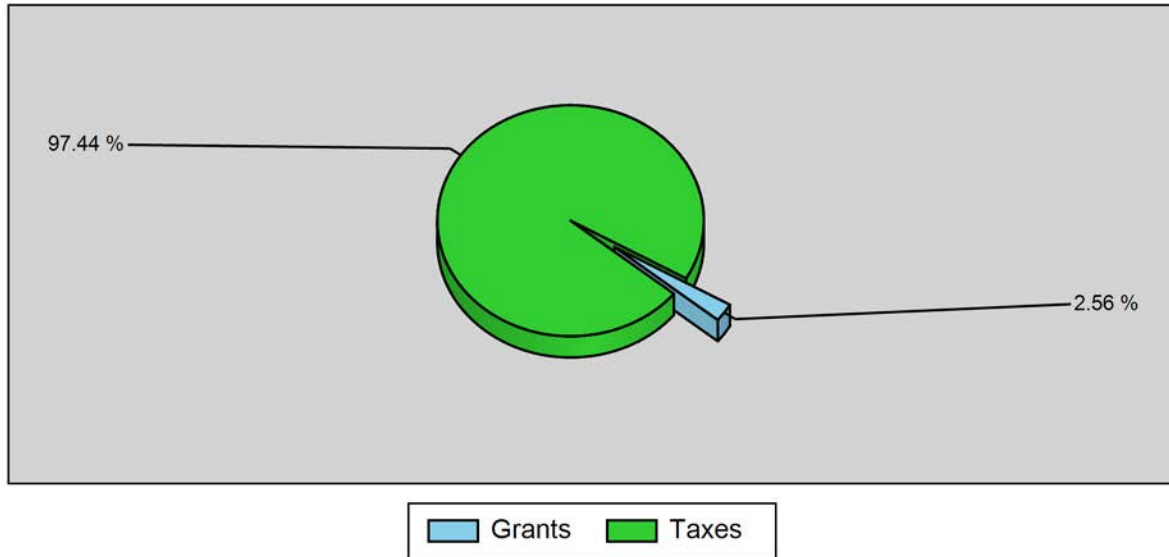
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUSEUM AREA A  
 Dept Number: 7860  
 Service Participants: Electoral Area A



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 400           | 400           | 0             |
| Taxes                      | 15,200        | 15,224        | 24            |
| <b>Total Revenues:</b>     | <b>15,600</b> | <b>15,624</b> | <b>24</b>     |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 600           | 624           | 24            |
| Contracts and Agreements   | 15,000        | 15,000        | 0             |
| <b>Total Expenditures:</b> | <b>15,600</b> | <b>15,624</b> | <b>24</b>     |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUSEUM AREA A  
 Dept Number: 7860  
 Service Participants: Electoral Area A



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 400           | 400           | 400           | 400           | 400           |
| Taxes                      | 15,224        | 15,235        | 15,246        | 15,257        | 15,268        |
| <b>Total Revenues:</b>     | <b>15,624</b> | <b>15,635</b> | <b>15,646</b> | <b>15,657</b> | <b>15,668</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 624           | 635           | 646           | 657           | 668           |
| Contracts and Agreements   | 15,000        | 15,000        | 15,000        | 15,000        | 15,000        |
| <b>Total Expenditures:</b> | <b>15,624</b> | <b>15,635</b> | <b>15,646</b> | <b>15,657</b> | <b>15,668</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

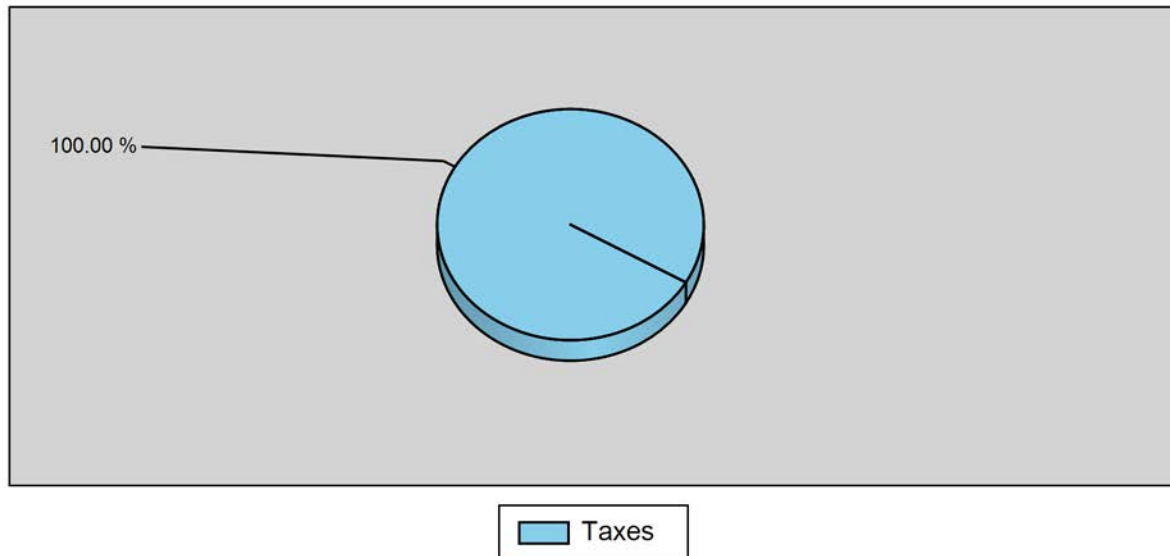
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION AREA A  
 Dept Number: 7510  
 Service Participants: Electoral Area A



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 69,525        | 70,309        | 784           |
| <b>Total Revenues:</b>     | <b>69,525</b> | <b>70,309</b> | <b>784</b>    |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 525           | 550           | 25            |
| Contracts and Agreements   | 69,000        | 69,759        | 759           |
| <b>Total Expenditures:</b> | <b>69,525</b> | <b>70,309</b> | <b>784</b>    |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION AREA A  
Dept Number: 7510  
Service Participants: Electoral Area A



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 70,309        | 71,087        | 71,873        | 72,667        | 72,677        |
| <b>Total Revenues:</b>     | <b>70,309</b> | <b>71,087</b> | <b>71,873</b> | <b>72,667</b> | <b>72,677</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 550           | 560           | 570           | 580           | 590           |
| Contracts and Agreements   | 69,759        | 70,527        | 71,303        | 72,087        | 72,087        |
| <b>Total Expenditures:</b> | <b>70,309</b> | <b>71,087</b> | <b>71,873</b> | <b>72,667</b> | <b>72,677</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

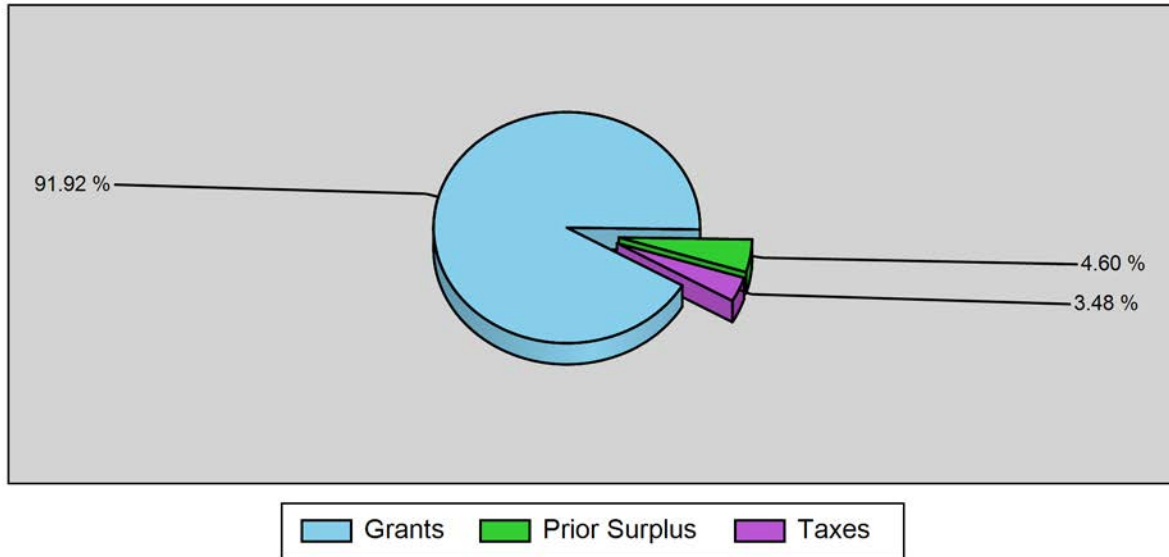
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA A  
 Dept Number: 0310  
 Service Participants: Electoral Area A



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount    | Budget Change  |
|----------------------------|---------------|----------------|----------------|
| <b>Revenues</b>            |               |                |                |
| Grants                     | 40,000        | 300,000        | 260,000        |
| Prior Surplus              | 20,000        | 15,000         | (5,000)        |
| Taxes                      | 11,661        | 11,358         | (303)          |
| <b>Total Revenues:</b>     | <b>71,661</b> | <b>326,358</b> | <b>254,697</b> |
| <b>Expenditures</b>        |               |                |                |
| Administration             | 1,141         | 1,312          | 171            |
| Contingency                | 15,000        | 10,000         | (5,000)        |
| Grant Expense              | 40,000        | 300,000        | 260,000        |
| Projects                   | 5,520         | 5,623          | 103            |
| Travel                     | 6,000         | 6,000          | 0              |
| Wages and benefits         | 4,000         | 3,423          | (577)          |
| <b>Total Expenditures:</b> | <b>71,661</b> | <b>326,358</b> | <b>254,697</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA A  
 Dept Number: 0310  
 Service Participants: Electoral Area A



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|----------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |                |               |               |               |               |
| Grants                     | 300,000        | 0             | 0             | 0             | 0             |
| Prior Surplus              | 15,000         | 10,000        | 5,000         | 0             | 0             |
| Taxes                      | 11,358         | 16,545        | 21,744        | 26,897        | 27,084        |
| <b>Total Revenues:</b>     | <b>326,358</b> | <b>26,545</b> | <b>26,744</b> | <b>26,897</b> | <b>27,084</b> |
| <b>Expenditures</b>        |                |               |               |               |               |
| Administration             | 1,312          | 1,335         | 1,358         | 1,382         | 1,406         |
| Contingency                | 10,000         | 10,000        | 10,000        | 10,000        | 10,000        |
| Grant Expense              | 300,000        | 0             | 0             | 0             | 0             |
| Projects                   | 5,623          | 5,727         | 5,834         | 5,900         | 6,000         |
| Travel                     | 6,000          | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 3,423          | 3,483         | 3,552         | 3,615         | 3,678         |
| <b>Total Expenditures:</b> | <b>326,358</b> | <b>26,545</b> | <b>26,744</b> | <b>26,897</b> | <b>27,084</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

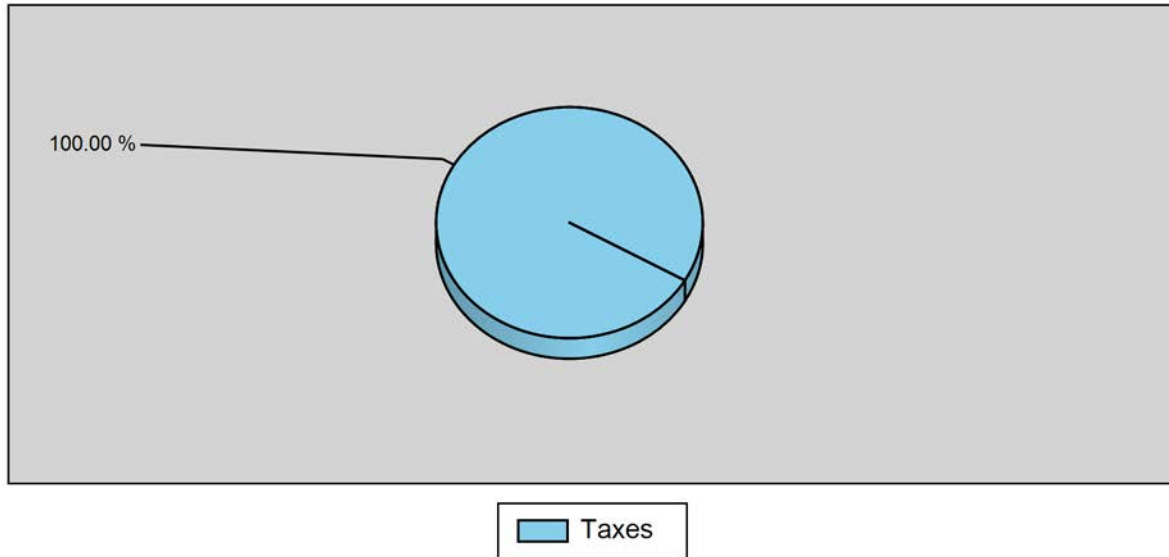
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VICTIM SERVICES AREA A  
 Dept Number: 415  
 Service Participants: ELECTORAL AREA A



Revenues By GL Category



| Budget Comparison          | 2016 Amount | 2017 Amount  | Budget Change |
|----------------------------|-------------|--------------|---------------|
| <b>Revenues</b>            |             |              |               |
| Taxes                      | 0           | 5,000        | 5,000         |
| <b>Total Revenues:</b>     | <b>0</b>    | <b>5,000</b> | <b>5,000</b>  |
| <b>Expenditures</b>        |             |              |               |
| Contracts and Agreements   | 0           | 5,000        | 5,000         |
| <b>Total Expenditures:</b> | <b>0</b>    | <b>5,000</b> | <b>5,000</b>  |
| <b>Net Total</b>           | <b>0</b>    | <b>0</b>     | <b>0</b>      |

| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 5,000        | 5,000        | 5,000        | 5,000        | 5,000        |
| <b>Total Revenues:</b>     | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Contracts and Agreements   | 5,000        | 5,000        | 5,000        | 5,000        | 5,000        |
| <b>Total Expenditures:</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

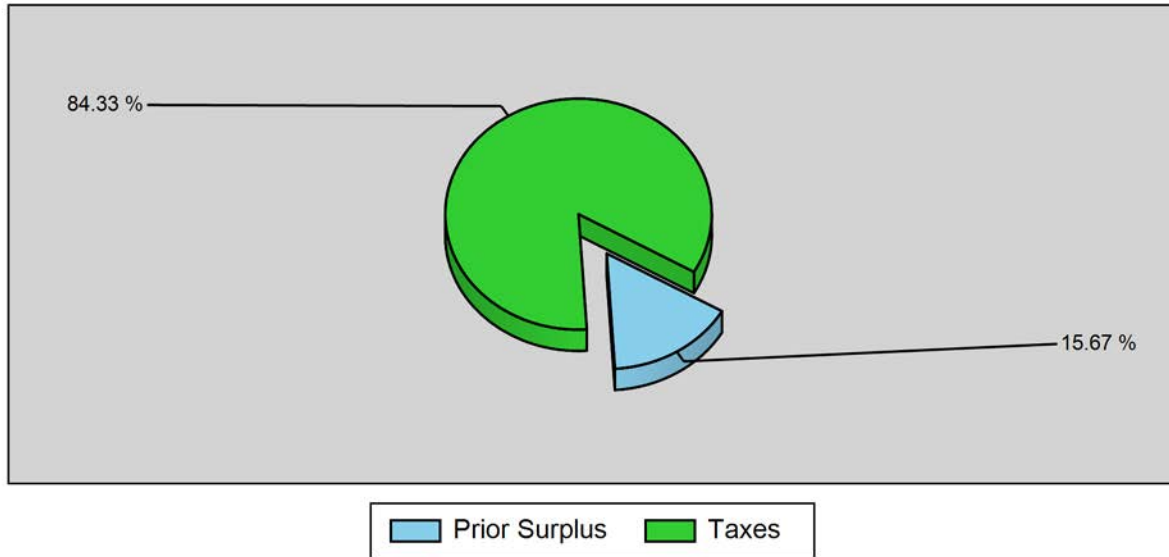
Service: FIRE ANARCHIST MOUNTAIN

Dept Number: 1800

Service Participants: Defined Service Area V714



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change   |
|----------------------------|----------------|----------------|-----------------|
| <b>Revenues</b>            |                |                |                 |
| Prior Surplus              | 50,000         | 36,270         | (13,730)        |
| Taxes                      | 198,743        | 195,197        | (3,546)         |
| <b>Total Revenues:</b>     | <b>248,743</b> | <b>231,467</b> | <b>(17,276)</b> |
| <b>Expenditures</b>        |                |                |                 |
| Administration             | 8,272          | 9,222          | 950             |
| Capital and Equipment      | 21,200         | 24,000         | 2,800           |
| Financing                  | 23,438         | 16,156         | (7,282)         |
| Insurance                  | 11,895         | 10,596         | (1,299)         |
| Legal                      | 0              | 1,500          | 1,500           |
| Maintenance and Repairs    | 15,700         | 21,700         | 6,000           |
| Operations                 | 8,300          | 1,300          | (7,000)         |
| Other Expense              | 2,695          | 2,695          | 0               |
| Supplies                   | 5,000          | 3,500          | (1,500)         |
| Transfers                  | 61,900         | 36,900         | (25,000)        |
| Travel                     | 7,808          | 5,000          | (2,808)         |
| Utilities                  | 7,535          | 7,628          | 93              |
| Wages and benefits         | 75,000         | 91,270         | 16,270          |
| <b>Total Expenditures:</b> | <b>248,743</b> | <b>231,467</b> | <b>(17,276)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE ANARCHIST MOUNTAIN

Dept Number: 1800

Service Participants: Defined Service Area V714



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 36,270         | 0              | 0              | 0              | 0              |
| Taxes                      | 195,197        | 226,890        | 228,613        | 230,658        | 234,788        |
| <b>Total Revenues:</b>     | <b>231,467</b> | <b>226,890</b> | <b>228,613</b> | <b>230,658</b> | <b>234,788</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 9,222          | 9,384          | 9,549          | 9,716          | 9,859          |
| Capital and Equipment      | 24,000         | 22,100         | 22,240         | 22,381         | 22,829         |
| Financing                  | 16,156         | 16,156         | 16,156         | 16,156         | 16,156         |
| Insurance                  | 10,596         | 10,781         | 10,969         | 11,160         | 11,354         |
| Legal                      | 1,500          | 1,600          | 1,700          | 1,800          | 1,900          |
| Maintenance and Repairs    | 21,700         | 22,059         | 22,674         | 23,602         | 24,074         |
| Operations                 | 1,300          | 1,300          | 1,300          | 1,300          | 1,326          |
| Other Expense              | 2,695          | 0              | 0              | 0              | 0              |
| Supplies                   | 3,500          | 3,600          | 3,700          | 3,800          | 3,876          |
| Transfers                  | 36,900         | 36,900         | 36,900         | 36,900         | 37,500         |
| Travel                     | 5,000          | 5,160          | 5,320          | 5,480          | 5,590          |
| Utilities                  | 7,628          | 7,750          | 7,905          | 8,063          | 8,224          |
| Wages and benefits         | 91,270         | 90,100         | 90,200         | 90,300         | 92,100         |
| <b>Total Expenditures:</b> | <b>231,467</b> | <b>226,890</b> | <b>228,613</b> | <b>230,658</b> | <b>234,788</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



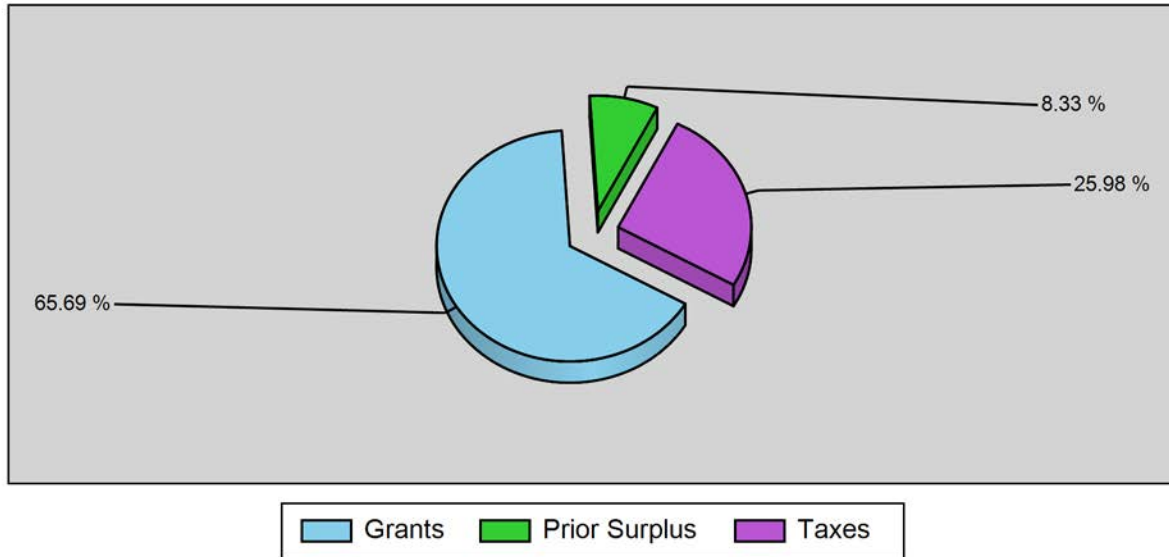
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OSOYOOS SEWER PROJECT AREA A  
 Dept Number: 3810  
 Service Participants: Specified Service Area P714 SRVA #47



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 39,438        | 39,438        | 0             |
| Prior Surplus              | 5,000         | 5,000         | 0             |
| Taxes                      | 15,600        | 15,600        | 0             |
| <b>Total Revenues:</b>     | <b>60,038</b> | <b>60,038</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 1,005         | 1,025         | 20            |
| Financing                  | 44,316        | 44,316        | 0             |
| Transfers                  | 14,717        | 14,697        | (20)          |
| <b>Total Expenditures:</b> | <b>60,038</b> | <b>60,038</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OSOYOOS SEWER PROJECT AREA A

Dept Number: 3810

Service Participants: Specified Service Area P714 SRVA #47



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 39,438        | 39,438        | 39,438        | 39,438        | 39,438        |
| Prior Surplus              | 5,000         | 5,000         | 5,000         | 5,000         | 5,000         |
| Taxes                      | 15,600        | 15,601        | 15,600        | 15,601        | 15,601        |
| <b>Total Revenues:</b>     | <b>60,038</b> | <b>60,039</b> | <b>60,038</b> | <b>60,039</b> | <b>60,039</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 1,025         | 1,043         | 1,061         | 1,080         | 1,099         |
| Financing                  | 44,316        | 44,316        | 44,316        | 44,316        | 44,316        |
| Transfers                  | 14,697        | 14,680        | 14,661        | 14,643        | 14,624        |
| <b>Total Expenditures:</b> | <b>60,038</b> | <b>60,039</b> | <b>60,038</b> | <b>60,039</b> | <b>60,039</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

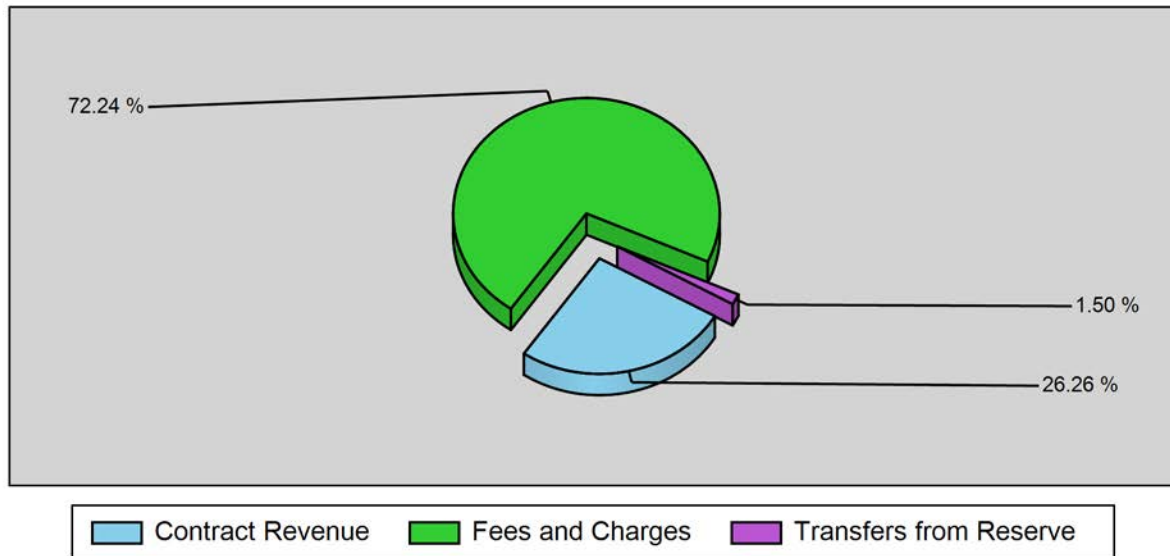
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA A  
Dept Number: 3520  
Service Participants:



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 34,579         | 41,000         | 6,421         |
| Fees and Charges           | 110,423        | 112,800        | 2,377         |
| Transfers from Reserve     | 2,320          | 2,343          | 23            |
| <b>Total Revenues:</b>     | <b>147,322</b> | <b>156,143</b> | <b>8,821</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 7,722          | 8,220          | 498           |
| Advertising                | 2,530          | 2,561          | 31            |
| Contracts and Agreements   | 87,454         | 90,078         | 2,624         |
| Insurance                  | 834            | 871            | 37            |
| Legal                      | 180            | 185            | 5             |
| Operations                 | 34,124         | 39,512         | 5,388         |
| Supplies                   | 245            | 230            | (15)          |
| Transfers                  | 1,270          | 1,286          | 16            |
| Travel                     | 1,750          | 1,800          | 50            |
| Wages and benefits         | 11,213         | 11,400         | 187           |
| <b>Total Expenditures:</b> | <b>147,322</b> | <b>156,143</b> | <b>8,821</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA A  
Dept Number: 3520  
Service Participants:



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 41,000         | 35,325         | 35,325         | 35,325         | 35,325         |
| Fees and Charges           | 112,800        | 122,270        | 122,270        | 122,270        | 122,270        |
| Transfers from Reserve     | 2,343          | 1,635          | 4,799          | 8,028          | 8,212          |
| <b>Total Revenues:</b>     | <b>156,143</b> | <b>159,230</b> | <b>162,394</b> | <b>165,623</b> | <b>165,807</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 8,220          | 8,363          | 8,509          | 8,657          | 8,626          |
| Advertising                | 2,561          | 2,600          | 2,600          | 2,600          | 2,600          |
| Contracts and Agreements   | 90,078         | 92,780         | 95,564         | 98,431         | 98,431         |
| Insurance                  | 871            | 886            | 902            | 918            | 934            |
| Legal                      | 185            | 185            | 185            | 185            | 185            |
| Operations                 | 39,512         | 39,512         | 39,512         | 39,512         | 39,512         |
| Supplies                   | 230            | 230            | 230            | 230            | 230            |
| Transfers                  | 1,286          | 1,286          | 1,286          | 1,286          | 1,286          |
| Travel                     | 1,800          | 1,800          | 1,800          | 1,800          | 1,800          |
| Wages and benefits         | 11,400         | 11,588         | 11,806         | 12,004         | 12,203         |
| <b>Total Expenditures:</b> | <b>156,143</b> | <b>159,230</b> | <b>162,394</b> | <b>165,623</b> | <b>165,807</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

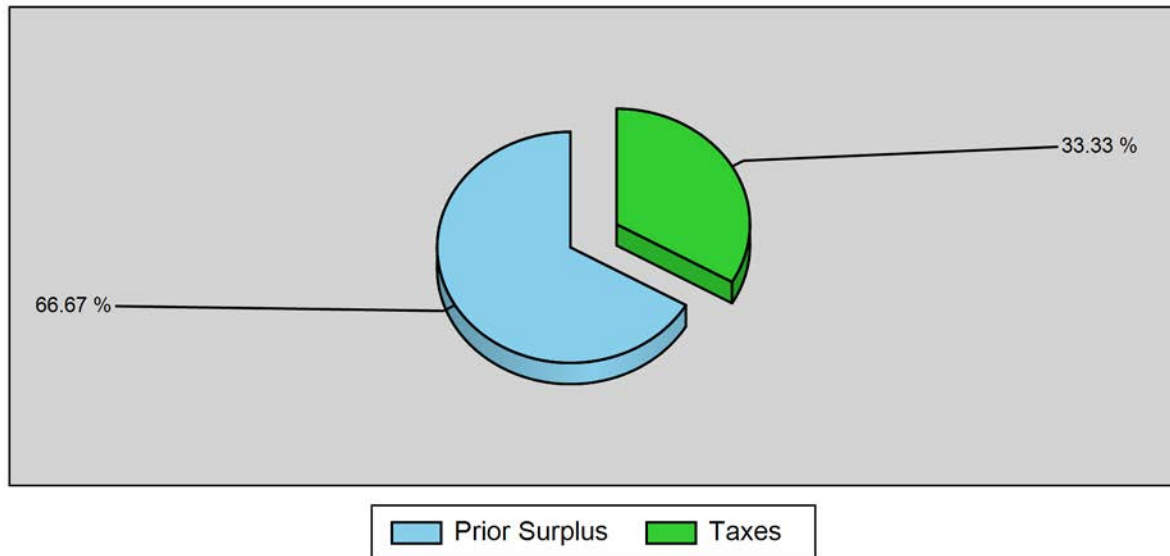
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | 6,000        | 6,000        | 0             |
| Taxes                      | 3,000        | 3,000        | 0             |
| <b>Total Revenues:</b>     | <b>9,000</b> | <b>9,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 525          | 500          | (25)          |
| Contingency                | 2,000        | 2,000        | 0             |
| Operations                 | 4,000        | 4,000        | 0             |
| Transfers                  | 2,475        | 2,500        | 25            |
| <b>Total Expenditures:</b> | <b>9,000</b> | <b>9,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA A  
Dept Number: 3200  
Service Participants: Specified Service Area E714



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | 6,000        | 6,000        | 6,000        | 6,000        | 6,000        |
| Taxes                      | 3,000        | 2,999        | 3,000        | 3,000        | 3,000        |
| <b>Total Revenues:</b>     | <b>9,000</b> | <b>8,999</b> | <b>9,000</b> | <b>9,000</b> | <b>9,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 500          | 509          | 518          | 527          | 536          |
| Contingency                | 2,000        | 2,000        | 2,000        | 2,000        | 2,000        |
| Operations                 | 4,000        | 4,000        | 4,000        | 4,000        | 4,000        |
| Transfers                  | 2,500        | 2,490        | 2,482        | 2,473        | 2,464        |
| <b>Total Expenditures:</b> | <b>9,000</b> | <b>8,999</b> | <b>9,000</b> | <b>9,000</b> | <b>9,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

# ELECTORAL AREA “B”

|                                   |      |           |
|-----------------------------------|------|-----------|
| • Area B Requisition              |      | 170       |
| • Summary Information             |      | 171       |
| • Area B Community Parks          | 7580 | 172 – 173 |
| • Grant in Aid Area B             | 7930 | 174 – 175 |
| • Rural Projects Area B           | 0320 | 176 – 177 |
| Specified Areas                   |      |           |
| • Recycling/Garbage Pickup Area B | 3530 | 178 – 179 |

| REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN                           |  |                   |                   |                   |
|------------------------------------------------------------------|--|-------------------|-------------------|-------------------|
| 2017 Budget Comparative Requisition                              |  |                   |                   |                   |
| ELECTORAL AREA B<br>(CAWSTON)                                    |  | 2017              | 2016              | NET<br>CHANGE     |
| <b>Participating Directors determine budget by weighted vote</b> |  |                   |                   |                   |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                           |  | \$ 8,095          | \$ 6,975          | \$ 1,120          |
| ANIMAL CONTROL                                                   |  | 3,313             | 3,448             | (135)             |
| DESTRUCTION OF PESTS                                             |  | 66                | 63                | 3                 |
| ELECTORAL AREA ADMINISTRATION                                    |  | 29,404            | 29,648            | (244)             |
| ELECTORAL AREA PLANNING                                          |  | 24,018            | 24,817            | (800)             |
| EMERGENCY PLANNING                                               |  | 1,328             | 1,287             | 41                |
| GENERAL GOVERNMENT                                               |  | 9,295             | 9,683             | (388)             |
| HERITAGE (Subregional)                                           |  | 137               | -                 | 137               |
| ILLEGAL DUMPING                                                  |  | 65                | 78                | (13)              |
| NUISANCE CONTROL                                                 |  | 189               | 195               | (6)               |
| NOXIOUS WEEDS                                                    |  | 304               | 257               | 46                |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |  | 265               | -                 | 265               |
| REGIONAL TRAILS                                                  |  | 1,958             | 1,944             | 14                |
| SOLID WASTE MANAGEMENT PLAN                                      |  | 1,108             | 1,083             | 25                |
| STERILE INSECT RELEASE                                           |  | 1,521             | 1,537             | (15)              |
| SUBDIVISION SERVICING                                            |  | 2,402             | 2,414             | (12)              |
| <b>Subtotal</b>                                                  |  | <b>\$ 83,469</b>  | <b>\$ 83,430</b>  | <b>\$ 38</b>      |
| <b>Village &amp; Regional Director determine budget</b>          |  |                   |                   |                   |
| ECONOMIC DEVELOPMENT                                             |  | \$ -              | \$ 1,917          | \$ (1,917)        |
| BGKEREMEOS LIBRARY CONTRIBUION                                   |  | -                 | -                 | -                 |
| KEREMEOS & DIST. REC. FACILITY - IMPR ONLY                       |  | 24,677            | 24,076            | 600               |
| REFUSE DISPOSAL - IMPR ONLY                                      |  | 63,462            | 64,397            | (935)             |
| SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE                    |  | 10,000            | 10,000            | -                 |
| SWIMMING POOL - IMPR ONLY                                        |  | 11,776            | 12,311            | (536)             |
| <b>Subtotal</b>                                                  |  | <b>\$ 109,915</b> | <b>\$ 112,702</b> | <b>\$ (2,787)</b> |
| <b>Regional Director determines budget</b>                       |  |                   |                   |                   |
| COMMUNITY PARKS                                                  |  | \$ 20,842         | \$ 18,019         | \$ 2,823          |
| GRANT IN AID                                                     |  | 5,123             | 6,111             | (988)             |
| RURAL PROJECTS                                                   |  | 17,737            | 14,307            | 3,430             |
| <b>Subtotal</b>                                                  |  | <b>\$ 43,702</b>  | <b>\$ 38,437</b>  | <b>\$ 5,265</b>   |
| <b>SUBTOTAL</b>                                                  |  | <b>\$ 237,085</b> | <b>\$ 234,569</b> | <b>\$ 2,516</b>   |
| <b>Service Areas</b>                                             |  |                   |                   |                   |
| FIRE PROTECTION                                                  |  | \$ 124,811        | \$ 107,435        | \$ 17,376         |
| MOSQUITO CONTROL Impr. Only                                      |  | 30,488            | 28,444            | 2,044             |
| OKANAGAN REGIONAL LIBRARY                                        |  | 25,625            | 26,365            | (740)             |
| STERILE INSECT RELEASE                                           |  | 123,010           | 130,371           | (7,361)           |
| <b>Subtotal</b>                                                  |  | <b>\$ 303,934</b> | <b>\$ 292,615</b> | <b>\$ 11,320</b>  |
| <b>TOTAL</b>                                                     |  | <b>\$ 541,019</b> | <b>\$ 527,184</b> | <b>\$ 13,836</b>  |
| <b>Average Res Tax Rate/\$1000</b>                               |  | <b>\$ 2.98</b>    | <b>\$ 2.95</b>    | <b>\$ 0.03</b>    |
| <b>Average Taxes per Res Property</b>                            |  | <b>\$ 619.39</b>  | <b>\$ 589.57</b>  | <b>\$ 29.82</b>   |



| <b>TAX REQUISITION CHANGE</b>     | <b>2017</b> | <b>2016</b> | <b>CHANGE</b> | <b>EXPLANATION</b>                                                         |
|-----------------------------------|-------------|-------------|---------------|----------------------------------------------------------------------------|
| <b>AREA B</b>                     | \$541,019   | \$525,267   | \$15,753      |                                                                            |
|                                   |             |             |               |                                                                            |
| REGIONAL SERVICES                 | \$147,276   | \$153,410   | -\$6,135      | See Regional Services Summary                                              |
| RURAL SERVICES                    | \$115,316   | \$115,200   | \$116         | See Rural Services Summary                                                 |
| SHARED SERVICES                   | \$234,726   | \$218,219   | \$16,506      | See Shared Services Summary                                                |
|                                   |             |             |               |                                                                            |
| AREA B COMMUNITY PARKS            | \$20,842    | \$18,019    | \$2,823       |                                                                            |
| GRANT-IN AID AREA B               | \$5,123     | \$6,111     | -\$988        |                                                                            |
| ELECTORAL AREA B - RURAL PROJECTS | \$17,737    | \$14,307    | \$3,430       | Removal of additional library support offset by reduction in prior surplus |

| <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |          |          |         | <b>EXPLANATION</b>          |
|-----------------------------------------------|----------|----------|---------|-----------------------------|
|                                               |          |          |         |                             |
| RECYCLING/GARBAGE AREA B                      | \$58,750 | \$53,474 | \$5,276 | \$10 per household increase |

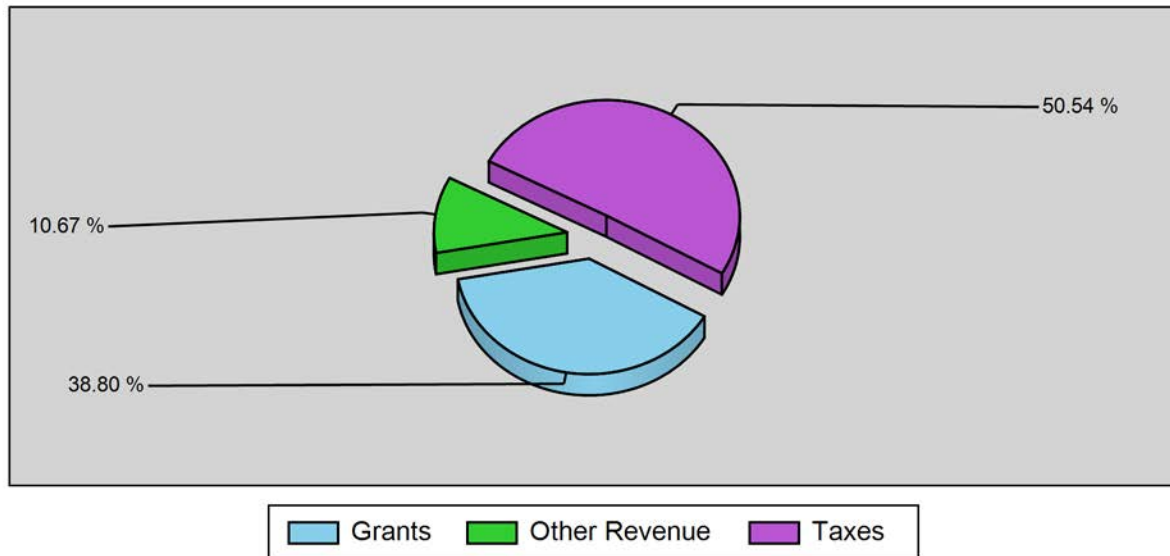
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA B  
Dept Number: 7580  
Service Participants: Electoral Area B



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 16,000        | 16,000        | 0             |
| Other Revenue              | 0             | 4,400         | 4,400         |
| Taxes                      | 18,019        | 20,842        | 2,823         |
| <b>Total Revenues:</b>     | <b>34,019</b> | <b>41,242</b> | <b>7,223</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 555           | 638           | 83            |
| Capital and Equipment      | 700           | 1,500         | 800           |
| Contracts and Agreements   | 12,000        | 16,200        | 4,200         |
| Grant Expense              | 16,000        | 16,000        | 0             |
| Insurance                  | 168           | 175           | 7             |
| Supplies                   | 1,900         | 2,300         | 400           |
| Transfers                  | 0             | 500           | 500           |
| Travel                     | 0             | 1,000         | 1,000         |
| Wages and benefits         | 2,696         | 2,929         | 233           |
| <b>Total Expenditures:</b> | <b>34,019</b> | <b>41,242</b> | <b>7,223</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA B  
 Dept Number: 7580  
 Service Participants: Electoral Area B



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 16,000        | 0             | 0             | 0             | 0             |
| Other Revenue              | 4,400         | 0             | 0             | 0             | 0             |
| Taxes                      | 20,842        | 37,370        | 37,907        | 38,447        | 38,989        |
| <b>Total Revenues:</b>     | <b>41,242</b> | <b>37,370</b> | <b>37,907</b> | <b>38,447</b> | <b>38,989</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 638           | 649           | 660           | 672           | 684           |
| Capital and Equipment      | 1,500         | 13,258        | 13,418        | 13,580        | 13,745        |
| Contracts and Agreements   | 16,200        | 16,456        | 16,712        | 16,969        | 17,228        |
| Grant Expense              | 16,000        | 0             | 0             | 0             | 0             |
| Insurance                  | 175           | 178           | 181           | 184           | 183           |
| Supplies                   | 2,300         | 2,350         | 2,400         | 2,450         | 2,500         |
| Transfers                  | 500           | 500           | 500           | 500           | 500           |
| Travel                     | 1,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Wages and benefits         | 2,929         | 2,979         | 3,036         | 3,092         | 3,149         |
| <b>Total Expenditures:</b> | <b>41,242</b> | <b>37,370</b> | <b>37,907</b> | <b>38,447</b> | <b>38,989</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

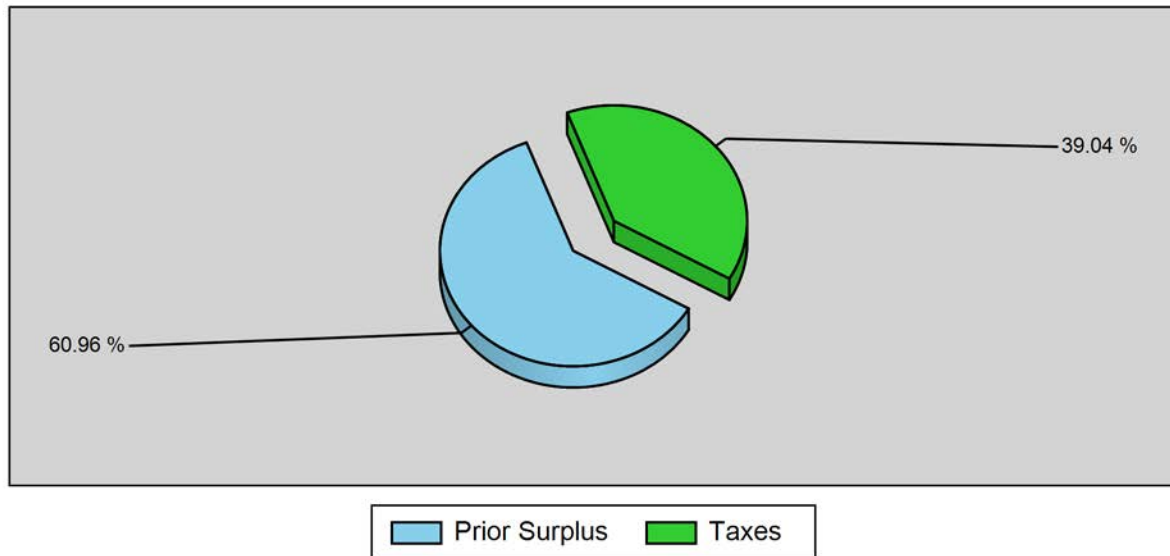
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change  |
|----------------------------|---------------|---------------|----------------|
| <b>Revenues</b>            |               |               |                |
| Prior Surplus              | 9,000         | 8,000         | (1,000)        |
| Taxes                      | 6,111         | 5,123         | (988)          |
| <b>Total Revenues:</b>     | <b>15,111</b> | <b>13,123</b> | <b>(1,988)</b> |
| <b>Expenditures</b>        |               |               |                |
| Contracts and Agreements   | 2,000         | 2,000         | 0              |
| Grant in Aid               | 13,000        | 11,000        | (2,000)        |
| Insurance                  | 111           | 123           | 12             |
| <b>Total Expenditures:</b> | <b>15,111</b> | <b>13,123</b> | <b>(1,988)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>  |
|----------------------------|---------------|---------------|---------------|---------------|--------------|
| <b>Revenues</b>            |               |               |               |               |              |
| Prior Surplus              | 8,000         | 7,000         | 6,000         | 5,000         | 4,000        |
| Taxes                      | 5,123         | 5,125         | 5,127         | 5,129         | 5,131        |
| <b>Total Revenues:</b>     | <b>13,123</b> | <b>12,125</b> | <b>11,127</b> | <b>10,129</b> | <b>9,131</b> |
| <b>Expenditures</b>        |               |               |               |               |              |
| Contracts and Agreements   | 2,000         | 2,000         | 2,000         | 2,000         | 2,000        |
| Grant in Aid               | 11,000        | 10,000        | 9,000         | 8,000         | 7,000        |
| Insurance                  | 123           | 125           | 127           | 129           | 131          |
| <b>Total Expenditures:</b> | <b>13,123</b> | <b>12,125</b> | <b>11,127</b> | <b>10,129</b> | <b>9,131</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>     |

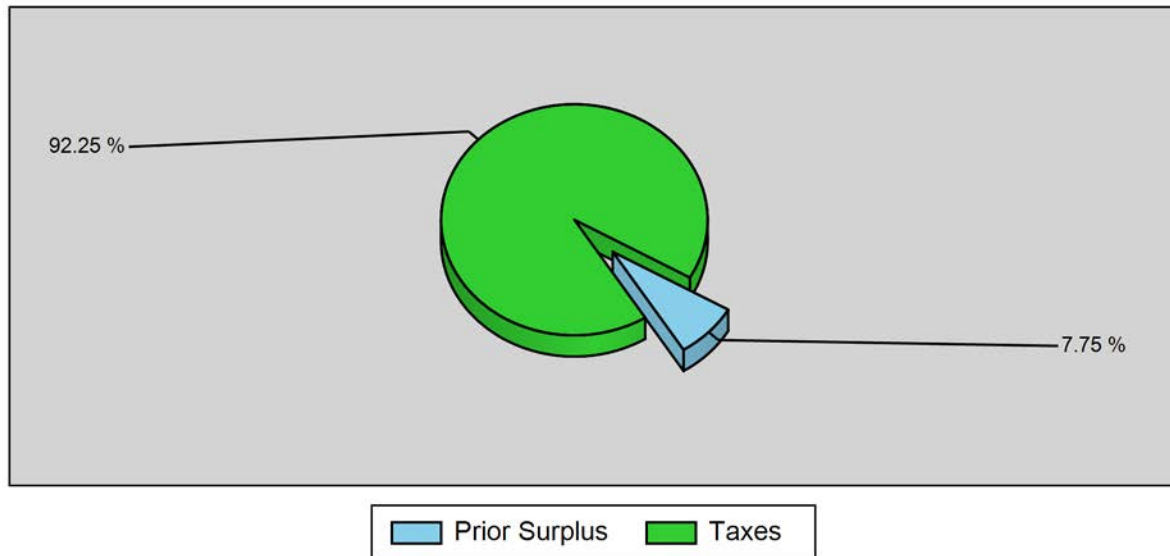
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA B  
Dept Number: 0320  
Service Participants: Electoral Area B



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change   |
|----------------------------|---------------|---------------|-----------------|
| <b>Revenues</b>            |               |               |                 |
| Prior Surplus              | 25,000        | 1,491         | (23,509)        |
| Taxes                      | 14,307        | 17,737        | 3,430           |
| <b>Total Revenues:</b>     | <b>39,307</b> | <b>19,228</b> | <b>(20,079)</b> |
| <b>Expenditures</b>        |               |               |                 |
| Administration             | 1,888         | 1,794         | (94)            |
| Advertising                | 500           | 500           | 0               |
| Contingency                | 17,318        | 5,000         | (12,318)        |
| Travel                     | 6,000         | 6,000         | 0               |
| Wages and benefits         | 13,601        | 5,934         | (7,667)         |
| <b>Total Expenditures:</b> | <b>39,307</b> | <b>19,228</b> | <b>(20,079)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 1,491         | 5,000         | 0             | 0             | 0             |
| Taxes                      | 17,737        | 14,363        | 19,515        | 19,656        | 19,752        |
| <b>Total Revenues:</b>     | <b>19,228</b> | <b>19,363</b> | <b>19,515</b> | <b>19,656</b> | <b>19,752</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 1,794         | 1,825         | 1,857         | 1,889         | 1,922         |
| Advertising                | 500           | 500           | 500           | 500           | 500           |
| Contingency                | 5,000         | 5,000         | 5,000         | 5,000         | 5,000         |
| Travel                     | 6,000         | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 5,934         | 6,038         | 6,158         | 6,267         | 6,330         |
| <b>Total Expenditures:</b> | <b>19,228</b> | <b>19,363</b> | <b>19,515</b> | <b>19,656</b> | <b>19,752</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

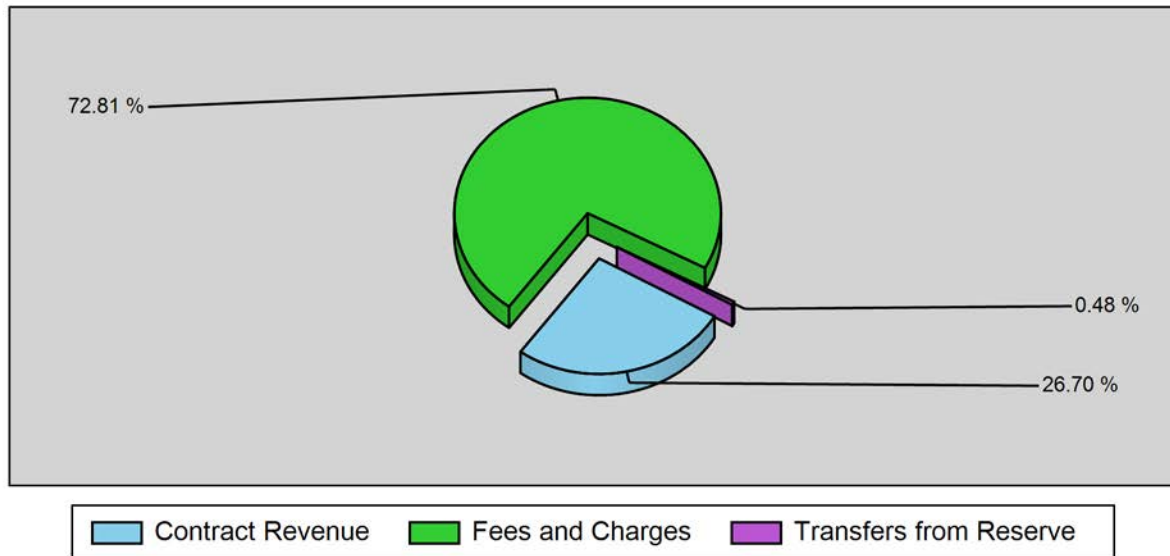
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA B  
Dept Number: 3530  
Service Participants:



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Contract Revenue           | 18,408        | 21,600        | 3,192         |
| Fees and Charges           | 53,624        | 58,900        | 5,276         |
| Transfers from Reserve     | 4,547         | 391           | (4,156)       |
| <b>Total Revenues:</b>     | <b>76,579</b> | <b>80,891</b> | <b>4,312</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 4,158         | 4,427         | 269           |
| Advertising                | 1,270         | 1,286         | 16            |
| Contracts and Agreements   | 47,572        | 48,998        | 1,426         |
| Insurance                  | 417           | 436           | 19            |
| Legal                      | 100           | 101           | 1             |
| Operations                 | 15,594        | 18,056        | 2,462         |
| Supplies                   | 130           | 132           | 2             |
| Transfers                  | 630           | 638           | 8             |
| Travel                     | 880           | 890           | 10            |
| Wages and benefits         | 5,828         | 5,927         | 99            |
| <b>Total Expenditures:</b> | <b>76,579</b> | <b>80,891</b> | <b>4,312</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants:



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Contract Revenue           | 21,600        | 18,408        | 18,408        | 18,408        | 18,500        |
| Fees and Charges           | 58,900        | 61,865        | 66,541        | 66,525        | 67,050        |
| Transfers from Reserve     | 391           | 2,304         | 34            | 1,109         | 2,242         |
| <b>Total Revenues:</b>     | <b>80,891</b> | <b>82,577</b> | <b>84,983</b> | <b>86,042</b> | <b>87,792</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 4,427         | 4,505         | 4,584         | 4,664         | 4,745         |
| Advertising                | 1,286         | 1,290         | 1,290         | 1,290         | 1,290         |
| Contracts and Agreements   | 48,998        | 50,469        | 51,983        | 53,543        | 55,100        |
| Insurance                  | 436           | 444           | 452           | 460           | 468           |
| Legal                      | 101           | 110           | 110           | 110           | 110           |
| Operations                 | 18,056        | 18,056        | 18,056        | 18,056        | 18,056        |
| Supplies                   | 132           | 140           | 140           | 140           | 140           |
| Transfers                  | 638           | 640           | 1,333         | 640           | 640           |
| Travel                     | 890           | 890           | 890           | 890           | 890           |
| Wages and benefits         | 5,927         | 6,033         | 6,145         | 6,249         | 6,353         |
| <b>Total Expenditures:</b> | <b>80,891</b> | <b>82,577</b> | <b>84,983</b> | <b>86,042</b> | <b>87,792</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

## ELECTORAL AREA “C”

|                                       |      |           |
|---------------------------------------|------|-----------|
| • Area C Requisition                  |      | 181       |
| • Summary Information                 |      | 182       |
| • Grant in Aid Area C                 | 7940 | 183 – 184 |
| • Noise Bylaws Area C                 | 2720 | 185       |
| • Rural Projects Area C               | 0330 | 186 - 187 |
| • Untidy/Unsightly Area C             | 2620 | 188 - 189 |
| • Victim Services Contribution Area C | 0420 | 190       |
| • Water – Loose Bay                   | 3905 | 191       |
| Specified Areas                       |      |           |
| • Fire – Willowbrook                  | 1500 | 192 - 193 |
| • Gallagher Lake Sewer                | 3815 | 194 - 195 |
| • Gallagher Lake Water                | 3975 | 196 - 197 |
| • Recycling/Garbage Pickup Area C     | 3540 | 198 - 199 |
| • Willowbrook Water                   | 3930 | 200 - 201 |

| REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN                           |  |                     |                     |                   |
|------------------------------------------------------------------|--|---------------------|---------------------|-------------------|
| 2017 Budget Comparative Requisition                              |  |                     |                     |                   |
| ELECTORAL AREA C<br>(OLIVER RURAL)                               |  | 2017                | 2016                | NET<br>CHANGE     |
| <b>Participating Directors determine budget by weighted vote</b> |  |                     |                     |                   |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                           |  | \$ 37,801           | \$ 31,117           | \$ 6,684          |
| ANIMAL CONTROL                                                   |  | 16,404              | 16,456              | (51)              |
| BUILDING INSPECTION                                              |  | 39,671              | 39,684              | (13)              |
| DESTRUCTION OF PESTS                                             |  | 328                 | 300                 | 28                |
| SOLID WASTE MANAGEMENT PLAN                                      |  | 5,486               | 5,169               | 317               |
| ELECTORAL AREA ADMINISTRATION                                    |  | 145,585             | 141,486             | 4,099             |
| ELECTORAL AREA PLANNING                                          |  | 118,916             | 118,432             | 484               |
| EMERGENCY PLANNING                                               |  | 6,575               | 6,141               | 434               |
| ENVIRONMENTAL CONSERVATION                                       |  | 20,813              | -                   | 20,813            |
| GENERAL GOVERNMENT                                               |  | 46,021              | 46,208              | (188)             |
| HERITAGE (Subregional)                                           |  | 679                 | -                   | 679               |
| ILLEGAL DUMPING                                                  |  | 321                 | 371                 | (50)              |
| MOSQUITO CONTROL - Impr Only                                     |  | 27,051              | 28,317              | (1,266)           |
| NOXIOUS WEEDS                                                    |  | 1,503               | 1,228               | 274               |
| NUISANCE CONTROL                                                 |  | 937                 | 930                 | 7                 |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |  | 1,312               | -                   | 1,312             |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                          |  | 2,732               | 3,208               | (476)             |
| REGIONAL TRAILS                                                  |  | 9,696               | 9,279               | 416               |
| SUBDIVISION SERVICING                                            |  | 11,893              | 11,522              | 372               |
| TRANSIT - SOUTH OKANAGAN                                         |  | 7,133               | -                   | 7,133             |
| <b>Subtotal</b>                                                  |  | <b>500,858</b>      | <b>459,848</b>      | <b>41,010</b>     |
| <b>Town &amp; Regional Director determine budget</b>             |  |                     |                     |                   |
| ARENA                                                            |  | \$ 155,479          | \$ 133,537          | \$ 21,942         |
| PARKS                                                            |  | 148,535             | 124,722             | 23,814            |
| POOL                                                             |  | 91,047              | 88,771              | 2,276             |
| RECREATION HALL                                                  |  | 72,320              | 116,486             | (44,166)          |
| RECREATION PROGRAMS                                              |  | 64,733              | 53,995              | 10,737            |
| <b>Parks &amp; Recreation Subtotal</b>                           |  | <b>\$ 532,114</b>   | <b>\$ 517,511</b>   | <b>\$ 14,603</b>  |
| REFUSE DISPOSAL                                                  |  | 46,529              | 46,896              | (367)             |
| HERITAGE GRANT                                                   |  | 62,545              | 60,885              | 1,660             |
| ECONOMIC DEVELOPMENT                                             |  | 12,430              | 11,810              | 620               |
| VENABLES THEATRE SERVICE                                         |  | 46,552              | 44,803              | 1,748             |
| FRANK VENABLES AUDITORIUM                                        |  | 96,561              | 86,036              | 10,525            |
| <b>Subtotal</b>                                                  |  | <b>\$ 796,731</b>   | <b>\$ 767,941</b>   | <b>\$ 28,790</b>  |
| <b>Regional Director determines budget</b>                       |  |                     |                     |                   |
| GRANT IN AID                                                     |  | \$ 5,000            | \$ 5,000            | \$ -              |
| HERITAGE CONSERVATION                                            |  | -                   | 3,844               | \$ (3,844)        |
| NOISE BYLAW AREA C                                               |  | 7,177               | 4,040               | 3,137             |
| RURAL PROJECTS                                                   |  | 13,050              | 13,135              | (85)              |
| UNTIDY/UNSIGHTLY PREMISES C                                      |  | 3,935               | 3,673               | 262               |
| VICTIM SERVICES AREA C                                           |  | 5,000               | -                   | 5,000             |
| WATER SYSTEM - LOOSE BAY                                         |  | 15,896              | -                   | 15,896            |
| <b>Subtotal</b>                                                  |  | <b>\$ 50,058</b>    | <b>\$ 29,692</b>    | <b>\$ 20,366</b>  |
| <b>Requisitions from Other Multi-Regional Boards</b>             |  |                     |                     |                   |
| OKANAGAN BASIN WATER BOARD                                       |  | \$ 31,283           | \$ 31,642           | \$ (359)          |
| OKANAGAN REGIONAL LIBRARY                                        |  | 126,873             | 125,817             | 1,056             |
| STERILE INSECT RELEASE                                           |  | 98,631              | 97,797              | 834               |
| <b>Subtotal</b>                                                  |  | <b>\$ 256,787</b>   | <b>\$ 255,256</b>   | <b>\$ 1,531</b>   |
| <b>SUBTOTAL</b>                                                  |  | <b>\$ 1,604,434</b> | <b>\$ 1,512,738</b> | <b>\$ 91,696</b>  |
| <b>Service Areas</b>                                             |  |                     |                     |                   |
| FIRE PROT-WILLOWBROOK-K(714)                                     |  | \$ 69,319           | \$ 54,677           | \$ 14,642         |
| <b>TOTAL</b>                                                     |  | <b>\$ 1,673,753</b> | <b>\$ 1,567,415</b> | <b>\$ 106,338</b> |
| <b>Average Res Tax Rate/\$1000</b>                               |  | <b>\$ 2.28</b>      | <b>\$ 2.31</b>      | <b>\$ (0.03)</b>  |
| <b>Average Taxes per Res Property</b>                            |  | <b>\$ 634.66</b>    | <b>\$ 588.85</b>    | <b>\$ 45.80</b>   |

| <b>TAX REQUISITION CHANGE</b>      | <b>2017</b> | <b>2016</b> | <b>CHANGE**</b> | <b>EXPLANATION</b>                                 |
|------------------------------------|-------------|-------------|-----------------|----------------------------------------------------|
| <b>AREA C</b>                      | \$1,673,753 | \$1,567,415 | \$91,696        | (excluding Fire)                                   |
|                                    |             |             |                 |                                                    |
| REGIONAL SERVICES                  | \$270,923   | \$233,091   | \$37,832        | See Regional Services Summary Changes              |
| RURAL SERVICES                     | \$486,722   | \$485,857   | \$865           | See Rural Services Summary                         |
| SHARED SERVICES                    | \$796,731   | \$767,941   | \$28,790        | See Shared Services Summary Changes                |
|                                    |             |             |                 |                                                    |
| GRANT-IN AID - AREA C              | \$5,000     | \$5,000     | \$0             |                                                    |
| NOISE BYLAWS AREA C                | \$7,177     | \$4,040     | \$3,137         | Program change approved - enforcement clerk        |
| ELECTORAL AREA C - RURAL PROJECTS  | \$13,050    | \$13,135    | -\$85           |                                                    |
| WATER SYSTEM LOOSE BAY             | \$15,896    | \$0         | \$15,896        | NEW SERVICE                                        |
| UNSIGHTLY/UNTIDY PREMISES - AREA C | \$3,935     | \$3,673     | \$262           |                                                    |
| VICTIM SERVICES AREA C             | \$5,000     | \$0         | \$5,000         | NEW SERVICE                                        |
|                                    |             |             |                 |                                                    |
| FIRE PROTECTION - WILLOWBROOK      | \$69,319    | \$54,677    | \$14,642        | Continued implementation of paid honorariums scale |

| <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |           |           |          | <b>EXPLANATION</b>                               |
|-----------------------------------------------|-----------|-----------|----------|--------------------------------------------------|
|                                               |           |           |          |                                                  |
| GALLAGHER LAKE SEWER                          | \$31,011  | \$30,969  | \$42     | \$20 per household decrease -updated user count  |
| GALLAGHER LAKE WATER                          | \$51,025  | \$44,520  | \$6,505  | \$32 per household increase - updated user count |
|                                               |           |           |          |                                                  |
| WILLOWBROOK WATER                             | \$35,000  | \$24,000  | \$11,000 | \$137 per household increase                     |
|                                               |           |           |          |                                                  |
| RECYCLING/GARBAGE AREA C                      | \$195,700 | \$187,320 | \$8,380  | \$5 per household increase                       |

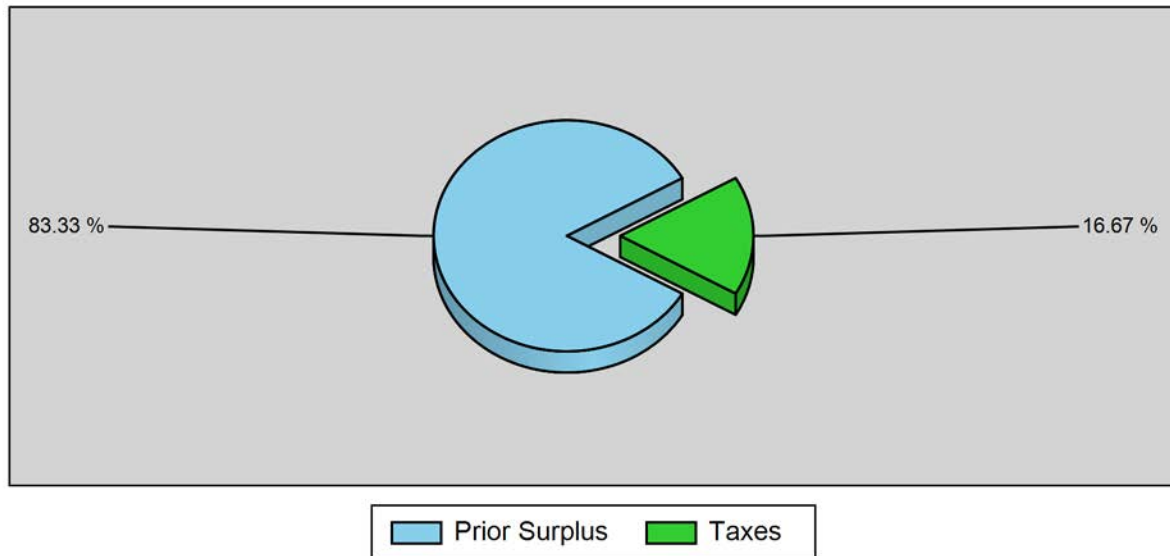
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA C  
 Dept Number: 7940  
 Service Participants: Electoral Area C



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 20,000        | 25,000        | 5,000         |
| Taxes                      | 5,000         | 5,000         | 0             |
| Transfers from Reserve     | 5,000         | 0             | (5,000)       |
| <b>Total Revenues:</b>     | <b>30,000</b> | <b>30,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Grant in Aid               | 30,000        | 30,000        | 0             |
| <b>Total Expenditures:</b> | <b>30,000</b> | <b>30,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA C  
Dept Number: 7940  
Service Participants: Electoral Area C



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 25,000        | 20,000        | 15,000        | 10,000        | 5,000         |
| Taxes                      | 5,000         | 5,000         | 5,000         | 5,000         | 5,000         |
| <b>Total Revenues:</b>     | <b>30,000</b> | <b>25,000</b> | <b>20,000</b> | <b>15,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant in Aid               | 30,000        | 25,000        | 20,000        | 15,000        | 10,000        |
| <b>Total Expenditures:</b> | <b>30,000</b> | <b>25,000</b> | <b>20,000</b> | <b>15,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

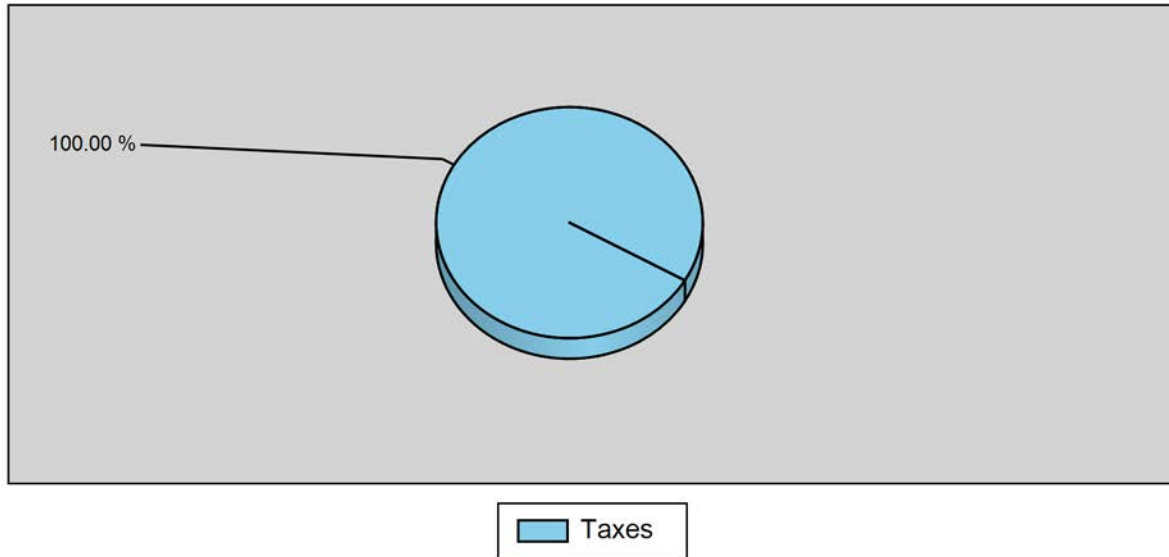
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREA C  
Dept Number: 2720  
Service Participants: Electoral Area C



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 4,040        | 7,177        | 3,137         |
| <b>Total Revenues:</b>     | <b>4,040</b> | <b>7,177</b> | <b>3,137</b>  |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 4,040        | 7,177        | 3,137         |
| <b>Total Expenditures:</b> | <b>4,040</b> | <b>7,177</b> | <b>3,137</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 7,177        | 7,288        | 7,401        | 7,516        | 7,631        |
| <b>Total Revenues:</b>     | <b>7,177</b> | <b>7,288</b> | <b>7,401</b> | <b>7,516</b> | <b>7,631</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 7,177        | 7,288        | 7,401        | 7,516        | 7,633        |
| <b>Total Expenditures:</b> | <b>7,177</b> | <b>7,288</b> | <b>7,401</b> | <b>7,516</b> | <b>7,633</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>2</b>     |

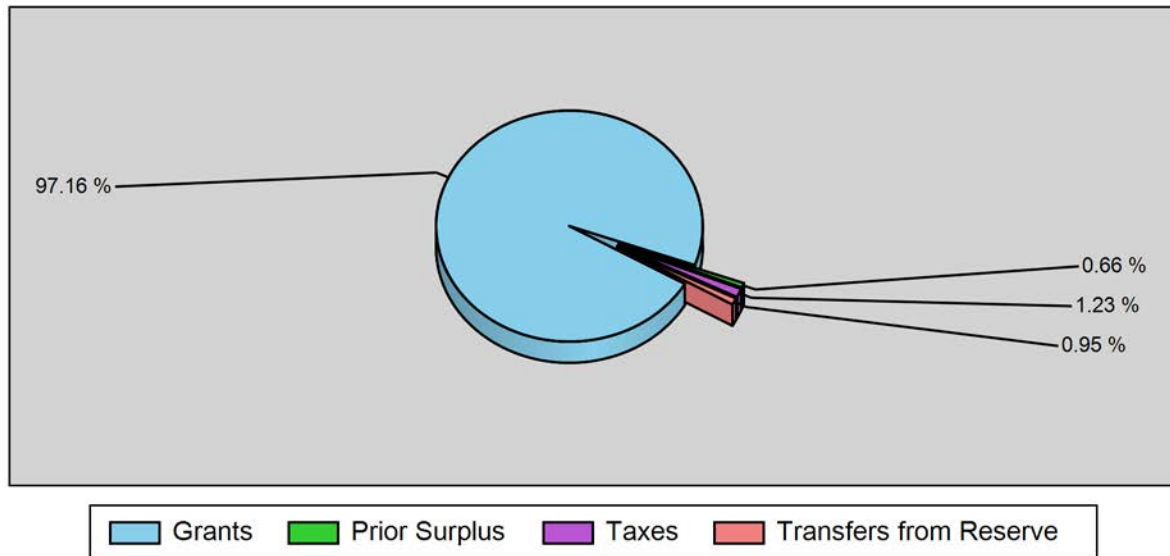
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA C  
Dept Number: 0330  
Service Participants: Electoral Area C



Revenues By GL Category



| Budget Comparison          |                  |                  |                 |
|----------------------------|------------------|------------------|-----------------|
|                            | 2016 Amount      | 2017 Amount      | Budget Change   |
| <b>Revenues</b>            |                  |                  |                 |
| Grants                     | 1,030,043        | 1,027,118        | (2,925)         |
| Prior Surplus              | 10,000           | 7,000            | (3,000)         |
| Taxes                      | 13,135           | 13,050           | (85)            |
| Transfers from Reserve     | 15,000           | 10,000           | (5,000)         |
| <b>Total Revenues:</b>     | <b>1,068,178</b> | <b>1,057,168</b> | <b>(11,010)</b> |
| <b>Expenditures</b>        |                  |                  |                 |
| Administration             | 3,765            | 3,577            | (188)           |
| Advertising                | 1,000            | 1,000            | 0               |
| Contingency                | 10,000           | 10,000           | 0               |
| Grant Expense              | 1,025,735        | 1,022,735        | (3,000)         |
| Projects                   | 8,069            | 8,203            | 134             |
| Travel                     | 6,000            | 6,000            | 0               |
| Wages and benefits         | 13,609           | 5,653            | (7,956)         |
| <b>Total Expenditures:</b> | <b>1,068,178</b> | <b>1,057,168</b> | <b>(11,010)</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>        |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA C  
 Dept Number: 0330  
 Service Participants: Electoral Area C



| <b>5 Year Forecast</b>     | <b>2017</b>      | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|------------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |                  |               |               |               |               |
| Grants                     | 1,027,118        | 4,460         | 4,538         | 4,617         | 4,698         |
| Prior Surplus              | 7,000            | 5,000         | 5,000         | 5,000         | 0             |
| Taxes                      | 13,050           | 20,272        | 20,512        | 20,743        | 25,930        |
| Transfers from Reserve     | 10,000           | 5,000         | 5,000         | 5,000         | 5,000         |
| <b>Total Revenues:</b>     | <b>1,057,168</b> | <b>34,732</b> | <b>35,050</b> | <b>35,360</b> | <b>35,628</b> |
| <b>Expenditures</b>        |                  |               |               |               |               |
| Administration             | 3,577            | 3,640         | 3,704         | 3,769         | 3,835         |
| Advertising                | 1,000            | 1,000         | 1,000         | 1,000         | 1,000         |
| Contingency                | 10,000           | 10,000        | 10,000        | 10,000        | 10,000        |
| Grant Expense              | 1,022,735        | 0             | 0             | 0             | 0             |
| Projects                   | 8,203            | 8,340         | 8,479         | 8,620         | 8,764         |
| Travel                     | 6,000            | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 5,653            | 5,752         | 5,867         | 5,971         | 6,029         |
| <b>Total Expenditures:</b> | <b>1,057,168</b> | <b>34,732</b> | <b>35,050</b> | <b>35,360</b> | <b>35,628</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

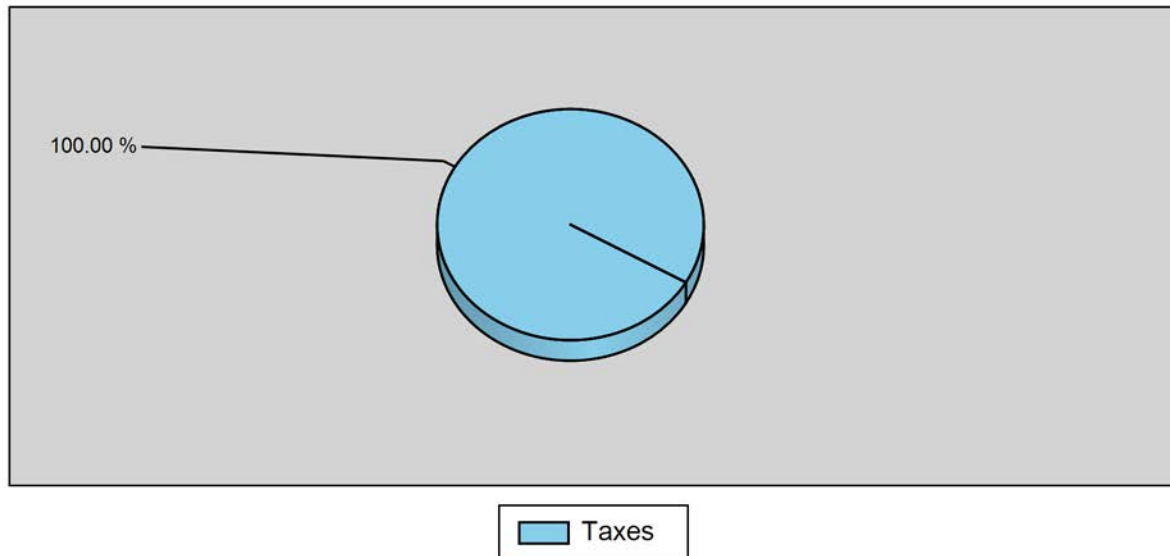
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA C  
 Dept Number: 2620  
 Service Participants: Electoral Area C



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 3,673        | 3,935        | 262           |
| <b>Total Revenues:</b>     | <b>3,673</b> | <b>3,935</b> | <b>262</b>    |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 3,673        | 2,925        | (748)         |
| Transfers                  | 0            | 1,010        | 1,010         |
| <b>Total Expenditures:</b> | <b>3,673</b> | <b>3,935</b> | <b>262</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA C  
 Dept Number: 2620  
 Service Participants: Electoral Area C



| <b>5 Year Forecast</b>     | <b>2017</b>  | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 3,935        | 3,977        | 4,019        | 4,062        | 4,106        |
| <b>Total Revenues:</b>     | <b>3,935</b> | <b>3,977</b> | <b>4,019</b> | <b>4,062</b> | <b>4,106</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 2,925        | 2,967        | 3,009        | 3,052        | 3,096        |
| Transfers                  | 1,010        | 1,010        | 1,010        | 1,010        | 1,010        |
| <b>Total Expenditures:</b> | <b>3,935</b> | <b>3,977</b> | <b>4,019</b> | <b>4,062</b> | <b>4,106</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

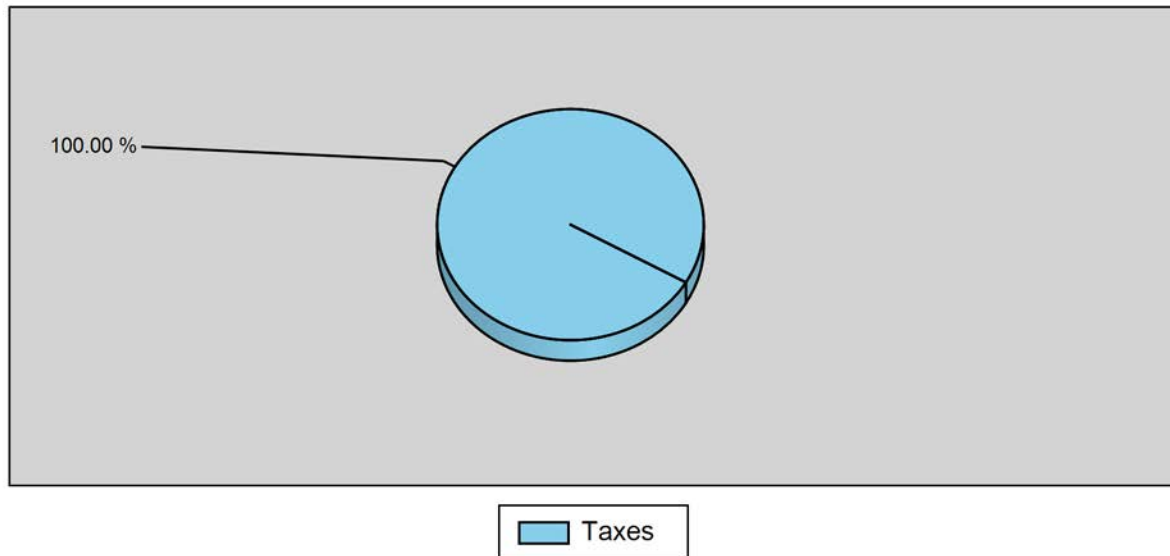
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VICTIM SERVICES AREA C  
 Dept Number: 420  
 Service Participants: ELECTORAL AREA C



Revenues By GL Category



| Budget Comparison          | 2016 Amount | 2017 Amount  | Budget Change |
|----------------------------|-------------|--------------|---------------|
| <b>Revenues</b>            |             |              |               |
| Taxes                      | 0           | 5,000        | 5,000         |
| <b>Total Revenues:</b>     | <b>0</b>    | <b>5,000</b> | <b>5,000</b>  |
| <b>Expenditures</b>        |             |              |               |
| Contracts and Agreements   | 0           | 5,000        | 5,000         |
| <b>Total Expenditures:</b> | <b>0</b>    | <b>5,000</b> | <b>5,000</b>  |
| <b>Net Total</b>           | <b>0</b>    | <b>0</b>     | <b>0</b>      |

| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 5,000        | 5,000        | 5,000        | 5,000        | 5,000        |
| <b>Total Revenues:</b>     | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Contracts and Agreements   | 5,000        | 5,000        | 5,000        | 5,000        | 5,000        |
| <b>Total Expenditures:</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> | <b>5,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

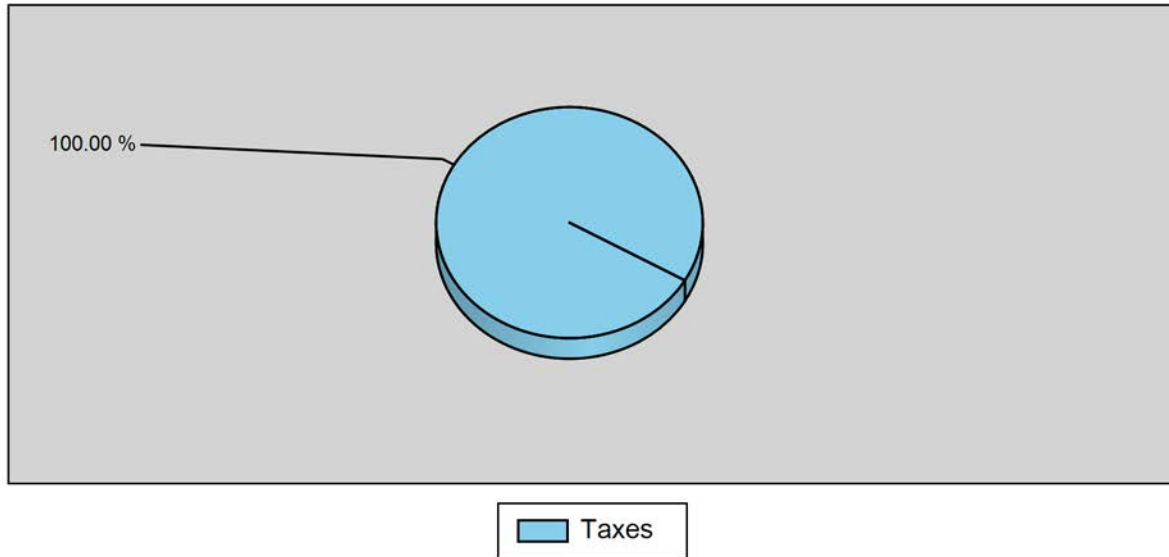
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WATER SYSTEM - LOOSE BAY  
 Dept Number: 3905  
 Service Participants: Electoral Area C



Revenues By GL Category



| Budget Comparison          | 2016 Amount | 2017 Amount   | Budget Change |
|----------------------------|-------------|---------------|---------------|
| <b>Revenues</b>            |             |               |               |
| Taxes                      | 0           | 15,896        | 15,896        |
| <b>Total Revenues:</b>     | <b>0</b>    | <b>15,896</b> | <b>15,896</b> |
| <b>Expenditures</b>        |             |               |               |
| Operations                 | 0           | 2,750         | 2,750         |
| Wages and benefits         | 0           | 13,146        | 13,146        |
| <b>Total Expenditures:</b> | <b>0</b>    | <b>15,896</b> | <b>15,896</b> |
| <b>Net Total</b>           | <b>0</b>    | <b>0</b>      | <b>0</b>      |

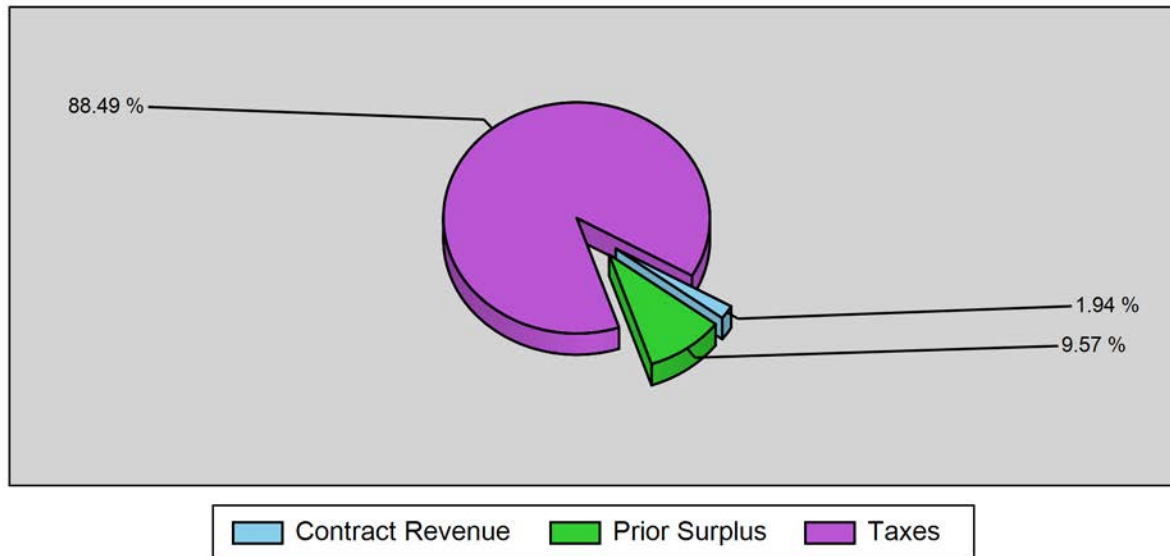
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Contract Revenue           | 1,500         | 1,518         | 18            |
| Prior Surplus              | 7,500         | 7,500         | 0             |
| Taxes                      | 54,677        | 69,319        | 14,642        |
| <b>Total Revenues:</b>     | <b>63,677</b> | <b>78,337</b> | <b>14,660</b> |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 5,037         | 5,511         | 474           |
| Capital and Equipment      | 2,355         | 5,450         | 3,095         |
| Insurance                  | 6,720         | 7,641         | 921           |
| Maintenance and Repairs    | 10,110        | 10,260        | 150           |
| Operations                 | 270           | 273           | 3             |
| Other Expense              | 1,163         | 1,163         | 0             |
| Supplies                   | 2,900         | 2,948         | 48            |
| Utilities                  | 4,740         | 4,799         | 59            |
| Wages and benefits         | 30,382        | 40,292        | 9,910         |
| <b>Total Expenditures:</b> | <b>63,677</b> | <b>78,337</b> | <b>14,660</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Contract Revenue           | 1,518         | 1,542         | 1,573         | 1,604         | 1,628         |
| Prior Surplus              | 7,500         | 0             | 0             | 0             | 0             |
| Taxes                      | 69,319        | 86,661        | 87,658        | 89,377        | 90,749        |
| <b>Total Revenues:</b>     | <b>78,337</b> | <b>88,203</b> | <b>89,231</b> | <b>90,981</b> | <b>92,377</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 5,511         | 5,608         | 5,706         | 5,805         | 5,906         |
| Capital and Equipment      | 5,450         | 5,537         | 5,648         | 5,761         | 5,847         |
| Insurance                  | 7,641         | 7,774         | 7,911         | 8,049         | 8,189         |
| Maintenance and Repairs    | 10,260        | 10,445        | 10,654        | 10,867        | 11,030        |
| Operations                 | 273           | 277           | 283           | 289           | 293           |
| Other Expense              | 1,163         | 0             | 0             | 0             | 0             |
| Supplies                   | 2,948         | 2,995         | 3,055         | 3,116         | 3,162         |
| Utilities                  | 4,799         | 4,876         | 4,974         | 5,074         | 5,150         |
| Wages and benefits         | 40,292        | 50,691        | 51,000        | 52,020        | 52,800        |
| <b>Total Expenditures:</b> | <b>78,337</b> | <b>88,203</b> | <b>89,231</b> | <b>90,981</b> | <b>92,377</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

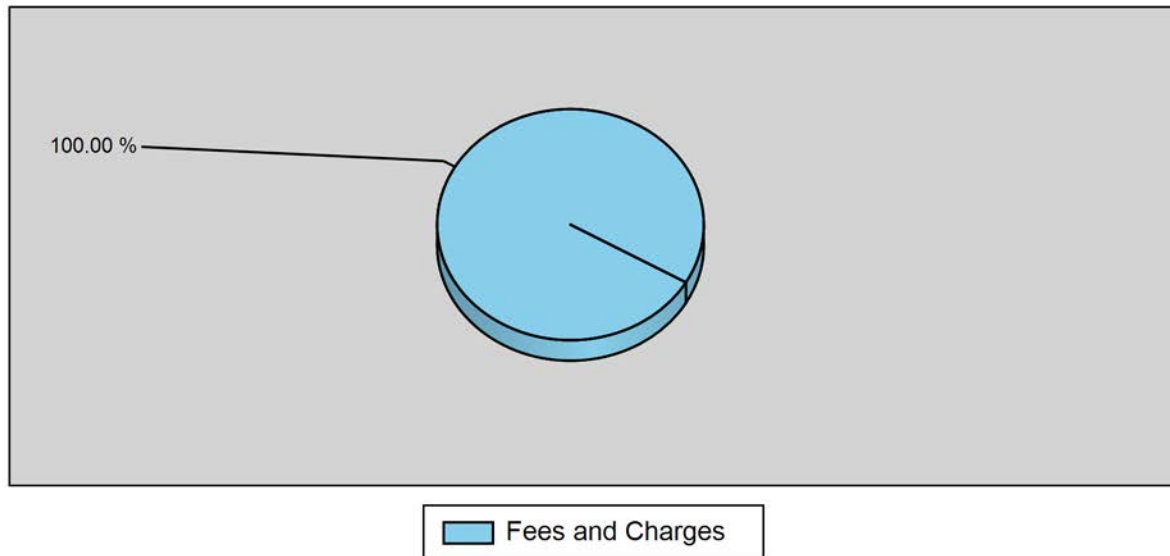
Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Fees and Charges           | 30,969        | 31,011        | 42            |
| <b>Total Revenues:</b>     | <b>30,969</b> | <b>31,011</b> | <b>42</b>     |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 420           | 496           | 76            |
| Contracts and Agreements   | 16,840        | 19,309        | 2,469         |
| Insurance                  | 541           | 565           | 24            |
| Operations                 | 450           | 450           | 0             |
| Supplies                   | 100           | 100           | 0             |
| Transfers                  | 250           | 2,000         | 1,750         |
| Travel                     | 1,250         | 1,250         | 0             |
| Wages and benefits         | 11,118        | 6,841         | (4,277)       |
| <b>Total Expenditures:</b> | <b>30,969</b> | <b>31,011</b> | <b>42</b>     |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Fees and Charges           | 31,011        | 31,443        | 31,890        | 32,336        | 32,774        |
| <b>Total Revenues:</b>     | <b>31,011</b> | <b>31,443</b> | <b>31,890</b> | <b>32,336</b> | <b>32,774</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 496           | 505           | 514           | 523           | 532           |
| Contracts and Agreements   | 19,309        | 19,647        | 19,991        | 20,341        | 20,697        |
| Insurance                  | 565           | 575           | 585           | 595           | 605           |
| Operations                 | 450           | 450           | 450           | 450           | 450           |
| Supplies                   | 100           | 100           | 100           | 100           | 100           |
| Transfers                  | 2,000         | 2,000         | 2,000         | 2,000         | 2,000         |
| Travel                     | 1,250         | 1,250         | 1,250         | 1,250         | 1,250         |
| Wages and benefits         | 6,841         | 6,916         | 7,000         | 7,077         | 7,140         |
| <b>Total Expenditures:</b> | <b>31,011</b> | <b>31,443</b> | <b>31,890</b> | <b>32,336</b> | <b>32,774</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

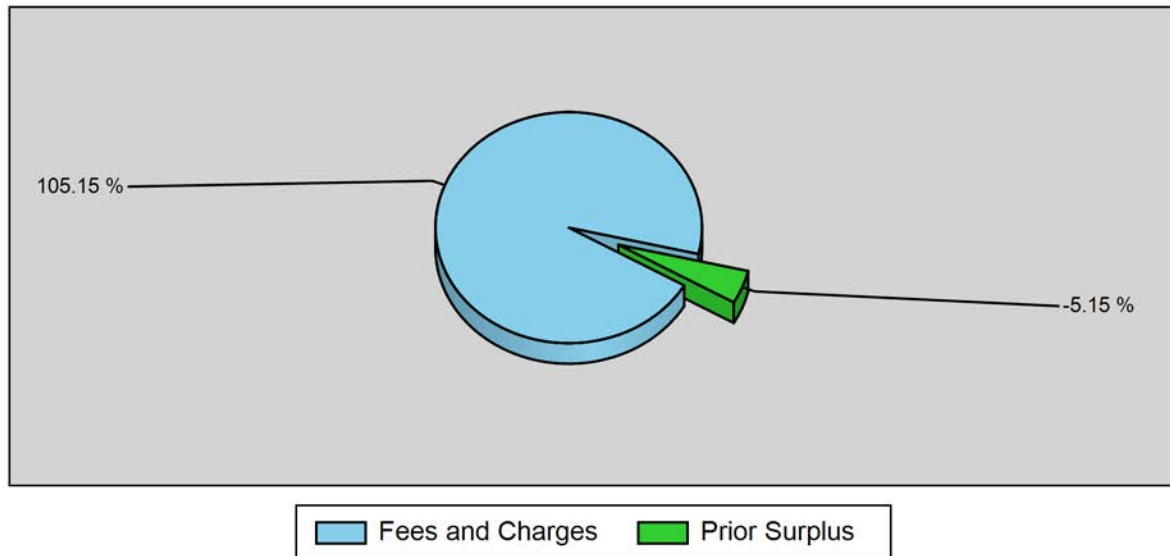
Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



| Budget Comparison          |               |               |               |
|----------------------------|---------------|---------------|---------------|
|                            | 2016 Amount   | 2017 Amount   | Budget Change |
| <b>Revenues</b>            |               |               |               |
| Fees and Charges           | 44,520        | 51,025        | 6,505         |
| Prior Surplus              | (2,500)       | (2,500)       | 0             |
| <b>Total Revenues:</b>     | <b>42,020</b> | <b>48,525</b> | <b>6,505</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 420           | 462           | 42            |
| Contracts and Agreements   | 24,880        | 28,550        | 3,670         |
| Insurance                  | 500           | 565           | 65            |
| Operations                 | 1,250         | 1,550         | 300           |
| Supplies                   | 250           | 250           | 0             |
| Travel                     | 2,000         | 1,000         | (1,000)       |
| Wages and benefits         | 12,720        | 16,148        | 3,428         |
| <b>Total Expenditures:</b> | <b>42,020</b> | <b>48,525</b> | <b>6,505</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Fees and Charges           | 51,025        | 50,306        | 51,128        | 51,936        | 52,742        |
| Prior Surplus              | (2,500)       | 0             | 0             | 0             | 0             |
| <b>Total Revenues:</b>     | <b>48,525</b> | <b>50,306</b> | <b>51,128</b> | <b>51,936</b> | <b>52,742</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 462           | 470           | 478           | 486           | 495           |
| Contracts and Agreements   | 28,550        | 29,050        | 29,558        | 30,075        | 30,601        |
| Insurance                  | 565           | 575           | 585           | 595           | 605           |
| Operations                 | 1,550         | 1,575         | 1,600         | 1,625         | 1,650         |
| Supplies                   | 250           | 250           | 250           | 250           | 250           |
| Transfers                  | 0             | 1,000         | 1,000         | 1,000         | 1,000         |
| Travel                     | 1,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Wages and benefits         | 16,148        | 16,386        | 16,657        | 16,905        | 17,141        |
| <b>Total Expenditures:</b> | <b>48,525</b> | <b>50,306</b> | <b>51,128</b> | <b>51,936</b> | <b>52,742</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

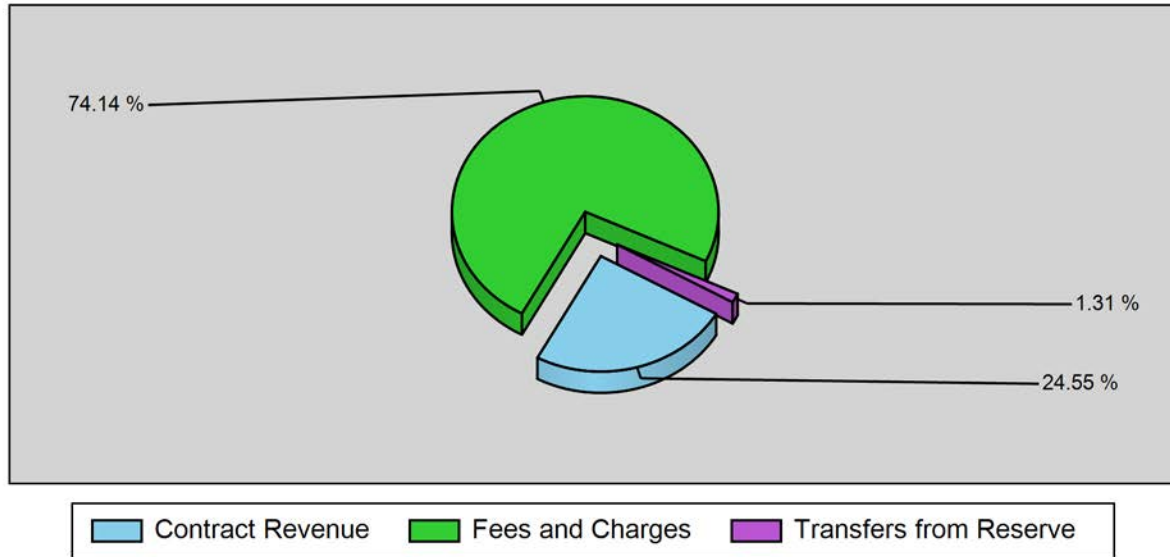
Service: RECYCLING/GARBAGE AREA C

Dept Number: 3540

Service Participants: Specified Service Areas J714 and J715



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change  |
|----------------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |
| Contract Revenue           | 54,322         | 64,800         | 10,478         |
| Fees and Charges           | 187,320        | 195,700        | 8,380          |
| Prior Surplus              | 15,000         | 0              | (15,000)       |
| Transfers from Reserve     | 8,790          | 3,464          | (5,326)        |
| <b>Total Revenues:</b>     | <b>265,432</b> | <b>263,964</b> | <b>(1,468)</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 12,109         | 12,888         | 779            |
| Advertising                | 4,300          | 4,353          | 53             |
| Contracts and Agreements   | 158,111        | 161,332        | 3,221          |
| Insurance                  | 1,251          | 1,306          | 55             |
| Legal                      | 310            | 314            | 4              |
| Operations                 | 52,592         | 60,896         | 8,304          |
| Supplies                   | 420            | 425            | 5              |
| Transfers                  | 17,165         | 2,192          | (14,973)       |
| Travel                     | 2,975          | 3,012          | 37             |
| Wages and benefits         | 16,199         | 17,246         | 1,047          |
| <b>Total Expenditures:</b> | <b>265,432</b> | <b>263,964</b> | <b>(1,468)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA C

Dept Number: 3540

Service Participants: Specified Service Areas J714 and J715



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 64,800         | 54,322         | 54,322         | 54,322         | 54,322         |
| Fees and Charges           | 195,700        | 208,079        | 215,000        | 215,000        | 215,000        |
| Transfers from Reserve     | 3,464          | 5,305          | 2,258          | 6,165          | 10,148         |
| <b>Total Revenues:</b>     | <b>263,964</b> | <b>267,706</b> | <b>271,580</b> | <b>275,487</b> | <b>279,470</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 12,888         | 13,113         | 13,342         | 13,576         | 13,813         |
| Advertising                | 4,353          | 4,400          | 4,400          | 4,400          | 4,400          |
| Contracts and Agreements   | 161,332        | 164,497        | 167,788        | 171,143        | 174,566        |
| Insurance                  | 1,306          | 1,329          | 1,352          | 1,376          | 1,400          |
| Legal                      | 314            | 314            | 314            | 314            | 314            |
| Operations                 | 60,896         | 60,896         | 60,896         | 60,896         | 60,896         |
| Supplies                   | 425            | 425            | 425            | 425            | 425            |
| Transfers                  | 2,192          | 2,192          | 2,192          | 2,192          | 2,192          |
| Travel                     | 3,012          | 3,012          | 3,012          | 3,012          | 3,012          |
| Wages and benefits         | 17,246         | 17,528         | 17,859         | 18,153         | 18,452         |
| <b>Total Expenditures:</b> | <b>263,964</b> | <b>267,706</b> | <b>271,580</b> | <b>275,487</b> | <b>279,470</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

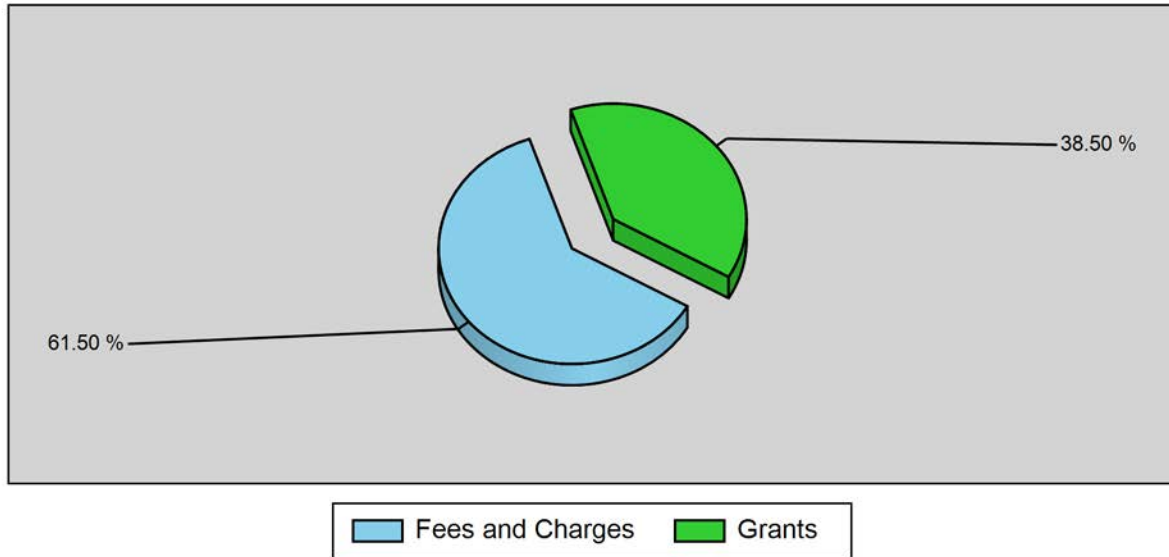
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WILLOWBROOK WATER  
 Dept Number: 3930  
 Service Participants: Specified Service ARea



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Fees and Charges           | 24,000        | 35,000        | 11,000        |
| Grants                     | 0             | 21,912        | 21,912        |
| <b>Total Revenues:</b>     | <b>24,000</b> | <b>56,912</b> | <b>32,912</b> |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 0             | 1,500         | 1,500         |
| Operations                 | 24,000        | 39,013        | 15,013        |
| Travel                     | 0             | 250           | 250           |
| Uncategorized Expenses     | 0             | 250           | 250           |
| Wages and benefits         | 0             | 15,899        | 15,899        |
| <b>Total Expenditures:</b> | <b>24,000</b> | <b>56,912</b> | <b>32,912</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WILLOWBROOK WATER  
 Dept Number: 3930  
 Service Participants: Specified Service ARea



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Fees and Charges           | 35,000        | 33,102        | 34,332        | 35,788        | 37,001        |
| Grants                     | 21,912        | 0             | 0             | 0             | 0             |
| <b>Total Revenues:</b>     | <b>56,912</b> | <b>33,102</b> | <b>34,332</b> | <b>35,788</b> | <b>37,001</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 1,500         | 1,527         | 1,554         | 1,581         | 1,608         |
| Operations                 | 39,013        | 5,000         | 6,000         | 7,000         | 8,000         |
| Travel                     | 250           | 250           | 250           | 250           | 250           |
| Wages and benefits         | 15,899        | 26,075        | 26,278        | 26,457        | 26,643        |
| Uncategorized Expenses     | 250           | 250           | 250           | 500           | 500           |
| <b>Total Expenditures:</b> | <b>56,912</b> | <b>33,102</b> | <b>34,332</b> | <b>35,788</b> | <b>37,001</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# ELECTORAL AREA “D”

|                                    |      |           |
|------------------------------------|------|-----------|
| • Area D Requisition               |      | 203       |
| • Summary Information              |      | 204       |
| • Economic Development Area D      | 9380 | 205 – 206 |
| • Grant in Aid Area D              | 7950 | 207 – 208 |
| • Rural Projects Area D            | 0340 | 209 – 210 |
| • Untidy/Unsightly Area D          | 2600 | 211 - 212 |
| Specified Areas                    |      |           |
| • Apex Circle Capital              | 3901 | 213 - 214 |
| • Apex Waste Transfer Station      | 4310 | 215 - 216 |
| • Fire – Kaleden                   | 1600 | 217 - 218 |
| • Fire – OK Falls                  | 1200 | 219 - 220 |
| • Recreation Commission - Kaleden  | 7530 | 221 - 223 |
| • Recreation Commission – OK Falls | 7520 | 224 - 226 |
| • Recycling/Garbage OK Falls       | 3570 | 227 - 228 |
| • Sewage Disposal OK Falls         | 3800 | 229 - 231 |
| • Street Lighting Heritage Hills   | 9670 | 232 - 233 |
| • Sunvalley Water                  | 3980 | 234 - 235 |
| • Transit Area D                   | 8500 | 236 – 237 |



| REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN                           |  |                     |                     |                    |
|------------------------------------------------------------------|--|---------------------|---------------------|--------------------|
| 2017 Budget Comparative Requisition                              |  |                     |                     |                    |
| ELECTORAL AREA D<br>(KALEDEN/OK FALLS)                           |  | 2017                | 2016                | NET<br>CHANGE      |
| <b>Participating Directors determine budget by weighted vote</b> |  |                     |                     |                    |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                           |  | \$ 67,604           | \$ 54,115           | \$ 13,489          |
| ANIMAL CONTROL                                                   |  | 38,942              | 38,719              | 223                |
| EMERGENCY PLANNING                                               |  | 15,609              | 14,450              | 1,159              |
| BUILDING INSPECTION                                              |  | 67,299              | 67,322              | (23)               |
| DESTRUCTION OF PESTS                                             |  | 779                 | 705                 | 74                 |
| ELECTORAL AREA ADMINISTRATION                                    |  | 345,603             | 332,908             | 12,695             |
| ELECTORAL AREA PLANNING                                          |  | 282,294             | 278,664             | 3,630              |
| ENVIRONMENTAL CONSERVATION                                       |  | 49,409              | -                   | 49,409             |
| GENERAL GOVERNMENT                                               |  | 109,248             | 108,726             | 523                |
| HERITAGE (Subregional)                                           |  | 1,612               | -                   | 1,612              |
| ILLEGAL DUMPING                                                  |  | 762                 | 873                 | (111)              |
| MOSQUITO CONTROL - Impr Only                                     |  | 7,289               | 6,469               | 819                |
| NOXIOUS WEEDS                                                    |  | 3,567               | 2,890               | 677                |
| NUISANCE CONTROL                                                 |  | 2,224               | 2,188               | 36                 |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                          |  | 6,486               | 7,547               | (1,062)            |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |  | 3,114               | -                   | 3,114              |
| REGIONAL TRAILS                                                  |  | 23,016              | 21,833              | 1,183              |
| SOLID WASTE MANAGEMENT PLAN                                      |  | 13,024              | 12,163              | 861                |
| SUBDIVISION SERVICING                                            |  | 28,233              | 27,110              | 1,123              |
| <b>Subtotal</b>                                                  |  | <b>\$ 1,066,114</b> | <b>\$ 976,683</b>   | <b>\$ 89,431</b>   |
| <b>Regional Director determines budget</b>                       |  |                     |                     |                    |
| ECONOMIC DEVELOPMENT                                             |  | \$ 131,796          | \$ 126,821          | \$ 4,975           |
| GRANT IN AID                                                     |  | 18,000              | 18,000              | -                  |
| HERITAGE CONSERVATION                                            |  | -                   | 9,046               | (9,046)            |
| NOISE BYLAWS                                                     |  | 7,611               | 4,562               | 3,049              |
| RURAL PROJECTS                                                   |  | 82,419              | 101,981             | (19,562)           |
| UNSIGHTLY/UNTIDY PREMISES                                        |  | 7,276               | 3,573               | 3,703              |
| VICTIM SERVICES DEF                                              |  | 5,906               | -                   | 5,906              |
| <b>Subtotal</b>                                                  |  | <b>\$ 253,008</b>   | <b>\$ 263,982</b>   | <b>\$ (10,975)</b> |
| <b>SUBTOTAL</b>                                                  |  | <b>\$ 1,319,122</b> | <b>\$ 1,240,666</b> | <b>\$ 78,456</b>   |
| <b>Service Areas - Ok Falls</b>                                  |  |                     |                     |                    |
| FIRE PROT-OK FALLS-J(714) & J(715)                               |  | \$ 305,005          | \$ 299,013          | \$ 5,992           |
| RECREATION-OK FALLS-F(714) & F(715)                              |  | 512,320             | 483,313             | 29,007             |
| <b>Subtotal</b>                                                  |  | <b>\$ 817,325</b>   | <b>\$ 782,326</b>   | <b>\$ 34,999</b>   |
| <b>Service Areas - Kaleden</b>                                   |  |                     |                     |                    |
| FIRE PROT-KALEDEN-H(714) H(715)                                  |  | \$ 245,826          | \$ 240,179          | \$ 5,647           |
| REC COMM KALEDEN-N(714)(715)                                     |  | 134,751             | 126,959             | 7,792              |
| <b>Subtotal</b>                                                  |  | <b>\$ 380,577</b>   | <b>\$ 367,138</b>   | <b>\$ 13,439</b>   |
| <b>Service Areas - Other</b>                                     |  |                     |                     |                    |
| APEX CIRCLE DEBT SERVICING -parcel                               |  | \$ 5,128            | \$ 5,128            | \$ -               |
| APEX WASTE TRANSFER STATION                                      |  | 35,822              | 36,155              | (333)              |
| AREA D TRANSIT                                                   |  | 85,418              | 81,823              | 3,595              |
| HERITAGE HILLS ELEC. SYS-M(715)                                  |  | 6,251               | 6,882               | (631)              |
| OBWB - Defined Area A/D (1/2 of Req)                             |  | 16,008              | 15,608              | 401                |
| OBWB - Defined Area D                                            |  | 17,605              | 16,848              | 756                |
| OKANAGAN REGIONAL LIBRARY                                        |  | 301,183             | 296,040             | 5,143              |
| SEPTAGE DISPOSAL SERVICE                                         |  | 7,847               | 7,911               | (64)               |
| STERILE INSECT RELEASE                                           |  | 38,811              | 36,875              | 1,937              |
| TRANSIT - SOUTH OKANAGAN                                         |  | 9,309               | -                   | 9,309              |
| <b>Subtotal</b>                                                  |  | <b>\$ 523,383</b>   | <b>\$ 503,270</b>   | <b>\$ 20,113</b>   |
| <b>TOTAL</b>                                                     |  | <b>\$ 3,040,406</b> | <b>\$ 2,893,399</b> | <b>\$ 147,007</b>  |
| <b>Average Res Tax Rate/\$1000</b>                               |  |                     |                     |                    |
|                                                                  |  | \$ 1.84             | \$ 1.91             | \$ (0.07)          |
| <b>Average Taxes per Res Property</b>                            |  |                     |                     |                    |
|                                                                  |  | \$ 684.79           | \$ 657.00           | \$ 27.79           |

| TAX REQUISITION CHANGE             | 2017        | 2016        | CHANGE**  | AVG HOUSE CHANGE                                                                                                                                                         |
|------------------------------------|-------------|-------------|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| AREA D                             | \$3,040,406 | \$2,893,399 | \$95,938  | (Services covering all areas -excludes all below shaded line)                                                                                                            |
|                                    |             |             |           | <b>EXPLANATION</b>                                                                                                                                                       |
| REGIONAL SERVICES                  | \$377,408   | \$294,116   | \$83,292  | See Regional Services Summary Changes                                                                                                                                    |
| RURAL SERVICES                     | \$1,071,622 | \$1,056,983 | \$14,639  | See Rural Services Summary                                                                                                                                               |
| SHARED SERVICES                    | \$21,364    | \$12,473    | \$8,891   | See Shared Services Summary Changes                                                                                                                                      |
| ECONOMIC DEVELOPMENT - AREA D      | \$131,796   | \$126,821   | \$4,975   | Decrease in prior year surplus                                                                                                                                           |
| GRANT-IN AID - AREA D              | \$18,000    | \$18,000    | \$0       |                                                                                                                                                                          |
| ELECTORAL AREA D - RURAL PROJECTS  | \$82,419    | \$101,981   | -\$19,562 | Decrease in salary allocation                                                                                                                                            |
| UNSIGHTLY/UNTIDY PREMISES - AREA D | \$7,276     | \$3,573     | \$3,703   | Program change approved - enforcement clerk                                                                                                                              |
|                                    |             |             |           |                                                                                                                                                                          |
| WATER SYSTEM - APEX CIRCLE CAPITAL | \$5,128     | \$5,128     | \$0       |                                                                                                                                                                          |
| APEX MTN SOLID WASTE TRANSFER STN  | \$35,822    | \$36,155    | -\$333    |                                                                                                                                                                          |
| FIRE PROTECTION - OK FALLS         | \$305,005   | \$299,013   | \$5,992   |                                                                                                                                                                          |
| FIRE PROTECTION - KALEDEN          | \$245,826   | \$240,179   | \$5,647   |                                                                                                                                                                          |
| RECREATION COMM. - OK FALLS        | \$512,320   | \$483,313   | \$29,007  | Increased salary allocation \$23K; increased debt servicing costs \$15K; Capital \$65K with no reserve offset; increase partially offset by increased prior year surplus |
| RECREATION COMM. - KALEDEN         | \$134,751   | \$126,959   | \$7,792   |                                                                                                                                                                          |
| STREET LIGHTING-HERITAGE HILLS     | \$6,251     | \$6,882     | -\$631    |                                                                                                                                                                          |
| TRANSIT - AREAD D                  | \$85,418    | \$81,823    | \$3,595   |                                                                                                                                                                          |

| NON TAX SUPPORTED SERVICES - USER FEES |             |           |           | EXPLANATION                                                                                                                             |
|----------------------------------------|-------------|-----------|-----------|-----------------------------------------------------------------------------------------------------------------------------------------|
| RECYCLING/GARBAGE OK FALLS             | \$209,625   | \$181,060 | \$28,565  | \$15 per household increase                                                                                                             |
| SUNVALLEY WATER                        | \$54,756    | \$0       | \$54,756  | NEW SERVICE -\$69 increase in annual domestic charge due in part to only partial grant funding for capital project                      |
| SEWAGE DISPOSAL OK FALLS               | \$1,068,916 | \$814,964 | \$253,952 | \$109 per household increase - continuation of 3 years of increases to sustainable levels for debt servicing and prior deficit recovery |

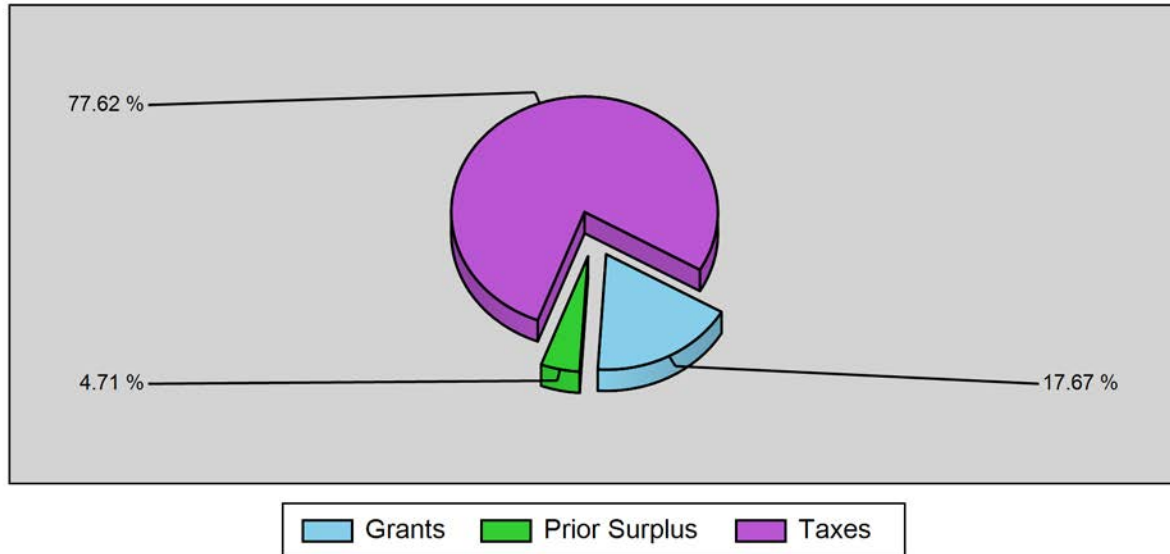
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT AREA D  
 Dept Number: 9380  
 Service Participants: Electoral Area D



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Grants                     | 15,000         | 30,000         | 15,000        |
| Prior Surplus              | 15,000         | 8,000          | (7,000)       |
| Taxes                      | 126,821        | 131,796        | 4,975         |
| Transfers from Reserve     | 10,000         | 0              | (10,000)      |
| <b>Total Revenues:</b>     | <b>166,821</b> | <b>169,796</b> | <b>2,975</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 10,300         | 10,083         | (217)         |
| Advertising                | 3,000          | 4,000          | 1,000         |
| Capital and Equipment      | 10,000         | 20,000         | 10,000        |
| Consultants                | 10,000         | 10,000         | 0             |
| Maintenance and Repairs    | 1,000          | 3,500          | 2,500         |
| Operations                 | 16,800         | 16,800         | 0             |
| Projects                   | 20,000         | 10,000         | (10,000)      |
| Supplies                   | 1,000          | 1,200          | 200           |
| Travel                     | 1,500          | 1,500          | 0             |
| Utilities                  | 3,600          | 3,600          | 0             |
| Wages and benefits         | 89,621         | 89,113         | (508)         |
| <b>Total Expenditures:</b> | <b>166,821</b> | <b>169,796</b> | <b>2,975</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT AREA D  
 Dept Number: 9380  
 Service Participants: Electoral Area D



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Grants                     | 30,000         | 20,000         | 20,000         | 20,000         | 0              |
| Prior Surplus              | 8,000          | 2,000          | 1,000          | 0              | 0              |
| Taxes                      | 131,796        | 141,637        | 136,561        | 141,155        | 161,385        |
| <b>Total Revenues:</b>     | <b>169,796</b> | <b>163,637</b> | <b>157,561</b> | <b>161,155</b> | <b>161,385</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 10,083         | 10,259         | 10,439         | 10,621         | 10,807         |
| Advertising                | 4,000          | 4,500          | 5,100          | 5,091          | 5,100          |
| Capital and Equipment      | 20,000         | 10,000         | 0              | 0              | 0              |
| Consultants                | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         |
| Maintenance and Repairs    | 3,500          | 1,500          | 1,800          | 2,000          | 2,000          |
| Operations                 | 16,800         | 17,069         | 17,100         | 17,442         | 17,442         |
| Projects                   | 10,000         | 12,000         | 13,000         | 14,000         | 14,000         |
| Supplies                   | 1,200          | 1,200          | 1,200          | 1,200          | 1,200          |
| Travel                     | 1,500          | 2,000          | 2,000          | 2,000          | 2,000          |
| Utilities                  | 3,600          | 3,658          | 3,700          | 3,774          | 3,800          |
| Wages and benefits         | 89,113         | 91,451         | 93,222         | 95,027         | 95,036         |
| <b>Total Expenditures:</b> | <b>169,796</b> | <b>163,637</b> | <b>157,561</b> | <b>161,155</b> | <b>161,385</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

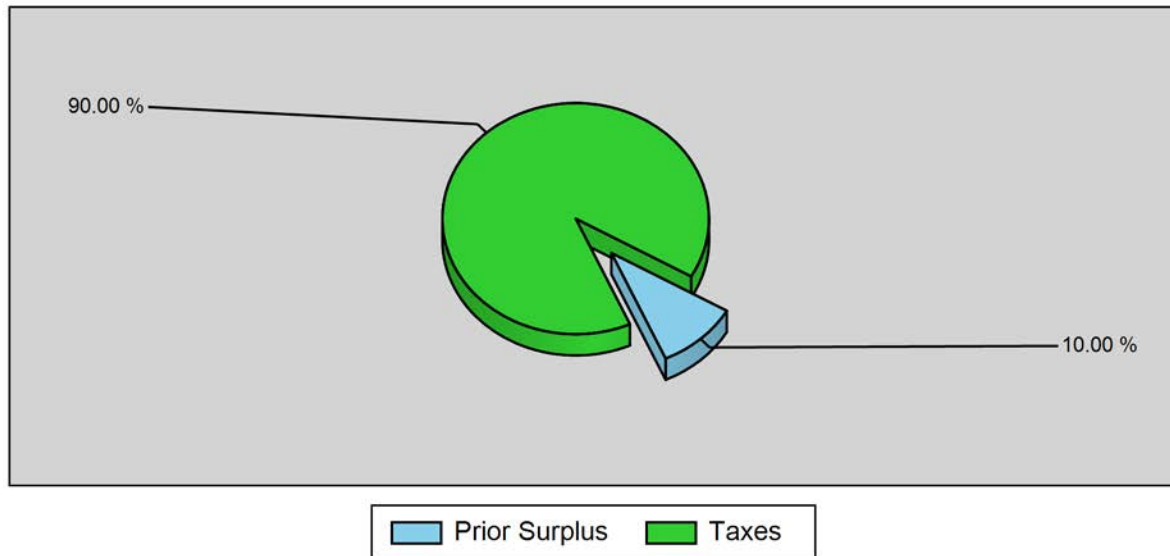
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA D  
 Dept Number: 7950  
 Service Participants: Electoral Area D



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 2,000         | 2,000         | 0             |
| Taxes                      | 18,000        | 18,000        | 0             |
| <b>Total Revenues:</b>     | <b>20,000</b> | <b>20,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Grant in Aid               | 20,000        | 20,000        | 0             |
| <b>Total Expenditures:</b> | <b>20,000</b> | <b>20,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA D  
Dept Number: 7950  
Service Participants: Electoral Area D



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 2,000         | 2,000         | 2,000         | 2,000         | 2,000         |
| Taxes                      | 18,000        | 18,000        | 18,000        | 18,000        | 18,000        |
| <b>Total Revenues:</b>     | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant in Aid               | 20,000        | 20,000        | 20,000        | 20,000        | 20,000        |
| <b>Total Expenditures:</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

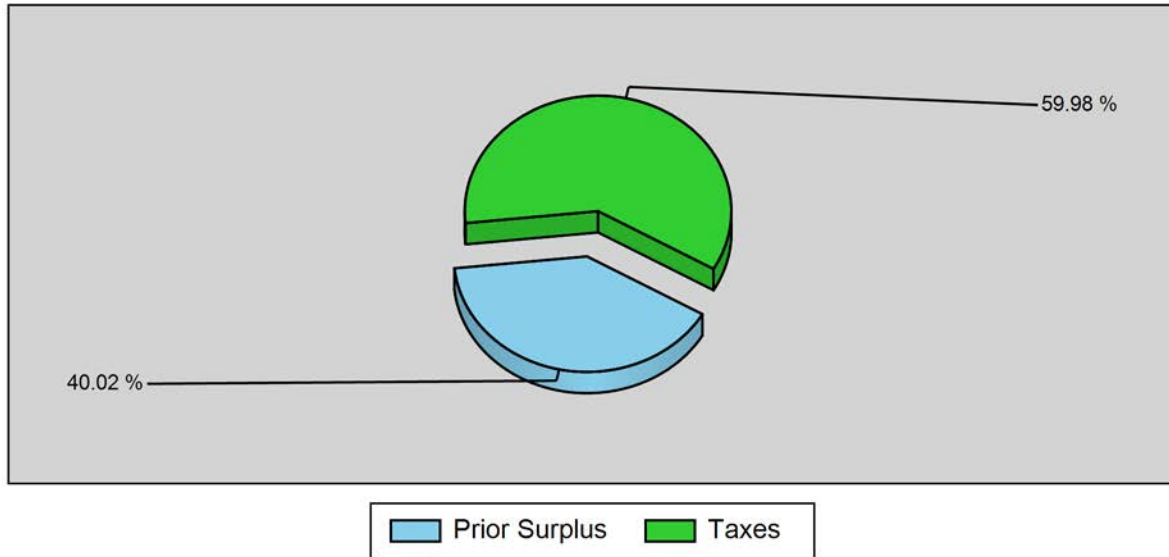
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA D  
Dept Number: 0340  
Service Participants: Electoral Area D



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change    |
|----------------------------|----------------|----------------|------------------|
| <b>Revenues</b>            |                |                |                  |
| Grants                     | 241,071        | 0              | (241,071)        |
| Prior Surplus              | 30,000         | 55,000         | 25,000           |
| Taxes                      | 101,981        | 82,419         | (19,562)         |
| <b>Total Revenues:</b>     | <b>373,052</b> | <b>137,419</b> | <b>(235,633)</b> |
| <b>Expenditures</b>        |                |                |                  |
| Administration             | 8,261          | 7,848          | (413)            |
| Contingency                | 30,000         | 30,000         | 0                |
| Grant Expense              | 215,737        | 0              | (215,737)        |
| Projects                   | 34,976         | 9,804          | (25,172)         |
| Travel                     | 6,000          | 6,000          | 0                |
| Wages and benefits         | 78,078         | 83,767         | 5,689            |
| <b>Total Expenditures:</b> | <b>373,052</b> | <b>137,419</b> | <b>(235,633)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>         |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA D  
 Dept Number: 0340  
 Service Participants: Electoral Area D



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 55,000         | 30,000         | 20,000         | 10,000         | 0              |
| Taxes                      | 82,419         | 109,013        | 120,830        | 132,488        | 144,092        |
| <b>Total Revenues:</b>     | <b>137,419</b> | <b>139,013</b> | <b>140,830</b> | <b>142,488</b> | <b>144,092</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 7,848          | 7,985          | 8,125          | 8,267          | 8,412          |
| Contingency                | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         |
| Projects                   | 9,804          | 9,969          | 10,136         | 10,306         | 10,479         |
| Travel                     | 6,000          | 6,000          | 6,000          | 6,000          | 6,000          |
| Wages and benefits         | 83,767         | 85,059         | 86,569         | 87,915         | 89,201         |
| <b>Total Expenditures:</b> | <b>137,419</b> | <b>139,013</b> | <b>140,830</b> | <b>142,488</b> | <b>144,092</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



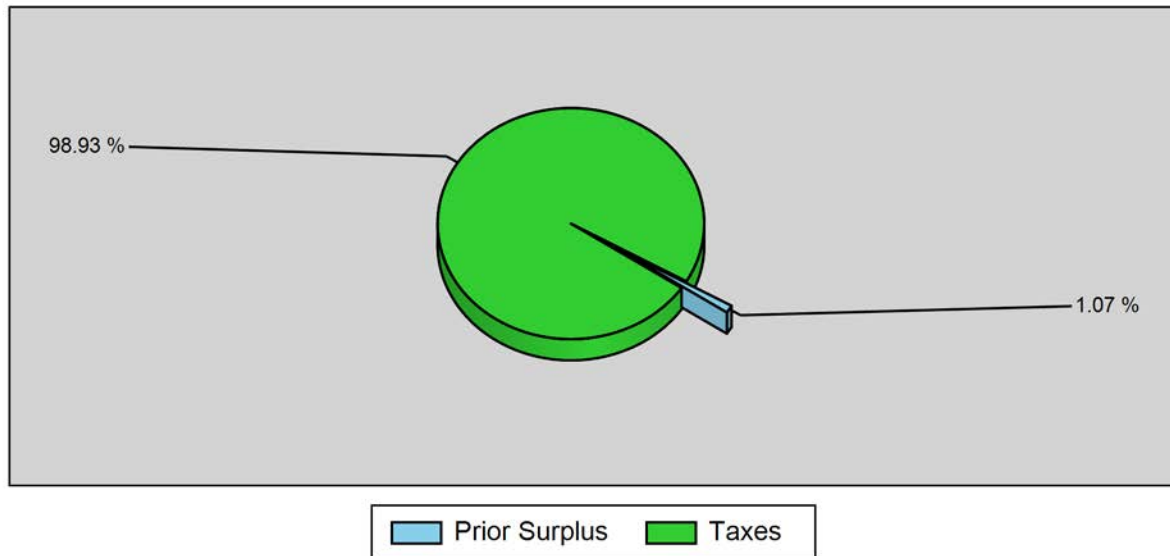
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA D  
 Dept Number: 2600  
 Service Participants: Electoral Area D



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | 100          | 79           | (21)          |
| Taxes                      | 3,573        | 7,276        | 3,703         |
| <b>Total Revenues:</b>     | <b>3,673</b> | <b>7,355</b> | <b>3,682</b>  |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 3,673        | 5,695        | 2,022         |
| Transfers                  | 0            | 1,660        | 1,660         |
| <b>Total Expenditures:</b> | <b>3,673</b> | <b>7,355</b> | <b>3,682</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA D  
Dept Number: 2600  
Service Participants: Electoral Area D



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | 79           | 0            | 0            | 0            | 0            |
| Taxes                      | 7,276        | 7,435        | 7,517        | 7,600        | 7,685        |
| <b>Total Revenues:</b>     | <b>7,355</b> | <b>7,435</b> | <b>7,517</b> | <b>7,600</b> | <b>7,685</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 5,695        | 5,775        | 5,857        | 5,940        | 6,025        |
| Transfers                  | 1,660        | 1,660        | 1,660        | 1,660        | 1,660        |
| <b>Total Expenditures:</b> | <b>7,355</b> | <b>7,435</b> | <b>7,517</b> | <b>7,600</b> | <b>7,685</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

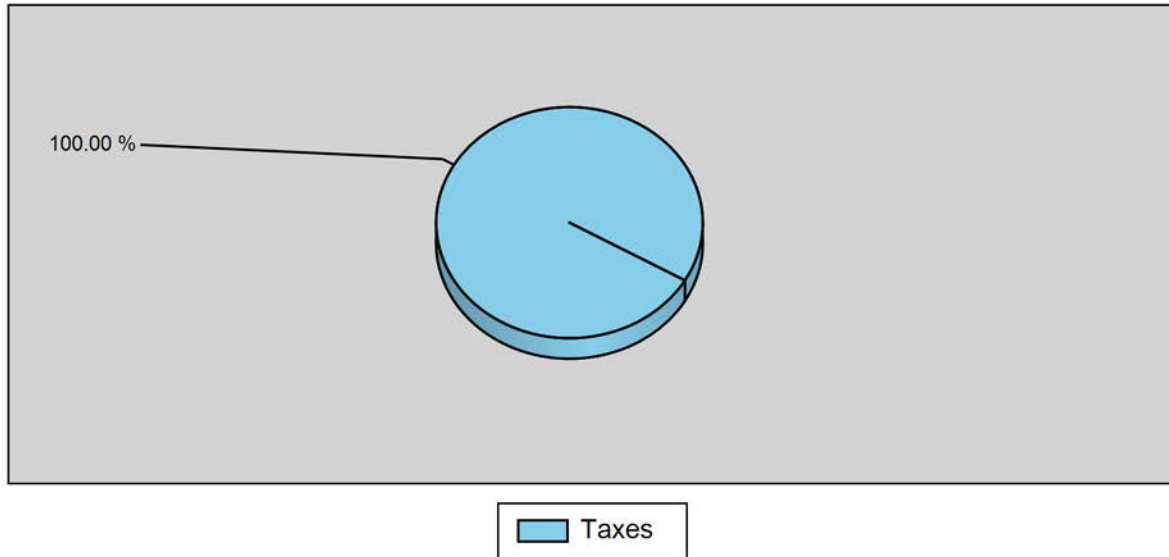
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: APEX CIRCLE CAPITAL  
Dept Number: 3901  
Service Participants: Specified Service Area V716



Revenues By GL Category



| Budget Comparison          |              |              |               |
|----------------------------|--------------|--------------|---------------|
|                            | 2016 Amount  | 2017 Amount  | Budget Change |
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 5,128        | 5,128        | 0             |
| <b>Total Revenues:</b>     | <b>5,128</b> | <b>5,128</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contingency                | 500          | 500          | 0             |
| Financing                  | 4,628        | 4,628        | 0             |
| <b>Total Expenditures:</b> | <b>5,128</b> | <b>5,128</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: APEX CIRCLE CAPITAL  
Dept Number: 3901  
Service Participants: Specified Service Area V716



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 5,128        | 5,128        | 5,128        | 5,128        | 5,128        |
| <b>Total Revenues:</b>     | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Contingency                | 500          | 500          | 500          | 500          | 500          |
| Financing                  | 4,628        | 4,628        | 4,628        | 4,628        | 4,628        |
| <b>Total Expenditures:</b> | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> | <b>5,128</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

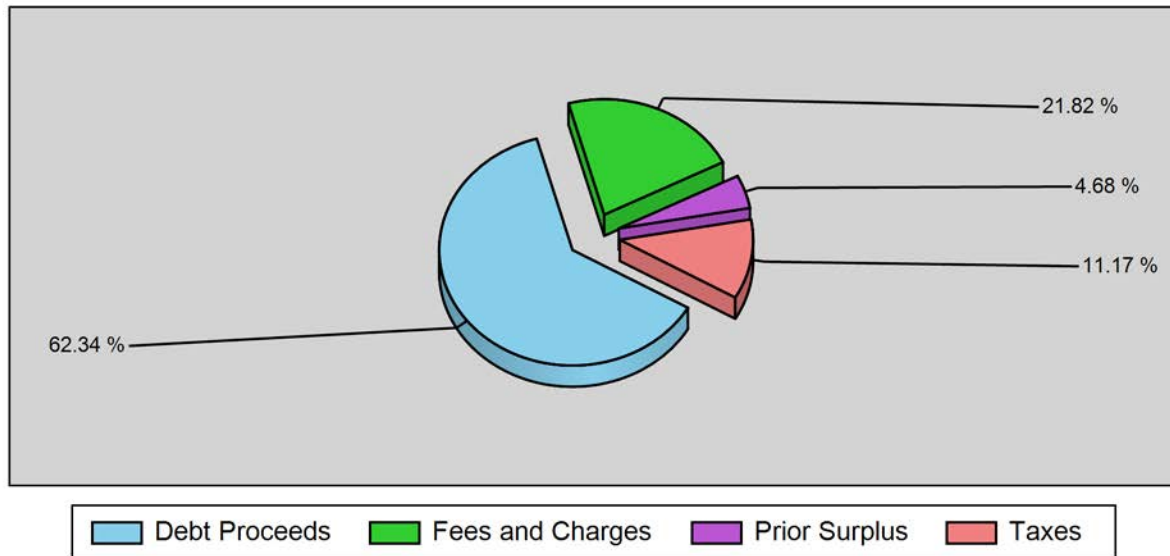
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Debt Proceeds              | 265,000        | 200,000        | (65,000)      |
| Fees and Charges           | 0              | 70,013         | 70,013        |
| Prior Surplus              | 0              | 15,000         | 15,000        |
| Taxes                      | 36,155         | 35,822         | (333)         |
| <b>Total Revenues:</b>     | <b>301,155</b> | <b>320,835</b> | <b>19,680</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 544            | 680            | 136           |
| Advertising                | 3,000          | 200            | (2,800)       |
| Capital and Equipment      | 215,000        | 240,000        | 25,000        |
| Consultants                | 50,000         | 15,000         | (35,000)      |
| Contracts and Agreements   | 13,500         | 6,050          | (7,450)       |
| Financing                  | 5,000          | 35,822         | 30,822        |
| Insurance                  | 541            | 565            | 24            |
| Legal                      | 1,000          | 1,000          | 0             |
| Operations                 | 7,500          | 3,300          | (4,200)       |
| Travel                     | 800            | 800            | 0             |
| Wages and benefits         | 4,270          | 17,418         | 13,148        |
| <b>Total Expenditures:</b> | <b>301,155</b> | <b>320,835</b> | <b>19,680</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Debt Proceeds              | 200,000        | 0              | 0              | 0              | 0              |
| Fees and Charges           | 70,013         | 73,135         | 73,505         | 73,841         | 74,139         |
| Prior Surplus              | 15,000         | 0              | 0              | 0              | 0              |
| Taxes                      | 35,822         | 35,822         | 35,822         | 35,822         | 35,822         |
| <b>Total Revenues:</b>     | <b>320,835</b> | <b>108,957</b> | <b>109,327</b> | <b>109,663</b> | <b>109,961</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 680            | 692            | 704            | 716            | 729            |
| Advertising                | 200            | 1,250          | 1,250          | 1,250          | 1,250          |
| Capital and Equipment      | 240,000        | 0              | 0              | 0              | 0              |
| Consultants                | 15,000         | 0              | 0              | 0              | 0              |
| Contracts and Agreements   | 6,050          | 32,000         | 32,000         | 32,000         | 32,000         |
| Financing                  | 35,822         | 35,822         | 35,822         | 35,822         | 35,822         |
| Insurance                  | 565            | 575            | 585            | 595            | 590            |
| Legal                      | 1,000          | 100            | 100            | 100            | 100            |
| Operations                 | 3,300          | 20,000         | 20,000         | 20,000         | 20,000         |
| Travel                     | 800            | 800            | 800            | 800            | 800            |
| Wages and benefits         | 17,418         | 17,718         | 18,066         | 18,380         | 18,670         |
| <b>Total Expenditures:</b> | <b>320,835</b> | <b>108,957</b> | <b>109,327</b> | <b>109,663</b> | <b>109,961</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

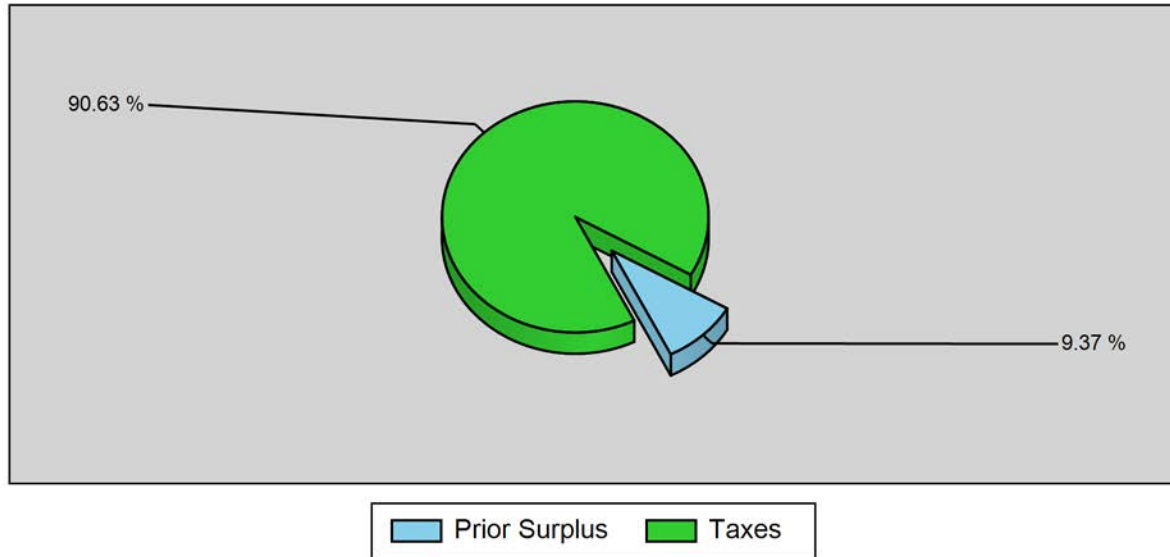
Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 5,000          | 25,420         | 20,420        |
| Taxes                      | 240,179        | 245,826        | 5,647         |
| <b>Total Revenues:</b>     | <b>245,179</b> | <b>271,246</b> | <b>26,067</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 12,916         | 12,489         | (427)         |
| Capital and Equipment      | 54,100         | 16,800         | (37,300)      |
| Insurance                  | 12,554         | 10,833         | (1,721)       |
| Maintenance and Repairs    | 25,800         | 19,300         | (6,500)       |
| Operations                 | 1,900          | 2,000          | 100           |
| Supplies                   | 8,200          | 5,000          | (3,200)       |
| Transfers                  | 23,800         | 76,000         | 52,200        |
| Travel                     | 3,500          | 2,500          | (1,000)       |
| Utilities                  | 9,800          | 9,200          | (600)         |
| Wages and benefits         | 92,609         | 117,124        | 24,515        |
| <b>Total Expenditures:</b> | <b>245,179</b> | <b>271,246</b> | <b>26,067</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 25,420         | 25,000         | 20,000         | 15,000         | 15,300         |
| Taxes                      | 245,826        | 206,625        | 216,003        | 225,466        | 229,903        |
| Transfers from Reserve     | 0              | 0              | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>271,246</b> | <b>231,625</b> | <b>236,003</b> | <b>240,466</b> | <b>245,203</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 12,489         | 12,708         | 12,930         | 13,156         | 13,376         |
| Capital and Equipment      | 16,800         | 18,009         | 18,369         | 18,736         | 19,111         |
| Insurance                  | 10,833         | 11,022         | 11,214         | 11,410         | 11,610         |
| Maintenance and Repairs    | 19,300         | 19,530         | 19,920         | 20,319         | 20,725         |
| Operations                 | 2,000          | 2,155          | 2,199          | 2,243          | 2,288          |
| Supplies                   | 5,000          | 6,137          | 6,260          | 6,386          | 6,514          |
| Transfers                  | 76,000         | 62,000         | 63,240         | 64,505         | 65,795         |
| Travel                     | 2,500          | 4,000          | 4,080          | 4,162          | 4,245          |
| Utilities                  | 9,200          | 10,416         | 10,624         | 10,836         | 11,052         |
| Wages and benefits         | 117,124        | 85,648         | 87,167         | 88,713         | 90,487         |
| <b>Total Expenditures:</b> | <b>271,246</b> | <b>231,625</b> | <b>236,003</b> | <b>240,466</b> | <b>245,203</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

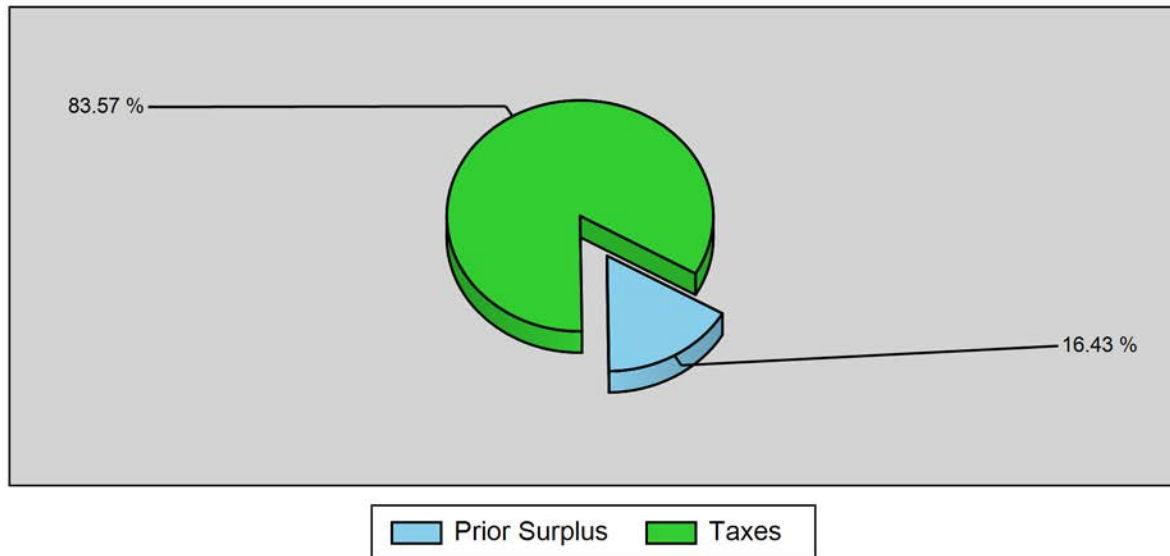
Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 45,000         | 59,964         | 14,964        |
| Taxes                      | 299,013        | 305,005        | 5,992         |
| <b>Total Revenues:</b>     | <b>344,013</b> | <b>364,969</b> | <b>20,956</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 18,056         | 17,390         | (666)         |
| Capital and Equipment      | 43,715         | 44,371         | 656           |
| Insurance                  | 14,010         | 12,630         | (1,380)       |
| Maintenance and Repairs    | 30,957         | 30,995         | 38            |
| Operations                 | 10,000         | 15,200         | 5,200         |
| Other Expense              | 20,343         | 26,359         | 6,016         |
| Supplies                   | 4,478          | 4,612          | 134           |
| Transfers                  | 55,000         | 60,000         | 5,000         |
| Utilities                  | 17,492         | 17,687         | 195           |
| Wages and benefits         | 129,962        | 135,725        | 5,763         |
| <b>Total Expenditures:</b> | <b>344,013</b> | <b>364,969</b> | <b>20,956</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE OKANAGAN FALLS

Dept Number: 1200

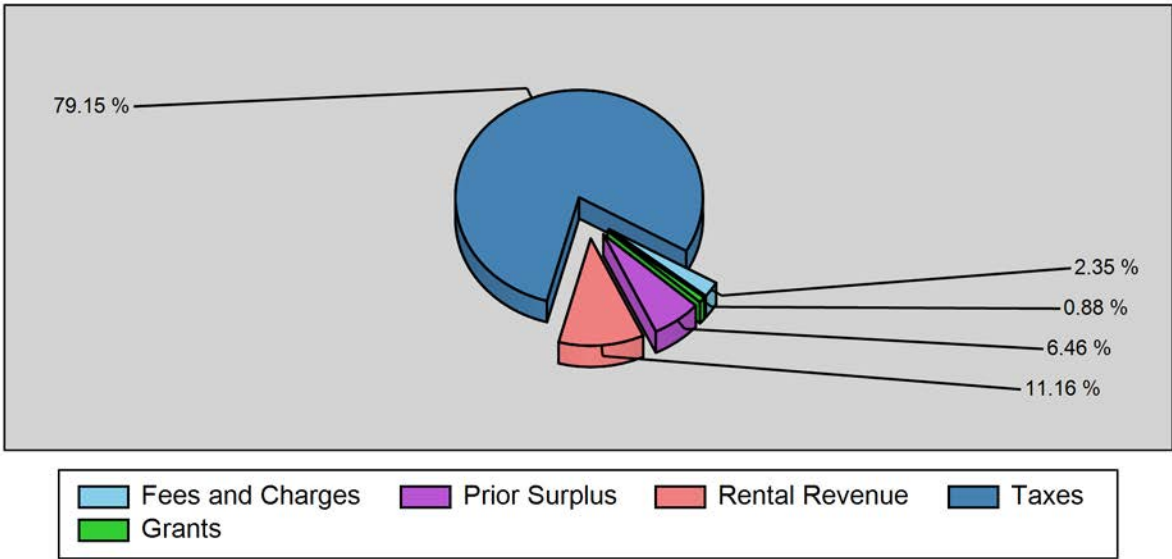
Service Participants: Specified Service Areas J714 and J715



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 59,964         | 30,000         | 30,000         | 30,000         | 30,600         |
| Taxes                      | 305,005        | 285,761        | 290,707        | 295,744        | 301,642        |
| <b>Total Revenues:</b>     | <b>364,969</b> | <b>315,761</b> | <b>320,707</b> | <b>325,744</b> | <b>332,242</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 17,390         | 17,694         | 18,003         | 18,319         | 18,700         |
| Capital and Equipment      | 44,371         | 37,278         | 38,024         | 38,784         | 39,561         |
| Insurance                  | 12,630         | 12,850         | 13,075         | 13,304         | 13,536         |
| Maintenance and Repairs    | 30,995         | 24,048         | 24,530         | 25,020         | 25,520         |
| Operations                 | 15,200         | 9,347          | 9,534          | 9,725          | 9,920          |
| Other Expense              | 26,359         | 3,955          | 4,034          | 4,114          | 4,197          |
| Supplies                   | 4,612          | 4,686          | 4,780          | 4,876          | 4,974          |
| Transfers                  | 60,000         | 50,000         | 50,000         | 50,000         | 51,000         |
| Utilities                  | 17,687         | 17,833         | 18,190         | 18,554         | 18,925         |
| Wages and benefits         | 135,725        | 138,070        | 140,537        | 143,048        | 145,909        |
| <b>Total Expenditures:</b> | <b>364,969</b> | <b>315,761</b> | <b>320,707</b> | <b>325,744</b> | <b>332,242</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION KALEDEN

Dept Number: 7530

Service Participants: Specified Service Areas J714 and J715



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 0                  | 4,000              | 4,000                |
| Grants                     | 0                  | 1,500              | 1,500                |
| Prior Surplus              | 0                  | 11,000             | 11,000               |
| Rental Revenue             | 0                  | 19,000             | 19,000               |
| Taxes                      | 0                  | 134,751            | 134,751              |
| <b>Total Revenues:</b>     | <b>0</b>           | <b>170,251</b>     | <b>170,251</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 0                  | 5,081              | 5,081                |
| Advertising                | 0                  | 4,500              | 4,500                |
| Capital and Equipment      | 0                  | 24,300             | 24,300               |
| Contracts and Agreements   | 0                  | 15,600             | 15,600               |
| Insurance                  | 0                  | 11,287             | 11,287               |
| Maintenance and Repairs    | 0                  | 14,000             | 14,000               |
| Operations                 | 0                  | 3,000              | 3,000                |
| Other Expense              | 0                  | 9,000              | 9,000                |
| Supplies                   | 0                  | 11,050             | 11,050               |
| Transfers                  | 0                  | 3,336              | 3,336                |
| Travel                     | 0                  | 10,000             | 10,000               |
| Uncategorized Expenses     | 0                  | 3,000              | 3,000                |
| Utilities                  | 0                  | 9,500              | 9,500                |
| Wages and benefits         | 0                  | 46,597             | 46,597               |
| <b>Total Expenditures:</b> | <b>0</b>           | <b>170,251</b>     | <b>170,251</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION KALEDEN

Dept Number: 7530

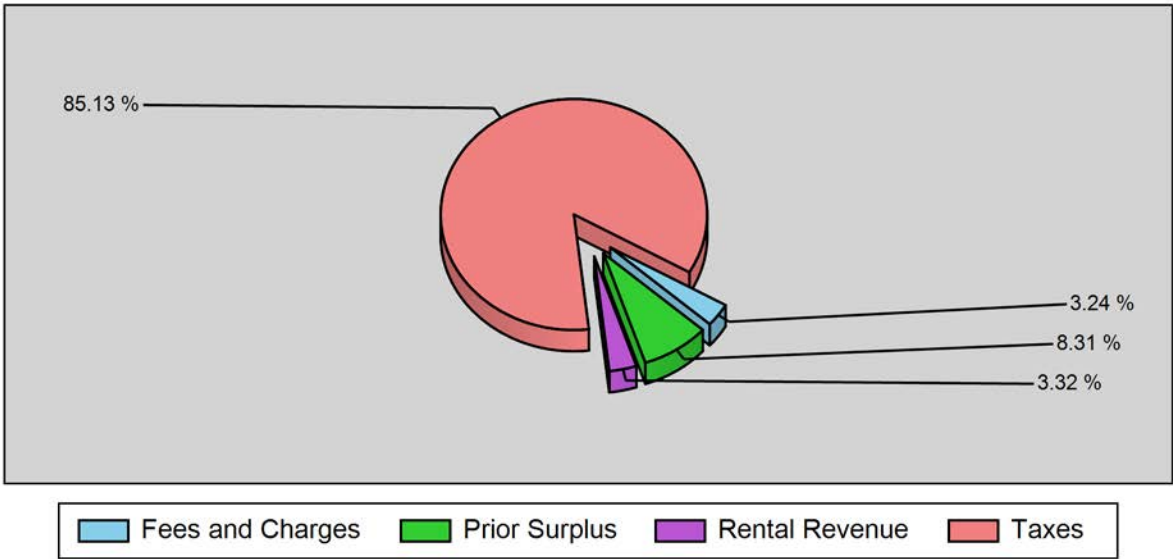
Service Participants: Specified Service Areas J714 and J715



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 4,000          | 4,000          | 4,000          | 4,080          | 4,080          |
| Grants                     | 1,500          | 1,523          | 1,546          | 1,569          | 1,593          |
| Prior Surplus              | 11,000         | 0              | 0              | 0              | 0              |
| Rental Revenue             | 19,000         | 19,000         | 19,000         | 19,090         | 19,090         |
| Taxes                      | 134,751        | 151,947        | 143,108        | 144,096        | 145,205        |
| <b>Total Revenues:</b>     | <b>170,251</b> | <b>176,470</b> | <b>167,654</b> | <b>168,835</b> | <b>169,968</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 5,081          | 5,170          | 5,261          | 5,353          | 5,447          |
| Advertising                | 4,500          | 4,500          | 4,500          | 4,500          | 4,500          |
| Capital and Equipment      | 24,300         | 4,300          | 4,300          | 4,300          | 4,300          |
| Contracts and Agreements   | 15,600         | 15,600         | 15,600         | 15,600         | 15,600         |
| Insurance                  | 11,287         | 11,472         | 11,660         | 11,852         | 12,047         |
| Maintenance and Repairs    | 14,000         | 14,030         | 14,060         | 14,091         | 14,122         |
| Operations                 | 3,000          | 3,000          | 3,000          | 3,060          | 3,060          |
| Other Expense              | 9,000          | 1,016          | 1,036          | 1,057          | 1,082          |
| Projects                   | 0              | 0              | 0              | 0              | 0              |
| Supplies                   | 11,050         | 13,050         | 13,050         | 13,065         | 13,065         |
| Transfers                  | 3,336          | 2,500          | 2,500          | 2,500          | 2,500          |
| Travel                     | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         |
| Utilities                  | 9,500          | 9,500          | 9,500          | 9,500          | 9,500          |
| Wages and benefits         | 46,597         | 47,332         | 48,187         | 48,957         | 49,745         |
| Uncategorized Expenses     | 3,000          | 35,000         | 25,000         | 25,000         | 25,000         |
| <b>Total Expenditures:</b> | <b>170,251</b> | <b>176,470</b> | <b>167,654</b> | <b>168,835</b> | <b>169,968</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION OK FALLS

Dept Number: 7520

Service Participants: Specified Service Areas F714 and F715



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Debt Proceeds              | 200,000            | 0                  | (200,000)            |
| Fees and Charges           | 23,000             | 19,500             | (3,500)              |
| Grants                     | 20,000             | 0                  | (20,000)             |
| Prior Surplus              | (2,809)            | 50,000             | 52,809               |
| Rental Revenue             | 21,900             | 20,000             | (1,900)              |
| Taxes                      | 483,313            | 512,320            | 29,007               |
| Transfers from Reserve     | 225,000            | 0                  | (225,000)            |
| <b>Total Revenues:</b>     | <b>970,404</b>     | <b>601,820</b>     | <b>(368,584)</b>     |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 14,199             | 14,245             | 46                   |
| Advertising                | 5,300              | 5,300              | 0                    |
| Capital and Equipment      | 439,000            | 61,100             | (377,900)            |
| Contingency                | 2,266              | 2,000              | (266)                |
| Contracts and Agreements   | 0                  | 6,000              | 6,000                |
| Financing                  | 127,112            | 140,263            | 13,151               |
| Grant Expense              | 20,000             | 3,000              | (17,000)             |
| Insurance                  | 9,281              | 9,646              | 365                  |
| Maintenance and Repairs    | 47,841             | 13,000             | (34,841)             |
| Supplies                   | 32,099             | 38,000             | 5,901                |
| Transfers                  | 3,296              | 5,000              | 1,704                |
| Travel                     | 2,985              | 18,022             | 15,037               |
| Utilities                  | 14,726             | 17,000             | 2,274                |
| Wages and benefits         | 252,299            | 269,244            | 16,945               |
| <b>Total Expenditures:</b> | <b>970,404</b>     | <b>601,820</b>     | <b>(368,584)</b>     |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION OK FALLS

Dept Number: 7520

Service Participants: Specified Service Areas F714 and F715



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 19,500         | 19,500         | 20,000         | 20,000         | 20,500         |
| Prior Surplus              | 50,000         | 15,000         | 15,000         | 15,300         | 15,300         |
| Rental Revenue             | 20,000         | 22,200         | 22,500         | 22,800         | 23,000         |
| Taxes                      | 512,320        | 641,234        | 647,836        | 636,418        | 591,810        |
| <b>Total Revenues:</b>     | <b>601,820</b> | <b>697,934</b> | <b>705,336</b> | <b>694,518</b> | <b>650,610</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 14,245         | 14,465         | 14,718         | 14,975         | 15,227         |
| Advertising                | 5,300          | 5,300          | 5,300          | 5,300          | 5,300          |
| Capital and Equipment      | 61,100         | 144,100        | 145,100        | 127,600        | 77,600         |
| Contingency                | 2,000          | 2,500          | 2,500          | 2,500          | 2,500          |
| Contracts and Agreements   | 6,000          | 4,700          | 4,700          | 4,700          | 4,700          |
| Financing                  | 140,263        | 140,263        | 140,263        | 140,263        | 140,263        |
| Grant Expense              | 3,000          | 0              | 0              | 0              | 0              |
| Insurance                  | 9,646          | 8,697          | 8,828          | 8,960          | 9,095          |
| Maintenance and Repairs    | 13,000         | 11,511         | 11,555         | 11,800         | 11,850         |
| Supplies                   | 38,000         | 42,444         | 42,893         | 43,848         | 44,310         |
| Transfers                  | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Travel                     | 18,022         | 18,292         | 18,566         | 18,845         | 19,127         |
| Utilities                  | 17,000         | 21,861         | 22,076         | 22,295         | 22,517         |
| Wages and benefits         | 269,244        | 278,801        | 283,837        | 288,432        | 293,121        |
| <b>Total Expenditures:</b> | <b>601,820</b> | <b>697,934</b> | <b>705,336</b> | <b>694,518</b> | <b>650,610</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



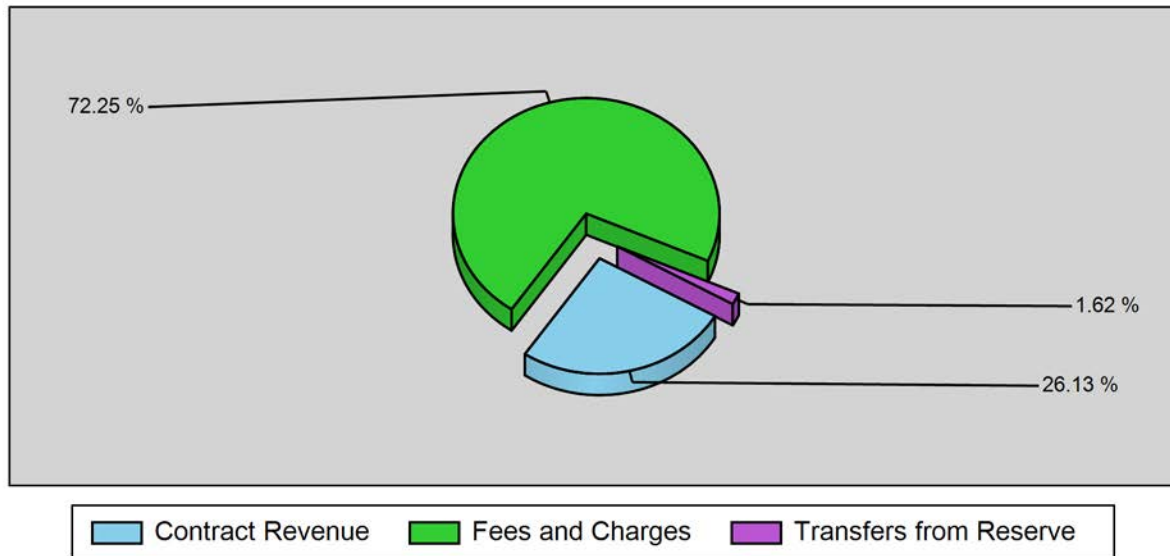
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE OK FALLS  
 Dept Number: 3570  
 Service Participants:



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 65,351         | 76,000         | 10,649        |
| Fees and Charges           | 181,060        | 210,175        | 29,115        |
| Prior Surplus              | (4,000)        | 0              | 4,000         |
| Transfers from Reserve     | 13,893         | 4,708          | (9,185)       |
| <b>Total Revenues:</b>     | <b>256,304</b> | <b>290,883</b> | <b>34,579</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 14,177         | 15,088         | 911           |
| Advertising                | 4,800          | 4,859          | 59            |
| Contracts and Agreements   | 157,229        | 160,372        | 3,143         |
| Insurance                  | 1,391          | 1,452          | 61            |
| Legal                      | 345            | 349            | 4             |
| Operations                 | 55,361         | 85,400         | 30,039        |
| Supplies                   | 465            | 471            | 6             |
| Transfers                  | 2,415          | 2,445          | 30            |
| Travel                     | 3,320          | 3,361          | 41            |
| Wages and benefits         | 16,801         | 17,086         | 285           |
| <b>Total Expenditures:</b> | <b>256,304</b> | <b>290,883</b> | <b>34,579</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE OK FALLS  
 Dept Number: 3570  
 Service Participants:



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 76,000         | 65,822         | 65,822         | 65,822         | 65,822         |
| Fees and Charges           | 210,175        | 218,560        | 226,945        | 226,945        | 226,945        |
| Transfers from Reserve     | 4,708          | 10,443         | 5,947          | 9,872          | 11,911         |
| <b>Total Revenues:</b>     | <b>290,883</b> | <b>294,825</b> | <b>298,714</b> | <b>302,639</b> | <b>304,678</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 15,088         | 15,352         | 15,621         | 15,895         | 16,173         |
| Advertising                | 4,859          | 4,900          | 4,900          | 4,900          | 4,900          |
| Contracts and Agreements   | 160,372        | 163,580        | 166,851        | 170,188        | 171,627        |
| Insurance                  | 1,452          | 1,477          | 1,503          | 1,529          | 1,556          |
| Legal                      | 349            | 350            | 350            | 350            | 350            |
| Operations                 | 85,400         | 85,400         | 85,400         | 85,400         | 85,400         |
| Supplies                   | 471            | 480            | 480            | 480            | 480            |
| Transfers                  | 2,445          | 2,500          | 2,500          | 2,500          | 2,500          |
| Travel                     | 3,361          | 3,400          | 3,400          | 3,400          | 3,400          |
| Wages and benefits         | 17,086         | 17,386         | 17,709         | 17,997         | 18,292         |
| <b>Total Expenditures:</b> | <b>290,883</b> | <b>294,825</b> | <b>298,714</b> | <b>302,639</b> | <b>304,678</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

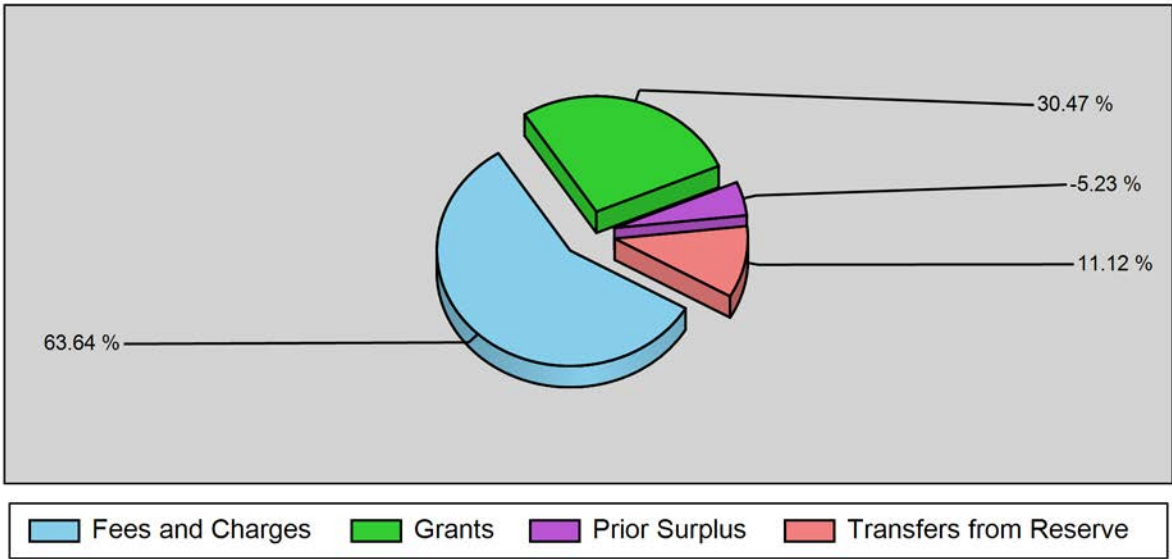
**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: SEWAGE DISPOSAL OK FALLS  
Dept Number: 3800  
Service Participants: Specified Service Area A714



**Revenues By GL Category**



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SEWAGE DISPOSAL OK FALLS

Dept Number: 3800

Service Participants: Specified Service Area A714



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 820,514            | 1,068,916          | 248,402              |
| Grants                     | 429,933            | 511,721            | 81,788               |
| Prior Surplus              | 100,000            | (87,860)           | (187,860)            |
| Transfers from Reserve     | 41,670             | 186,838            | 145,168              |
| <b>Total Revenues:</b>     | <b>1,392,117</b>   | <b>1,679,615</b>   | <b>287,498</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 37,257             | 40,185             | 2,928                |
| Capital and Equipment      | 55,000             | 130,625            | 75,625               |
| Consultants                | 7,000              | 60,000             | 53,000               |
| Financing                  | 319,592            | 319,592            | 0                    |
| Grant Expense              | 349,707            | 349,707            | 0                    |
| Insurance                  | 37,560             | 38,337             | 777                  |
| Legal                      | 1,500              | 1,500              | 0                    |
| Operations                 | 218,581            | 361,315            | 142,734              |
| Supplies                   | 500                | 500                | 0                    |
| Transfers                  | 5,000              | 5,000              | 0                    |
| Travel                     | 3,819              | 3,698              | (121)                |
| Utilities                  | 60,000             | 65,000             | 5,000                |
| Wages and benefits         | 296,601            | 304,156            | 7,555                |
| <b>Total Expenditures:</b> | <b>1,392,117</b>   | <b>1,679,615</b>   | <b>287,498</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SEWAGE DISPOSAL OK FALLS

Dept Number: 3800

Service Participants: Specified Service Area A714



| 5 Year Forecast            | 2017             | 2018             | 2019             | 2020             | 2021             |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Fees and Charges           | 1,068,916        | 1,073,029        | 1,084,945        | 1,096,797        | 1,114,674        |
| Grants                     | 511,721          | 80,226           | 80,226           | 80,226           | 80,226           |
| Prior Surplus              | (87,860)         | (33,860)         | (33,860)         | (33,860)         | (33,860)         |
| Transfers from Reserve     | 186,838          | 0                | 0                | 0                | 0                |
| <b>Total Revenues:</b>     | <b>1,679,615</b> | <b>1,119,395</b> | <b>1,131,311</b> | <b>1,143,163</b> | <b>1,161,040</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 40,185           | 40,888           | 41,603           | 42,331           | 43,072           |
| Capital and Equipment      | 130,625          | 10,000           | 10,000           | 10,000           | 10,000           |
| Consultants                | 60,000           | 5,000            | 5,000            | 5,000            | 5,000            |
| Financing                  | 319,592          | 319,592          | 319,592          | 319,592          | 319,592          |
| Grant Expense              | 349,707          | 0                | 0                | 0                | 0                |
| Insurance                  | 38,337           | 39,008           | 39,690           | 40,384           | 41,091           |
| Legal                      | 1,500            | 1,500            | 1,500            | 1,500            | 1,500            |
| Operations                 | 361,315          | 319,316          | 323,100          | 327,350          | 337,600          |
| Supplies                   | 500              | 500              | 500              | 500              | 500              |
| Transfers                  | 5,000            | 5,000            | 5,000            | 5,000            | 5,000            |
| Travel                     | 3,698            | 3,719            | 3,741            | 3,763            | 3,785            |
| Utilities                  | 65,000           | 66,000           | 67,000           | 68,000           | 69,000           |
| Wages and benefits         | 304,156          | 308,872          | 314,585          | 319,743          | 324,900          |
| <b>Total Expenditures:</b> | <b>1,679,615</b> | <b>1,119,395</b> | <b>1,131,311</b> | <b>1,143,163</b> | <b>1,161,040</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

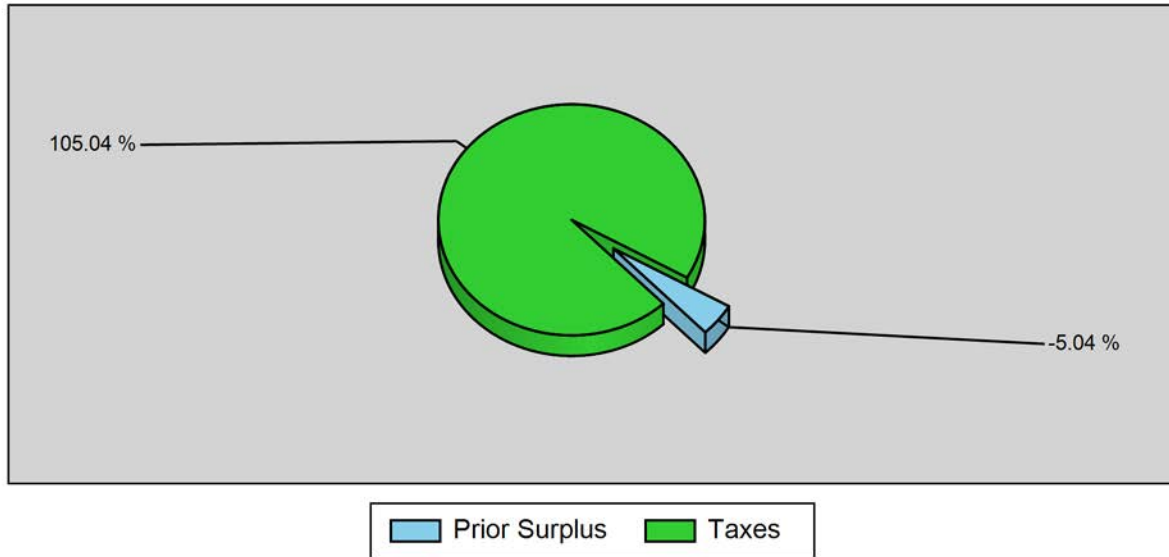
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING HERITAGE HILLS  
 Dept Number: 9670  
 Service Participants: Specified Service Area M715



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | (875)        | (300)        | 575           |
| Taxes                      | 6,882        | 6,251        | (631)         |
| <b>Total Revenues:</b>     | <b>6,007</b> | <b>5,951</b> | <b>(56)</b>   |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 475          | 451          | (24)          |
| Utilities                  | 4,896        | 5,500        | 604           |
| Wages and benefits         | 636          | 0            | (636)         |
| <b>Total Expenditures:</b> | <b>6,007</b> | <b>5,951</b> | <b>(56)</b>   |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING HERITAGE HILLS  
Dept Number: 9670  
Service Participants: Specified Service Area M715



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | (300)        | 0            | 0            | 0            | 0            |
| Taxes                      | 6,251        | 6,055        | 6,161        | 6,269        | 6,378        |
| <b>Total Revenues:</b>     | <b>5,951</b> | <b>6,055</b> | <b>6,161</b> | <b>6,269</b> | <b>6,378</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 451          | 459          | 467          | 475          | 483          |
| Utilities                  | 5,500        | 5,596        | 5,694        | 5,794        | 5,895        |
| <b>Total Expenditures:</b> | <b>5,951</b> | <b>6,055</b> | <b>6,161</b> | <b>6,269</b> | <b>6,378</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

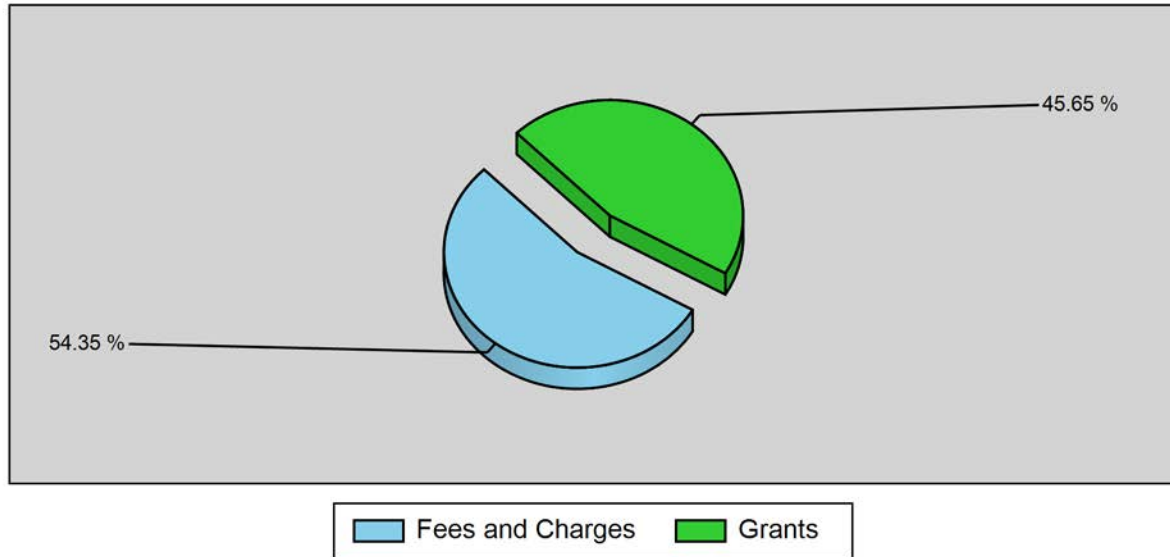
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



Revenues By GL Category



| Budget Comparison          |             |                |                |
|----------------------------|-------------|----------------|----------------|
|                            | 2016 Amount | 2017 Amount    | Budget Change  |
| <b>Revenues</b>            |             |                |                |
| Fees and Charges           | 0           | 54,756         | 54,756         |
| Grants                     | 0           | 46,000         | 46,000         |
| <b>Total Revenues:</b>     | <b>0</b>    | <b>100,756</b> | <b>100,756</b> |
| <b>Expenditures</b>        |             |                |                |
| Administration             | 0           | 2,097          | 2,097          |
| Insurance                  | 0           | 1,200          | 1,200          |
| Operations                 | 0           | 42,512         | 42,512         |
| Supplies                   | 0           | 150            | 150            |
| Transfers                  | 0           | 9,480          | 9,480          |
| Travel                     | 0           | 1,000          | 1,000          |
| Utilities                  | 0           | 20,000         | 20,000         |
| Wages and benefits         | 0           | 24,317         | 24,317         |
| <b>Total Expenditures:</b> | <b>0</b>    | <b>100,756</b> | <b>100,756</b> |
| <b>Net Total</b>           | <b>0</b>    | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|----------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |                |               |               |               |               |
| Fees and Charges           | 54,756         | 60,361        | 60,983        | 61,607        | 62,239        |
| Grants                     | 46,000         | 0             | 0             | 0             | 0             |
| <b>Total Revenues:</b>     | <b>100,756</b> | <b>60,361</b> | <b>60,983</b> | <b>61,607</b> | <b>62,239</b> |
| <b>Expenditures</b>        |                |               |               |               |               |
| Administration             | 2,097          | 2,134         | 2,172         | 2,210         | 2,248         |
| Insurance                  | 1,200          | 1,222         | 1,244         | 1,266         | 1,288         |
| Legal                      | 0              | 0             | 0             | 0             | 0             |
| Operations                 | 42,512         | 6,097         | 6,204         | 6,313         | 6,423         |
| Supplies                   | 150            | 153           | 156           | 159           | 162           |
| Transfers                  | 9,480          | 5,000         | 5,000         | 5,000         | 5,000         |
| Travel                     | 1,000          | 1,018         | 1,036         | 1,054         | 1,072         |
| Utilities                  | 20,000         | 20,350        | 20,706        | 21,068        | 21,437        |
| Wages and benefits         | 24,317         | 24,387        | 24,465        | 24,537        | 24,609        |
| <b>Total Expenditures:</b> | <b>100,756</b> | <b>60,361</b> | <b>60,983</b> | <b>61,607</b> | <b>62,239</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

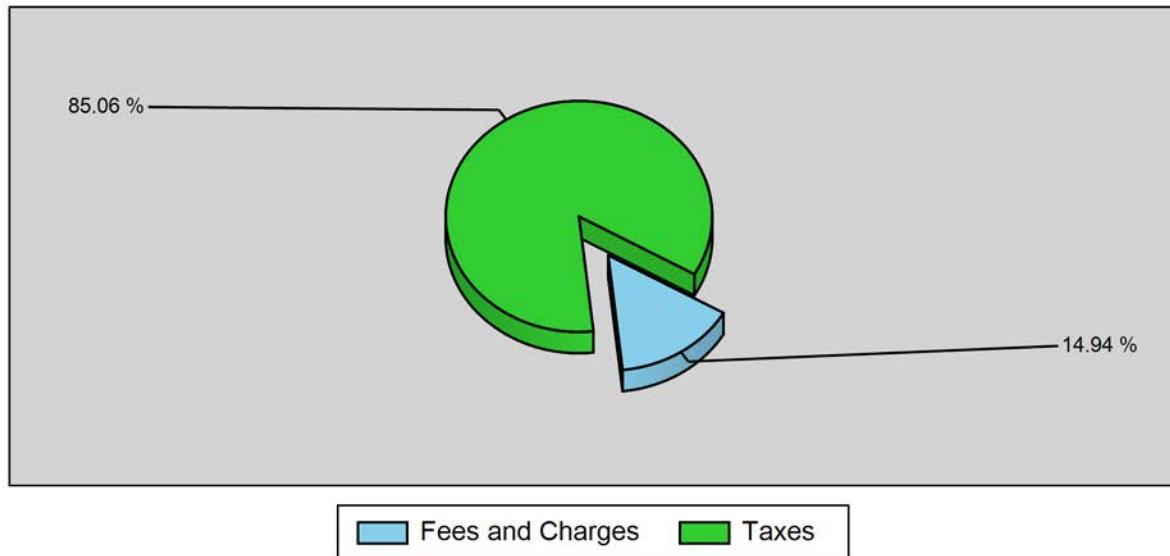
Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount    | Budget Change |
|----------------------------|---------------|----------------|---------------|
| <b>Revenues</b>            |               |                |               |
| Fees and Charges           | 15,000        | 15,000         | 0             |
| Taxes                      | 81,823        | 85,418         | 3,595         |
| <b>Total Revenues:</b>     | <b>96,823</b> | <b>100,418</b> | <b>3,595</b>  |
| <b>Expenditures</b>        |               |                |               |
| Administration             | 3,704         | 3,873          | 169           |
| Operations                 | 91,600        | 92,000         | 400           |
| Transfers                  | 0             | 3,000          | 3,000         |
| Wages and benefits         | 1,519         | 1,545          | 26            |
| <b>Total Expenditures:</b> | <b>96,823</b> | <b>100,418</b> | <b>3,595</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         |
| Taxes                      | 85,418         | 85,513         | 85,614         | 85,712         | 85,812         |
| <b>Total Revenues:</b>     | <b>100,418</b> | <b>100,513</b> | <b>100,614</b> | <b>100,712</b> | <b>100,812</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 3,873          | 3,941          | 4,010          | 4,080          | 4,151          |
| Operations                 | 92,000         | 92,000         | 92,000         | 92,000         | 92,000         |
| Transfers                  | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          |
| Wages and benefits         | 1,545          | 1,572          | 1,604          | 1,632          | 1,661          |
| <b>Total Expenditures:</b> | <b>100,418</b> | <b>100,513</b> | <b>100,614</b> | <b>100,712</b> | <b>100,812</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# ELECTORAL AREA “E”

|                                            |      |                           |
|--------------------------------------------|------|---------------------------|
| • Area E Requisition                       |      | <a href="#">239</a>       |
| • Summary Information                      |      | <a href="#">240</a>       |
| • Cemetery Area E Naramata                 | 8950 | <a href="#">241 – 242</a> |
| • Grant in Aid Area E                      | 7960 | <a href="#">243 – 244</a> |
| • Naramata Museum                          | 7830 | <a href="#">245 – 246</a> |
| • Naramata Transit                         | 8300 | <a href="#">247 – 248</a> |
| • Noise Bylaws Area E                      | 2710 | <a href="#">249</a>       |
| • Parks and Recreation Naramata            | 7540 | <a href="#">250 – 252</a> |
| • Rural Projects Area E                    | 0360 | <a href="#">253 - 254</a> |
| • Tourism & Community Service Contribution | 9260 | <a href="#">255</a>       |
| • Untidy/Unsightly Area E                  | 2610 | <a href="#">256 - 257</a> |
| Specified Areas                            |      |                           |
| • Fire – Naramata                          | 1700 | <a href="#">258 - 260</a> |
| • Naramata Water                           | 3940 | <a href="#">261 - 263</a> |
| • Street Lighting Naramata                 | 9680 | <a href="#">264 - 265</a> |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

| <b>ELECTORAL AREA E<br/>(NARAMATA)</b>                                  |  | <b>2017</b>         | <b>2016</b>         | <b>NET<br/>CHANGE</b> |
|-------------------------------------------------------------------------|--|---------------------|---------------------|-----------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |  |                     |                     |                       |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  |  | \$ 25,214           | \$ 19,375           | \$ 5,838              |
| ANIMAL CONTROL                                                          |  | 15,901              | 15,664              | 237                   |
| BUILDING INSPECTION                                                     |  | 33,838              | 33,849              | (11)                  |
| DESTRUCTION OF PESTS                                                    |  | 318                 | 285                 | 33                    |
| EMERGENCY PLANNING                                                      |  | 6,373               | 5,846               | 528                   |
| ELECTORAL AREA ADMINISTRATION                                           |  | 141,115             | 134,675             | 6,440                 |
| ELECTORAL AREA PLANNING                                                 |  | 115,265             | 112,731             | 2,534                 |
| ENVIRONMENTAL CONSERVATION                                              |  | 20,174              | -                   | 20,174                |
| GENERAL GOVERNMENT                                                      |  | 44,608              | 43,984              | 624                   |
| HERITAGE (Subregional)                                                  |  | 658                 | -                   | 658                   |
| ILLEGAL DUMPING                                                         |  | 311                 | 353                 | (42)                  |
| NOXIOUS WEEDS                                                           |  | 1,457               | 1,169               | 287                   |
| NUISANCE CONTROL                                                        |  | 908                 | 885                 | 23                    |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 |  | 2,648               | 3,053               | (405)                 |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            |  | 1,271               | -                   | 1,271                 |
| REGIONAL TRAILS                                                         |  | 9,398               | 8,832               | 565                   |
| SOLID WASTE MANAGEMENT PLAN                                             |  | 5,318               | 4,920               | 397                   |
| SUBDIVISION SERVICING                                                   |  | 11,528              | 10,967              | 561                   |
| <b>Subtotal</b>                                                         |  | <b>\$ 436,302</b>   | <b>\$ 396,588</b>   | <b>\$ 39,714</b>      |
| <b><u>Regional Director determines budget</u></b>                       |  |                     |                     |                       |
| GRANT IN AID                                                            |  | \$ 6,000            | \$ 9,000            | \$ (3,000)            |
| NARAMATA MUSEUM                                                         |  | 8,236               | 8,143               | 93                    |
| NARAMATA PARKS & REC                                                    |  | 175,715             | 152,886             | 22,829                |
| NARAMATA TRANSIT                                                        |  | 73,833              | 69,828              | 4,005                 |
| NOISE CONTROL                                                           |  | 7,117               | 4,040               | 3,077                 |
| RURAL PROJECTS                                                          |  | 31,914              | 26,912              | 5,002                 |
| TOURISM & COMMUNITY SERVICE CONTRIBUTION                                |  | 10,000              | 10,000              | -                     |
| UNTIDY AND UNSIGHTLY CONTROL                                            |  | 3,560               | 3,585               | (25)                  |
| VICTIM SERVICES DEF                                                     |  | 2,411               | -                   | 2,411                 |
| <b>Subtotal</b>                                                         |  | <b>\$ 318,786</b>   | <b>\$ 284,394</b>   | <b>\$ 34,392</b>      |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |  |                     |                     |                       |
| OKANAGAN BASIN WATER BOARD                                              |  | \$ 30,322           | \$ 30,119           | \$ 204                |
| OKANAGAN REGIONAL LIBRARY                                               |  | 122,977             | 119,760             | 3,217                 |
|                                                                         |  | <b>\$ 153,299</b>   | <b>\$ 149,879</b>   | <b>\$ 3,421</b>       |
| <b>SUBTOTAL</b>                                                         |  | <b>\$ 908,388</b>   | <b>\$ 830,861</b>   | <b>\$ 77,527</b>      |
| <b><u>Service Areas</u></b>                                             |  |                     |                     |                       |
| CEMETERY-P(715)                                                         |  | \$ 22,345           | \$ 28,289           | \$ (5,944)            |
| NARAMATA FIRE DEPARTMENT                                                |  | 382,197             | 298,344             | 83,853                |
| NARAMATA WATER (Parcel)                                                 |  | 120,750             | 115,000             | 5,750                 |
| SEPTAGE DISPOSAL SERVICE                                                |  | 3,204               | 3,200               | 4                     |
| STERILE INSECT RELEASE                                                  |  | 43,792              | 41,439              | 2,353                 |
| <b>Subtotal</b>                                                         |  | <b>\$ 572,288</b>   | <b>\$ 486,272</b>   | <b>\$ 86,015</b>      |
| <b>TOTAL</b>                                                            |  | <b>\$ 1,480,676</b> | <b>\$ 1,317,133</b> | <b>\$ 163,542</b>     |
| <b>Average Res Tax Rate/\$1000</b>                                      |  | <b>\$ 2.16</b>      | <b>\$ 2.12</b>      | <b>\$ 0.04</b>        |
| <b>Average Taxes per Res Property</b>                                   |  | <b>\$ 1,034.20</b>  | <b>\$ 913.67</b>    | <b>\$ 120.53</b>      |

| TAX REQUISITION CHANGE                        | 2017        | 2016        | CHANGE** | EXPLANATION                                                                                                                                               |
|-----------------------------------------------|-------------|-------------|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>AREA E</b>                                 | \$1,480,676 | \$1,317,133 | \$73,939 | (Excluding Fire and Water)**                                                                                                                              |
|                                               |             |             |          |                                                                                                                                                           |
| REGIONAL SERVICES                             | \$192,452   | \$159,976   | \$32,476 | See Regional Services Summary Changes                                                                                                                     |
| RURAL SERVICES                                | \$440,941   | \$427,930   | \$13,011 | See Rural Services Summary                                                                                                                                |
| SHARED SERVICES                               | \$5,615     | \$3,200     | \$2,415  | See Shared Services Summary Changes                                                                                                                       |
| CEMETERY - ELECTORAL AREA E (NARAMATA)        | \$22,345    | \$28,289    | -\$5,944 | Increased Prior year surplus                                                                                                                              |
| GRANT-IN AID - AREA E                         | \$6,000     | \$9,000     | -\$3,000 | Increased Prior year surplus                                                                                                                              |
| NARAMATA MUSEUM                               | \$8,236     | \$8,143     | \$93     |                                                                                                                                                           |
| NOISE BYLAWS AREA E                           | \$7,117     | \$4,040     | \$3,077  | Program change approved - enforcement clerk                                                                                                               |
| PARKS & RECREATION - NARAMATA                 | \$175,715   | \$152,886   | \$22,829 | Debt servicing \$20K -ST interest only;                                                                                                                   |
| ELECTORAL AREA E - RURAL PROJECTS             | \$31,914    | \$26,912    | \$5,002  | Program change approved - project management staffing                                                                                                     |
| NARAMATA TRANSIT                              | \$73,833    | \$69,828    | \$4,005  | Loss of prior year surplus and new transfer to reserve \$3K                                                                                               |
| AREA E TOURISM & COMMUNITY SERVICE            | \$10,000    | \$10,000    | \$0      |                                                                                                                                                           |
| UNSIGHTLY/UNTIDY PREMISES - AREA E            | \$3,560     | \$3,585     | -\$25    |                                                                                                                                                           |
|                                               |             |             |          |                                                                                                                                                           |
| FIRE PROTECTION - NARAMATA                    | \$382,197   | \$298,344   | \$83,853 | \$25K honorariums;\$7K Education; \$26K Debt Servicing; 16K increased transfer to reserve and Program change approved - project management staffing \$15K |
| WATER SYSTEM - NARAMATA                       | \$120,750   | \$115,000   | \$5,750  | Program changes approved                                                                                                                                  |
| <b>NON TAX SUPPORTED SERVICES - USER FEES</b> |             |             |          | <b>EXPLANATION</b>                                                                                                                                        |
|                                               |             |             |          |                                                                                                                                                           |
| WATER SYSTEM - NARAMATA                       | \$1,295,130 | \$1,269,003 | \$26,127 | \$42 per household increase                                                                                                                               |
| STREET LIGHTING                               | \$3,452     | \$4,000     | -\$548   |                                                                                                                                                           |

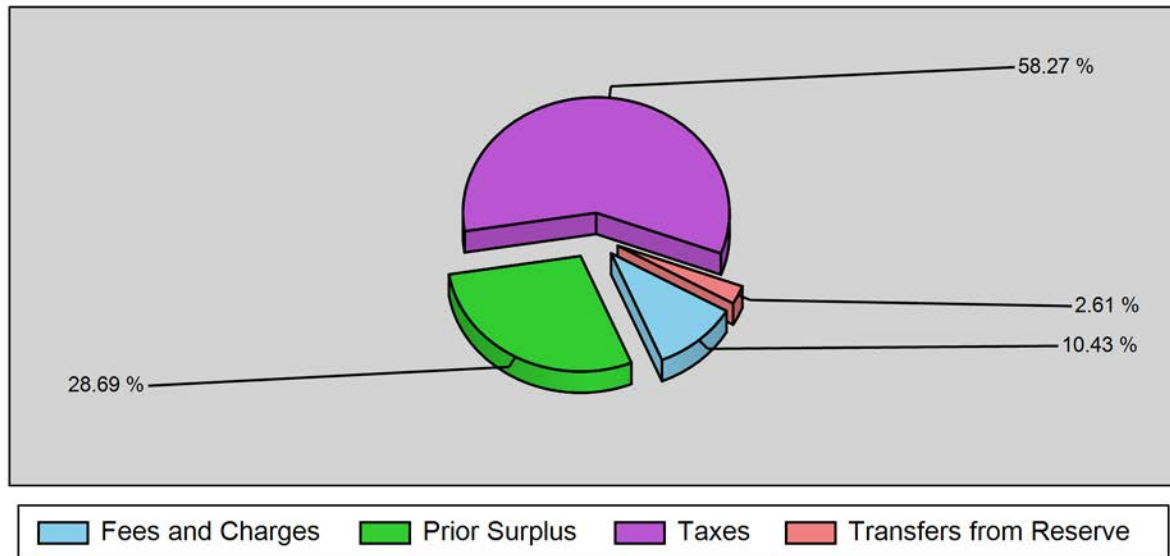
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change  |
|----------------------------|---------------|---------------|----------------|
| <b>Revenues</b>            |               |               |                |
| Fees and Charges           | 4,000         | 4,000         | 0              |
| Prior Surplus              | 7,500         | 11,000        | 3,500          |
| Taxes                      | 28,289        | 22,345        | (5,944)        |
| Transfers from Reserve     | 1,000         | 1,000         | 0              |
| <b>Total Revenues:</b>     | <b>40,789</b> | <b>38,345</b> | <b>(2,444)</b> |
| <b>Expenditures</b>        |               |               |                |
| Administration             | 5,753         | 5,817         | 64             |
| Capital and Equipment      | 3,000         | 3,000         | 0              |
| Maintenance and Repairs    | 2,545         | 2,539         | (6)            |
| Operations                 | 2,500         | 2,500         | 0              |
| Travel                     | 1,500         | 1,500         | 0              |
| Wages and benefits         | 25,491        | 22,989        | (2,502)        |
| <b>Total Expenditures:</b> | <b>40,789</b> | <b>38,345</b> | <b>(2,444)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Fees and Charges           | 4,000         | 4,500         | 4,500         | 4,500         | 4,500         |
| Prior Surplus              | 11,000        | 7,500         | 7,500         | 7,500         | 7,500         |
| Taxes                      | 22,345        | 25,874        | 26,361        | 26,857        | 27,363        |
| Transfers from Reserve     | 1,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| <b>Total Revenues:</b>     | <b>38,345</b> | <b>38,874</b> | <b>39,361</b> | <b>39,857</b> | <b>40,363</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 5,817         | 5,919         | 6,023         | 6,128         | 6,236         |
| Capital and Equipment      | 3,000         | 3,000         | 3,000         | 3,000         | 3,000         |
| Maintenance and Repairs    | 2,539         | 2,540         | 2,541         | 2,542         | 2,543         |
| Operations                 | 2,500         | 2,500         | 2,500         | 2,500         | 2,500         |
| Travel                     | 1,500         | 1,550         | 1,500         | 1,500         | 1,500         |
| Wages and benefits         | 22,989        | 23,365        | 23,797        | 24,187        | 24,584        |
| <b>Total Expenditures:</b> | <b>38,345</b> | <b>38,874</b> | <b>39,361</b> | <b>39,857</b> | <b>40,363</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |



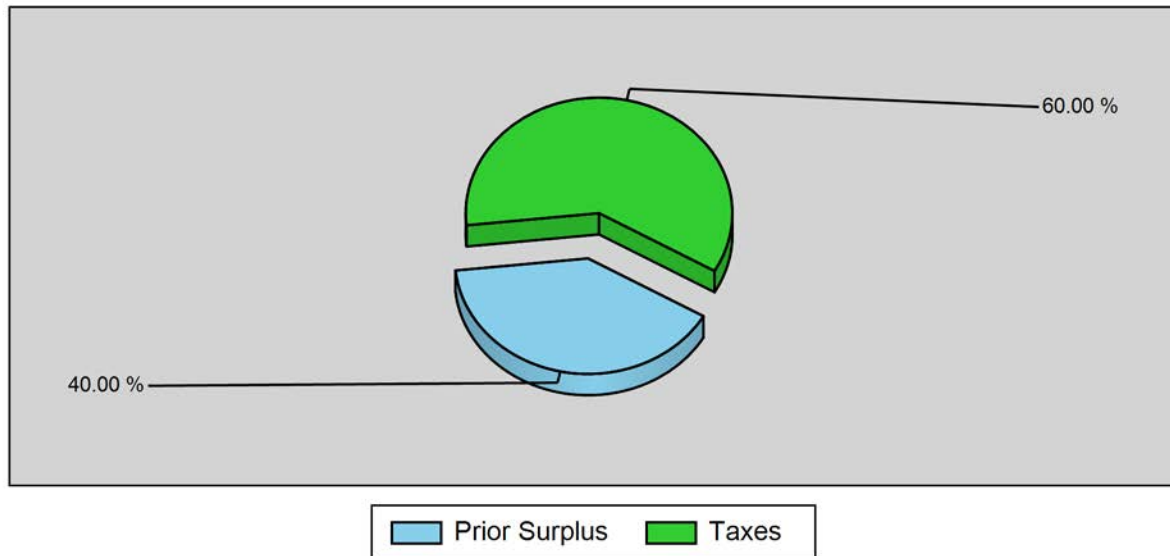
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA E  
 Dept Number: 7960  
 Service Participants: Electoral Area E



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 1,000         | 4,000         | 3,000         |
| Taxes                      | 9,000         | 6,000         | (3,000)       |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Grant in Aid               | 10,000        | 10,000        | 0             |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA E  
Dept Number: 7960  
Service Participants: Electoral Area E



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 4,000         | 1,000         | 1,000         | 1,000         | 1,000         |
| Taxes                      | 6,000         | 9,000         | 9,000         | 9,000         | 9,000         |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant in Aid               | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

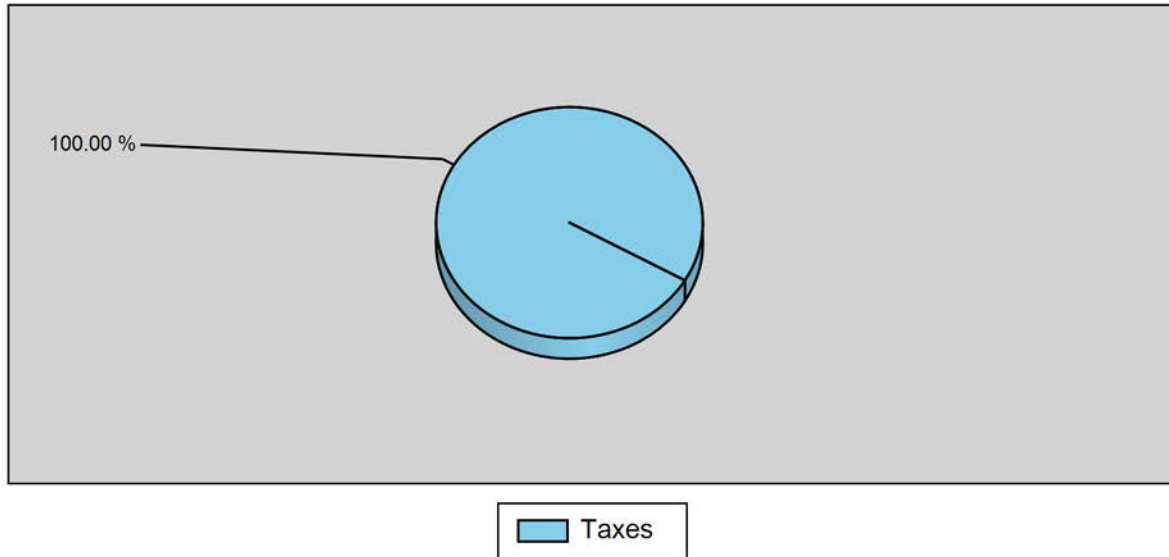
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA MUSEUM  
 Dept Number: 7830  
 Service Participants: Electoral Area E



Revenues By GL Category



| Budget Comparison          |              |              |               |
|----------------------------|--------------|--------------|---------------|
|                            | 2016 Amount  | 2017 Amount  | Budget Change |
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 8,142        | 8,236        | 94            |
| <b>Total Revenues:</b>     | <b>8,142</b> | <b>8,236</b> | <b>94</b>     |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 240          | 326          | 86            |
| Contracts and Agreements   | 5,000        | 5,000        | 0             |
| Insurance                  | 1,500        | 1,500        | 0             |
| Transfers                  | 1,000        | 1,000        | 0             |
| Wages and benefits         | 402          | 410          | 8             |
| <b>Total Expenditures:</b> | <b>8,142</b> | <b>8,236</b> | <b>94</b>     |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA MUSEUM  
 Dept Number: 7830  
 Service Participants: Electoral Area E



| <b>5 Year Forecast</b>     | <b>2017</b>  | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 8,236        | 8,249        | 8,264        | 8,277        | 8,291        |
| <b>Total Revenues:</b>     | <b>8,236</b> | <b>8,249</b> | <b>8,264</b> | <b>8,277</b> | <b>8,291</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 326          | 332          | 338          | 344          | 350          |
| Contracts and Agreements   | 5,000        | 5,000        | 5,000        | 5,000        | 5,000        |
| Insurance                  | 1,500        | 1,500        | 1,500        | 1,500        | 1,500        |
| Transfers                  | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| Wages and benefits         | 410          | 417          | 426          | 433          | 441          |
| <b>Total Expenditures:</b> | <b>8,236</b> | <b>8,249</b> | <b>8,264</b> | <b>8,277</b> | <b>8,291</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

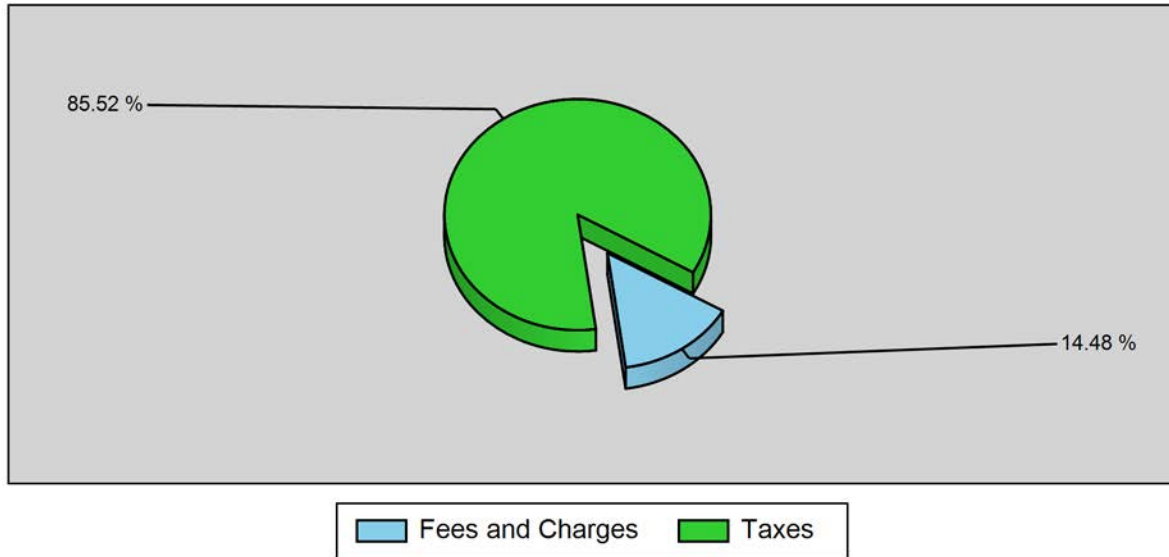
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA TRANSIT  
 Dept Number: 8300  
 Service Participants: Electoral Area E



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Fees and Charges           | 12,500        | 12,500        | 0             |
| Prior Surplus              | 1,000         | 0             | (1,000)       |
| Taxes                      | 69,828        | 73,833        | 4,005         |
| <b>Total Revenues:</b>     | <b>83,328</b> | <b>86,333</b> | <b>3,005</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 3,328         | 3,333         | 5             |
| Operations                 | 80,000        | 80,000        | 0             |
| Transfers                  | 0             | 3,000         | 3,000         |
| <b>Total Expenditures:</b> | <b>83,328</b> | <b>86,333</b> | <b>3,005</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA TRANSIT  
 Dept Number: 8300  
 Service Participants: Electoral Area E



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Fees and Charges           | 12,500        | 12,500        | 12,500        | 12,500        | 12,500        |
| Taxes                      | 73,833        | 73,891        | 73,950        | 74,010        | 74,071        |
| <b>Total Revenues:</b>     | <b>86,333</b> | <b>86,391</b> | <b>86,450</b> | <b>86,510</b> | <b>86,571</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 3,333         | 3,391         | 3,450         | 3,510         | 3,571         |
| Operations                 | 80,000        | 80,000        | 80,000        | 80,000        | 80,000        |
| Transfers                  | 3,000         | 3,000         | 3,000         | 3,000         | 3,000         |
| <b>Total Expenditures:</b> | <b>86,333</b> | <b>86,391</b> | <b>86,450</b> | <b>86,510</b> | <b>86,571</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

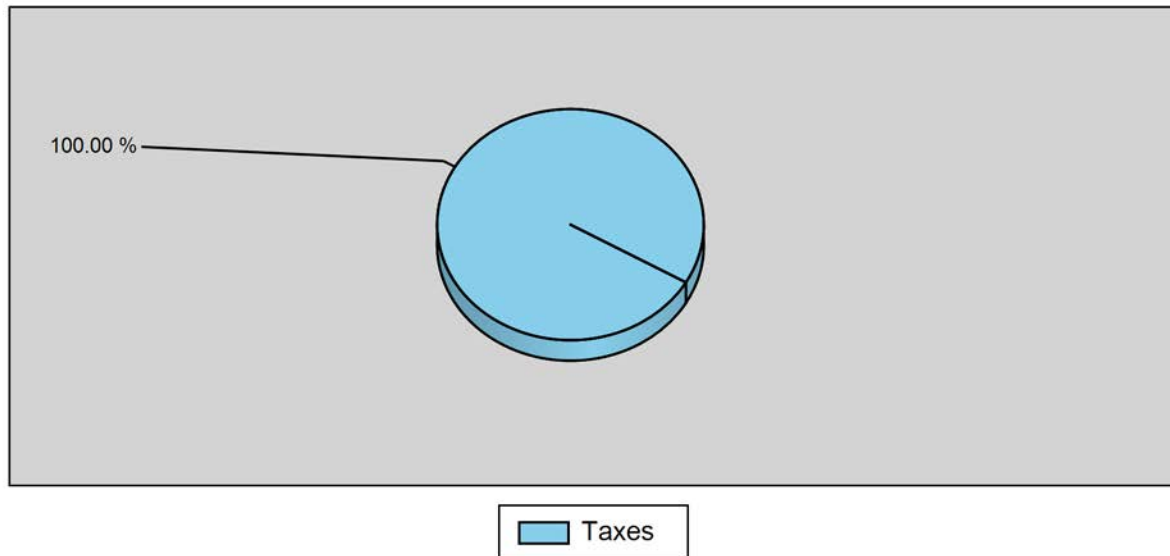
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREA E  
Dept Number: 2710  
Service Participants: Electoral Area E

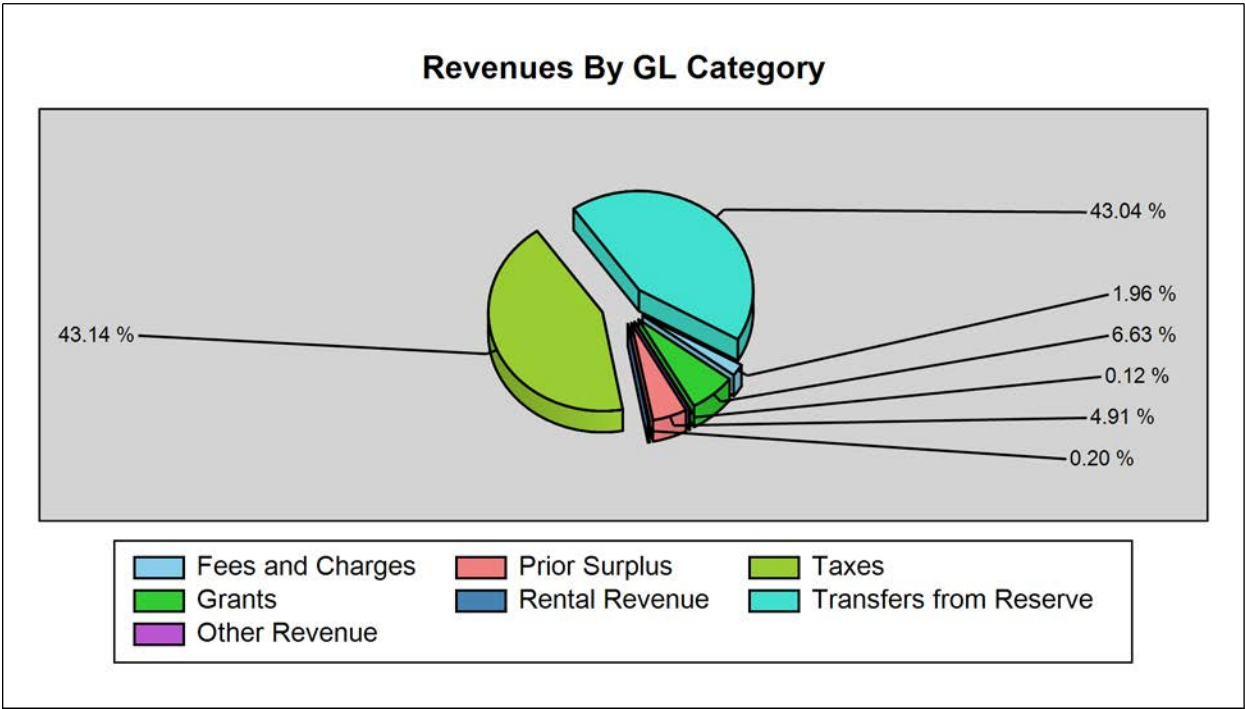


Revenues By GL Category



| Budget Comparison          |              |              |               |
|----------------------------|--------------|--------------|---------------|
|                            | 2016 Amount  | 2017 Amount  | Budget Change |
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 4,040        | 7,117        | 3,077         |
| <b>Total Revenues:</b>     | <b>4,040</b> | <b>7,117</b> | <b>3,077</b>  |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 4,040        | 7,117        | 3,077         |
| <b>Total Expenditures:</b> | <b>4,040</b> | <b>7,117</b> | <b>3,077</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

| 5 Year Forecast            |              |              |              |              |              |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
|                            | 2017         | 2018         | 2019         | 2020         | 2021         |
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 7,117        | 7,227        | 7,339        | 7,453        | 7,569        |
| <b>Total Revenues:</b>     | <b>7,117</b> | <b>7,227</b> | <b>7,339</b> | <b>7,453</b> | <b>7,569</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 7,117        | 7,227        | 7,339        | 7,453        | 7,569        |
| <b>Total Expenditures:</b> | <b>7,117</b> | <b>7,227</b> | <b>7,339</b> | <b>7,453</b> | <b>7,569</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |





# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 8,000              | 8,000              | 0                    |
| Grants                     | 27,000             | 27,000             | 0                    |
| Other Revenue              | 1,100              | 500                | (600)                |
| Prior Surplus              | 7,300              | 20,000             | 12,700               |
| Rental Revenue             | 800                | 800                | 0                    |
| Taxes                      | 152,886            | 175,715            | 22,829               |
| Transfers from Reserve     | 84,834             | 175,300            | 90,466               |
| <b>Total Revenues:</b>     | <b>281,920</b>     | <b>407,315</b>     | <b>125,395</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 6,301              | 7,166              | 865                  |
| Advertising                | 1,000              | 1,000              | 0                    |
| Capital and Equipment      | 81,234             | 203,050            | 121,816              |
| Contracts and Agreements   | 31,000             | 63,400             | 32,400               |
| Financing                  | 0                  | 20,000             | 20,000               |
| Grant Expense              | 25,000             | 0                  | (25,000)             |
| Grant in Aid               | 8,500              | 11,100             | 2,600                |
| Insurance                  | 6,228              | 4,661              | (1,567)              |
| Maintenance and Repairs    | 36,200             | 0                  | (36,200)             |
| Operations                 | 10,000             | 7,000              | (3,000)              |
| Other Expense              | 14,150             | 12,650             | (1,500)              |
| Projects                   | 20,000             | 20,000             | 0                    |
| Supplies                   | 900                | 8,000              | 7,100                |
| Transfers                  | 0                  | 6,000              | 6,000                |
| Utilities                  | 1,600              | 2,000              | 400                  |
| Wages and benefits         | 39,807             | 41,288             | 1,481                |
| <b>Total Expenditures:</b> | <b>281,920</b>     | <b>407,315</b>     | <b>125,395</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 8,000          | 8,000          | 8,000          | 8,000          | 8,000          |
| Grants                     | 27,000         | 2,000          | 2,000          | 2,000          | 2,000          |
| Other Revenue              | 500            | 1,100          | 1,100          | 1,100          | 1,100          |
| Prior Surplus              | 20,000         | 0              | 0              | 0              | 0              |
| Rental Revenue             | 800            | 810            | 820            | 830            | 840            |
| Taxes                      | 175,715        | 290,618        | 364,938        | 285,067        | 298,948        |
| Transfers from Reserve     | 175,300        | 25,000         | 5,000          | 7,500          | 5,000          |
| <b>Total Revenues:</b>     | <b>407,315</b> | <b>327,528</b> | <b>381,858</b> | <b>304,497</b> | <b>315,888</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 7,166          | 7,292          | 7,420          | 7,550          | 7,684          |
| Advertising                | 1,000          | 1,100          | 1,100          | 1,150          | 1,200          |
| Capital and Equipment      | 203,050        | 82,750         | 132,750        | 52,750         | 62,750         |
| Contracts and Agreements   | 63,400         | 59,400         | 59,900         | 61,400         | 61,900         |
| Financing                  | 20,000         | 86,665         | 86,665         | 86,665         | 86,665         |
| Grant Expense              | 0              | 0              | 0              | 0              | 0              |
| Grant in Aid               | 11,100         | 12,000         | 12,000         | 12,000         | 12,000         |
| Insurance                  | 4,661          | 4,743          | 4,826          | 4,911          | 4,997          |
| Operations                 | 7,000          | 7,000          | 7,000          | 7,000          | 7,000          |
| Other Expense              | 12,650         | 12,799         | 12,904         | 13,006         | 13,108         |
| Projects                   | 20,000         | 0              | 0              | 0              | 0              |
| Supplies                   | 8,000          | 8,054          | 8,109          | 8,165          | 8,221          |
| Transfers                  | 6,000          | 2,000          | 5,000          | 5,000          | 5,000          |
| Utilities                  | 2,000          | 2,030          | 2,060          | 2,091          | 2,122          |
| Wages and benefits         | 41,288         | 41,695         | 42,124         | 42,809         | 43,241         |
| <b>Total Expenditures:</b> | <b>407,315</b> | <b>327,528</b> | <b>381,858</b> | <b>304,497</b> | <b>315,888</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

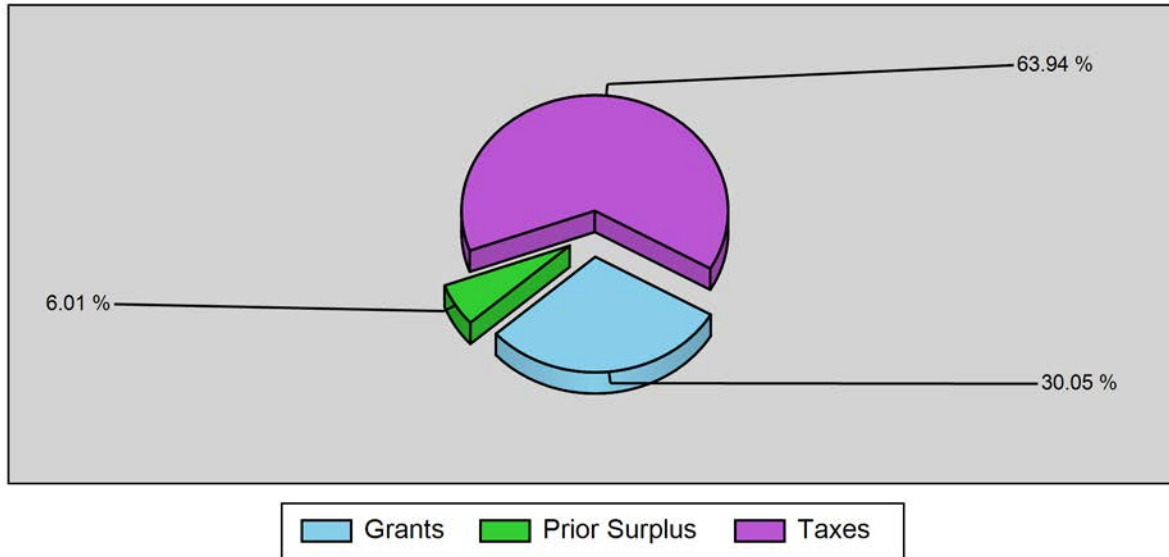
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA E  
Dept Number: 0360  
Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Grants                     | 15,000        | 15,000        | 0             |
| Prior Surplus              | 0             | 3,000         | 3,000         |
| Taxes                      | 26,912        | 31,914        | 5,002         |
| <b>Total Revenues:</b>     | <b>41,912</b> | <b>49,914</b> | <b>8,002</b>  |
| <b>Expenditures</b>        |               |               |               |
| Administration             | 1,388         | 1,319         | (69)          |
| Contingency                | 15,000        | 15,000        | 0             |
| Grant Expense              | 15,000        | 15,000        | 0             |
| Insurance                  | 0             | 2,000         | 2,000         |
| Projects                   | 400           | 400           | 0             |
| Travel                     | 6,000         | 6,000         | 0             |
| Wages and benefits         | 4,124         | 10,195        | 6,071         |
| <b>Total Expenditures:</b> | <b>41,912</b> | <b>49,914</b> | <b>8,002</b>  |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 15,000        | 0             | 0             | 0             | 0             |
| Prior Surplus              | 3,000         | 2,000         | 1,000         | 0             | 0             |
| Taxes                      | 31,914        | 38,011        | 39,119        | 40,220        | 40,322        |
| <b>Total Revenues:</b>     | <b>49,914</b> | <b>40,011</b> | <b>40,119</b> | <b>40,220</b> | <b>40,322</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 1,319         | 1,342         | 1,365         | 1,389         | 1,413         |
| Contingency                | 15,000        | 20,000        | 20,000        | 20,000        | 20,000        |
| Grant Expense              | 15,000        | 0             | 0             | 0             | 0             |
| Insurance                  | 2,000         | 2,000         | 2,000         | 2,000         | 2,000         |
| Projects                   | 400           | 400           | 400           | 400           | 400           |
| Travel                     | 6,000         | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 10,195        | 10,269        | 10,354        | 10,431        | 10,509        |
| <b>Total Expenditures:</b> | <b>49,914</b> | <b>40,011</b> | <b>40,119</b> | <b>40,220</b> | <b>40,322</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

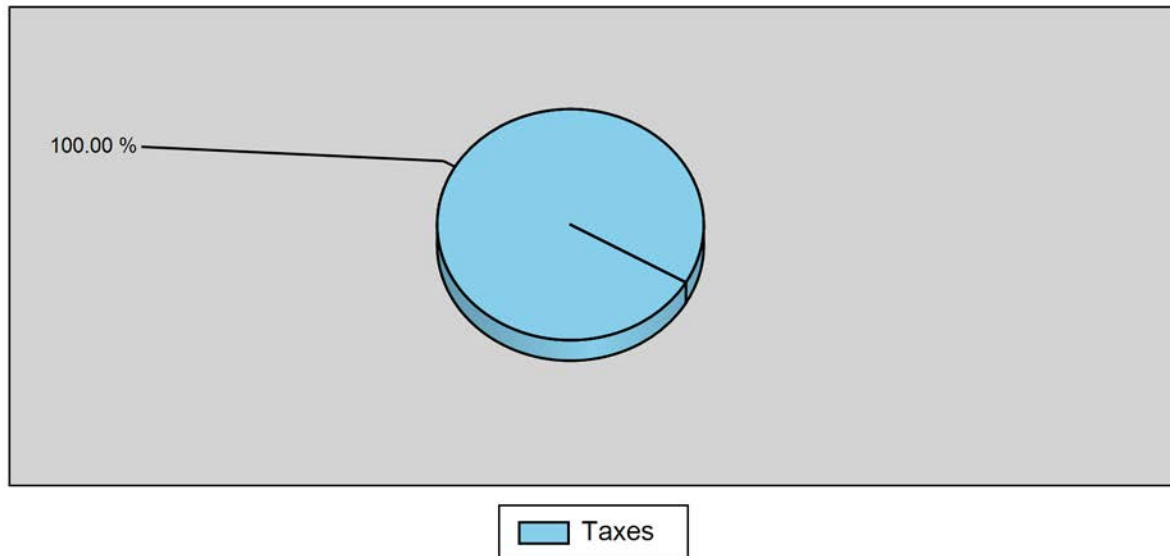
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TOURISM & COMMUNITY SERVICE CONTRIBUTION AREA E  
 Dept Number: 9260  
 Service Participants: Electoral Area E



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 10,000        | 10,000        | 0             |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Contracts and Agreements   | 10,000        | 10,000        | 0             |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Contracts and Agreements   | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

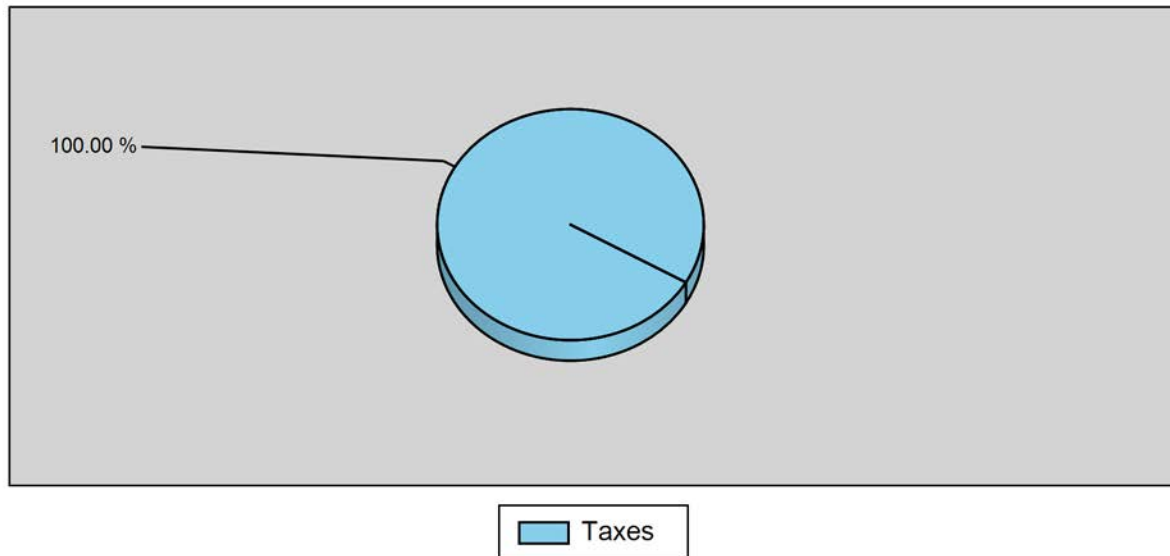
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
 Dept Number: 2610  
 Service Participants: Electoral Area E



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | 88           | 0            | (88)          |
| Taxes                      | 3,585        | 3,560        | (25)          |
| <b>Total Revenues:</b>     | <b>3,673</b> | <b>3,560</b> | <b>(113)</b>  |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 3,673        | 3,035        | (638)         |
| Transfers                  | 0            | 525          | 525           |
| <b>Total Expenditures:</b> | <b>3,673</b> | <b>3,560</b> | <b>(113)</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

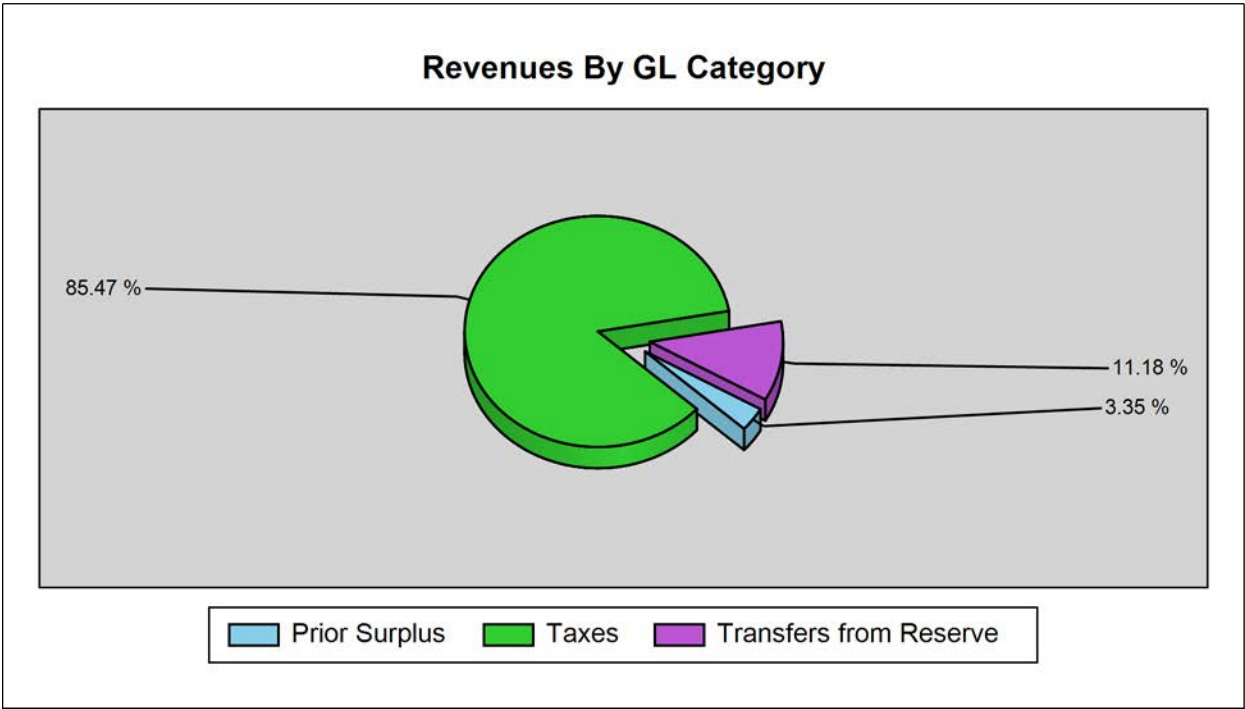
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
Dept Number: 2610  
Service Participants: Electoral Area E



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 3,560        | 3,604        | 3,648        | 3,693        | 3,739        |
| <b>Total Revenues:</b>     | <b>3,560</b> | <b>3,604</b> | <b>3,648</b> | <b>3,693</b> | <b>3,739</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 3,035        | 3,079        | 3,123        | 3,168        | 3,214        |
| Transfers                  | 525          | 525          | 525          | 525          | 525          |
| <b>Total Expenditures:</b> | <b>3,560</b> | <b>3,604</b> | <b>3,648</b> | <b>3,693</b> | <b>3,739</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |





# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Debt Proceeds              | 400,000            | 0                  | (400,000)            |
| Prior Surplus              | (6,000)            | 15,000             | 21,000               |
| Taxes                      | 298,344            | 382,197            | 83,853               |
| Transfers from Reserve     | 0                  | 50,000             | 50,000               |
| <b>Total Revenues:</b>     | <b>692,344</b>     | <b>447,197</b>     | <b>(245,147)</b>     |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 16,322             | 15,810             | (512)                |
| Capital and Equipment      | 439,000            | 96,610             | (342,390)            |
| Financing                  | 10,000             | 36,370             | 26,370               |
| Insurance                  | 14,754             | 13,880             | (874)                |
| Maintenance and Repairs    | 27,254             | 31,626             | 4,372                |
| Operations                 | 7,926              | 8,640              | 714                  |
| Other Expense              | 13,094             | 13,354             | 260                  |
| Supplies                   | 14,681             | 18,193             | 3,512                |
| Transfers                  | 0                  | 16,000             | 16,000               |
| Travel                     | 3,000              | 3,270              | 270                  |
| Utilities                  | 12,333             | 13,444             | 1,111                |
| Wages and benefits         | 133,980            | 180,000            | 46,020               |
| <b>Total Expenditures:</b> | <b>692,344</b>     | <b>447,197</b>     | <b>(245,147)</b>     |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

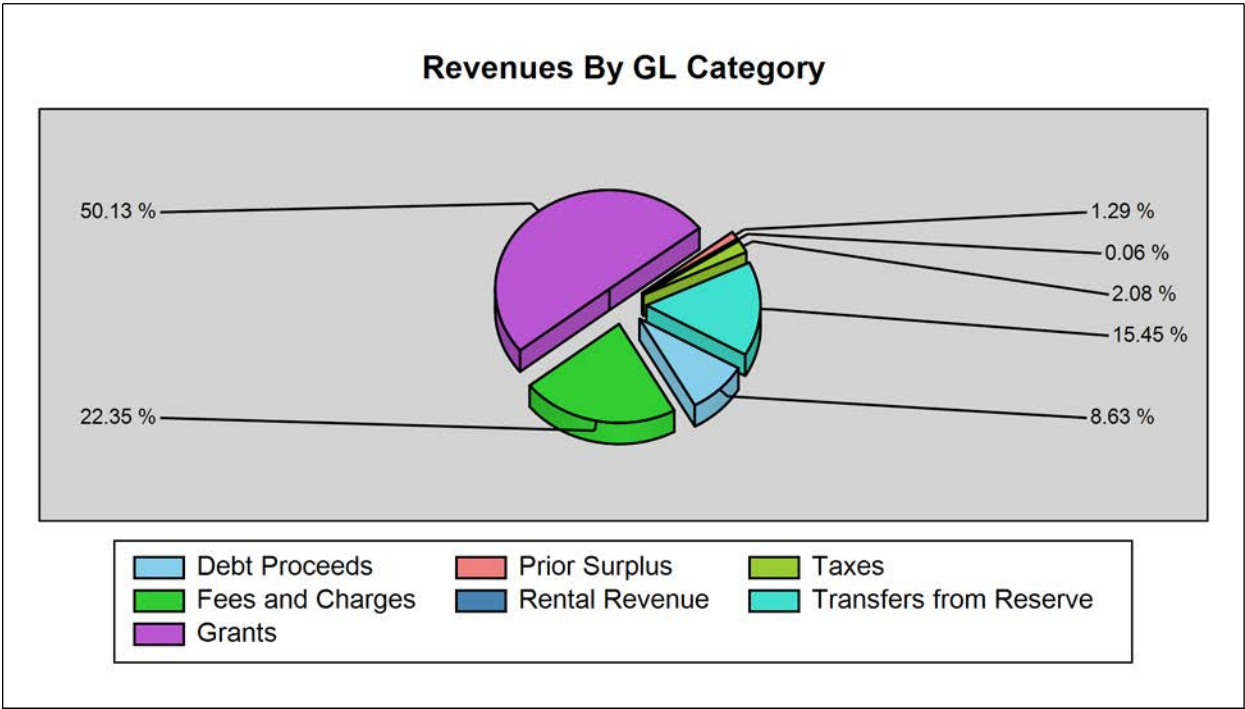
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 15,000         | 10,000         | 10,000         | 10,600         | 10,600         |
| Taxes                      | 382,197        | 408,129        | 438,530        | 468,439        | 499,060        |
| Transfers from Reserve     | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         |
| <b>Total Revenues:</b>     | <b>447,197</b> | <b>468,129</b> | <b>498,530</b> | <b>529,039</b> | <b>559,660</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 15,810         | 16,087         | 16,369         | 16,655         | 16,889         |
| Capital and Equipment      | 96,610         | 100,805        | 105,377        | 109,234        | 114,274        |
| Financing                  | 36,370         | 36,370         | 36,370         | 36,370         | 36,370         |
| Insurance                  | 13,880         | 18,644         | 20,322         | 21,540         | 22,123         |
| Maintenance and Repairs    | 31,626         | 34,473         | 37,576         | 40,364         | 44,191         |
| Operations                 | 8,640          | 9,417          | 10,265         | 10,881         | 11,860         |
| Other Expense              | 13,354         | 3,436          | 3,745          | 3,970          | 4,030          |
| Supplies                   | 18,193         | 19,830         | 21,613         | 23,339         | 23,689         |
| Transfers                  | 16,000         | 16,000         | 16,000         | 16,960         | 16,960         |
| Travel                     | 3,270          | 3,564          | 3,885          | 4,118          | 4,180          |
| Utilities                  | 13,444         | 14,653         | 15,972         | 16,930         | 17,184         |
| Wages and benefits         | 180,000        | 194,850        | 211,036        | 228,678        | 247,910        |
| <b>Total Expenditures:</b> | <b>447,197</b> | <b>468,129</b> | <b>498,530</b> | <b>529,039</b> | <b>559,660</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Debt Proceeds              | 1,000,000          | 500,000            | (500,000)            |
| Fees and Charges           | 1,269,003          | 1,295,130          | 26,127               |
| Grants                     | 300,000            | 2,905,000          | 2,605,000            |
| Prior Surplus              | 103,900            | 75,000             | (28,900)             |
| Rental Revenue             | 3,600              | 3,600              | 0                    |
| Taxes                      | 115,000            | 120,750            | 5,750                |
| Transfers from Reserve     | 400,000            | 895,000            | 495,000              |
| <b>Total Revenues:</b>     | <b>3,191,503</b>   | <b>5,794,480</b>   | <b>2,602,977</b>     |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 58,722             | 60,738             | 2,016                |
| Advertising                | 2,300              | 2,400              | 100                  |
| Capital and Equipment      | 1,600,000          | 3,775,000          | 2,175,000            |
| Consultants                | 280,000            | 690,000            | 410,000              |
| Contingency                | 1,000              | 1,000              | 0                    |
| Contracts and Agreements   | 7,535              | 7,535              | 0                    |
| Financing                  | 163,568            | 163,568            | 0                    |
| Insurance                  | 14,121             | 13,916             | (205)                |
| Legal                      | 5,000              | 5,000              | 0                    |
| Maintenance and Repairs    | 108,900            | 90,000             | (18,900)             |
| Operations                 | 153,460            | 181,075            | 27,615               |
| Supplies                   | 500                | 500                | 0                    |
| Transfers                  | 181,941            | 176,941            | (5,000)              |
| Travel                     | 20,000             | 20,000             | 0                    |
| Utilities                  | 160,000            | 163,625            | 3,625                |
| Wages and benefits         | 434,456            | 443,182            | 8,726                |
| <b>Total Expenditures:</b> | <b>3,191,503</b>   | <b>5,794,480</b>   | <b>2,602,977</b>     |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



| 5 Year Forecast            | 2017             | 2018             | 2019             | 2020             | 2021             |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Revenues</b>            |                  |                  |                  |                  |                  |
| Debt Proceeds              | 500,000          | 0                | 0                | 0                | 0                |
| Fees and Charges           | 1,295,130        | 1,610,388        | 1,557,128        | 1,627,826        | 1,622,331        |
| Grants                     | 2,905,000        | 0                | 0                | 0                | 0                |
| Prior Surplus              | 75,000           | 0                | 0                | 0                | 0                |
| Rental Revenue             | 3,600            | 3,600            | 3,600            | 3,600            | 3,600            |
| Taxes                      | 120,750          | 126,788          | 133,127          | 139,783          | 146,772          |
| Transfers from Reserve     | 895,000          | 200,000          | 100,000          | 100,000          | 100,000          |
| <b>Total Revenues:</b>     | <b>5,794,480</b> | <b>1,940,776</b> | <b>1,793,855</b> | <b>1,871,209</b> | <b>1,872,703</b> |
| <b>Expenditures</b>        |                  |                  |                  |                  |                  |
| Administration             | 60,738           | 61,801           | 62,882           | 63,983           | 65,102           |
| Advertising                | 2,400            | 2,500            | 2,600            | 2,700            | 2,800            |
| Capital and Equipment      | 3,775,000        | 100,000          | 0                | 300,000          | 300,000          |
| Consultants                | 690,000          | 140,000          | 75,000           | 160,000          | 50,000           |
| Contingency                | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            |
| Contracts and Agreements   | 7,535            | 7,535            | 7,535            | 7,535            | 0                |
| Financing                  | 163,568          | 230,429          | 230,429          | 230,429          | 230,429          |
| Insurance                  | 13,916           | 14,160           | 14,408           | 14,660           | 14,917           |
| Legal                      | 5,000            | 5,000            | 5,000            | 5,000            | 5,000            |
| Maintenance and Repairs    | 90,000           | 90,000           | 90,000           | 90,000           | 90,000           |
| Operations                 | 181,075          | 163,700          | 168,825          | 173,950          | 181,700          |
| Supplies                   | 500              | 500              | 500              | 500              | 500              |
| Transfers                  | 176,941          | 486,941          | 486,941          | 161,941          | 261,941          |
| Travel                     | 20,000           | 20,000           | 20,000           | 20,000           | 20,000           |
| Utilities                  | 163,625          | 167,296          | 171,014          | 174,779          | 178,000          |
| Wages and benefits         | 443,182          | 449,914          | 457,721          | 464,732          | 471,314          |
| <b>Total Expenditures:</b> | <b>5,794,480</b> | <b>1,940,776</b> | <b>1,793,855</b> | <b>1,871,209</b> | <b>1,872,703</b> |
| <b>Net Total</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

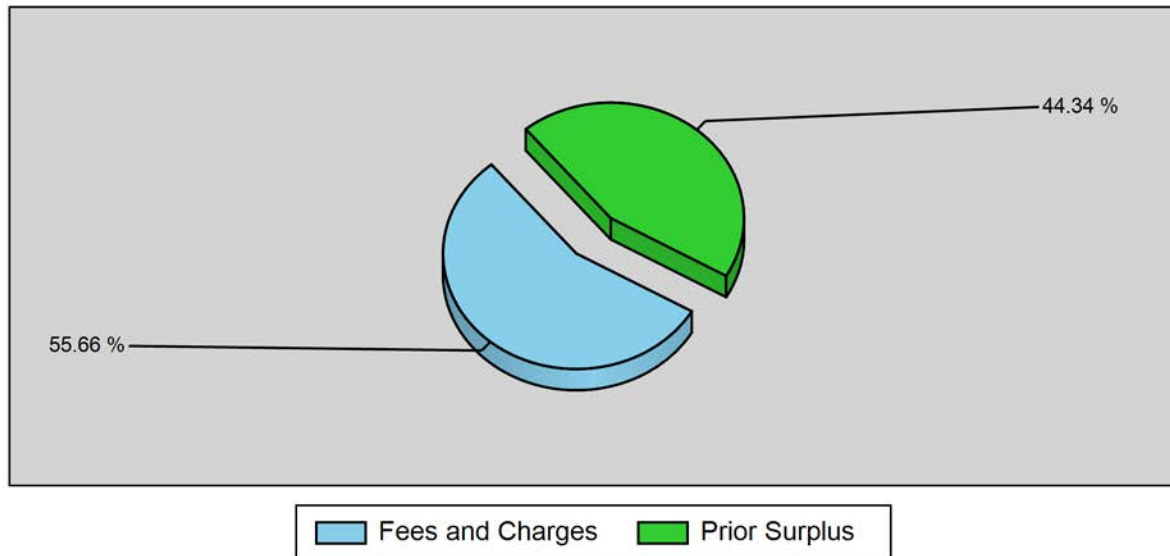
Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount  | Budget Change  |
|----------------------------|---------------|--------------|----------------|
| <b>Revenues</b>            |               |              |                |
| Fees and Charges           | 4,000         | 3,452        | (548)          |
| Prior Surplus              | 6,000         | 2,750        | (3,250)        |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>6,202</b> | <b>(3,798)</b> |
| <b>Expenditures</b>        |               |              |                |
| Administration             | 1,066         | 1,013        | (53)           |
| Transfers                  | 3,198         | 0            | (3,198)        |
| Utilities                  | 5,100         | 5,189        | 89             |
| Wages and benefits         | 636           | 0            | (636)          |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>6,202</b> | <b>(3,798)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>     | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Fees and Charges           | 3,452        | 3,811        | 4,171        | 4,533        | 5,648        |
| Prior Surplus              | 2,750        | 2,500        | 2,250        | 2,000        | 1,000        |
| <b>Total Revenues:</b>     | <b>6,202</b> | <b>6,311</b> | <b>6,421</b> | <b>6,533</b> | <b>6,648</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 1,013        | 1,031        | 1,049        | 1,067        | 1,086        |
| Utilities                  | 5,189        | 5,280        | 5,372        | 5,466        | 5,562        |
| <b>Total Expenditures:</b> | <b>6,202</b> | <b>6,311</b> | <b>6,421</b> | <b>6,533</b> | <b>6,648</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

# ELECTORAL AREA “F”

|                                     |      |                           |
|-------------------------------------|------|---------------------------|
| • Area F Requisition                |      | <a href="#">267</a>       |
| • Summary Information               |      | <a href="#">268</a>       |
| • Grant in Aid Area F               | 8000 | <a href="#">269 - 270</a> |
| • Parks Commission Area F           | 7570 | <a href="#">271 - 272</a> |
| • Rural Projects Area F             | 0370 | <a href="#">273 - 274</a> |
| • Untidy/Unsightly Area F           | 2630 | <a href="#">275 - 276</a> |
| Specified Areas                     |      |                           |
| • Faulder Water                     | 3920 | <a href="#">277 - 278</a> |
| • Fire – Area F                     | 1000 | <a href="#">279 – 280</a> |
| • Recreation West Bench             | 7560 | <a href="#">281</a>       |
| • Sage Mesa Water                   | 3910 | <a href="#">282 – 283</a> |
| • Street Lighting West Bench/Husula | 9660 | <a href="#">284 – 285</a> |
| • West Bench Water                  | 3970 | <a href="#">286 -287</a>  |



# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

| <b>ELECTORAL AREA F</b>                                                 |           |                  |                     | <b>NET</b>        |
|-------------------------------------------------------------------------|-----------|------------------|---------------------|-------------------|
| <b>(OKANAGAN LAKE WEST/WESTBENCH)</b>                                   |           | <b>2017</b>      | <b>2016</b>         | <b>CHANGE</b>     |
|                                                                         |           |                  |                     |                   |
| <b><u>Participating Directors determine budget by weighted vote</u></b> |           |                  |                     |                   |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  | \$        | 17,657           | \$ 14,224           | \$ 3,433          |
| ANIMAL CONTROL                                                          |           | 11,097           | 11,163              | (66)              |
| BUILDING INSPECTION                                                     |           | 11,259           | 11,263              | (4)               |
| DESTRUCTION OF PESTS                                                    |           | 222              | 203                 | 19                |
| ELECTORAL AREA ADMINISTRATION                                           |           | 98,487           | 95,983              | 2,504             |
| ELECTORAL AREA PLANNING                                                 |           | 80,446           | 80,344              | 102               |
| EMERGENCY PLANNING                                                      |           | 4,448            | 4,166               | 282               |
| ENVIRONMENTAL CONSERVATION                                              |           | 14,080           | -                   | 14,080            |
| GENERAL GOVERNMENT                                                      |           | 31,133           | 31,348              | (215)             |
| HERITAGE (Subregional)                                                  |           | 459              | -                   | 459               |
| ILLEGAL DUMPING                                                         |           | 217              | 252                 | (34)              |
| MOSQUITO CONTROL - Impr Only                                            |           | 183              | 566                 | (383)             |
| NOXIOUS WEEDS                                                           |           | 1,017            | 833                 | 183               |
| NUISANCE CONTROL                                                        |           | 634              | 631                 | 3                 |
| SUBDIVISION SERVICING                                                   |           | 8,046            | 7,816               | 229               |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            |           | 887              | -                   | 887               |
| REGIONAL GROWTH STRATEGY - SUB-REGIONAL                                 |           | 1,848            | 2,176               | (328)             |
| REGIONAL TRAILS                                                         |           | 6,559            | 6,295               | 264               |
| SOLID WASTE MANAGEMENT PLAN                                             |           | 3,711            | 3,507               | 205               |
| <b>Subtotal</b>                                                         | <b>\$</b> | <b>292,392</b>   | <b>\$ 270,770</b>   | <b>\$ 21,622</b>  |
|                                                                         |           |                  |                     |                   |
| <b><u>Regional Director determines budget</u></b>                       |           |                  |                     |                   |
| GRANT-IN-AID                                                            | \$        | 2,500            | \$ 2,500            | \$ -              |
| NOISE BYLAW                                                             |           | 2,169            | 1,315               | 854               |
| PARKS COMMISSION                                                        |           | 115,427          | 75,905              | 39,522            |
| RURAL PROJECTS                                                          |           | 11,087           | 11,576              | (489)             |
| UNTIDY AND UNSIGHTLY CONTROL                                            |           | 3,515            | 3,673               | (158)             |
| VICTIM SERVICES DEF                                                     |           | 1,683            | -                   | 1,683             |
| <b>Subtotal</b>                                                         | <b>\$</b> | <b>136,381</b>   | <b>\$ 94,969</b>    | <b>\$ 41,412</b>  |
|                                                                         |           |                  |                     |                   |
| <b><u>Requisitions from Other Multi-Regional Boards</u></b>             |           |                  |                     |                   |
| OKANAGAN BASIN WATER BOARD                                              | \$        | 21,163           | \$ 21,466           | \$ (303)          |
|                                                                         |           |                  |                     |                   |
| <b>SUBTOTAL</b>                                                         | <b>\$</b> | <b>449,936</b>   | <b>\$ 387,205</b>   | <b>\$ 62,731</b>  |
|                                                                         |           |                  |                     |                   |
| <b><u>Service Areas</u></b>                                             |           |                  |                     |                   |
| ELECT SYS-WESTBENCH EST/HUSULA-A(715)                                   | \$        | 6,201            | \$ 6,011            | \$ 190            |
| FAULDER WATER SYSTEM-A(777)                                             |           | 140,297          | 136,390             | 3,907             |
| FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)                              |           | 294,224          | 265,143             | 29,081            |
| OKANAGAN REGIONAL LIBRARY                                               |           | 85,829           | 85,354              | 475               |
| REC CENTRE COST SHARING-M(715)                                          |           | 20,000           | 20,000              | -                 |
| STERILE INSECT RELEASE                                                  |           | 14,799           | 10,341              | 4,459             |
| SEPTAGE DISPOSAL SERVICE                                                |           | 1,620            | 1,634               | (14)              |
| WEST BENCH WATER CAPITAL (PARCEL)                                       |           | 115,600          | 115,600             | -                 |
| <b>Subtotal</b>                                                         | <b>\$</b> | <b>678,570</b>   | <b>\$ 640,472</b>   | <b>\$ 38,098</b>  |
|                                                                         |           |                  |                     |                   |
| <b>TOTAL</b>                                                            | <b>\$</b> | <b>1,128,506</b> | <b>\$ 1,027,678</b> | <b>\$ 100,829</b> |
|                                                                         |           |                  |                     |                   |
| <b>Average Res Tax Rate/\$1000</b>                                      | <b>\$</b> | <b>2.15</b>      | <b>\$ 2.10</b>      | <b>\$ 0.05</b>    |
|                                                                         |           |                  |                     |                   |
| <b>Average Taxes per Res Property</b>                                   | <b>\$</b> | <b>1,075.48</b>  | <b>\$ 972.34</b>    | <b>\$ 103.14</b>  |
|                                                                         |           |                  |                     |                   |

| TAX REQUISITION CHANGE             | 2017        | 2016        | CHANGE** | EXPLANATION                                                                                                                                      |
|------------------------------------|-------------|-------------|----------|--------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>AREA F</b>                      | \$1,128,506 | \$1,027,678 | \$67,651 | (Excluding Fire and Water)**                                                                                                                     |
|                                    |             |             |          |                                                                                                                                                  |
| REGIONAL SERVICES                  | \$118,613   | \$95,238    | \$23,375 | See Regional Services Summary Changes                                                                                                            |
| RURAL SERVICES                     | \$295,570   | \$292,693   | \$2,877  | See Rural Services Summary                                                                                                                       |
| SHARED SERVICES                    | \$5,472     | \$2,949     | \$2,523  | See Shared Services Summary Changes                                                                                                              |
| AREA F PARKS COMMISSION            | \$115,427   | \$75,905    | \$39,522 | \$30K Capital works with no reserve offset and Program changes approved - project management staffing \$12K and rec staffing \$20K               |
| GRANT IN AID - AREA F              | \$2,500     | \$2,500     | \$0      |                                                                                                                                                  |
| ELECTORAL AREA F - RURAL PROJECTS  | \$11,087    | \$11,576    | -\$489   |                                                                                                                                                  |
| UNSIGHTLY/UNTIDY PREMISES - AREA F | \$3,515     | \$3,673     | -\$158   |                                                                                                                                                  |
|                                    |             |             |          |                                                                                                                                                  |
| FIRE PROTECTION - D-F              | \$294,224   | \$265,143   | \$29,081 | Increased S&W costs - firefighters contract settled                                                                                              |
| RECREATION - WEST BENCH            | \$20,000    | \$20,000    | \$0      |                                                                                                                                                  |
| ST. LIGHTING-WEST BENCH/HUSULA     | \$6,201     | \$6,011     | \$190    |                                                                                                                                                  |
| WATER SYSTEM - FAULDER             | \$140,297   | \$136,390   | \$3,907  | Program changes approved \$8K PW Admin support, Water operator and Engineering Technologist - offset somewhat with decreased transfer to reserve |
| WATER SYSTEM - WEST BENCH          | \$115,600   | \$115,600   | \$0      |                                                                                                                                                  |

| NON TAX SUPPORTED SERVICES - USER FEES / OTHER |           |           |           | EXPLANATION                          |
|------------------------------------------------|-----------|-----------|-----------|--------------------------------------|
| WATER SYSTEM SAGE MESA                         | \$244,469 | \$176,357 | \$68,112  | Overflow lower reservoir work \$100K |
| WEST BENCH WATER                               | \$386,456 | \$439,168 | -\$52,712 | Fee structure TBD for metering       |

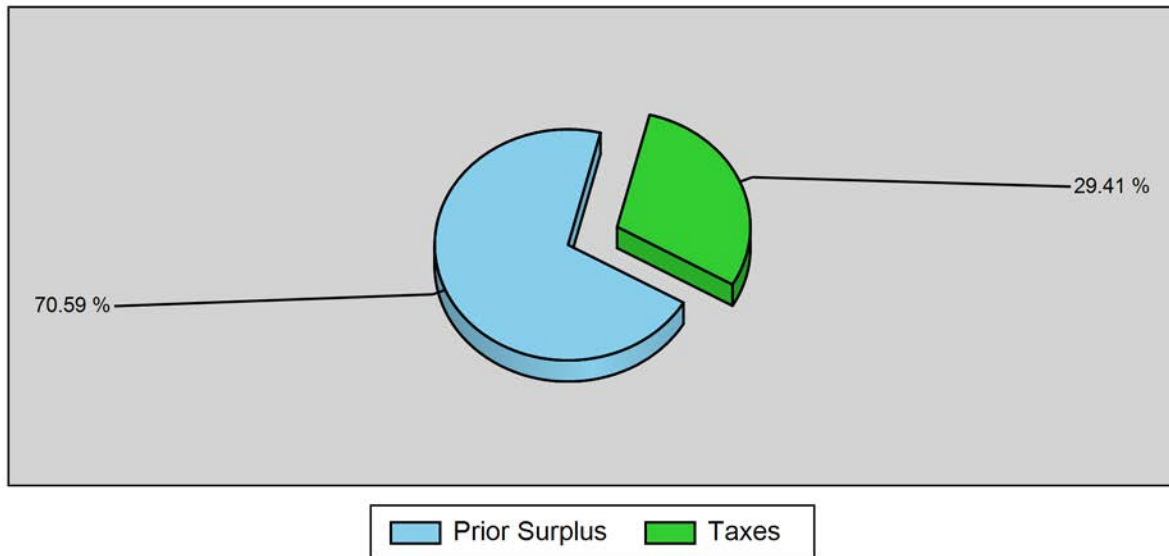
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA F  
Dept Number: 8000  
Service Participants: Electoral Area F



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | 6,000        | 6,000        | 0             |
| Taxes                      | 2,500        | 2,500        | 0             |
| <b>Total Revenues:</b>     | <b>8,500</b> | <b>8,500</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Grant in Aid               | 8,500        | 8,500        | 0             |
| <b>Total Expenditures:</b> | <b>8,500</b> | <b>8,500</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA F  
Dept Number: 8000  
Service Participants: Electoral Area F



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | 6,000        | 6,000        | 6,000        | 6,000        | 6,000        |
| Taxes                      | 2,500        | 2,500        | 2,500        | 2,500        | 2,500        |
| <b>Total Revenues:</b>     | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Grant in Aid               | 8,500        | 8,500        | 8,500        | 8,500        | 8,500        |
| <b>Total Expenditures:</b> | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> | <b>8,500</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

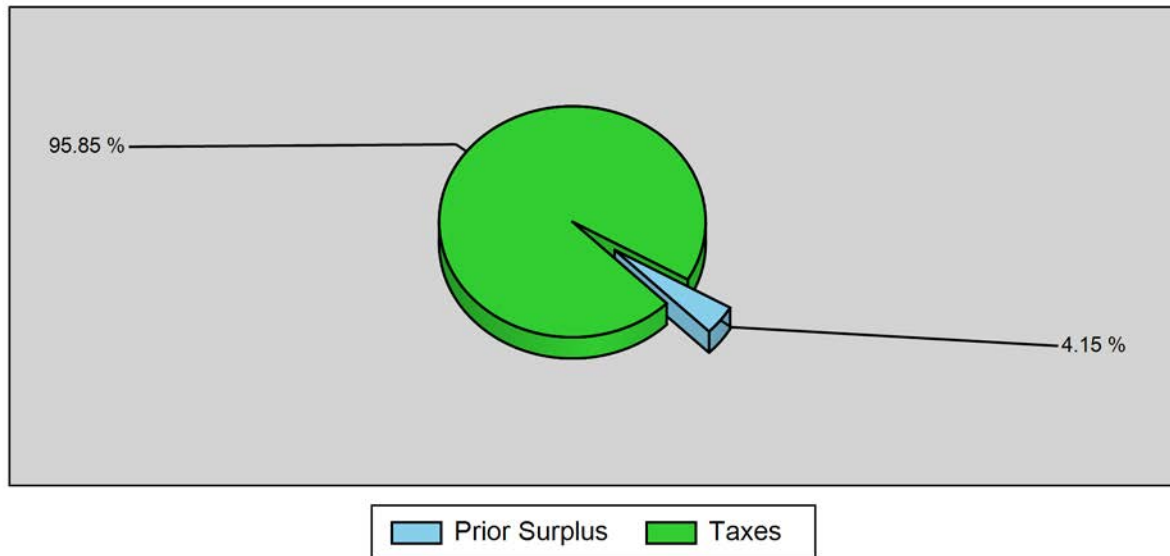
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Grants                     | 30,000         | 0              | (30,000)      |
| Prior Surplus              | 10,000         | 5,000          | (5,000)       |
| Taxes                      | 75,905         | 115,427        | 39,522        |
| <b>Total Revenues:</b>     | <b>115,905</b> | <b>120,427</b> | <b>4,522</b>  |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 3,094          | 2,630          | (464)         |
| Capital and Equipment      | 73,800         | 38,000         | (35,800)      |
| Contracts and Agreements   | 5,700          | 5,700          | 0             |
| Insurance                  | 963            | 888            | (75)          |
| Maintenance and Repairs    | 1,195          | 1,195          | 0             |
| Operations                 | 500            | 550            | 50            |
| Supplies                   | 3,200          | 3,200          | 0             |
| Transfers                  | 0              | 5,000          | 5,000         |
| Utilities                  | 5,000          | 5,000          | 0             |
| Wages and benefits         | 22,453         | 58,264         | 35,811        |
| <b>Total Expenditures:</b> | <b>115,905</b> | <b>120,427</b> | <b>4,522</b>  |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>   | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|---------------|----------------|----------------|
| <b>Revenues</b>            |                |                |               |                |                |
| Prior Surplus              | 5,000          | 5,000          | 5,000         | 5,000          | 5,000          |
| Taxes                      | 115,427        | 136,379        | 88,201        | 99,776         | 100,658        |
| <b>Total Revenues:</b>     | <b>120,427</b> | <b>141,379</b> | <b>93,201</b> | <b>104,776</b> | <b>105,658</b> |
| <b>Expenditures</b>        |                |                |               |                |                |
| Administration             | 2,630          | 2,676          | 2,723         | 2,771          | 2,819          |
| Capital and Equipment      | 38,000         | 58,000         | 20,000        | 20,000         | 20,000         |
| Contracts and Agreements   | 5,700          | 5,700          | 5,700         | 5,700          | 5,700          |
| Insurance                  | 888            | 904            | 920           | 936            | 1,049          |
| Maintenance and Repairs    | 1,195          | 1,195          | 1,195         | 1,195          | 1,195          |
| Operations                 | 550            | 600            | 650           | 700            | 750            |
| Supplies                   | 3,200          | 3,600          | 3,600         | 3,800          | 4,000          |
| Transfers                  | 5,000          | 5,000          | 5,000         | 5,000          | 5,000          |
| Utilities                  | 5,000          | 5,000          | 5,000         | 5,000          | 5,000          |
| Wages and benefits         | 58,264         | 58,704         | 48,413        | 59,674         | 60,145         |
| <b>Total Expenditures:</b> | <b>120,427</b> | <b>141,379</b> | <b>93,201</b> | <b>104,776</b> | <b>105,658</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      | <b>0</b>       | <b>0</b>       |

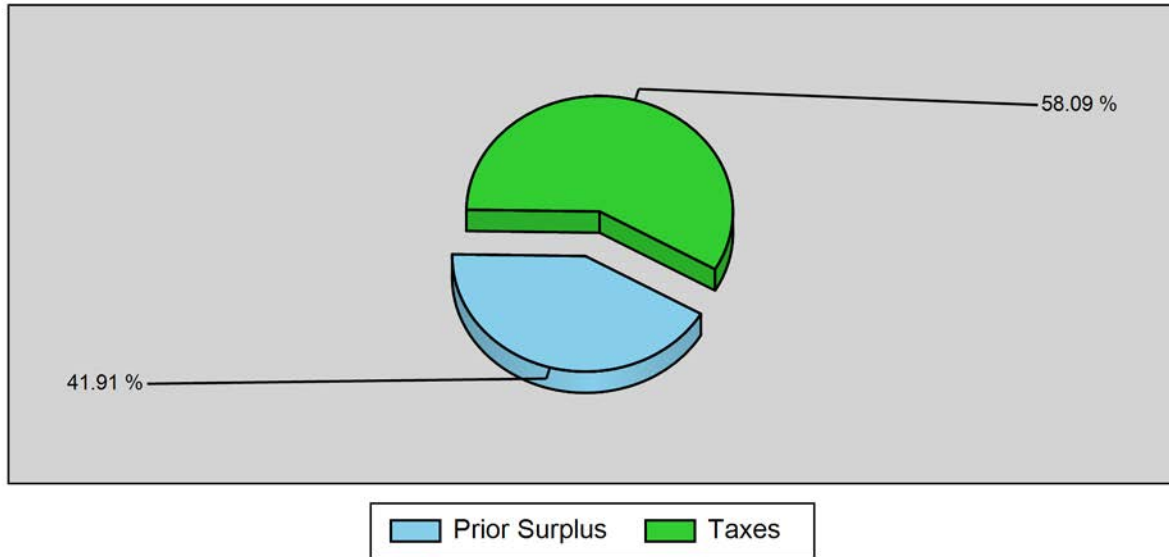
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA F  
Dept Number: 0370  
Service Participants: Electoral Area F



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change   |
|----------------------------|---------------|---------------|-----------------|
| <b>Revenues</b>            |               |               |                 |
| Grants                     | 69,000        | 0             | (69,000)        |
| Prior Surplus              | 7,500         | 8,000         | 500             |
| Taxes                      | 11,576        | 11,087        | (489)           |
| <b>Total Revenues:</b>     | <b>88,076</b> | <b>19,087</b> | <b>(68,989)</b> |
| <b>Expenditures</b>        |               |               |                 |
| Administration             | 1,416         | 1,345         | (71)            |
| Advertising                | 500           | 500           | 0               |
| Contingency                | 10,000        | 10,000        | 0               |
| Projects                   | 69,400        | 400           | (69,000)        |
| Travel                     | 2,000         | 2,000         | 0               |
| Wages and benefits         | 4,760         | 4,842         | 82              |
| <b>Total Expenditures:</b> | <b>88,076</b> | <b>19,087</b> | <b>(68,989)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA F  
 Dept Number: 0370  
 Service Participants: Electoral Area F



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 8,000         | 5,000         | 2,500         | 0             | 0             |
| Taxes                      | 11,087        | 14,197        | 16,819        | 19,432        | 19,547        |
| <b>Total Revenues:</b>     | <b>19,087</b> | <b>19,197</b> | <b>19,319</b> | <b>19,432</b> | <b>19,547</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 1,345         | 1,369         | 1,393         | 1,417         | 1,442         |
| Advertising                | 500           | 500           | 500           | 500           | 500           |
| Contingency                | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| Projects                   | 400           | 400           | 400           | 400           | 400           |
| Travel                     | 2,000         | 2,000         | 2,000         | 2,000         | 2,000         |
| Wages and benefits         | 4,842         | 4,928         | 5,026         | 5,115         | 5,205         |
| <b>Total Expenditures:</b> | <b>19,087</b> | <b>19,197</b> | <b>19,319</b> | <b>19,432</b> | <b>19,547</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |



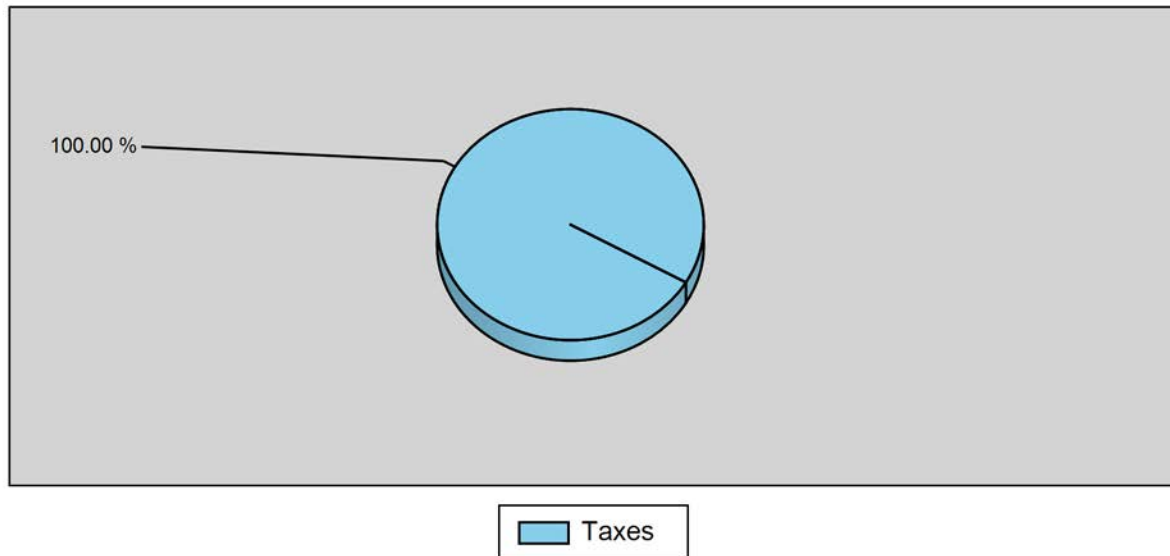
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
 Dept Number: 2630  
 Service Participants: Electoral Area F



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 3,673        | 3,515        | (158)         |
| <b>Total Revenues:</b>     | <b>3,673</b> | <b>3,515</b> | <b>(158)</b>  |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 3,673        | 2,905        | (768)         |
| Transfers                  | 0            | 610          | 610           |
| <b>Total Expenditures:</b> | <b>3,673</b> | <b>3,515</b> | <b>(158)</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
Dept Number: 2630  
Service Participants: Electoral Area F



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 3,515        | 3,556        | 3,598        | 3,641        | 3,685        |
| <b>Total Revenues:</b>     | <b>3,515</b> | <b>3,556</b> | <b>3,598</b> | <b>3,641</b> | <b>3,685</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 2,905        | 2,946        | 2,988        | 3,031        | 3,075        |
| Transfers                  | 610          | 610          | 610          | 610          | 610          |
| <b>Total Expenditures:</b> | <b>3,515</b> | <b>3,556</b> | <b>3,598</b> | <b>3,641</b> | <b>3,685</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

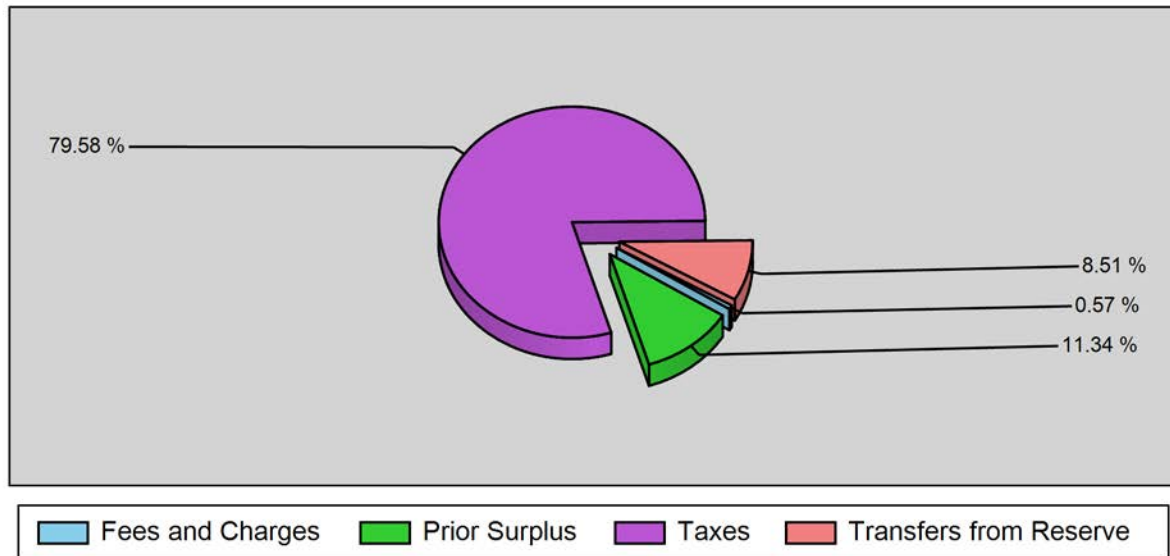
Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change   |
|----------------------------|----------------|----------------|-----------------|
| <b>Revenues</b>            |                |                |                 |
| Fees and Charges           | 1,000          | 1,000          | 0               |
| Prior Surplus              | 25,000         | 20,000         | (5,000)         |
| Taxes                      | 136,390        | 140,297        | 3,907           |
| Transfers from Reserve     | 35,000         | 15,000         | (20,000)        |
| <b>Total Revenues:</b>     | <b>197,390</b> | <b>176,297</b> | <b>(21,093)</b> |
| <b>Expenditures</b>        |                |                |                 |
| Administration             | 8,966          | 8,320          | (646)           |
| Capital and Equipment      | 5,000          | 5,000          | 0               |
| Consultants                | 40,000         | 5,000          | (35,000)        |
| Financing                  | 0              | 7,486          | 7,486           |
| Insurance                  | 1,339          | 2,281          | 942             |
| Operations                 | 17,690         | 35,500         | 17,810          |
| Transfers                  | 28,963         | 13,958         | (15,005)        |
| Travel                     | 4,000          | 4,000          | 0               |
| Utilities                  | 14,000         | 14,500         | 500             |
| Wages and benefits         | 77,432         | 80,252         | 2,820           |
| <b>Total Expenditures:</b> | <b>197,390</b> | <b>176,297</b> | <b>(21,093)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 1,000          | 1,000          | 1,000          | 1,000          | 1,000          |
| Prior Surplus              | 20,000         | 10,000         | 10,000         | 10,000         | 10,000         |
| Taxes                      | 140,297        | 163,152        | 165,202        | 166,625        | 168,510        |
| Transfers from Reserve     | 15,000         | 10,000         | 15,000         | 10,000         | 15,000         |
| <b>Total Revenues:</b>     | <b>176,297</b> | <b>184,152</b> | <b>191,202</b> | <b>187,625</b> | <b>194,510</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 8,320          | 8,465          | 8,613          | 8,763          | 8,916          |
| Capital and Equipment      | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Consultants                | 5,000          | 10,000         | 10,000         | 5,000          | 5,000          |
| Financing                  | 7,486          | 7,486          | 7,486          | 7,486          | 7,486          |
| Insurance                  | 2,281          | 2,321          | 2,361          | 2,402          | 2,444          |
| Operations                 | 35,500         | 33,500         | 38,500         | 38,500         | 43,500         |
| Transfers                  | 13,958         | 16,952         | 16,944         | 16,944         | 16,944         |
| Travel                     | 4,000          | 4,000          | 4,000          | 4,000          | 4,000          |
| Utilities                  | 14,500         | 15,000         | 15,500         | 15,500         | 16,000         |
| Wages and benefits         | 80,252         | 81,428         | 82,798         | 84,030         | 85,220         |
| <b>Total Expenditures:</b> | <b>176,297</b> | <b>184,152</b> | <b>191,202</b> | <b>187,625</b> | <b>194,510</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

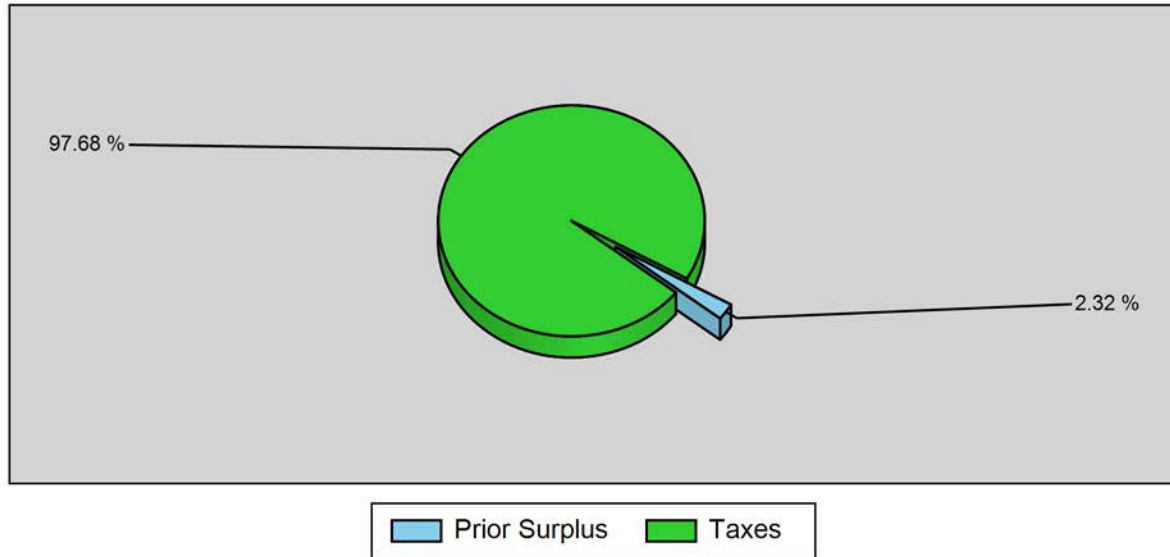
Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



Revenues By GL Category



| Budget Comparison          | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 0              | 7,000          | 7,000         |
| Taxes                      | 265,143        | 294,224        | 29,081        |
| <b>Total Revenues:</b>     | <b>265,143</b> | <b>301,224</b> | <b>36,081</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 4,517          | 4,309          | (208)         |
| Contracts and Agreements   | 260,000        | 296,261        | 36,261        |
| Insurance                  | 626            | 654            | 28            |
| <b>Total Expenditures:</b> | <b>265,143</b> | <b>301,224</b> | <b>36,081</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | 7,000          | 0              | 0              | 0              | 0              |
| Taxes                      | 294,224        | 306,495        | 311,859        | 317,317        | 322,850        |
| <b>Total Revenues:</b>     | <b>301,224</b> | <b>306,495</b> | <b>311,859</b> | <b>317,317</b> | <b>322,850</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 4,309          | 4,384          | 4,461          | 4,539          | 4,618          |
| Contracts and Agreements   | 296,261        | 301,446        | 306,721        | 312,089        | 317,551        |
| Insurance                  | 654            | 665            | 677            | 689            | 681            |
| <b>Total Expenditures:</b> | <b>301,224</b> | <b>306,495</b> | <b>311,859</b> | <b>317,317</b> | <b>322,850</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

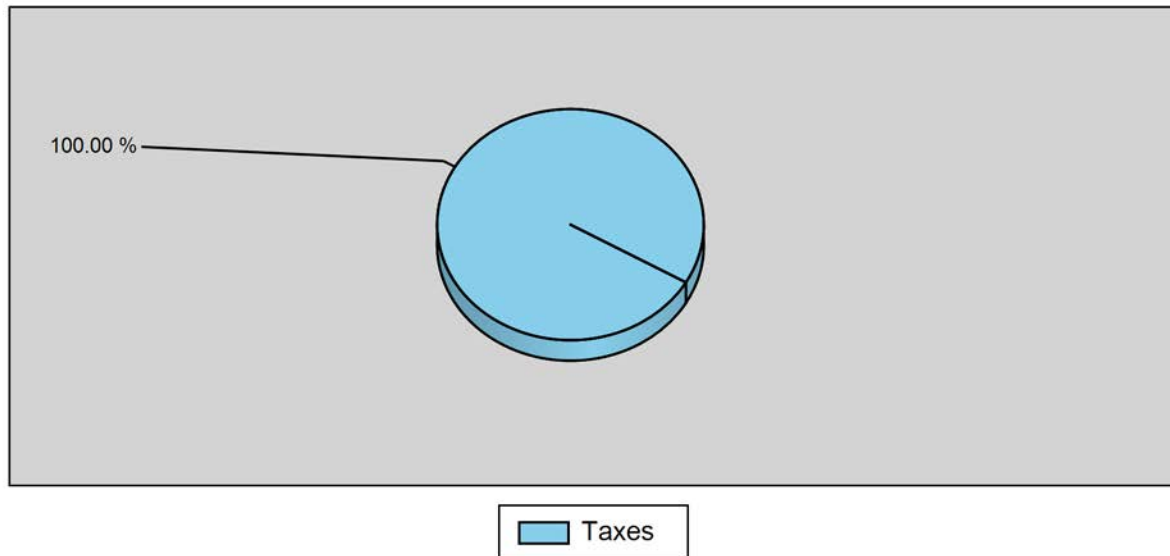
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION WEST BENCH (COMMUNITY CENTRE CONTRIBUTION)  
 Dept Number: 7560  
 Service Participants: Specified Service Area V715



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Taxes                      | 20,000        | 20,000        | 0             |
| <b>Total Revenues:</b>     | <b>20,000</b> | <b>20,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Contracts and Agreements   | 20,000        | 20,000        | 0             |
| <b>Total Expenditures:</b> | <b>20,000</b> | <b>20,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 20,000        | 20,000        | 20,000        | 20,000        | 20,000        |
| <b>Total Revenues:</b>     | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Contracts and Agreements   | 20,000        | 20,000        | 20,000        | 20,000        | 20,000        |
| <b>Total Expenditures:</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

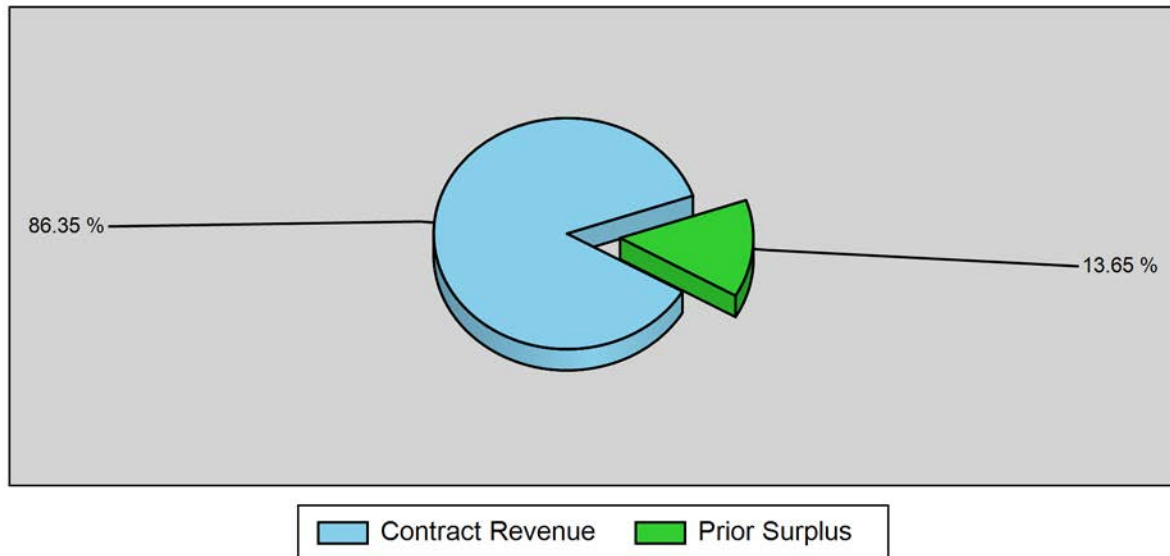
Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



Revenues By GL Category



| Budget Comparison          |                |                |                |
|----------------------------|----------------|----------------|----------------|
|                            | 2016 Amount    | 2017 Amount    | Budget Change  |
| <b>Revenues</b>            |                |                |                |
| Contract Revenue           | 176,357        | 244,469        | 68,112         |
| Prior Surplus              | 0              | 38,636         | 38,636         |
| <b>Total Revenues:</b>     | <b>176,357</b> | <b>283,105</b> | <b>106,748</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 2,061          | 2,174          | 113            |
| Consultants                | 70,000         | 120,000        | 50,000         |
| Operations                 | 30,000         | 31,000         | 1,000          |
| Supplies                   | 2,200          | 2,200          | 0              |
| Travel                     | 0              | 1,500          | 1,500          |
| Uncategorized Expenses     | 0              | 200            | 200            |
| Wages and benefits         | 72,096         | 126,031        | 53,935         |
| <b>Total Expenditures:</b> | <b>176,357</b> | <b>283,105</b> | <b>106,748</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 244,469        | 146,824        | 149,396        | 151,812        | 154,114        |
| Prior Surplus              | 38,636         | 28,636         | 28,636         | 28,636         | 28,636         |
| <b>Total Revenues:</b>     | <b>283,105</b> | <b>175,460</b> | <b>178,032</b> | <b>180,448</b> | <b>182,750</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 2,174          | 2,212          | 2,251          | 2,290          | 2,330          |
| Consultants                | 120,000        | 20,000         | 20,000         | 20,000         | 20,000         |
| Operations                 | 31,000         | 32,000         | 33,000         | 34,000         | 35,000         |
| Supplies                   | 2,200          | 2,200          | 2,200          | 2,200          | 2,200          |
| Travel                     | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          |
| Wages and benefits         | 126,031        | 117,348        | 118,881        | 120,258        | 121,520        |
| Uncategorized Expenses     | 200            | 200            | 200            | 200            | 200            |
| <b>Total Expenditures:</b> | <b>283,105</b> | <b>175,460</b> | <b>178,032</b> | <b>180,448</b> | <b>182,750</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

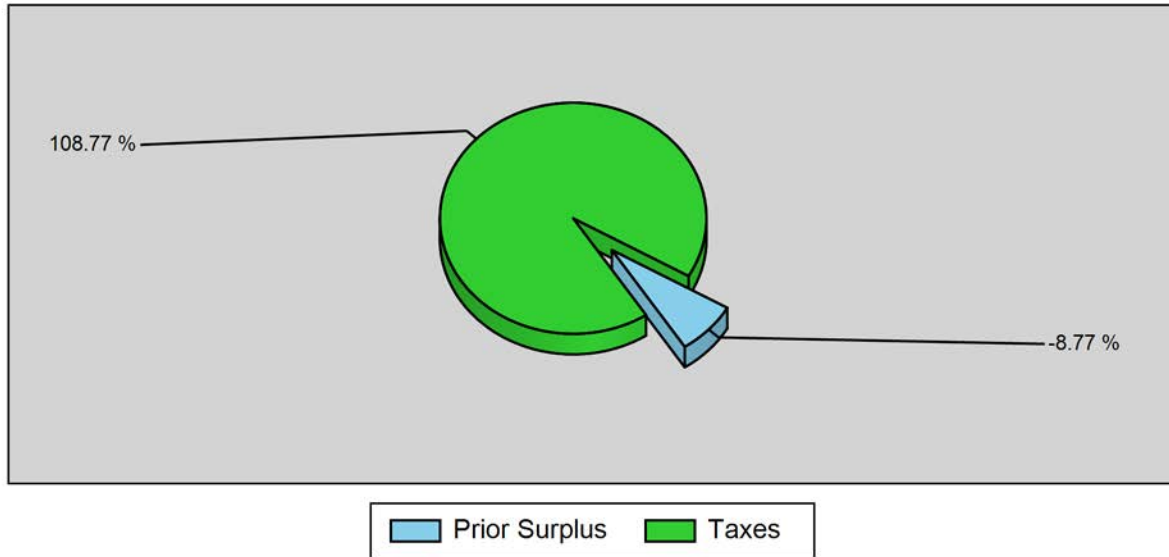
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING WEST BENCH/HUSULA  
 Dept Number: 9660  
 Service Participants: Specified Area F6 A(715)



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | (600)        | (500)        | 100           |
| Taxes                      | 6,011        | 6,201        | 190           |
| <b>Total Revenues:</b>     | <b>5,411</b> | <b>5,701</b> | <b>290</b>    |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 475          | 451          | (24)          |
| Utilities                  | 4,300        | 5,250        | 950           |
| Wages and benefits         | 636          | 0            | (636)         |
| <b>Total Expenditures:</b> | <b>5,411</b> | <b>5,701</b> | <b>290</b>    |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

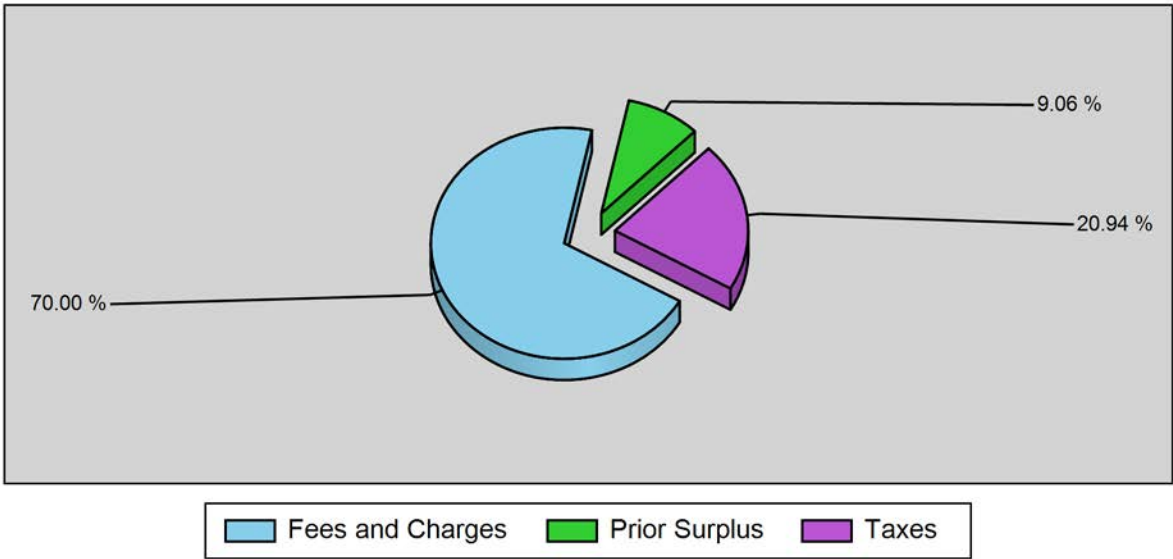
Service: STREET LIGHTING WEST BENCH/HUSULA  
Dept Number: 9660  
Service Participants: Specified Area F6 A(715)



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | (500)        | 0            | 0            | 0            | 0            |
| Taxes                      | 6,201        | 5,801        | 5,902        | 6,005        | 6,110        |
| <b>Total Revenues:</b>     | <b>5,701</b> | <b>5,801</b> | <b>5,902</b> | <b>6,005</b> | <b>6,110</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 451          | 459          | 467          | 475          | 483          |
| Utilities                  | 5,250        | 5,342        | 5,435        | 5,530        | 5,627        |
| <b>Total Expenditures:</b> | <b>5,701</b> | <b>5,801</b> | <b>5,902</b> | <b>6,005</b> | <b>6,110</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Fees and Charges           | 439,168            | 386,456            | (52,712)             |
| Prior Surplus              | 150,000            | 50,000             | (100,000)            |
| Taxes                      | 115,600            | 115,600            | 0                    |
| <b>Total Revenues:</b>     | <b>704,768</b>     | <b>552,056</b>     | <b>(152,712)</b>     |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 20,291             | 20,711             | 420                  |
| Advertising                | 12,000             | 5,000              | (7,000)              |
| Capital and Equipment      | 30,000             | 5,000              | (25,000)             |
| Consultants                | 40,000             | 20,000             | (20,000)             |
| Contingency                | 2,000              | 5,000              | 3,000                |
| Financing                  | 141,066            | 141,066            | 0                    |
| Insurance                  | 7,588              | 7,130              | (458)                |
| Legal                      | 6,000              | 6,000              | 0                    |
| Operations                 | 179,000            | 157,000            | (22,000)             |
| Other Expense              | 5,000              | 0                  | (5,000)              |
| Supplies                   | 2,500              | 2,500              | 0                    |
| Transfers                  | 126,843            | 46,843             | (80,000)             |
| Travel                     | 0                  | 1,500              | 1,500                |
| Utilities                  | 28,000             | 29,000             | 1,000                |
| Wages and benefits         | 104,480            | 105,306            | 826                  |
| <b>Total Expenditures:</b> | <b>704,768</b>     | <b>552,056</b>     | <b>(152,712)</b>     |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 386,456        | 379,392        | 383,668        | 391,794        | 399,719        |
| Prior Surplus              | 50,000         | 50,000         | 50,000         | 50,000         | 50,000         |
| Taxes                      | 115,600        | 115,600        | 115,600        | 115,600        | 115,600        |
| <b>Total Revenues:</b>     | <b>552,056</b> | <b>544,992</b> | <b>549,268</b> | <b>557,394</b> | <b>565,319</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 20,711         | 21,073         | 21,441         | 21,817         | 22,199         |
| Advertising                | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Capital and Equipment      | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Consultants                | 20,000         | 5,000          | 5,000          | 5,000          | 5,000          |
| Contingency                | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          |
| Financing                  | 141,066        | 141,066        | 141,066        | 141,066        | 141,066        |
| Insurance                  | 7,130          | 7,254          | 7,381          | 7,510          | 7,641          |
| Legal                      | 6,000          | 6,000          | 2,000          | 2,000          | 2,000          |
| Operations                 | 157,000        | 162,000        | 167,100        | 172,200        | 177,300        |
| Other Expense              | 0              | 0              | 0              | 0              | 0              |
| Supplies                   | 2,500          | 2,500          | 2,500          | 2,500          | 2,500          |
| Transfers                  | 46,843         | 46,843         | 46,843         | 46,843         | 46,843         |
| Travel                     | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          |
| Utilities                  | 29,000         | 30,000         | 31,000         | 32,000         | 33,000         |
| Wages and benefits         | 105,306        | 106,756        | 108,437        | 109,958        | 111,270        |
| <b>Total Expenditures:</b> | <b>552,056</b> | <b>544,992</b> | <b>549,268</b> | <b>557,394</b> | <b>565,319</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# ELECTORAL AREA “G”

|                                    |      |                           |
|------------------------------------|------|---------------------------|
| • Area G Requisition               |      | <a href="#">290</a>       |
| • Summary Information              |      | <a href="#">291</a>       |
| • Cemetery Area G                  | 9000 | <a href="#">292 – 293</a> |
| • Grant in Aid Area G              | 7970 | <a href="#">294 – 295</a> |
| • Heritage Area G                  | 7840 | <a href="#">296</a>       |
| • Rural Projects Area G            | 0380 | <a href="#">297 - 298</a> |
| • Transit Area G                   | 8350 | <a href="#">299 - 300</a> |
| • Untidy/Unsightly Area G          | 2640 | <a href="#">301 - 302</a> |
| Specified Areas                    |      |                           |
| • Olalla Water                     | 3960 | <a href="#">303 - 304</a> |
| • Recycling/Garbage Area G         | 3580 | <a href="#">305 - 306</a> |
| • Schneider Electrical             | 9450 | <a href="#">307 - 308</a> |
| • Street Lighting Electoral Area G | 9500 | <a href="#">309 – 310</a> |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

| <b>ELECTORAL AREA G</b>                                          |           |                |                   | <b>NET</b>        |
|------------------------------------------------------------------|-----------|----------------|-------------------|-------------------|
| <b>(HEDLEY/KEREMEOS)</b>                                         |           | <b>2017</b>    | <b>2016</b>       | <b>CHANGE</b>     |
|                                                                  |           |                |                   |                   |
| <b>Participating Directors determine budget by weighted vote</b> |           |                |                   |                   |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                           | \$        | 14,387         | \$ 12,290         | \$ 2,097          |
| ANIMAL CONTROL                                                   |           | 6,689          | 6,975             | (285)             |
| DESTRUCTION OF PESTS                                             |           | 134            | 127               | 7                 |
| ELECTORAL AREA ADMINISTRATION                                    |           | 59,368         | 59,970            | (603)             |
| ELECTORAL AREA PLANNING                                          |           | 48,493         | 50,199            | (1,706)           |
| EMERGENCY PLANNING                                               |           | 2,681          | 2,603             | 78                |
| GENERAL GOVERNMENT                                               |           | 18,767         | 19,586            | (819)             |
| HERITAGE (Subregional)                                           |           | 277            | -                 | 277               |
| ILLEGAL DUMPING                                                  |           | 131            | 157               | (26)              |
| MOSQUITO CONTROL - Impr Only                                     |           | 10,106         | 9,270             | 836               |
| NOXIOUS WEEDS                                                    |           | 613            | 521               | 92                |
| NUISANCE CONTROL                                                 |           | 382            | 394               | (12)              |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                     |           | 535            | -                 | 535               |
| REGIONAL TRAILS                                                  |           | 3,954          | 3,933             | 21                |
| SOLID WASTE MANAGEMENT PLAN                                      |           | 2,237          | 2,191             | 46                |
| SUBDIVISION SERVICING                                            |           | 4,850          | 4,884             | (34)              |
| <b>Subtotal</b>                                                  | <b>\$</b> | <b>173,603</b> | <b>\$ 173,100</b> | <b>\$ 503</b>     |
|                                                                  |           |                |                   |                   |
| <b>Village &amp; Regional Director determine budget</b>          |           |                |                   |                   |
| CEMETERY                                                         | \$        | 2,000          | \$ 2,000          | \$ -              |
| ECONOMIC DEVELOPMENT - G                                         |           | -              | 3,878             | (3,878)           |
| BGKEREMEOS LIBRARY CONTRIBUTION                                  |           | -              |                   | -                 |
| KEREMEOS & DIST. REC. FACILITY - IMPR ONLY                       |           | 43,858         | 42,424            | 1,434             |
| REFUSE DISPOSAL - IMPR ONLY                                      |           | 112,792        | 113,471           | (679)             |
| SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE                    |           | 10,000         | 10,000            | -                 |
| SWIMMING POOL - IMPR ONLY                                        |           | 20,929         | 21,693            | (764)             |
| TRANSIT                                                          |           | 3,113          | 3,054             | 59                |
| <b>Subtotal</b>                                                  | <b>\$</b> | <b>192,693</b> | <b>\$ 196,521</b> | <b>\$ (3,827)</b> |
|                                                                  |           |                |                   |                   |
| <b>Regional Director determines budget</b>                       |           |                |                   |                   |
| ELECTRICAL SYSTEM OLALLA                                         | \$        | 1,351          | \$ 1,609          | -\$ 258           |
| GRANT IN AIDS                                                    |           | 9,250          | 8,000             | 1,250             |
| HERITAGE CONSERVATION                                            |           | -              | 1,629             | (1,629)           |
| HERITAGE GRANT                                                   |           | 4,000          | 4,000             | -                 |
| RURAL PROJECTS                                                   |           | 32,582         | 28,802            | 3,780             |
| UNTIDY AND UNSIGHLY CONTROL                                      |           | 4,768          | 3,673             | 1,095             |
| <b>Subtotal</b>                                                  | <b>\$</b> | <b>51,951</b>  | <b>\$ 47,713</b>  | <b>\$ 4,238</b>   |
|                                                                  |           |                |                   |                   |
| <b>SUBTOTAL</b>                                                  | <b>\$</b> | <b>418,248</b> | <b>\$ 417,334</b> | <b>\$ 914</b>     |
|                                                                  |           |                |                   |                   |
| <b>Service Areas</b>                                             |           |                |                   |                   |
| ELECT SYS-SCHNEIDER SUB-A(716)                                   | \$        | 1,000          | \$ 1,000          | \$ -              |
| FIRE PROTECTION-J(716)                                           |           | 124,811        | 107,435           | 17,376            |
| OBWB - Defined Area                                              |           | 116            | 111               | 4                 |
| OLALLA WATER U(716)                                              |           | -              | -                 | -                 |
| OKANAGAN REGIONAL LIBRARY                                        |           | 51,737         | 53,329            | (1,592)           |
| STERILE INSECT RELEASE                                           |           | 58,939         | 81,681            | (22,742)          |
| <b>Subtotal</b>                                                  | <b>\$</b> | <b>236,603</b> | <b>\$ 243,556</b> | <b>\$ (6,953)</b> |
|                                                                  |           |                |                   |                   |
| <b>TOTAL</b>                                                     | <b>\$</b> | <b>654,851</b> | <b>\$ 660,890</b> | <b>\$ (6,039)</b> |
|                                                                  |           |                |                   |                   |
| <b>Average ResTax Rate/\$1000</b>                                | <b>\$</b> | <b>2.11</b>    | <b>\$ 2.14</b>    | <b>\$ (0.03)</b>  |
| <b>Average Taxes per Res Property</b>                            | <b>\$</b> | <b>385.94</b>  | <b>\$ 377.45</b>  | <b>\$ 8.49</b>    |



| TAX REQUISITION CHANGE             | 2017      | 2016      | CHANGE**  | AVG HOUSE CHANGE                            |
|------------------------------------|-----------|-----------|-----------|---------------------------------------------|
| AREA G                             | \$654,851 | \$660,890 | -\$5,781  | (Excluding Street Lighting and Water)**     |
|                                    |           |           |           | <b>EXPLANATION</b>                          |
| REGIONAL SERVICES                  | \$103,019 | \$123,468 | -\$20,449 | See Regional Services Summary Changes       |
| RURAL SERVICES                     | \$181,377 | \$190,261 | -\$8,885  | See Rural Services Summary                  |
| SHARED SERVICES                    | \$312,391 | \$295,023 | \$17,368  | See Shared Services Summary Changes         |
| AREA G COMMUNITY PARKS             | \$0       | \$0       | \$0       |                                             |
| CEMETERY - ELECTORAL AREA G        | \$2,000   | \$2,000   | \$0       |                                             |
| GRANT-IN AID - AREA G              | \$9,250   | \$8,000   | \$1,250   | Decrease prior year surplus                 |
| HERITAGE - AREA G                  | \$4,000   | \$4,000   | \$0       |                                             |
| ELECTORAL AREA G - RURAL PROJECTS  | \$32,582  | \$28,802  | \$3,780   |                                             |
| TRANSIT - ELECTORAL AREA G         | \$3,113   | \$3,054   | \$59      |                                             |
| UNSIGHTLY/UNTIDY PREMISES - AREA G | \$4,768   | \$3,673   | \$1,095   | Program change approved - enforcement clerk |
|                                    |           |           |           |                                             |
| WATER SYSTEM - OLALLA              | \$0       | \$0       | \$0       |                                             |
| ELECTRICAL SYS. - SCHNEIDER        | \$1,000   | \$1,000   | \$0       |                                             |
| AREA G STEET LIGHTING              | \$1,351   | \$1,609   | -\$258    |                                             |

| NON TAX SUPPORTED SERVICES - USER FEES |           |           |         | EXPLANATION                        |
|----------------------------------------|-----------|-----------|---------|------------------------------------|
| RECYCLING/GARBAGE                      | \$165,820 | \$163,048 | \$2,772 | No fee increase-updated user count |
| WATER SYSTEM - OLALLA                  | \$89,702  | \$88,298  | \$1,404 | No increase                        |

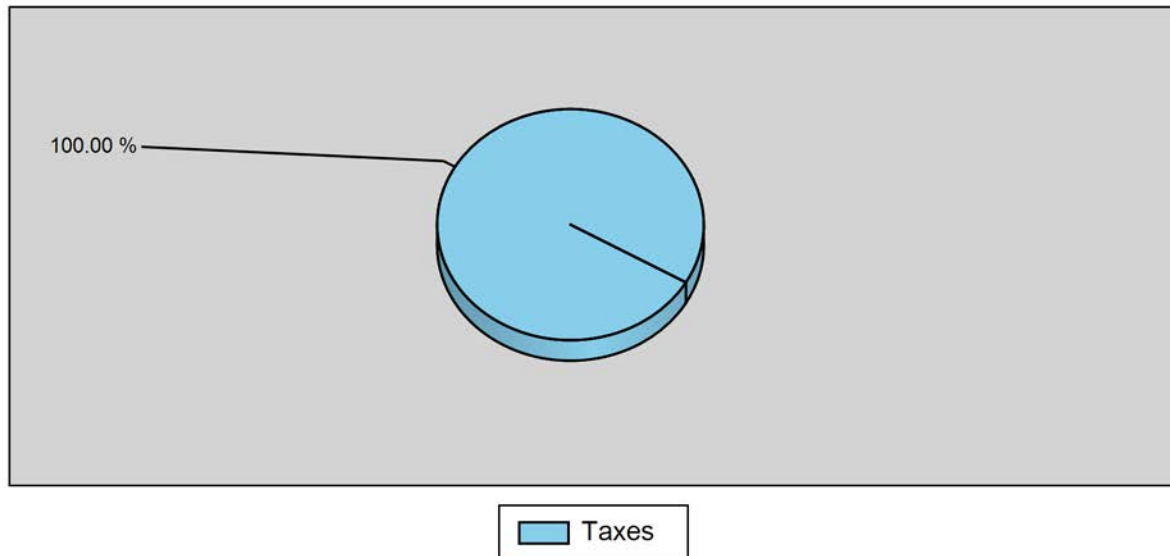
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA G  
 Dept Number: 9000  
 Service Participants: Electoral Area G



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 2,000        | 2,000        | 0             |
| <b>Total Revenues:</b>     | <b>2,000</b> | <b>2,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contracts and Agreements   | 2,000        | 2,000        | 0             |
| <b>Total Expenditures:</b> | <b>2,000</b> | <b>2,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA G  
Dept Number: 9000  
Service Participants: Electoral Area G



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 2,000        | 2,000        | 2,000        | 2,000        | 2,000        |
| <b>Total Revenues:</b>     | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 0            | 0            | 0            | 0            | 0            |
| Contracts and Agreements   | 2,000        | 2,000        | 2,000        | 2,000        | 2,000        |
| <b>Total Expenditures:</b> | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> | <b>2,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

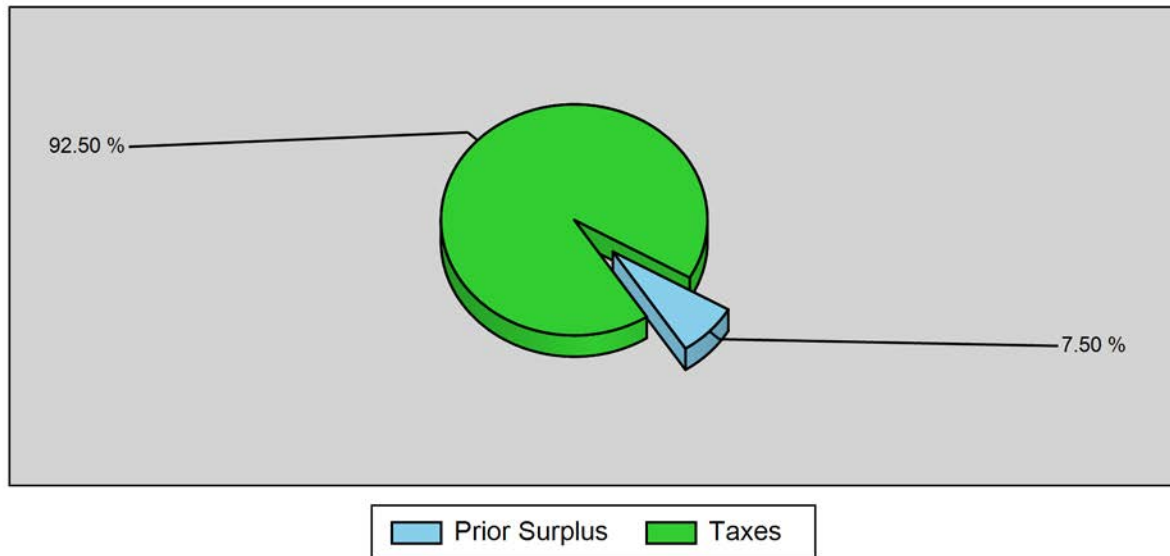
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA G  
 Dept Number: 7970  
 Service Participants: Electoral Area G



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount   | 2017 Amount   | Budget Change |
|----------------------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |
| Prior Surplus              | 2,000         | 750           | (1,250)       |
| Taxes                      | 8,000         | 9,250         | 1,250         |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |               |               |               |
| Grant in Aid               | 10,000        | 10,000        | 0             |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA G  
Dept Number: 7970  
Service Participants: Electoral Area G



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 750           | 2,000         | 2,000         | 2,000         | 2,000         |
| Taxes                      | 9,250         | 8,000         | 8,000         | 8,000         | 8,000         |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant in Aid               | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

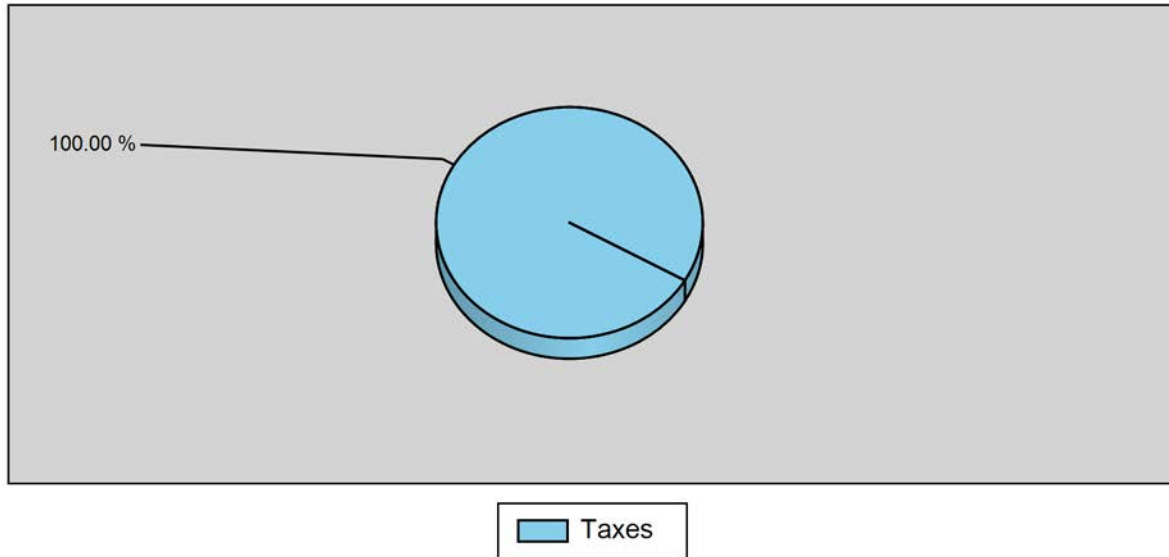
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: HERITAGE AREA G  
Dept Number: 7840  
Service Participants: Electoral Area G



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 4,000        | 4,000        | 0             |
| <b>Total Revenues:</b>     | <b>4,000</b> | <b>4,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contracts and Agreements   | 4,000        | 4,000        | 0             |
| <b>Total Expenditures:</b> | <b>4,000</b> | <b>4,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

## 5 Year Forecast

|                            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 4,000        | 4,000        | 4,000        | 4,000        | 4,000        |
| <b>Total Revenues:</b>     | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Contracts and Agreements   | 4,000        | 4,000        | 4,000        | 4,000        | 4,000        |
| <b>Total Expenditures:</b> | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> | <b>4,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

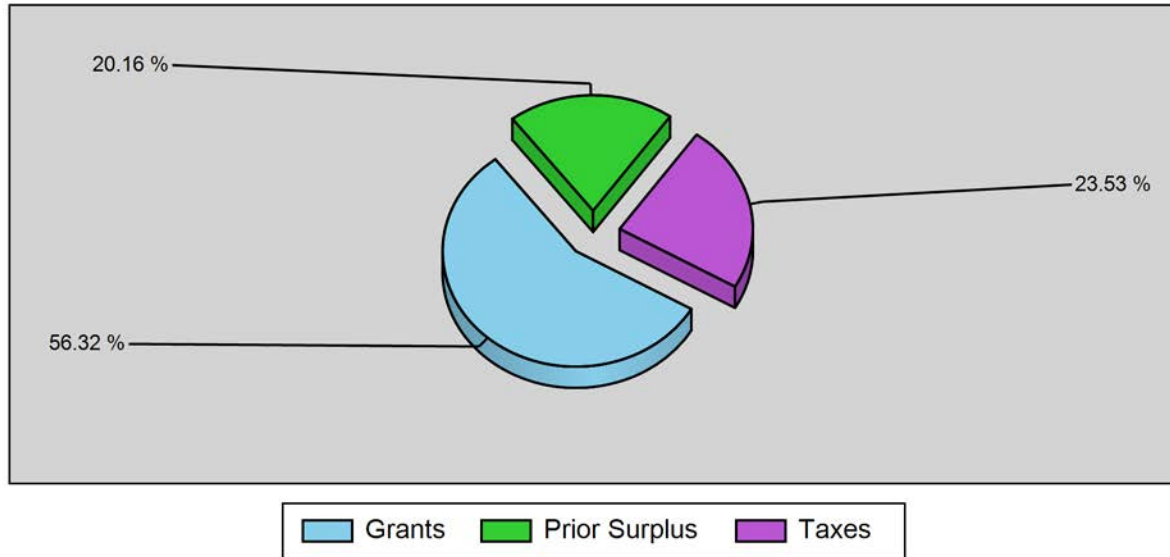
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA G  
Dept Number: 0380  
Service Participants: Electoral Area G



Revenues By GL Category



| Budget Comparison          |               |                |               |
|----------------------------|---------------|----------------|---------------|
|                            | 2016 Amount   | 2017 Amount    | Budget Change |
| <b>Revenues</b>            |               |                |               |
| Grants                     | 0             | 78,000         | 78,000        |
| Prior Surplus              | 35,000        | 27,914         | (7,086)       |
| Taxes                      | 28,802        | 32,582         | 3,780         |
| <b>Total Revenues:</b>     | <b>63,802</b> | <b>138,496</b> | <b>74,694</b> |
| <b>Expenditures</b>        |               |                |               |
| Administration             | 2,238         | 2,552          | 314           |
| Advertising                | 500           | 500            | 0             |
| Contingency                | 29,909        | 32,500         | 2,591         |
| Grant Expense              | 0             | 78,000         | 78,000        |
| Travel                     | 6,000         | 6,000          | 0             |
| Wages and benefits         | 25,155        | 18,944         | (6,211)       |
| <b>Total Expenditures:</b> | <b>63,802</b> | <b>138,496</b> | <b>74,694</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA G  
 Dept Number: 0380  
 Service Participants: Electoral Area G



| 5 Year Forecast            | 2017           | 2018          | 2019          | 2020          | 2021          |
|----------------------------|----------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |                |               |               |               |               |
| Grants                     | 78,000         | 0             | 0             | 0             | 0             |
| Prior Surplus              | 27,914         | 20,000        | 15,000        | 10,000        | 5,000         |
| Taxes                      | 32,582         | 33,373        | 38,805        | 44,198        | 49,528        |
| <b>Total Revenues:</b>     | <b>138,496</b> | <b>53,373</b> | <b>53,805</b> | <b>54,198</b> | <b>54,528</b> |
| <b>Expenditures</b>        |                |               |               |               |               |
| Administration             | 2,552          | 2,597         | 2,642         | 2,688         | 2,735         |
| Advertising                | 500            | 500           | 500           | 500           | 500           |
| Contingency                | 32,500         | 25,000        | 25,000        | 25,000        | 25,000        |
| Grant Expense              | 78,000         | 0             | 0             | 0             | 0             |
| Travel                     | 6,000          | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 18,944         | 19,276        | 19,663        | 20,010        | 20,293        |
| <b>Total Expenditures:</b> | <b>138,496</b> | <b>53,373</b> | <b>53,805</b> | <b>54,198</b> | <b>54,528</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |



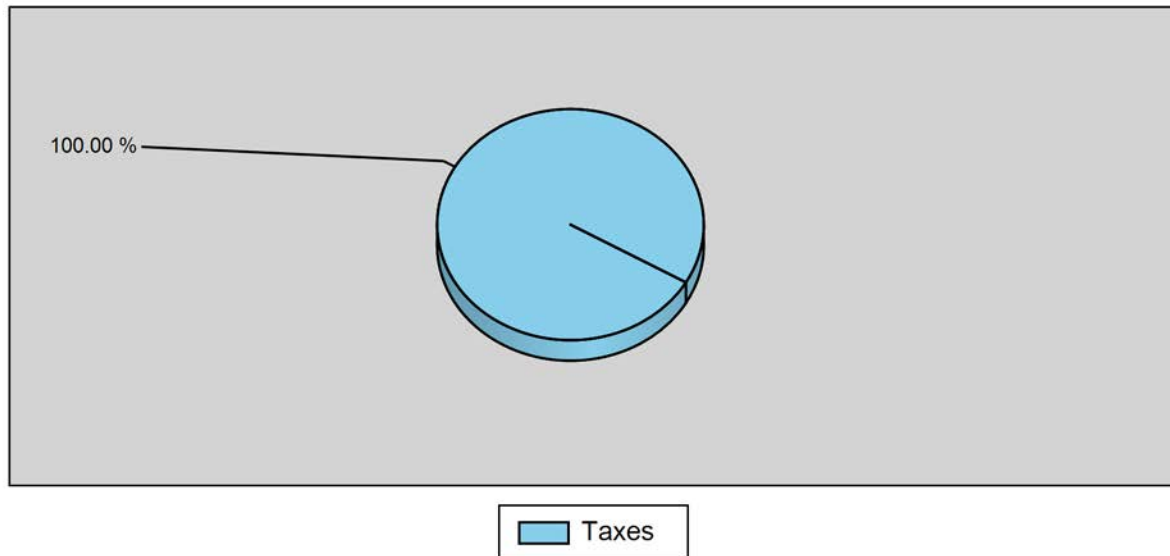
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA G  
 Dept Number: 8350  
 Service Participants: Electoral Area G



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 3,054        | 3,113        | 59            |
| <b>Total Revenues:</b>     | <b>3,054</b> | <b>3,113</b> | <b>59</b>     |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 114          | 122          | 8             |
| Contracts and Agreements   | 2,940        | 2,991        | 51            |
| <b>Total Expenditures:</b> | <b>3,054</b> | <b>3,113</b> | <b>59</b>     |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA G  
Dept Number: 8350  
Service Participants: Electoral Area G



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 3,113        | 3,167        | 3,222        | 3,278        | 3,327        |
| <b>Total Revenues:</b>     | <b>3,113</b> | <b>3,167</b> | <b>3,222</b> | <b>3,278</b> | <b>3,327</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 122          | 124          | 126          | 128          | 130          |
| Contracts and Agreements   | 2,991        | 3,043        | 3,096        | 3,150        | 3,197        |
| <b>Total Expenditures:</b> | <b>3,113</b> | <b>3,167</b> | <b>3,222</b> | <b>3,278</b> | <b>3,327</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

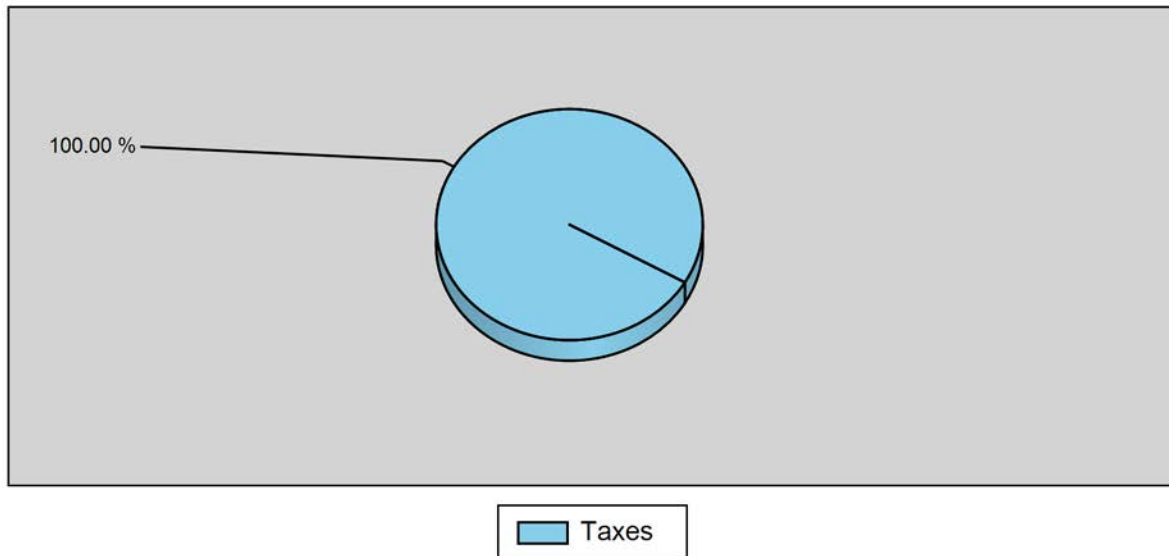
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA G  
 Dept Number: 2640  
 Service Participants: Electoral Area G



Revenues By GL Category



| Budget Comparison          |              |              |               |
|----------------------------|--------------|--------------|---------------|
|                            | 2016 Amount  | 2017 Amount  | Budget Change |
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 3,673        | 4,768        | 1,095         |
| <b>Total Revenues:</b>     | <b>3,673</b> | <b>4,768</b> | <b>1,095</b>  |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 3,673        | 4,098        | 425           |
| Transfers                  | 0            | 670          | 670           |
| <b>Total Expenditures:</b> | <b>3,673</b> | <b>4,768</b> | <b>1,095</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA G  
Dept Number: 2640  
Service Participants: Electoral Area G



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 4,768        | 4,827        | 4,887        | 4,948        | 5,010        |
| <b>Total Revenues:</b>     | <b>4,768</b> | <b>4,827</b> | <b>4,887</b> | <b>4,948</b> | <b>5,010</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 4,098        | 4,157        | 4,217        | 4,278        | 4,340        |
| Transfers                  | 670          | 670          | 670          | 670          | 670          |
| <b>Total Expenditures:</b> | <b>4,768</b> | <b>4,827</b> | <b>4,887</b> | <b>4,948</b> | <b>5,010</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

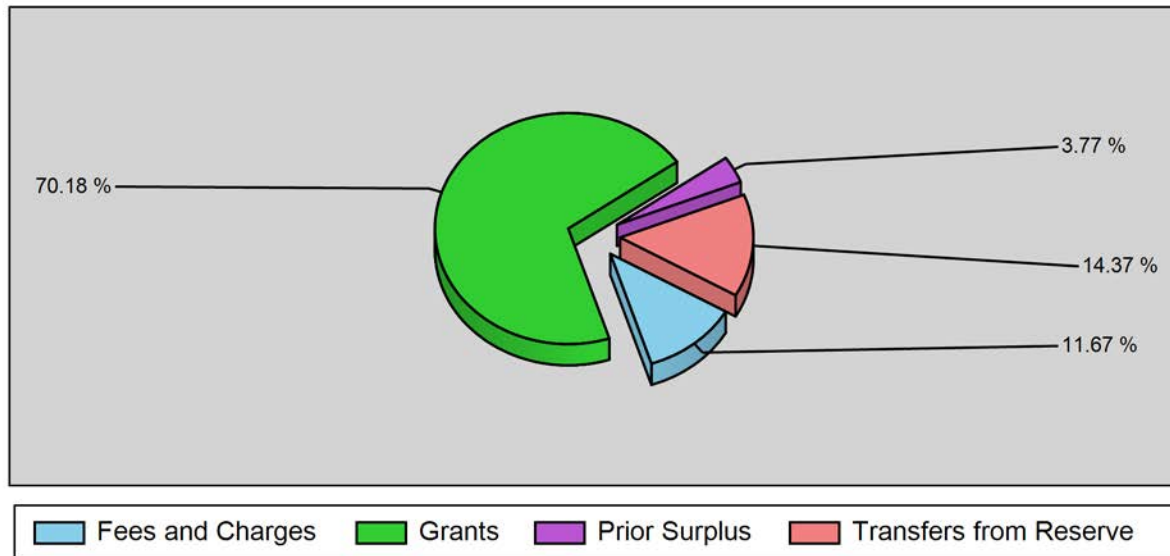
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLALLA WATER  
 Dept Number: 3960  
 Service Participants: Specified Service Area U716



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change  |
|----------------------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |
| Fees and Charges           | 88,298         | 89,702         | 1,404          |
| Grants                     | 356,050        | 539,293        | 183,243        |
| Prior Surplus              | 40,000         | 28,982         | (11,018)       |
| Transfers from Reserve     | 40,000         | 110,458        | 70,458         |
| <b>Total Revenues:</b>     | <b>524,348</b> | <b>768,435</b> | <b>244,087</b> |
| <b>Expenditures</b>        |                |                |                |
| Administration             | 10,198         | 9,983          | (215)          |
| Capital and Equipment      | 361,050        | 634,750        | 273,700        |
| Consultants                | 37,000         | 32,000         | (5,000)        |
| Contingency                | 2,000          | 2,000          | 0              |
| Insurance                  | 1,154          | 1,140          | (14)           |
| Operations                 | 11,025         | 11,200         | 175            |
| Transfers                  | 25,000         | 5,000          | (20,000)       |
| Travel                     | 3,000          | 3,000          | 0              |
| Utilities                  | 12,000         | 13,000         | 1,000          |
| Wages and benefits         | 61,921         | 56,362         | (5,559)        |
| <b>Total Expenditures:</b> | <b>524,348</b> | <b>768,435</b> | <b>244,087</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLALLA WATER  
 Dept Number: 3960  
 Service Participants: Specified Service Area U716



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Fees and Charges           | 89,702         | 104,945        | 127,211        | 98,266         | 119,327        |
| Grants                     | 539,293        | 50,000         | 0              | 0              | 0              |
| Prior Surplus              | 28,982         | 20,898         | 20,917         | 20,933         | 948            |
| Transfers from Reserve     | 110,458        | 0              | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>768,435</b> | <b>175,843</b> | <b>148,128</b> | <b>119,199</b> | <b>120,275</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 9,983          | 10,158         | 10,336         | 10,517         | 10,701         |
| Capital and Equipment      | 634,750        | 55,000         | 5,000          | 5,000          | 5,000          |
| Consultants                | 32,000         | 12,000         | 32,000         | 2,000          | 2,000          |
| Contingency                | 2,000          | 2,000          | 2,000          | 2,000          | 2,000          |
| Insurance                  | 1,140          | 1,160          | 1,180          | 1,200          | 1,221          |
| Operations                 | 11,200         | 11,375         | 11,550         | 11,650         | 11,750         |
| Transfers                  | 5,000          | 10,000         | 10,000         | 10,000         | 10,000         |
| Travel                     | 3,000          | 3,000          | 3,000          | 3,000          | 3,000          |
| Utilities                  | 13,000         | 14,000         | 15,000         | 15,000         | 15,000         |
| Wages and benefits         | 56,362         | 57,150         | 58,062         | 58,832         | 59,603         |
| <b>Total Expenditures:</b> | <b>768,435</b> | <b>175,843</b> | <b>148,128</b> | <b>119,199</b> | <b>120,275</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

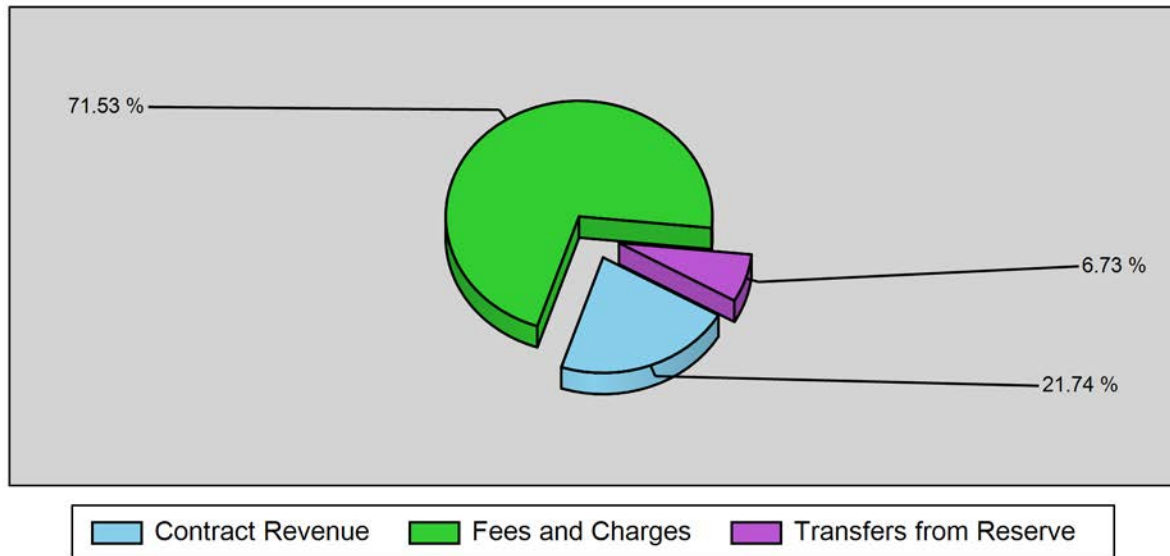
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA G  
Dept Number: 3580  
Service Participants:



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Contract Revenue           | 43,293         | 50,400         | 7,107         |
| Fees and Charges           | 163,418        | 165,820        | 2,402         |
| Transfers from Reserve     | 5,150          | 15,611         | 10,461        |
| <b>Total Revenues:</b>     | <b>211,861</b> | <b>231,831</b> | <b>19,970</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 9,285          | 9,882          | 597           |
| Advertising                | 3,210          | 3,249          | 39            |
| Contracts and Agreements   | 147,739        | 150,686        | 2,947         |
| Insurance                  | 972            | 1,015          | 43            |
| Legal                      | 230            | 233            | 3             |
| Operations                 | 36,675         | 52,800         | 16,125        |
| Supplies                   | 310            | 314            | 4             |
| Transfers                  | 1,615          | 1,635          | 20            |
| Travel                     | 2,220          | 2,247          | 27            |
| Wages and benefits         | 9,605          | 9,770          | 165           |
| <b>Total Expenditures:</b> | <b>211,861</b> | <b>231,831</b> | <b>19,970</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA G  
Dept Number: 3580  
Service Participants:



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Contract Revenue           | 50,400         | 43,489         | 43,489         | 43,489         | 43,489         |
| Fees and Charges           | 165,820        | 176,849        | 187,878        | 187,878        | 187,878        |
| Transfers from Reserve     | 15,611         | 14,920         | 7,330          | 10,898         | 14,463         |
| <b>Total Revenues:</b>     | <b>231,831</b> | <b>235,258</b> | <b>238,697</b> | <b>242,265</b> | <b>245,830</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 9,882          | 10,055         | 10,231         | 10,410         | 10,592         |
| Advertising                | 3,249          | 3,300          | 3,300          | 3,300          | 3,300          |
| Contracts and Agreements   | 150,686        | 153,699        | 156,763        | 159,908        | 163,105        |
| Insurance                  | 1,015          | 1,033          | 1,051          | 1,069          | 1,088          |
| Legal                      | 233            | 235            | 235            | 235            | 235            |
| Operations                 | 52,800         | 52,800         | 52,800         | 52,800         | 52,800         |
| Supplies                   | 314            | 320            | 320            | 320            | 320            |
| Transfers                  | 1,635          | 1,640          | 1,640          | 1,700          | 1,700          |
| Travel                     | 2,247          | 2,250          | 2,250          | 2,250          | 2,250          |
| Wages and benefits         | 9,770          | 9,926          | 10,107         | 10,273         | 10,440         |
| <b>Total Expenditures:</b> | <b>231,831</b> | <b>235,258</b> | <b>238,697</b> | <b>242,265</b> | <b>245,830</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

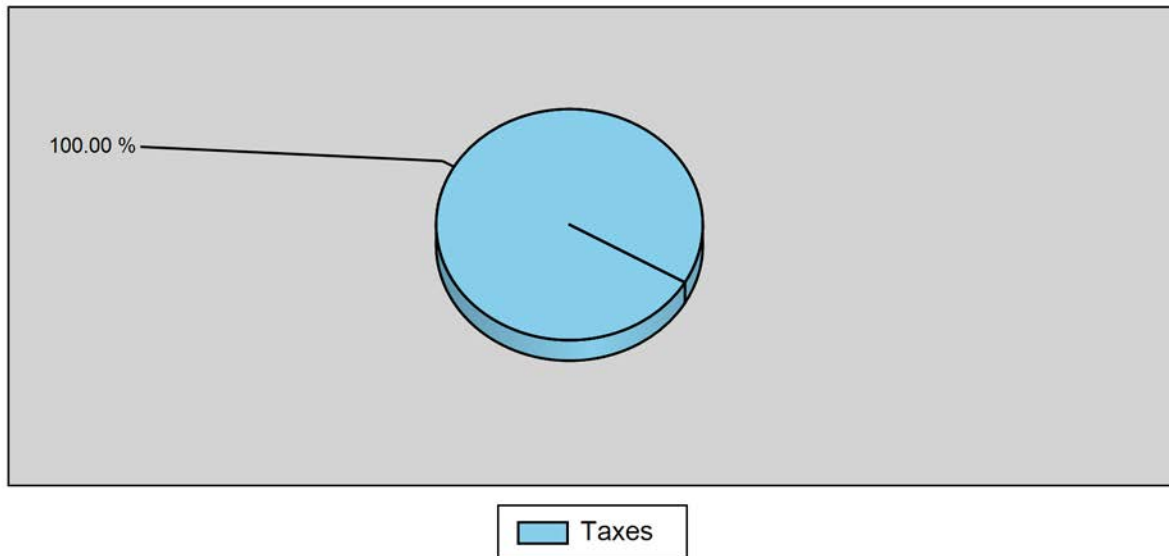
Service: SCHNEIDER ELECTRICAL

Dept Number: 9450

Service Participants: Specified Service Area A716 LSA #9



Revenues By GL Category



Notes:

| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 1,000        | 1,000        | 0             |
| <b>Total Revenues:</b>     | <b>1,000</b> | <b>1,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Utilities                  | 1,000        | 1,000        | 0             |
| <b>Total Expenditures:</b> | <b>1,000</b> | <b>1,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SCHNEIDER ELECTRICAL

Dept Number: 9450

Service Participants: Specified Service Area A716 LSA #9



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| <b>Total Revenues:</b>     | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Utilities                  | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
| <b>Total Expenditures:</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> | <b>1,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

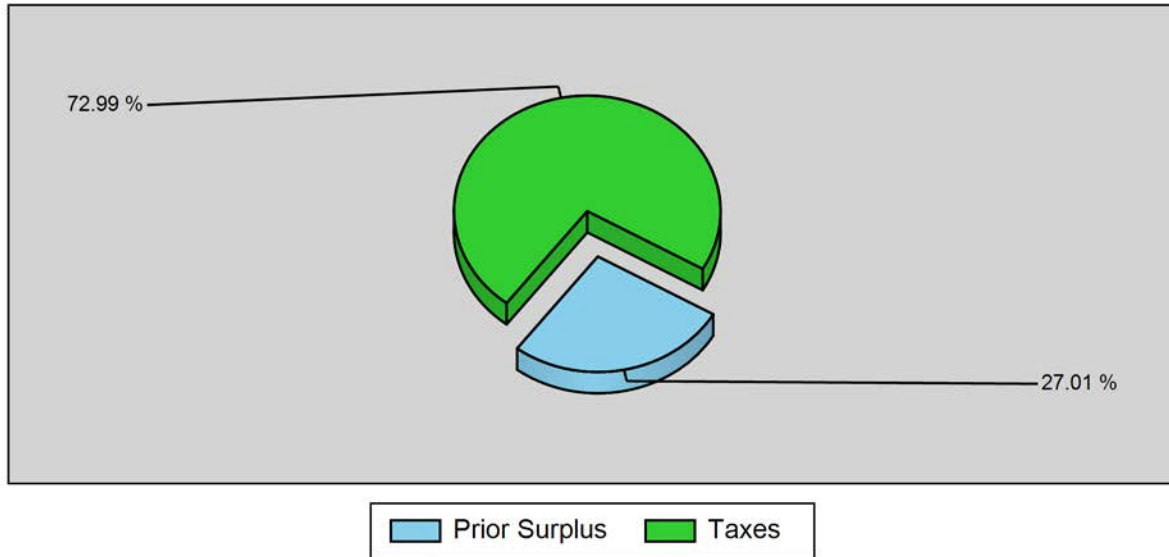
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING AREA G  
Dept Number: 9500  
Service Participants: Electoral Area G



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Prior Surplus              | 500          | 500          | 0             |
| Taxes                      | 1,609        | 1,351        | (258)         |
| <b>Total Revenues:</b>     | <b>2,109</b> | <b>1,851</b> | <b>(258)</b>  |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 475          | 451          | (24)          |
| Utilities                  | 998          | 1,400        | 402           |
| Wages and benefits         | 636          | 0            | (636)         |
| <b>Total Expenditures:</b> | <b>2,109</b> | <b>1,851</b> | <b>(258)</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING AREA G  
 Dept Number: 9500  
 Service Participants: Electoral Area G



| <b>5 Year Forecast</b>     | <b>2017</b>  | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Prior Surplus              | 500          | 500          | 500          | 500          | 0            |
| Taxes                      | 1,351        | 1,384        | 1,417        | 1,450        | 1,984        |
| <b>Total Revenues:</b>     | <b>1,851</b> | <b>1,884</b> | <b>1,917</b> | <b>1,950</b> | <b>1,984</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 451          | 459          | 467          | 475          | 483          |
| Utilities                  | 1,400        | 1,425        | 1,450        | 1,475        | 1,501        |
| <b>Total Expenditures:</b> | <b>1,851</b> | <b>1,884</b> | <b>1,917</b> | <b>1,950</b> | <b>1,984</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

# ELECTORAL AREA “H”

|                                  |      |           |
|----------------------------------|------|-----------|
| • Area H Requisition             |      | 312       |
| • Summary Information            |      | 313       |
| • Cemetery Area H                | 9100 | 314 – 315 |
| • Grant in Aid Area H            | 7980 | 316 – 317 |
| • Noise Bylaws Area H            | 2730 | 318       |
| • Recreation Area H              | 7000 | 319 – 320 |
| • Refuse Disposal Area H         | 3100 | 321 – 322 |
| • Rural Projects Area H          | 0390 | 323 – 324 |
| • Transit Area H                 | 8400 | 325 – 326 |
| • Untidy/Unsightly Area H        | 2650 | 327 – 328 |
| Specified Areas                  |      |           |
| • Fire – Coalmont/Tulameen       | 1400 | 329 – 330 |
| • Fire – H1                      | 1300 | 331 – 332 |
| • Missezula Lake Electrical      | 9440 | 333- 334  |
| • Recreation Commission Tulameen | 7490 | 335 – 336 |
| • Shinnish Creek                 | 4000 | 337 – 338 |

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

| <b>ELECTORAL AREA H<br/>(PRINCETON RURAL)</b>                           |  | <b>2017</b>         | <b>2016</b>         | <b>NET<br/>CHANGE</b> |
|-------------------------------------------------------------------------|--|---------------------|---------------------|-----------------------|
| <b><u>Participating Directors determine budget by weighted vote</u></b> |  |                     |                     |                       |
| 911 EMERGENCY CALL SYSTEM - Impr. Only                                  |  | \$ 30,546           | \$ 25,224           | \$ 5,322              |
| BUILDING INSPECTION                                                     |  | 40,472              | 40,486              | (14)                  |
| ELECTORAL AREA ADMINISTRATION                                           |  | 150,677             | 148,715             | 1,962                 |
| ELECTORAL AREA PLANNING                                                 |  | 123,075             | 124,483             | (1,408)               |
| EMERGENCY PLANNING                                                      |  | 6,805               | 6,455               | 350                   |
| GENERAL GOVERNMENT                                                      |  | 47,630              | 48,569              | (939)                 |
| HERITAGE (Subregional)                                                  |  | 703                 | -                   | 703                   |
| ILLEGAL DUMPING                                                         |  | 332                 | 390                 | (58)                  |
| NOXIOUS WEEDS                                                           |  | 1,555               | 1,291               | 264                   |
| NUISANCE CONTROL                                                        |  | 970                 | 978                 | (8)                   |
| REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)                            |  | 1,358               | -                   | 1,358                 |
| REGIONAL TRAILS                                                         |  | 10,035              | 9,753               | 281                   |
| SOLID WASTE MANAGEMENT PLAN                                             |  | 5,678               | 5,433               | 245                   |
| SUBDIVISION SERVICING                                                   |  | 12,309              | 12,110              | 199                   |
| <b>Subtotal</b>                                                         |  | <b>\$ 432,145</b>   | <b>\$ 423,888</b>   | <b>\$ 8,257</b>       |
| <b><u>Town &amp; Regional Director determine budget</u></b>             |  |                     |                     |                       |
| HERITAGE CONSERVATION                                                   |  | \$ -                | \$ 4,041            | \$ (4,041)            |
| RECREATION                                                              |  | 226,000             | 280,525             | (54,525)              |
| REFUSE DISPOSAL                                                         |  | 210,824             | 151,586             | 59,238                |
| TRANSIT                                                                 |  | 1,271               | 1,248               | 23                    |
| <b>Subtotal</b>                                                         |  | <b>\$ 438,095</b>   | <b>\$ 437,400</b>   | <b>\$ 695</b>         |
| <b><u>Regional Director determines budget</u></b>                       |  |                     |                     |                       |
| CEMETERY                                                                |  | \$ 3,000            | \$ 3,000            | \$ -                  |
| ECONOMIC DEVELOPMENT - H                                                |  | -                   | 9,615               | (9,615)               |
| GRANT IN AID                                                            |  | 16,000              | 15,000              | 1,000                 |
| MOSQUITO CONTROL - Impr. Only                                           |  | 6,444               | 4,459               | 1,985                 |
| NOISE BYLAW - AREA H                                                    |  | 7,217               | 4,040               | 3,177                 |
| RURAL PROJECTS                                                          |  | 53,164              | 24,835              | 28,329                |
| UNTIDY UNSIGHTLY                                                        |  | 6,915               | 3,673               | 3,242                 |
| <b>Subtotal</b>                                                         |  | <b>\$ 92,740</b>    | <b>\$ 64,622</b>    | <b>\$ 28,118</b>      |
| <b>SUBTOTAL</b>                                                         |  | <b>\$ 962,980</b>   | <b>\$ 925,910</b>   | <b>\$ 37,071</b>      |
| <b><u>Service Areas</u></b>                                             |  |                     |                     |                       |
| ELEC SYS-MISSEZULA LAKE                                                 |  | \$ -                | \$ 8,377            | \$ (8,377)            |
| FIRE PROTECTION AREA H                                                  |  | 101,383             | 101,218             | 165                   |
| FIRE PROT-TULAMEEN/COALMONT-C(717)                                      |  | 107,471             | 105,736             | 1,735                 |
| OBWB - Defined Area                                                     |  | 169                 | 177                 | (7)                   |
| SHINISH CREEK DIVERSION-B(717)                                          |  | 10,000              | 10,000              | -                     |
| TULAMEEN RECREATION COMMISSION                                          |  | 23,753              | 23,966              | (213)                 |
| <b>Subtotal</b>                                                         |  | <b>\$ 242,776</b>   | <b>\$ 249,474</b>   | <b>\$ (6,697)</b>     |
| <b>TOTAL</b>                                                            |  | <b>\$ 1,205,756</b> | <b>\$ 1,175,383</b> | <b>\$ 30,373</b>      |
| <b>Average Tax Rate/\$1000</b>                                          |  | <b>\$ 1.68</b>      | <b>\$ 1.74</b>      | <b>\$ (0.07)</b>      |
| <b>Average Taxes per Property</b>                                       |  | <b>\$ 405.64</b>    | <b>\$ 429.27</b>    | <b>\$ (23.63)</b>     |

| TAX REQUISITION CHANGE              | 2017        | 2016        | CHANGE**  | EXPLANATION                                                                |
|-------------------------------------|-------------|-------------|-----------|----------------------------------------------------------------------------|
| <b>AREA H</b>                       | \$1,205,756 | \$1,175,383 | \$37,063  | (Excluding Fire, Rec, Shinnish and Electrical)                             |
|                                     |             |             |           |                                                                            |
| REGIONAL SERVICES                   | \$105,781   | \$98,270    | \$7,511   | See Regional Services Summary Changes                                      |
| RURAL SERVICES                      | \$332,977   | \$343,909   | -\$10,932 | See Rural Services Summary                                                 |
| SHARED SERVICES                     |             |             | \$0       | See Shared Services Summary Changes                                        |
| CEMETERY - ELECTORAL AREA H         | \$3,000     | \$3,000     | \$0       |                                                                            |
| GRANT-IN AID - AREA H               | \$16,000    | \$15,000    | \$1,000   | Decrease in prior year surplus                                             |
| NOISE BYLAWS AREA H                 | \$7,217     | \$4,040     | \$3,177   | Program change approved - enforcement clerk                                |
|                                     |             |             |           |                                                                            |
| RECREATION - AREA H                 | \$226,000   | \$280,525   | -\$54,525 | Decrease in prior year deficit                                             |
|                                     |             |             |           |                                                                            |
| REFUSE DISPOSAL - H                 | \$210,824   | \$151,586   | \$59,238  | Flow through of 2016 deficit                                               |
| ELECTORAL AREA H - RURAL PROJECTS   | \$53,164    | \$24,835    | \$28,329  | Decrease in prior year surplus \$30K                                       |
| TRANSIT - ELECTORAL AREA H          | \$1,271     | \$1,248     | \$23      |                                                                            |
| UNSIGHTLY/UNTIDY PREMISES - AREA H  | \$6,915     | \$3,673     | \$3,242   | Program change approved - enforcement clerk                                |
|                                     |             |             |           |                                                                            |
| ELEC SYSTEM - MISSEZULA LAKE        | \$0         | \$8,377     | -\$8,377  | MFA Payout - loan ended early                                              |
| FIRE PROTECTION - COALMONT/TULAMEEN | \$107,471   | \$105,736   | \$1,735   | Continued payscale implementation and benefits offset by increased surplus |
| FIRE PROTECTION - H1                | \$101,383   | \$101,218   | \$165     |                                                                            |
|                                     |             |             |           |                                                                            |
| REC. COMM. DEFINED AREA H           | \$0         | \$0         | \$0       |                                                                            |
| SHINISH CREEK DIVERSION             | \$10,000    | \$10,000    | \$0       |                                                                            |
|                                     |             |             |           |                                                                            |
| TULAMEEN RECREATION COMMISSION      | \$23,753    | \$23,966    | -\$213    |                                                                            |

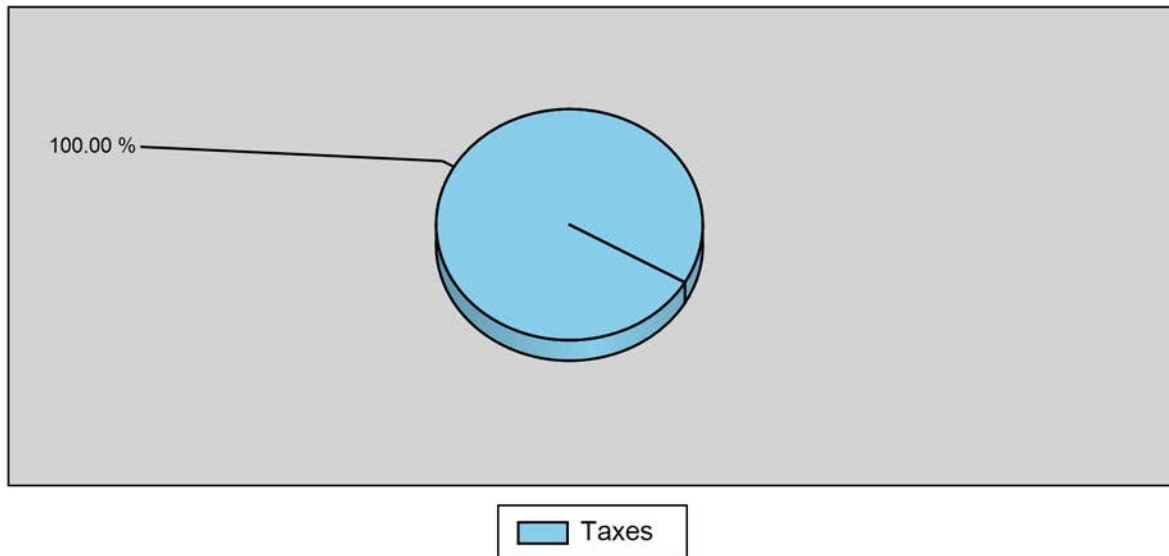
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA H  
 Dept Number: 9100  
 Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 3,000        | 3,000        | 0             |
| <b>Total Revenues:</b>     | <b>3,000</b> | <b>3,000</b> | <b>0</b>      |
| <b>Expenditures</b>        |              |              |               |
| Contracts and Agreements   | 3,000        | 3,000        | 0             |
| <b>Total Expenditures:</b> | <b>3,000</b> | <b>3,000</b> | <b>0</b>      |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA H  
 Dept Number: 9100  
 Service Participants: Electoral Area H



| <b>5 Year Forecast</b>     | <b>2017</b>  | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 3,000        | 3,000        | 3,000        | 3,000        | 3,000        |
| <b>Total Revenues:</b>     | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 0            | 0            | 0            | 0            | 0            |
| Contracts and Agreements   | 3,000        | 3,000        | 3,000        | 3,000        | 3,000        |
| <b>Total Expenditures:</b> | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> | <b>3,000</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

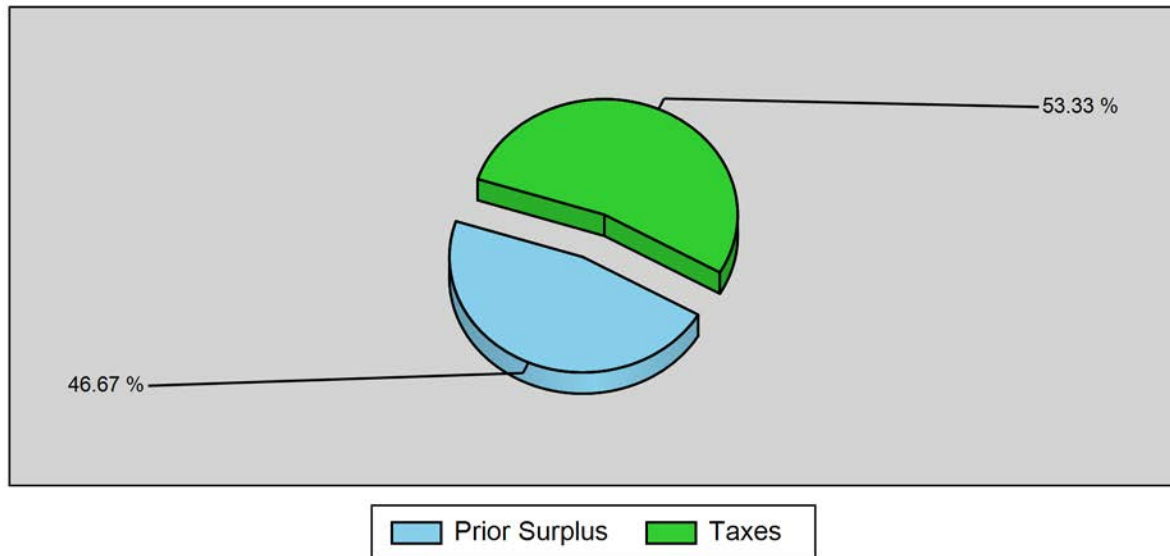
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA H  
 Dept Number: 7980  
 Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          |               |               |                |
|----------------------------|---------------|---------------|----------------|
|                            | 2016 Amount   | 2017 Amount   | Budget Change  |
| <b>Revenues</b>            |               |               |                |
| Prior Surplus              | 20,000        | 14,000        | (6,000)        |
| Taxes                      | 15,000        | 16,000        | 1,000          |
| <b>Total Revenues:</b>     | <b>35,000</b> | <b>30,000</b> | <b>(5,000)</b> |
| <b>Expenditures</b>        |               |               |                |
| Grant Expense              | 5,000         | 5,000         | 0              |
| Grant in Aid               | 30,000        | 25,000        | (5,000)        |
| <b>Total Expenditures:</b> | <b>35,000</b> | <b>30,000</b> | <b>(5,000)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA H  
Dept Number: 7980  
Service Participants: Electoral Area H



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Prior Surplus              | 14,000        | 10,000        | 5,000         | 5,000         | 5,000         |
| Taxes                      | 16,000        | 15,000        | 15,000        | 15,000        | 15,000        |
| <b>Total Revenues:</b>     | <b>30,000</b> | <b>25,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Grant Expense              | 5,000         | 5,000         | 5,000         | 5,000         | 5,000         |
| Grant in Aid               | 25,000        | 20,000        | 15,000        | 15,000        | 15,000        |
| <b>Total Expenditures:</b> | <b>30,000</b> | <b>25,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

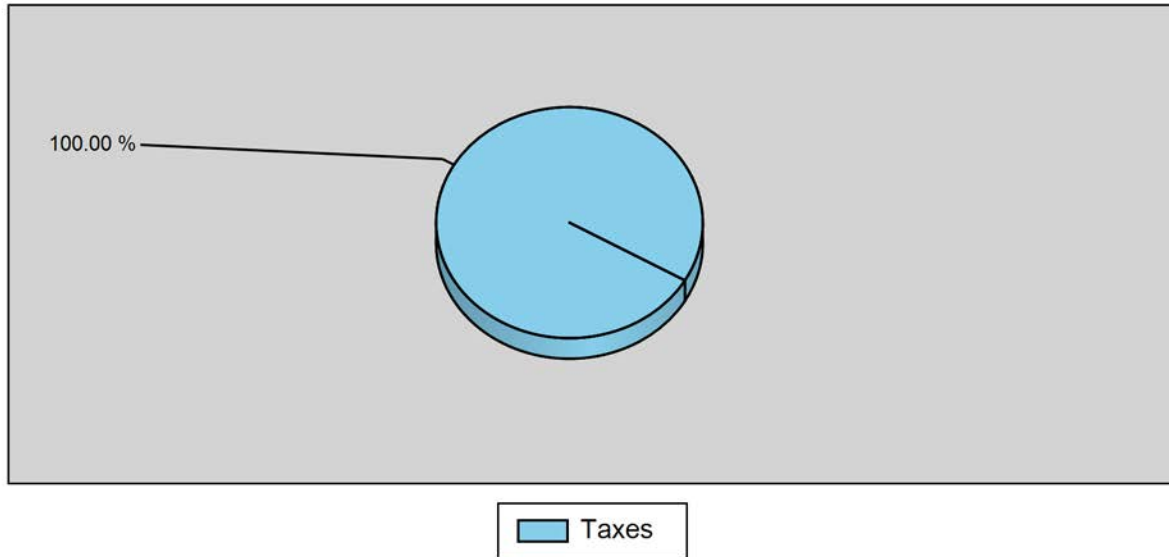
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREA H  
 Dept Number: 2730  
 Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 4,040        | 7,217        | 3,177         |
| <b>Total Revenues:</b>     | <b>4,040</b> | <b>7,217</b> | <b>3,177</b>  |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 4,040        | 7,217        | 3,177         |
| <b>Total Expenditures:</b> | <b>4,040</b> | <b>7,217</b> | <b>3,177</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 7,217        | 7,329        | 7,443        | 7,559        | 7,677        |
| <b>Total Revenues:</b>     | <b>7,217</b> | <b>7,329</b> | <b>7,443</b> | <b>7,559</b> | <b>7,677</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 7,217        | 7,329        | 7,443        | 7,559        | 7,677        |
| <b>Total Expenditures:</b> | <b>7,217</b> | <b>7,329</b> | <b>7,443</b> | <b>7,559</b> | <b>7,677</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

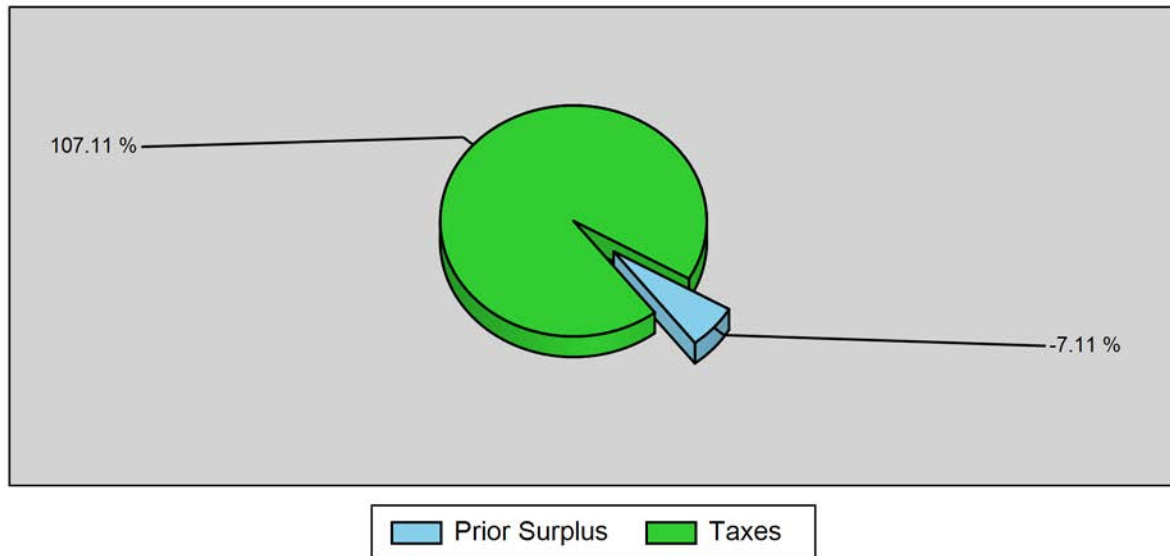
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION SERVICES- AREA H  
 Dept Number: 7000  
 Service Participants: Electoral Area H



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change   |
|----------------------------|----------------|----------------|-----------------|
| <b>Revenues</b>            |                |                |                 |
| Grants                     | 100,000        | 0              | (100,000)       |
| Prior Surplus              | (100,000)      | (15,000)       | 85,000          |
| Taxes                      | 280,525        | 226,000        | (54,525)        |
| <b>Total Revenues:</b>     | <b>280,525</b> | <b>211,000</b> | <b>(69,525)</b> |
| <b>Expenditures</b>        |                |                |                 |
| Administration             | 525            | 550            | 25              |
| Contracts and Agreements   | 280,000        | 210,450        | (69,550)        |
| <b>Total Expenditures:</b> | <b>280,525</b> | <b>211,000</b> | <b>(69,525)</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION SERVICES- AREA H  
Dept Number: 7000  
Service Participants: Electoral Area H



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | (15,000)       | 0              | 0              | 0              | 0              |
| Taxes                      | 226,000        | 226,000        | 226,000        | 226,000        | 226,000        |
| <b>Total Revenues:</b>     | <b>211,000</b> | <b>226,000</b> | <b>226,000</b> | <b>226,000</b> | <b>226,000</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 550            | 560            | 570            | 580            | 590            |
| Contracts and Agreements   | 210,450        | 225,440        | 225,430        | 225,420        | 225,410        |
| <b>Total Expenditures:</b> | <b>211,000</b> | <b>226,000</b> | <b>226,000</b> | <b>226,000</b> | <b>226,000</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

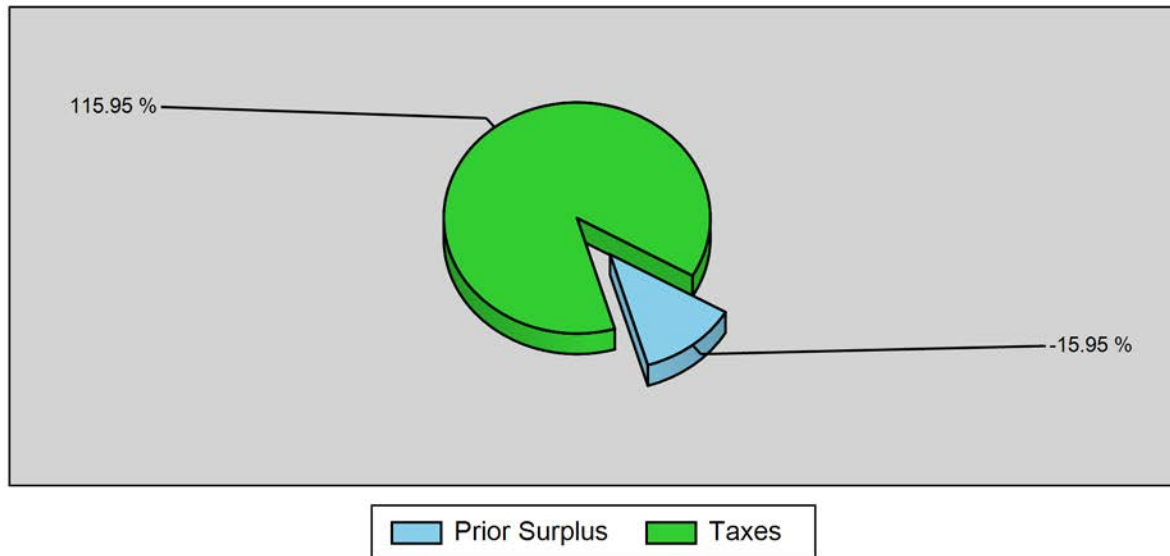
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA H  
Dept Number: 3100  
Service Participants: Electoral Area H



Revenues By GL Category



## Budget Comparison

|                            | 2016 Amount    | 2017 Amount    | Budget Change |
|----------------------------|----------------|----------------|---------------|
| <b>Revenues</b>            |                |                |               |
| Prior Surplus              | 0              | (29,000)       | (29,000)      |
| Taxes                      | 151,586        | 210,824        | 59,238        |
| <b>Total Revenues:</b>     | <b>151,586</b> | <b>181,824</b> | <b>30,238</b> |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 1,586          | 1,824          | 238           |
| Contracts and Agreements   | 150,000        | 180,000        | 30,000        |
| <b>Total Expenditures:</b> | <b>151,586</b> | <b>181,824</b> | <b>30,238</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA H  
 Dept Number: 3100  
 Service Participants: Electoral Area H



| <b>5 Year Forecast</b>     | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    | <b>2021</b>    |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Prior Surplus              | (29,000)       | 0              | 0              | 0              | 0              |
| Taxes                      | 210,824        | 181,856        | 181,888        | 181,921        | 181,955        |
| <b>Total Revenues:</b>     | <b>181,824</b> | <b>181,856</b> | <b>181,888</b> | <b>181,921</b> | <b>181,955</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,824          | 1,856          | 1,888          | 1,921          | 1,955          |
| Contracts and Agreements   | 180,000        | 180,000        | 180,000        | 180,000        | 180,000        |
| <b>Total Expenditures:</b> | <b>181,824</b> | <b>181,856</b> | <b>181,888</b> | <b>181,921</b> | <b>181,955</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



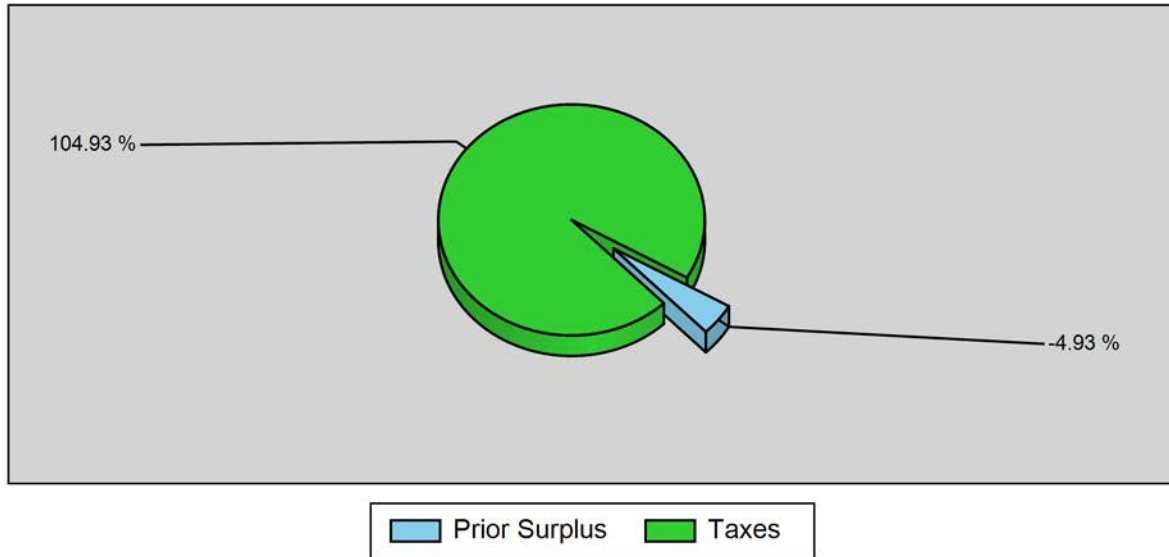
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA H  
Dept Number: 0390  
Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change   |
|----------------------------|---------------|---------------|-----------------|
| <b>Revenues</b>            |               |               |                 |
| Grants                     | 45,000        | 0             | (45,000)        |
| Prior Surplus              | 30,000        | (2,500)       | (32,500)        |
| Taxes                      | 24,835        | 53,164        | 28,329          |
| <b>Total Revenues:</b>     | <b>99,835</b> | <b>50,664</b> | <b>(49,171)</b> |
| <b>Expenditures</b>        |               |               |                 |
| Administration             | 2,503         | 2,193         | (310)           |
| Advertising                | 500           | 500           | 0               |
| Contingency                | 30,000        | 20,000        | (10,000)        |
| Grant Expense              | 45,000        | 0             | (45,000)        |
| Travel                     | 6,000         | 6,000         | 0               |
| Wages and benefits         | 15,832        | 21,971        | 6,139           |
| <b>Total Expenditures:</b> | <b>99,835</b> | <b>50,664</b> | <b>(49,171)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA H  
 Dept Number: 0390  
 Service Participants: Electoral Area H



| <b>5 Year Forecast</b>     | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   | <b>2020</b>   | <b>2021</b>   |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Grants                     | 0             | 0             | 0             | 0             | 0             |
| Prior Surplus              | (2,500)       | 10,000        | 5,000         | 0             | 0             |
| Taxes                      | 53,164        | 40,911        | 46,194        | 51,454        | 51,599        |
| <b>Total Revenues:</b>     | <b>50,664</b> | <b>50,911</b> | <b>51,194</b> | <b>51,454</b> | <b>51,599</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 2,193         | 2,231         | 2,270         | 2,310         | 2,350         |
| Advertising                | 500           | 500           | 500           | 500           | 500           |
| Contingency                | 20,000        | 20,000        | 20,000        | 20,000        | 20,000        |
| Grant Expense              | 0             | 0             | 0             | 0             | 0             |
| Travel                     | 6,000         | 6,000         | 6,000         | 6,000         | 6,000         |
| Wages and benefits         | 21,971        | 22,180        | 22,424        | 22,644        | 22,749        |
| <b>Total Expenditures:</b> | <b>50,664</b> | <b>50,911</b> | <b>51,194</b> | <b>51,454</b> | <b>51,599</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

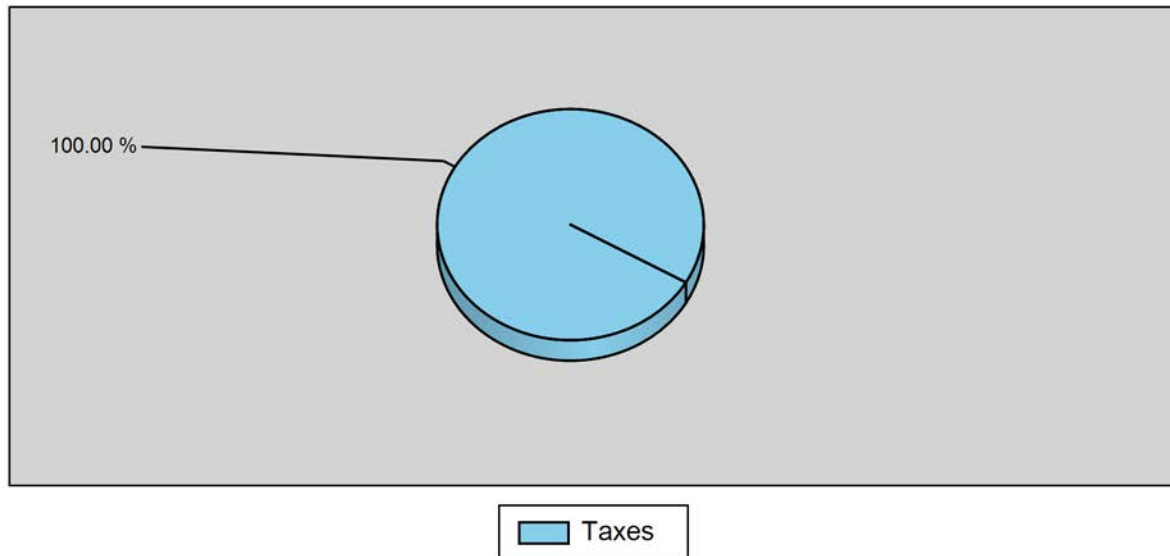
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA H  
 Dept Number: 8400  
 Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 1,248        | 1,271        | 23            |
| <b>Total Revenues:</b>     | <b>1,248</b> | <b>1,271</b> | <b>23</b>     |
| <b>Expenditures</b>        |              |              |               |
| Administration             | 48           | 50           | 2             |
| Contracts and Agreements   | 1,200        | 1,221        | 21            |
| <b>Total Expenditures:</b> | <b>1,248</b> | <b>1,271</b> | <b>23</b>     |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA H  
 Dept Number: 8400  
 Service Participants: Electoral Area H



| <b>5 Year Forecast</b>     | <b>2017</b>  | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  | <b>2021</b>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 1,271        | 1,293        | 1,316        | 1,339        | 1,359        |
| <b>Total Revenues:</b>     | <b>1,271</b> | <b>1,293</b> | <b>1,316</b> | <b>1,339</b> | <b>1,359</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Administration             | 50           | 51           | 52           | 53           | 54           |
| Contracts and Agreements   | 1,221        | 1,242        | 1,264        | 1,286        | 1,305        |
| <b>Total Expenditures:</b> | <b>1,271</b> | <b>1,293</b> | <b>1,316</b> | <b>1,339</b> | <b>1,359</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

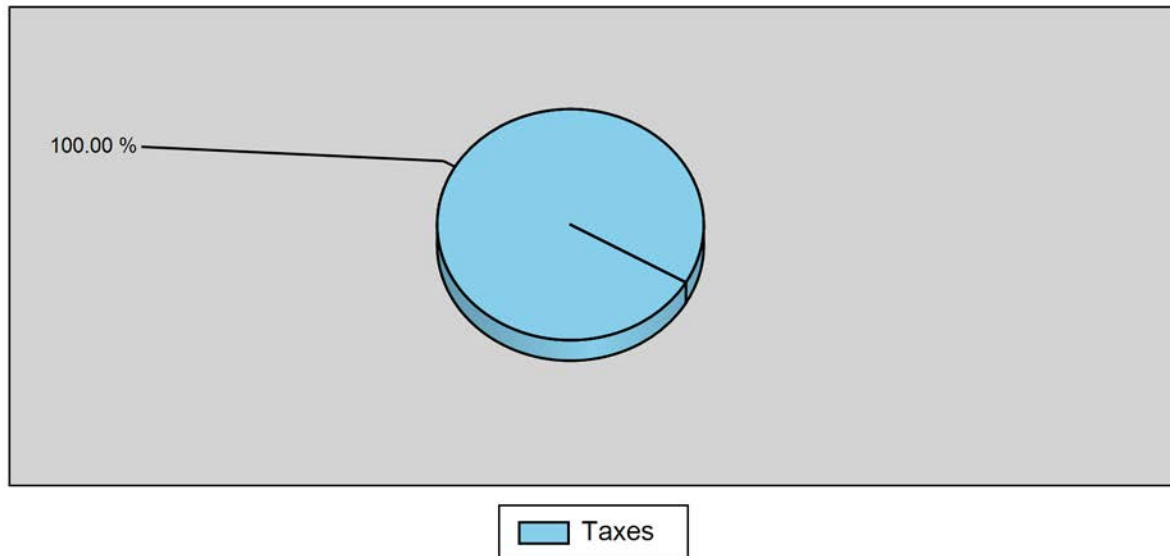
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA H  
 Dept Number: 2650  
 Service Participants: Electoral Area H



Revenues By GL Category



| Budget Comparison          | 2016 Amount  | 2017 Amount  | Budget Change |
|----------------------------|--------------|--------------|---------------|
| <b>Revenues</b>            |              |              |               |
| Taxes                      | 3,673        | 6,915        | 3,242         |
| <b>Total Revenues:</b>     | <b>3,673</b> | <b>6,915</b> | <b>3,242</b>  |
| <b>Expenditures</b>        |              |              |               |
| Operations                 | 3,673        | 6,285        | 2,612         |
| Transfers                  | 0            | 630          | 630           |
| <b>Total Expenditures:</b> | <b>3,673</b> | <b>6,915</b> | <b>3,242</b>  |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA H  
Dept Number: 2650  
Service Participants: Electoral Area H



| 5 Year Forecast            | 2017         | 2018         | 2019         | 2020         | 2021         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenues</b>            |              |              |              |              |              |
| Taxes                      | 6,915        | 7,006        | 7,098        | 7,192        | 7,287        |
| <b>Total Revenues:</b>     | <b>6,915</b> | <b>7,006</b> | <b>7,098</b> | <b>7,192</b> | <b>7,287</b> |
| <b>Expenditures</b>        |              |              |              |              |              |
| Operations                 | 6,285        | 6,376        | 6,468        | 6,562        | 6,657        |
| Transfers                  | 630          | 630          | 630          | 630          | 630          |
| <b>Total Expenditures:</b> | <b>6,915</b> | <b>7,006</b> | <b>7,098</b> | <b>7,192</b> | <b>7,287</b> |
| <b>Net Total</b>           | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE COALMONT/TULAMEEN

Dept Number: 1400

Service Participants: Specified Service Area C717



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Debt Proceeds              | 230,000            | 230,000            | 0                    |
| Grants                     | 0                  | 8,000              | 8,000                |
| Prior Surplus              | 27,500             | 20,000             | (7,500)              |
| Taxes                      | 105,736            | 107,471            | 1,735                |
| Transfers from Reserve     | 50,000             | 97,017             | 47,017               |
| <b>Total Revenues:</b>     | <b>413,236</b>     | <b>462,488</b>     | <b>49,252</b>        |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 6,772              | 6,901              | 129                  |
| Capital and Equipment      | 295,000            | 333,029            | 38,029               |
| Financing                  | 0                  | 5,000              | 5,000                |
| Grant Expense              | 0                  | 8,000              | 8,000                |
| Insurance                  | 8,595              | 9,121              | 526                  |
| Maintenance and Repairs    | 13,500             | 13,666             | 166                  |
| Operations                 | 3,500              | 3,512              | 12                   |
| Supplies                   | 3,700              | 3,745              | 45                   |
| Transfers                  | 24,000             | 9,500              | (14,500)             |
| Travel                     | 2,000              | 2,025              | 25                   |
| Utilities                  | 9,200              | 9,446              | 246                  |
| Wages and benefits         | 46,969             | 58,543             | 11,574               |
| <b>Total Expenditures:</b> | <b>413,236</b>     | <b>462,488</b>     | <b>49,252</b>        |
| <b>Net Total</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>             |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE COALMONT/TULAMEEN  
 Dept Number: 1400  
 Service Participants: Specified Service Area C717



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Debt Proceeds              | 230,000        | 0              | 0              | 0              | 0              |
| Grants                     | 8,000          | 0              | 0              | 0              | 0              |
| Prior Surplus              | 20,000         | 0              | 0              | 0              | 0              |
| Taxes                      | 107,471        | 140,570        | 146,451        | 148,556        | 151,029        |
| Transfers from Reserve     | 97,017         | 5,000          | 0              | 0              | 0              |
| <b>Total Revenues:</b>     | <b>462,488</b> | <b>145,570</b> | <b>146,451</b> | <b>148,556</b> | <b>151,029</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 6,901          | 7,022          | 7,144          | 7,269          | 7,386          |
| Capital and Equipment      | 333,029        | 11,028         | 11,050         | 11,071         | 11,292         |
| Financing                  | 5,000          | 21,120         | 21,120         | 21,120         | 21,120         |
| Grant Expense              | 8,000          | 0              | 0              | 0              | 0              |
| Insurance                  | 9,121          | 9,280          | 9,442          | 9,607          | 9,775          |
| Maintenance and Repairs    | 13,666         | 13,883         | 14,115         | 14,398         | 14,685         |
| Operations                 | 3,512          | 3,568          | 3,625          | 3,698          | 3,772          |
| Supplies                   | 3,745          | 3,804          | 3,875          | 3,953          | 4,032          |
| Transfers                  | 9,500          | 3,040          | 3,080          | 3,120          | 3,162          |
| Travel                     | 2,025          | 2,057          | 2,100          | 2,142          | 2,185          |
| Utilities                  | 9,446          | 9,597          | 9,700          | 9,894          | 10,091         |
| Wages and benefits         | 58,543         | 61,171         | 61,200         | 62,284         | 63,529         |
| <b>Total Expenditures:</b> | <b>462,488</b> | <b>145,570</b> | <b>146,451</b> | <b>148,556</b> | <b>151,029</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |



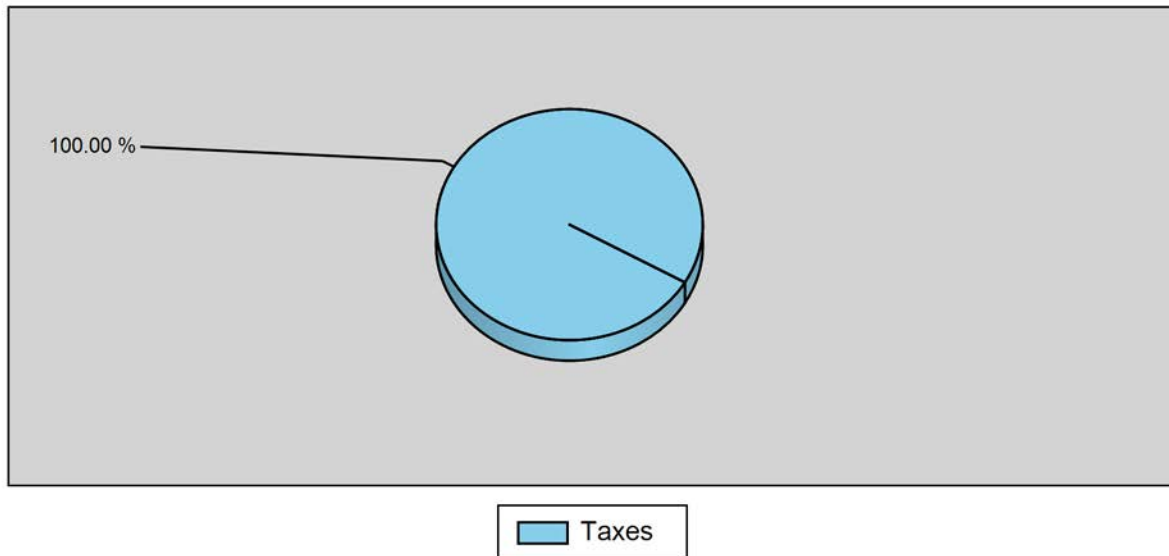
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE H1  
 Dept Number: 1300  
 Service Participants: Specified Service Area A717



Revenues By GL Category



| Budget Comparison          |                |                |               |
|----------------------------|----------------|----------------|---------------|
|                            | 2016 Amount    | 2017 Amount    | Budget Change |
| <b>Revenues</b>            |                |                |               |
| Taxes                      | 101,218        | 101,383        | 165           |
| <b>Total Revenues:</b>     | <b>101,218</b> | <b>101,383</b> | <b>165</b>    |
| <b>Expenditures</b>        |                |                |               |
| Administration             | 1,050          | 1,208          | 158           |
| Contracts and Agreements   | 100,000        | 100,000        | 0             |
| Insurance                  | 168            | 175            | 7             |
| <b>Total Expenditures:</b> | <b>101,218</b> | <b>101,383</b> | <b>165</b>    |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>      |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE H1  
Dept Number: 1300  
Service Participants: Specified Service Area A717



| 5 Year Forecast            | 2017           | 2018           | 2019           | 2020           | 2021           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>            |                |                |                |                |                |
| Taxes                      | 101,383        | 101,407        | 101,432        | 101,457        | 101,482        |
| <b>Total Revenues:</b>     | <b>101,383</b> | <b>101,407</b> | <b>101,432</b> | <b>101,457</b> | <b>101,482</b> |
| <b>Expenditures</b>        |                |                |                |                |                |
| Administration             | 1,208          | 1,229          | 1,251          | 1,273          | 1,295          |
| Contracts and Agreements   | 100,000        | 100,000        | 100,000        | 100,000        | 100,000        |
| Insurance                  | 175            | 178            | 181            | 184            | 187            |
| <b>Total Expenditures:</b> | <b>101,383</b> | <b>101,407</b> | <b>101,432</b> | <b>101,457</b> | <b>101,482</b> |
| <b>Net Total</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MISSEZULA LAKE ELECTRICAL

Dept Number: 9440

Service Participants: Specified Service Area D717 LSA #20



| <b>Budget Comparison</b>   | <b>2016 Amount</b> | <b>2017 Amount</b> | <b>Budget Change</b> |
|----------------------------|--------------------|--------------------|----------------------|
| <b>Revenues</b>            |                    |                    |                      |
| Taxes                      | 8,377              | 0                  | (8,377)              |
| <b>Total Revenues:</b>     | <b>8,377</b>       | <b>0</b>           | <b>(8,377)</b>       |
| <b>Expenditures</b>        |                    |                    |                      |
| Administration             | 577                | 1                  | (576)                |
| Financing                  | 7,800              | 0                  | (7,800)              |
| <b>Total Expenditures:</b> | <b>8,377</b>       | <b>1</b>           | <b>(8,376)</b>       |
| <b>Net Total</b>           | <b>0</b>           | <b>1</b>           | <b>1</b>             |

| <b>5 Year Forecast</b>     | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>2020</b> | <b>2021</b> |
|----------------------------|-------------|-------------|-------------|-------------|-------------|
| <b>Revenues</b>            |             |             |             |             |             |
| Taxes                      | 0           | 0           | 0           | 0           | 0           |
| <b>Total Revenues:</b>     | <b>0</b>    | <b>0</b>    | <b>0</b>    | <b>0</b>    | <b>0</b>    |
| <b>Expenditures</b>        |             |             |             |             |             |
| Administration             | 1           | 0           | 0           | 0           | 0           |
| Financing                  | 0           | 0           | 0           | 0           | 0           |
| <b>Total Expenditures:</b> | <b>1</b>    | <b>0</b>    | <b>0</b>    | <b>0</b>    | <b>0</b>    |
| <b>Net Total</b>           | <b>1</b>    | <b>0</b>    | <b>0</b>    | <b>0</b>    | <b>0</b>    |



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

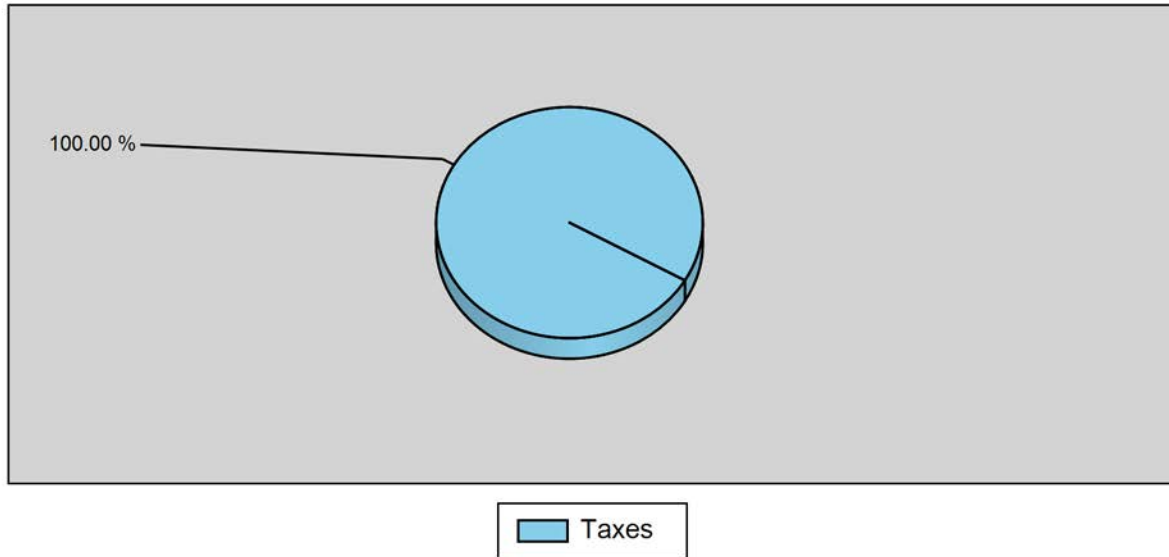
Service: RECREATION COMMISSION TULAMEEN

Dept Number: 7490

Service Participants: Specified Service Area F717 - LSA 34



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change  |
|----------------------------|---------------|---------------|----------------|
| <b>Revenues</b>            |               |               |                |
| Prior Surplus              | (150)         | 0             | 150            |
| Taxes                      | 23,966        | 23,753        | (213)          |
| Transfers from Reserve     | 1,500         | 0             | (1,500)        |
| <b>Total Revenues:</b>     | <b>25,316</b> | <b>23,753</b> | <b>(1,563)</b> |
| <b>Expenditures</b>        |               |               |                |
| Administration             | 638           | 734           | 96             |
| Contracts and Agreements   | 22,000        | 22,000        | 0              |
| Insurance                  | 1,178         | 1,019         | (159)          |
| Projects                   | 1,500         | 0             | (1,500)        |
| <b>Total Expenditures:</b> | <b>25,316</b> | <b>23,753</b> | <b>(1,563)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>       |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION TULAMEEN

Dept Number: 7490

Service Participants: Specified Service Area F717 - LSA 34



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 23,753        | 24,114        | 24,480        | 24,851        | 25,229        |
| <b>Total Revenues:</b>     | <b>23,753</b> | <b>24,114</b> | <b>24,480</b> | <b>24,851</b> | <b>25,229</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 734           | 747           | 760           | 773           | 787           |
| Contracts and Agreements   | 22,000        | 22,330        | 22,665        | 23,005        | 23,350        |
| Insurance                  | 1,019         | 1,037         | 1,055         | 1,073         | 1,092         |
| <b>Total Expenditures:</b> | <b>23,753</b> | <b>24,114</b> | <b>24,480</b> | <b>24,851</b> | <b>25,229</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |

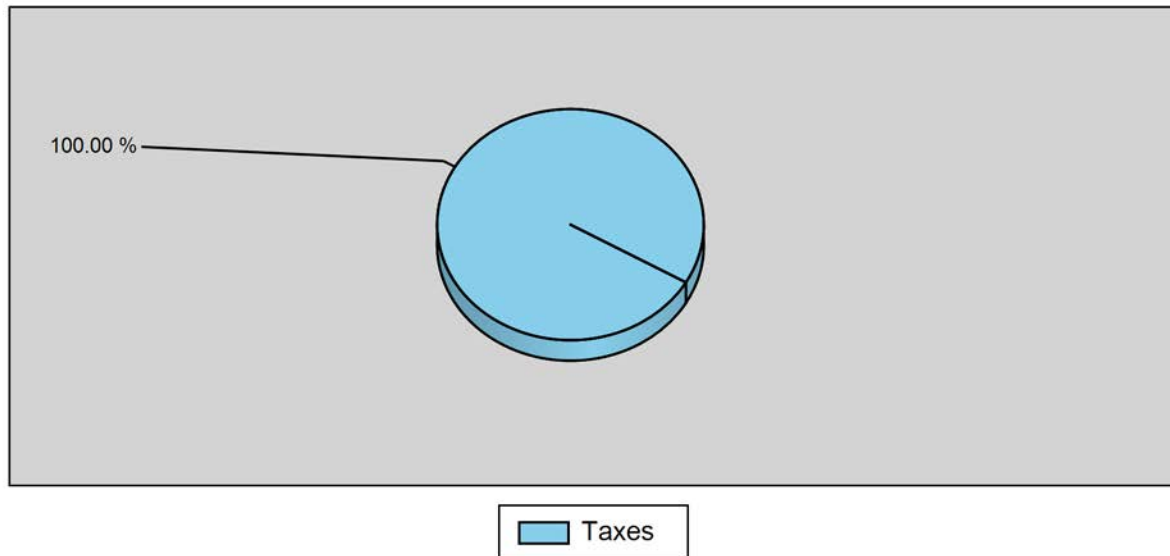
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SHINISH CREEK DIVERSION  
 Dept Number: 4000  
 Service Participants: Specified Service Area A717



Revenues By GL Category



| Budget Comparison          | 2016 Amount   | 2017 Amount   | Budget Change   |
|----------------------------|---------------|---------------|-----------------|
| <b>Revenues</b>            |               |               |                 |
| Taxes                      | 10,000        | 10,000        | 0               |
| Transfers from Reserve     | 30,000        | 0             | (30,000)        |
| <b>Total Revenues:</b>     | <b>40,000</b> | <b>10,000</b> | <b>(30,000)</b> |
| <b>Expenditures</b>        |               |               |                 |
| Administration             | 420           | 400           | (20)            |
| Maintenance and Repairs    | 2,000         | 2,000         | 0               |
| Projects                   | 30,000        | 0             | (30,000)        |
| Transfers                  | 7,580         | 7,600         | 20              |
| <b>Total Expenditures:</b> | <b>40,000</b> | <b>10,000</b> | <b>(30,000)</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>        |

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SHINISH CREEK DIVERSION  
Dept Number: 4000  
Service Participants: Specified Service Area A717



| 5 Year Forecast            | 2017          | 2018          | 2019          | 2020          | 2021          |
|----------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenues</b>            |               |               |               |               |               |
| Taxes                      | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| <b>Total Revenues:</b>     | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Expenditures</b>        |               |               |               |               |               |
| Administration             | 400           | 407           | 414           | 421           | 428           |
| Maintenance and Repairs    | 2,000         | 2,000         | 2,000         | 2,000         | 2,000         |
| Transfers                  | 7,600         | 7,593         | 7,586         | 7,579         | 7,572         |
| <b>Total Expenditures:</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> | <b>10,000</b> |
| <b>Net Total</b>           | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |



# CAPITAL

|                           |  |                           |
|---------------------------|--|---------------------------|
| • 2017 -2021 Capital Plan |  | <a href="#">340 - 341</a> |
|---------------------------|--|---------------------------|

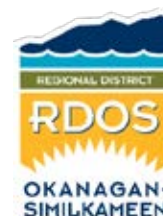
| 2017- 2021 CAPITAL EXPENDITURE PROJECTIONS |                                     | Funding   | Reserve/Grants | Debt      | Tax/User fee | Mix Reserve-<br>Tax/User fee | Mix Grant-<br>Tax/User fee | Mix Debt-Reserve-Grant-Tax-User fee                                                                                                                                                           |
|--------------------------------------------|-------------------------------------|-----------|----------------|-----------|--------------|------------------------------|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                            |                                     | Budget    |                |           |              |                              |                            |                                                                                                                                                                                               |
|                                            | DEPARTMENT                          | 2016      | 2017           | 2018      | 2019         | 2020                         | 2021                       | Project Descriptions                                                                                                                                                                          |
| 400                                        | 911                                 | 210,000   | 34,824         | -         | -            | -                            |                            | Project carryover comletion                                                                                                                                                                   |
| 4310                                       | APEX MTN SOLID WASTE TRANSFER STN   | 215,000   | 240,000        | -         | -            | -                            |                            | carryover -Transfer station                                                                                                                                                                   |
| 7870                                       | AREA A COMMUNITY PARKS              | 49,000    | 70,900         | 2,640     | 2,680        | 2,720                        | 2,760                      | Park Improvements and Washroom \$68,300 (Gas Tax)                                                                                                                                             |
| 310                                        | Area A Rural Projects               | 40,000    | 300,000        |           |              |                              |                            | Sasquatch Pond project \$40K and Roberts Point Water Mainline \$100K (Gas Tax) and Boardwalk at Road 22 \$160K (Gas Tax)                                                                      |
| 7580                                       | AREA B COMM PARKS                   | 16,700    | 17,500         | 13,258    | 13,418       | 13,580                       | 13,745                     | Gas Tax \$16K                                                                                                                                                                                 |
| 330                                        | Area C Rural Projects               | 1,173,411 | 1,022,825      |           | -            | -                            |                            | Gas Tax \$47.5K:Gas Tax \$975K                                                                                                                                                                |
| 340                                        | Area D Rural Projects               | 210,000   | -              | -         | -            | -                            |                            |                                                                                                                                                                                               |
|                                            | Area E Rural Projects               |           | 15,000         |           |              |                              |                            | Gas Tax \$15K Electric gar charging Station                                                                                                                                                   |
| 7570                                       | AREA F PARKS COMM                   | 43,800    | 36,000         | 56,000    | 18,000       | 18,000                       | 18,000                     | Playground Surfacing, Tennis courts surfacing, Net, & Basketball.                                                                                                                             |
| 380                                        | Area G Rural Projects               |           | 78,000         |           |              |                              |                            | Keremeos Irrigation District Water Meters- Gas tax                                                                                                                                            |
| 390                                        | Area H Rural Projects               | 45,000    | -              | -         | -            | -                            |                            |                                                                                                                                                                                               |
| 7100                                       | ARENA - OLIVER C                    | 11,495    | 50,930         | 417,000   | 88,893       | 90,671                       | 90,671                     |                                                                                                                                                                                               |
| 7050                                       | ARENA - OSOYOOS A                   | 55,000    | 70,000         | 51,000    | 55,000       | 51,000                       | 51,893                     | Lighting fixtures \$40K; Protective Flooring \$7.5K; Refrigeration Overhaul \$17.5K; Daserboards \$5K                                                                                         |
| 8950                                       | CEMETERY - NARAMATA E               | 3,000     | 3,000          | 3,000     | 3,000        | 3,000                        | 3,000                      | Equipment                                                                                                                                                                                     |
|                                            | ECONOMIC DEVELOMENT AREA D          |           | 20,000         | 10,000    | -            | -                            | -                          | ok Falls Revitalization                                                                                                                                                                       |
| 300                                        | Ectoral Area Administration         | 202,500   | 30,000         |           |              | -                            |                            | Watershed Plan \$30K Gas Tax                                                                                                                                                                  |
| 410                                        | EMERGENCY PLANNING                  | 9,000     | 9,000          | 9,000     | 9,180        | 9,364                        | 9,504                      | Equipment                                                                                                                                                                                     |
| 1100                                       | FIRE Protection - B-G KEREMEOS      | 1,522,820 | 758,897        | 1,424,309 | 75,396       | 76,903                       | 67,642                     | Land \$250K; Truck \$450K; Firefighting equip \$13K: Turn out Gear \$19.1K                                                                                                                    |
| 1800                                       | FIRE Protection - ANARCHIST         | 21,200    | 27,000         | 22,100    | 22,240       | 22,381                       | 22,469                     | Equipment: Firefighting equip \$15K                                                                                                                                                           |
| 1400                                       | FIRE Protection - COALMONT/TULAMEEN | 295,000   | 341,029        | 11,028    | 11,050       | 11,071                       | 11,292                     | Firefighting equip \$5K:Hoses \$1K; \$8K Gas Tax Water project completion                                                                                                                     |
| 1600                                       | FIRE Protection - KALEDEN           | 54,100    | 16,800         | 18,009    | 18,369       | 18,736                       | 19,111                     | Firefighting equip \$16.8K                                                                                                                                                                    |
| 1700                                       | FIRE Protection - NARAMATA          | 439,000   | 93,610         | 97,535    | 101,813      | 105,349                      | 110,331                    | Misc capital \$50K; Firefighting equip\$12K:Hoses \$19.6K: P computers \$3K;Firefighting equip \$21K:Hoses \$8.5K;Protegtive clothing \$10.3K                                                 |
| 1200                                       | FIRE Protection - OK FALLS          | 43,715    | 43,054         | 35,940    | 36,660       | 37,392                       | 38,141                     | Fire fighting equipment                                                                                                                                                                       |
| 1500                                       | FIRE Protection - WILLOWBROOK       | 2,355     | 5,450          | 5,537     | 5,648        | 5,761                        | 5,847                      | Vadim Upgrades \$15K                                                                                                                                                                          |
| 100                                        | GENERAL GOVERNMENT                  | 390,300   | 191,940        | 194,864   | 198,099      | 201,390                      | 204,739                    | workstations/ misc. equipment                                                                                                                                                                 |
| 600                                        | IS                                  | 5,000     | 5,000          | 5,000     | 5,000        | 5,000                        | 5,088                      |                                                                                                                                                                                               |
| 5700                                       | MOSQUITO CONTROL                    | 1,200     |                |           |              |                              |                            |                                                                                                                                                                                               |
| 7865                                       | MUSEUM PROPERTY DEBT                | 50,000    | 50,000         | 50,000    | 50,000       | 50,000                       | 50,000                     | Museum Property design                                                                                                                                                                        |
| 7700                                       | PARKS - OLIVER C                    | 74,755    | 162,570        | 41,050    | 41,871       | 42,708                       | 43,562                     |                                                                                                                                                                                               |
| 7540                                       | PARKS & REC - NARAMATA              | 74,234    | 227,300        | 82,000    | 132,000      | 52,000                       | 62,000                     | Manitou Park Path \$35k; Small Water graft Storage Manitou \$20K; Tennis court lights \$35K (Gas Tax); Arawana Outhouse \$10K; \$22K Manitou Park Improvements: Parkland Acquisition \$80,300 |
| 7310                                       | POOL - KEREMEOS B-G                 | 10,000    | 10,000         | 10,000    | 10,200       | 10,404                       | 10,612                     | Equipment                                                                                                                                                                                     |
| 7300                                       | POOL - OLIVER C                     | 26,045    | 25,630         | 30,450    | 31,059       | 31,680                       | 32,314                     |                                                                                                                                                                                               |
| 7810                                       | PROGRAMS - OLIVER C                 | 1,885     |                |           |              |                              |                            |                                                                                                                                                                                               |

| 2017- 2021 CAPITAL EXPENDITURE PROJECTIONS |                                     | Funding   | Reserve/Grants | Debt      | Tax/User fee | Mix Reserve-<br>Tax/User fee | Mix Grant-<br>Tax/User fee | Mix Debt-Reserve-Grant-Tax-User fee                                                                        |
|--------------------------------------------|-------------------------------------|-----------|----------------|-----------|--------------|------------------------------|----------------------------|------------------------------------------------------------------------------------------------------------|
|                                            |                                     | Budget    |                |           |              |                              |                            |                                                                                                            |
|                                            | DEPARTMENT                          | 2016      | 2017           | 2018      | 2019         | 2020                         | 2021                       | Project Descriptions                                                                                       |
| 7200                                       | RECREATION FACILITY - KEREMEOS      | 25,000    | 25,000         | 25,000    | 25,500       | 26,010                       | 26,530                     | Miscellaneous                                                                                              |
| 7530                                       | RECREATION COMM - KALEDEN           | 31,320    | 24,300         | 4,300     | 4,300        | 4,300                        | 4,300                      | Land Acquisition fees/QEP \$20K; Park Improvements \$4.3K                                                  |
| 7520                                       | RECREATION COMM - OK FALLS          | 59,000    | 61,100         | 144,100   | 145,100      | 127,600                      | 77,600                     | Heritage Hills Park Drawings \$30K; Dock repairs \$6.5K; Lamb Property Path \$15K;Park Improvements \$9.6K |
| 7400                                       | RECREATION HALL - OLIVER g          | 162,230   | 32,480         | 69,200    | 70,584       | 71,996                       | 73,436                     |                                                                                                            |
| 3000                                       | REFUSE DISPOSAL-OLIVER              | 100,000   | 50,000         | 120,000   | 110,000      | 30,000                       | 30,000                     | Fencing/water source                                                                                       |
| 3500                                       | REFUSE DISPOSAL-PENTICTON/D3        | 940,000   | 2,300,000      | 2,670,000 | 920,000      | 945,000                      | 970,000                    | Leachate drainage system                                                                                   |
| 3400                                       | REFUSE STATEMENT B-G KEREMEOS       | 10,000    | 5,000          | 105,000   | 105,000      | 5,000                        | 5,000                      |                                                                                                            |
| 7720                                       | REGIONAL TRAILS                     | 131,000   | 181,200        | 33,000    | 34,000       | 17,900                       | 18,000                     | Vehicle/Equipment \$32K                                                                                    |
| 3800                                       | SEWAGE DISPOSAL - OK FALLS          | 425,000   | 470,332        | 25,000    | 28,000       | 30,000                       | 30,000                     | Lift station; chem Scan; Wetlands (Gas Tax \$349K)                                                         |
| 3920                                       | WATER SYSTEM - FAULDER              | 5,000     | 5,000          | 5,000     | 5,000        | 5,000                        | 5,000                      |                                                                                                            |
| 3921                                       | WATER SYSTEM - FAULDER CAPITAL      | 400,000   | -              | -         | -            | -                            | -                          |                                                                                                            |
| 3940                                       | WATER SYSTEM - NARAMATA             | 1,600,000 | 3,775,000      | 100,000   | -            | 300,000                      | 300,000                    | Pipe Replacement \$3.3M; Generator completion \$450K                                                       |
| 3960                                       | WATER SYSTEM - OLALLA               | 205,000   | 634,750        | 55,000    | 5,000        | 5,000                        | 5,000                      | Water main Upgrades                                                                                        |
| 3971                                       | WATER SYSTEM - WEST BENCH CAPITAL   | 370,000   | -              | -         | -            | -                            | -                          |                                                                                                            |
| 3970                                       | WATER SYSTEM WEST BENCH             | 20,000    | 5,000          | 5,000     | 5,000        | 5,000                        | 5,000                      |                                                                                                            |
| Total                                      |                                     | 9,779,065 | 11,525,421     | 5,950,320 | 2,387,060    | 2,431,916                    | 2,422,587                  |                                                                                                            |
| Regional                                   |                                     | 740,300   | 416,964        | 236,864   | 241,279      | 228,654                      | 232,243                    |                                                                                                            |
| Rural                                      |                                     |           |                |           |              |                              |                            |                                                                                                            |
| Sewer                                      |                                     | 425,000   | 470,332        | 25,000    | 28,000       | 30,000                       | 30,000                     |                                                                                                            |
| Water                                      |                                     | 2,600,000 | 4,419,750      | 165,000   | 15,000       | 315,000                      | 315,000                    |                                                                                                            |
| Fire                                       |                                     | 2,378,190 | 1,285,840      | 1,614,458 | 271,176      | 277,593                      | 274,833                    |                                                                                                            |
| Recreation                                 |                                     | 640,464   | 813,710        | 945,998   | 638,605      | 542,669                      | 507,423                    |                                                                                                            |
| Other Rural                                |                                     | 2,995,111 | 4,118,825      | 2,963,000 | 1,193,000    | 1,038,000                    | 1,063,088                  |                                                                                                            |
| Total RDOS capital                         |                                     | 9,779,065 | 11,525,421     | 5,950,320 | 2,387,060    | 2,431,916                    | 2,422,587                  |                                                                                                            |
|                                            | Reserves and/or grants              | 2,669,530 | 8,761,484      | 3,491,650 | 1,306,236    | 1,555,761                    | 1,583,563                  |                                                                                                            |
|                                            | Debt                                | 425,000   | -              |           |              |                              |                            |                                                                                                            |
|                                            | Mix Grant-Tax/User fee              | 424,200   | 484,800        |           | 75,396       | 76,903                       | 67,642                     |                                                                                                            |
|                                            | Tax/User fee                        | 261,185   | 507,804        | 607,884   | 674,744      | 548,195                      | 503,596                    |                                                                                                            |
|                                            | Mix Reserve-Tax/User fee            | 757,330   | 518,120        | 426,477   | 330,684      | 251,057                      | 267,786                    |                                                                                                            |
|                                            | Mix Debt-Reserve-Grant-Tax-User fee | 5,241,820 | 1,253,213      | 1,424,309 | -            | -                            | -                          |                                                                                                            |
|                                            | RDOS capital Funding                | 9,779,065 | 11,525,421     | 5,950,320 | 2,387,060    | 2,431,916                    | 2,422,587                  |                                                                                                            |

# ADMINISTRATIVE REPORT

**TO:** Board of Directors  
**FROM:** B. Newell, Chief Administrative Officer  
**DATE:** February 15, 2018  
**RE:** RDOS Fees and Charges Bylaw No. 2787, 2018

---



## **Administrative Recommendation 1:**

**THAT Bylaw No. 2787, 2018 Regional District of Okanagan-Similkameen Fees and Charges Bylaw be read a third time, as amended after second reading.**

## **Administrative Recommendation 2:**

**THAT Bylaw No. 2787, 2018 Regional District of Okanagan-Similkameen Fees and Charges Bylaw be adopted.**

---

## **Reference:**

*Local Government Act*

## **Background:**

Through the *Local Government Act*, the Regional District has the authority to impose fees and charges for services that are provided. Prior to 2010, the Regional District fees and charges were located within a number of different bylaws; however, in that same year an all-encompassing Fees and Charges Bylaw was brought in for ease of reference and review on an annual basis.

Although the bylaw can be amended throughout the year, administration brings the bylaw forward for review and amendment in conjunction with the budget process.

## **Analysis:**

At the February 1, 2018 Board meeting, Bylaw 2787 was given first and second readings, and referred out for any additional changes prior to adoption in conjunction with the 2018-2022 budget. Several changes are proposed and shown in the attached marked-up version of the bylaw, as noted below:

## **SCHEDULE 5 (PUBLIC WORKS AND ENGINEERING SERVICES FEES)**

### **Section 3 – Water System Fees – not to exceed maximum of:**

#### **7.0 Sun Valley Water System**

7.1 Annual Domestic Rate (Grade A) per Parcel includes a 6 gallon per minute water allotment.

\$ 1,475

Above rate reduced from \$1,736 to \$1,475 as staff costs incurred less than anticipated in 2017 and budget has been adjusted to reflect.

## **Section 7- Sanitary Landfills**

### **1.2 DEMOLITION, RENOVATION, CONSTRUCTION MIXED LOAD SOLID WASTE:**

Page 22 - Second box labeled NON SERVICE AREA – added CONSTRUCTION MIXED LOAD - missed adding

### **1.3 RECYCLABLE**

Page 23 – Under FRUIT/GRAIN BY-PRODUCT – added \$5.00 minimum charge for loads greater than 500 kg – missed adding and is the same charge as FRUIT WASTE.

### **1.4 Authorized CONTROLLED WASTE:**

Page 26 - Under AGRICULTURAL ORGANIC MATERIAL – added See Section 2.2 - to clarify penalties.

Page 26 – Under AGRICULTURAL PLASTICS – add See Section 2.14 - to clarify penalties.

### **Subsection 2.0:**

To clarify what the penalties are for AGRICULTURAL PLASTICS that are not suitably prepared, wording added:

Page 28 - 2.14 The fee for each load of AGRICULTURAL PLASTIC that arrives at the SITE that is not suitably prepared as per RDOS policy shall be charged REFUSE with a \$5.00 minimum charge.

## **SCHEDULE 6 – PARKS AND RECREATION FEES**

### **Subsection 3.0 Kaleden Parks and Recreation**

After receiving feedback from residents at their January 16, 2017 Public Information Meeting and from RDOS Staff regarding the cancellation of tentative rentals, the Commission voted on February 6 to recommend a reduction in fees for proposed major events.

- 3.2.1.1 Weddings – from \$2500 to \$2,000
- 3.2.1.1.1 Hotel Park and Hall – from \$2,800 to \$2,300
- 3.2.2 Weekend Rate (Fri to Sun) – from \$2,700 to \$2,400

### **Communication Strategy:**

The Regional District of Okanagan-Similkameen Fees and Charges bylaw is posted annually on the RDOS Website and will be the topic of a future Regional Reflections article to help citizens understand the various fees and charges they may be subject to.

### **Respectfully submitted:**

*“Christy Malden”*

---

C. Malden, Manager of Legislative Services

---

## Fees and Charges Bylaw No. 2787, 2018

---

# Table of Contents

## **Schedule 1 – Corporate Services Fees**

|     |                                                                        |   |
|-----|------------------------------------------------------------------------|---|
| 1.0 | Photocopies .....                                                      | 1 |
| 2.0 | Finance Fee .....                                                      | 1 |
| 3.0 | Mapping .....                                                          | 1 |
| 4.0 | Digital Data .....                                                     | 1 |
| 5.0 | GIS Services for Municipalities, Provincial and Federal Agencies ..... | 1 |
| 6.0 | Human Resources Services for Municipalities .....                      | 2 |
| 7.0 | IT Services for Municipalities .....                                   | 2 |

## **Schedule 2 – Building Permit Fees**

|      |                                                                   |   |
|------|-------------------------------------------------------------------|---|
| 1.0  | Plan Processing .....                                             | 3 |
| 2.0  | Building Permit .....                                             | 3 |
| 3.0  | Plan Review .....                                                 | 3 |
| 4.0  | Locating/Relocating a Building .....                              | 4 |
| 5.0  | Demolishing a Building or Structure .....                         | 4 |
| 6.0  | Plumbing Permits .....                                            | 4 |
| 7.0  | Solid Fuel Burning Devices .....                                  | 4 |
| 8.0  | Re-inspection Fees .....                                          | 4 |
| 9.0  | Health and Safety Inspections .....                               | 4 |
| 10.0 | Transfer Fee .....                                                | 4 |
| 11.0 | File Searches and Comfort Letters .....                           | 4 |
| 12.0 | Deficiency Inspection Permit for Removal of Notice on Title ..... | 5 |
| 13.0 | Permit Extension Fee .....                                        | 5 |
| 14.0 | Legal Documents .....                                             | 5 |
| 15.0 | Covenants .....                                                   | 5 |

## **Schedule 3 – Planning and Development Fees**

|      |                                                             |   |
|------|-------------------------------------------------------------|---|
| 1.0  | Official Community Plan (OCP) amendment .....               | 6 |
| 2.0  | Zoning Bylaw or Land Use Contract (LUC) amendment .....     | 6 |
| 3.0  | Temporary Use Permit .....                                  | 6 |
| 4.0  | Development Permit .....                                    | 6 |
| 5.0  | Development Variance Permit .....                           | 6 |
| 6.0  | Board of Variance Appeal .....                              | 6 |
| 7.0  | Floodplain Exemption .....                                  | 6 |
| 8.0  | Strata Title Conversion .....                               | 6 |
| 9.0  | Campsite Permit .....                                       | 6 |
| 10.0 | Mobile Home Park Permit .....                               | 7 |
| 11.0 | Applications to the Agriculture Land Commission (ALC) ..... | 7 |

|      |                              |   |
|------|------------------------------|---|
| 12.0 | File Searches .....          | 7 |
| 13.0 | Legal Documents .....        | 7 |
| 14.0 | Covenants .....              | 7 |
| 15.0 | Comfort Letters .....        | 7 |
| 16.0 | Letters of Concurrence ..... | 7 |

#### **Schedule 4 – Bylaw Enforcement Services Fees**

|     |                                                        |   |
|-----|--------------------------------------------------------|---|
| 1.0 | Animal Control Fees .....                              | 8 |
| 2.0 | Dog Licensing Fees .....                               | 8 |
| 3.0 | Replacement of Lost, Destroyed or Mutilated Tags ..... | 8 |
| 4.0 | Burning Permit Fees .....                              | 8 |
| 5.0 | Recovery of Collection Fees for Fines .....            | 8 |

#### **Schedule 5 – Public Works and Engineering Services Fees**

##### **Section 1 –Development Fees**

|     |                                                               |   |
|-----|---------------------------------------------------------------|---|
| 1.0 | Examination Fees for the Subdivision of Land .....            | 9 |
| 2.0 | Water Meter Vault, Appurtenances, and Installation Fees ..... | 9 |

##### **Section 2 – Development Cost Charge and Capital Cost Charge Fees**

|     |                                                                                         |    |
|-----|-----------------------------------------------------------------------------------------|----|
| 1.0 | Okanagan Falls Sewer Development Cost Charges .....                                     | 10 |
| 2.0 | Naramata Water System Development Cost Charges and<br>Capital Expenditure Charges ..... | 10 |
| 3.0 | Olalla Water System Capital Expenditure Charge .....                                    | 10 |
| 4.0 | Faulder Community Water System Development Cost Charges .....                           | 10 |
| 5.0 | Westbench Water System Capital Expenditure Charge .....                                 | 10 |
| 6.0 | Gallagher Lake Water Connection Cost .....                                              | 10 |
| 7.0 | Willowbrook Water Connection Cost .....                                                 | 10 |
| 8.0 | Sun Valley Water Capital Expenditure Charge .....                                       | 10 |
| 9.0 | Gallagher Lake Sewer Connection Cost .....                                              | 11 |

##### **Section 3 – Water System Fees**

|     |                                                           |    |
|-----|-----------------------------------------------------------|----|
| 1.0 | Naramata Community Water System and Street Lighting ..... | 12 |
| 2.0 | Olalla Water System .....                                 | 13 |
| 3.0 | Faulder Water System .....                                | 13 |
| 4.0 | West Bench Water System .....                             | 13 |
| 5.0 | Gallagher Lake Water System .....                         | 14 |
| 6.0 | Willowbrook Water System .....                            | 15 |
| 7.0 | Sun Valley Water System .....                             | 15 |
| 8.0 | General Water Service .....                               | 15 |



#### **Section 4 – Sewer System Fees**

|     |                                       |    |
|-----|---------------------------------------|----|
| 1.0 | Okanagan Falls Sewer User Rates ..... | 16 |
| 2.0 | Gallagher Lake Sewer System .....     | 17 |
| 3.0 | General Sewer Service .....           | 18 |

#### **Section 5 – Cemetery Fees**

|     |                         |    |
|-----|-------------------------|----|
| 1.0 | Naramata Cemetery ..... | 19 |
|-----|-------------------------|----|

#### **Section 6- Curbside Solid Waste Collection and Drop Off Fees**

|     |                                |    |
|-----|--------------------------------|----|
| 1.0 | All service participants ..... | 20 |
|-----|--------------------------------|----|

#### **Section 7 – Sanitary Landfill Fees**

|     |                                                                                                           |    |
|-----|-----------------------------------------------------------------------------------------------------------|----|
| 1.0 | Includes Campbell Mountain, Okanagan Falls, Oliver Landfills and<br>Keremeos Waste Transfer Station ..... | 22 |
|-----|-----------------------------------------------------------------------------------------------------------|----|

#### **Schedule 6 – Parks and Recreation Fees**

|     |                                           |    |
|-----|-------------------------------------------|----|
| 1.0 | Naramata Parks and Recreation .....       | 29 |
| 2.0 | Okanagan Falls Parks and Recreation ..... | 29 |
| 3.0 | Kaleden Parks and Recreation .....        | 30 |
| 4.0 | Keremeos Parks and Recreation .....       | 31 |

#### **Schedule 7 – Transit Fees** ..... 33

#### **Schedule 8 – Freedom of Information and Protection of Privacy Request Fees**

|     |                                |    |
|-----|--------------------------------|----|
| 1.0 | Schedule of Maximum Fees ..... | 34 |
|-----|--------------------------------|----|

## REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

### BYLAW NO. 2787, 2018

---

A bylaw to set fees and charges for Regional District services and information.

---

**WHEREAS** the *Local Government Act* provides that the Board may by bylaw establish fees and charges for various Regional District services and information;

**AND WHEREAS** in accordance with Section 397 [imposition of fees and charges] and Section 462 [fees related to applications and inspections] of the *Local Government Act*; the Regional Board wishes to establish fees and charges which reflect cost recovery for services and information provided;

**NOW THEREFORE**, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

#### 1 - Citation

- 1.1 This Bylaw shall be cited as the **Regional District of Okanagan-Similkameen Fees and Charges Bylaw No. 2787, 2018**.

#### 2 – Fees and Charges

- 2.1 Wherever this Bylaw sets out fees and charges with respect to other Regional District bylaws and such other bylaws contain similar fees and charges, the Fees and Charges Bylaw shall prevail.
- 2.2 Wherever this Bylaw sets out fees and charges for work done or services provided to land or improvements, the Regional District may recover the costs of undertaking the work in the same manner and with the same remedies as property taxes.
- 2.3 The schedule of fees to be imposed for the provision of goods, services and information as specified in Appendix 'A' Schedules 1 to 7 attached hereto, and forming part of this bylaw, is hereby established.

#### 3 – Effective Date

- 3.1 This bylaw shall come into effect on April 15, 2018.

#### 4 - Repeal

- 4.1 Bylaw No. 2771, 2017 is repealed as of April 15, 2018.

**READ A FIRST AND SECOND TIME** this day of 1<sup>st</sup> day of February, 2018.

**READ A THIRD TIME AND ADOPTED** this \_\_\_\_ day of \_\_\_\_, 2018.

---

RDOS Board Chair

---

Corporate Officer

## Schedule 1 – Corporate Services Fees

Formatted: Top: 0.69"

### 1.0 - Photocopies

|            |             |
|------------|-------------|
| 8.5" x 11" | \$0.25/page |
| 8.5" x 14" | \$0.35/page |
| 11" x 17"  | \$0.50/page |
| 24" x 36"  | \$2.50/page |

### 2.0 - Finance Fees and Charges

#### 2.1 Utility Search Fee – \$20.00

- 2.2 Utility rates will be billed as set out in this bylaw and if remain unpaid after the due date, a percentage addition of ten percent of the amount thereof shall be added on the following working day.

In default of any such owner making any such payment or payments as in such agreement made and provided, the Collector for the Regional District shall add such amount in default to the taxes of such lot or parcel of land on the Collector's Real Property Tax Roll and thereafter such amount shall be deemed to be taxes against the said property and shall be dealt with in the same manner as taxes against the said property would be dealt with under the provisions of the *Local Government Act* and *Community Charter*.

#### 2.3 Processing fee for payments returned by the financial institution – \$30.00

### 3.0 - Mapping

- 3.1 Legal, civic and zoning 1:5,000 scale maps are available to the public in the following formats:
- Hardcopy maps at a price of \$15 per map.
  - Digital format (Adobe PDF) set of maps for price of \$30 per CD.
- 3.2 Cost for miscellaneous hard copy maps in GIS warehouse directory is \$35 per map.
- 3.3 Cost for creation of custom maps is \$80/hr. A minimum charge of \$140 is required with a minimum notice of 15 working days by the applicant.

### 4.0 - Digital Data

- 4.1 RDOS will provide GIS data available at no charge on the RDOS FTP site as per Item 1.0 of Enterprise Unit Data and Services Policy.

### 5.0 - GIS Services for Municipalities, Provincial and Federal Government

- 5.1 Access to existing RDOS internal internet mapping application will be \$2,933 /year.
- 5.2 Creation of a municipal specific internet mapping application with functionality in addition to or different from the RDOS internal application as per Item 2.1 of Enterprise Unit Data and Services Policy will be available at a cost of \$4,989 per year.

- 5.3 Specific GIS services as per items 2.2 and 2.3 of Enterprise Unit Data and Services Policy will be available at a cost of \$45.90 /hr for the GIS Assistant, \$58.73/hr for GIS Analyst/Programmer \$80.47 /hr for IS Manager, \$53.28/hr for the Systems Administrator and \$44.67/hr for the IT Technician/Programmer.
- 5.4 GIS Services will be available to the public at a cost of \$ 100/hr with a minimum payment of 2 hours provided the Information Services Manager determines the RDOS has the resources to complete the project.

#### **6.0 - Human Resources Services for Municipalities**

- 6.1 Human Resources services will be available to municipalities as per items 3.1 and 3.2 of Enterprise Unit Data and Services Policy. Services will be available at a cost of \$71.19/hr for the HR Manager and \$48.38/hr for HR Coordinator.

#### **7.0 - IT Services for Municipalities**

- 7.1 IT services will be available to municipalities as per items 4.1 and 4.2 of the Enterprise Unit Data and Services Policy will be available at a cost of \$53.28 /hr for the Systems Administrator and \$ 44.67/hr for IT Technician/Programmer, \$45.90/hr for the GIS Assistant and \$80.47/hr for the IS Manager.

**1.0 - Plan Processing Fee**

- 1.1 The fee for plan processing shall be \$150.00 for projects with an estimated construction value less than \$100,000. The fee for plan processing for projects valued over \$100,000.00 shall be \$500.00.

**2.0 - Building Permit – to be determined as follows:**

- 2.1 \$12.00 for each \$1,000.00 of construction value up to \$500,000.00; \$10.00 for each \$1,000.00 of construction value between \$500,000.01 and \$1,000,000.00; and \$6.00 for each \$1,000,000 of construction value after \$1,000,000.01
- 2.2 The minimum permit fee for a permit, or a series of permits on the same parcel of land, issued at the same time is \$150.00 (with the exception of a permit for a solid fuel-fired appliance).
- 2.2 using Table A-1 for detached single family dwellings, duplex dwellings where one dwelling is not located above the other dwelling and buildings that are accessory to these buildings; or,
- 2.3 using the declared contract value for all construction other than that work included in paragraph 1. above, except that if the declared value is contested by the building official the value will be established using the Marshal & Swift Residential Cost Hand Book or the RS Means Square Foot Costs Handbook.

**Table A-1**

| Proposed <i>construction</i>    | Value per square meter | Value per square foot |
|---------------------------------|------------------------|-----------------------|
| One storey*                     | \$1453                 | \$135                 |
| Finished basement               | \$538                  | \$50                  |
| Each Additional Storey          | \$807                  | \$75                  |
| Enclosed structure or Garage**  | \$430                  | \$40                  |
| Sundeck (no roof)               | \$323                  | \$30                  |
| Roof only                       | \$215                  | \$20                  |
| Unenclosed structure or carport | \$269                  | \$25                  |
| Pool                            | \$377                  | \$35                  |

\*The fee covers slab on grade, crawlspaces and unfinished basements

\*\*The minimum permit fee for a structure over 55 m<sup>2</sup> shall be \$300

**3.0 - Plan Review Fee**

- 3.1 Submissions of revised drawings once a zoning or building code review has been completed will result in a minimum charge of \$100. In addition, an hourly rate of \$50 will be charged if the revised drawings require more than 1 hour of review.

#### **4.0 - Locating/Relocating a Building**

- 4.1 The fee for a permit authorizing the locating or relocating of a building or *structure* including the value of any additions or modifications, shall be calculated at 0.7 of the fees set out in Table A-1.
- 4.2 A modular home or manufactured home installed in accordance with Z-240.10.1, including the value of any additions or modifications shall be calculated at 0.5 of the fees set out in Table A-1.

#### **5.0 - Demolishing a Building or Structure**

- 5.1 The fee for a permit authorizing the demolition of a building or structure shall be \$150.00.

#### **6.0 - Plumbing Permits**

- 6.1 The permit fee for each plumbing fixture shall be \$10.00 per fixture, when the plumbing permit is issued in conjunction with a building permit, and \$10.00 per fixture plus an administration fee of \$100 when a plumbing permit is issued separately.
- 6.2 The plumbing permit fee may be reduced up to 25% (minimum fee \$150) with submission and approval of plumbing system layout drawings by a TQ certified tradesperson (plumber) for single family new construction and renovation projects.

#### **7.0 - Solid Fuel Burning Devices**

- 7.1 The permit fee for the installation of solid fuel burning appliances, fireplaces and chimneys shall be \$100.00 per appliance.

#### **8.0 - Re-inspection Fees**

- 8.1 The fee for a re-inspection shall be \$100.00.

#### **9.0 – Health and Safety Inspection**

- 9.1 The fee for any inspection to confirm health & safety requirements as set out in the BC Building Code shall be \$100.00.

#### **10.0 - Transfer Fee**

- 10.1 The fee for the transfer of a permit as set out in the RDOS Building Bylaw shall be \$100.00.

#### **11.0 - File Searches\* and Comfort Letters (\*for routinely releasable records only)**

- 11.1 Information recovery from archived files \$30.00
- 11.2 Information recovery from building permit files and property folio files:
  - i) first ½ hour of time spent \$0.00
  - ii) each additional ¼ hour spent after first ½ hour of time \$10.00
- 11.3 Digital copies of archived files materials (if available) \$15.00  
(includes approved RDOS USB memory stick)
- 11.4 The fee for comfort letters shall be \$100.00 per property to determine building bylaw compliance.

**12.0 - Deficiency Inspection Permit for Removal of Notice on Title**

- 12.1 The fee for a deficiency inspection permit and subsequent removal of a Notice on Title shall be \$250.00. The fee for a deficiency re-inspection shall be \$100.00.

**13.0 - Permit Extension Fee**

- 13.1 The fee for permit extension shall be \$100.00

**14.0 - Legal Documents**

- |                                                                           |                                           |
|---------------------------------------------------------------------------|-------------------------------------------|
| 14.1 Title search                                                         | \$25.00                                   |
| 14.2 Covenants, Right of Ways, Easements,<br>Plans and similar documents: | actual cost of document (minimum \$25.00) |

**15.0 - Covenants**

- |                                |          |
|--------------------------------|----------|
| 15.1 Preparation of a Covenant | \$500.00 |
| 15.2 Covenant Discharge        | \$250.00 |

### Schedule 3 – Planning and Development Fees

---

#### 1.0 Official Community Plan (OCP) amendment

- |     |                                                                        |            |
|-----|------------------------------------------------------------------------|------------|
| 1.1 | Application fee                                                        | \$1,000.00 |
| 1.2 | Joint Zoning Bylaw Amendment fee                                       | \$1,500.00 |
|     | plus: i) \$25.00 per dwelling unit and/or parcel in excess of four (4) |            |

#### 2.0 Zoning Bylaw or Land Use Contract (LUC) amendment

- |     |                                                                        |            |
|-----|------------------------------------------------------------------------|------------|
| 2.1 | Application fee                                                        | \$1,000.00 |
|     | plus: i) \$25.00 per dwelling unit and/or parcel in excess of four (4) |            |

#### 3.0 Temporary Use Permit

- |     |                 |          |
|-----|-----------------|----------|
| 3.1 | Application fee | \$700.00 |
| 3.2 | Renewal fee     | \$350.00 |

#### 4.0 Development Permit

- |     |                                      |          |
|-----|--------------------------------------|----------|
| 4.1 | Application fee:                     |          |
|     | i) Delegated Development Permit      | \$300.00 |
|     | ii) Non-Delegated Development Permit | \$600.00 |
|     | iii) Expedited Development Permit    | \$150.00 |
| 4.2 | Amendment to a Permit fee:           |          |
|     | i) Delegated Development Permit      | \$300.00 |
|     | ii) Non-Delegated Development Permit | \$300.00 |
|     | iii) Expedited Development Permit    | \$150.00 |

#### 5.0 Development Variance Permit

- |     |                 |          |
|-----|-----------------|----------|
| 5.1 | Application fee | \$400.00 |
|-----|-----------------|----------|

#### 6.0 Board of Variance Appeal

- |     |                 |          |
|-----|-----------------|----------|
| 6.1 | Application fee | \$500.00 |
|-----|-----------------|----------|

#### 7.0 Floodplain Exemption

- |     |                 |          |
|-----|-----------------|----------|
| 7.1 | Application fee | \$400.00 |
|-----|-----------------|----------|

#### 8.0 Strata Title Conversion

- |     |                                            |          |
|-----|--------------------------------------------|----------|
| 8.1 | Application fee                            | \$150.00 |
|     | plus: i) \$150.00 for each additional unit |          |

#### 9.0 Campsite Permit (Bylaw 713)

- |     |                                         |          |
|-----|-----------------------------------------|----------|
| 9.1 | Application fee                         | \$150.00 |
|     | plus: i) \$15.00 for each camping space |          |
| 9.2 | Renewal fee                             | \$150.00 |

#### 10.0 Mobile Home Park Permit (Bylaw 2597)



|             |                                                                                                                    |           |
|-------------|--------------------------------------------------------------------------------------------------------------------|-----------|
| 10.1        | Application fee                                                                                                    | \$150.00  |
|             | plus: i) \$30.00 for each mobile home space                                                                        |           |
| 10.2        | Renewal fee                                                                                                        | \$150.00  |
| <b>11.0</b> | <b>Applications to the Agriculture Land Commission</b>                                                             |           |
| 11.1        | Application fee                                                                                                    | \$1500.00 |
| <b>12.0</b> | <b>File Searches</b> (for routinely releasable records only)                                                       |           |
| 12.1        | Information recovery from archived files                                                                           | \$30.00   |
| 12.2        | Information recovery from a property folio:                                                                        |           |
|             | i) first ½ hour of time spent                                                                                      | \$0.00    |
|             | ii) each additional ¼ hour spent after first ½ hour of time                                                        | \$10.00   |
| <b>13.0</b> | <b>Legal Documents</b>                                                                                             |           |
| 13.1        | Documents from Land Titles Office and BC Registries and Online Services:                                           |           |
|             | i) State of Title                                                                                                  | \$25.00   |
|             | ii) Covenants, Right of Ways, Easements,<br>Plans and similar documents: actual cost of document (minimum \$25.00) |           |
| <b>14.0</b> | <b>Covenants</b>                                                                                                   |           |
| 14.1        | Discharge of a Statutory Covenant                                                                                  | \$250.00  |
| 14.2        | Preparation or Amendment of a Statutory Covenant                                                                   | \$500.00  |
| <b>15.0</b> | <b>Comfort Letters</b>                                                                                             |           |
| 15.1        | "Comfort Letter" for compliance with bylaws or zoning                                                              | \$100.00  |
| <b>16.0</b> | <b>Letter of Concurrence for Communication Towers</b>                                                              | \$400.00  |

NOTE: The number of dwelling units and/or parcels referred to at Sections 1.2 and 2.1 shall be determined by either using the maximum density of dwelling units permitted per hectare of land in the proposed zone or designation, or by dividing the area of the land proposed to be re-designated or zoned by the minimum parcel size requirement of the proposed zone or designation, whichever yields the greatest number.

#### Schedule 4 – Bylaw Enforcement Fees

---

##### 1.0 Animal Control Fees

- 1.1. Impoundment Fees – Dogs (other than Dangerous Dogs)
- |                                                    |          |
|----------------------------------------------------|----------|
| · first impoundment in any calendar year           | \$ 50.00 |
| · second impoundment in any calendar year          | \$100.00 |
| · third impoundment in any calendar year           | \$250.00 |
| · each subsequent impoundment in any calendar year | \$500.00 |
- 1.2 Impoundment Fees – Dangerous Dogs
- |                    |            |
|--------------------|------------|
| · each impoundment | \$1,000.00 |
|--------------------|------------|
- 1.3 Maintenance Fees
- |                                                      |          |
|------------------------------------------------------|----------|
| · each twenty-four (24) hour period, or part thereof | \$ 20.00 |
| · Dangerous Dog                                      | \$30.00  |
- 1.4 Veterinary Costs Incurred costs as invoiced by Veterinarian

##### 2.0 Dog Licensing Fees:

- 2.1 Intact Males and Non Spayed Females \$ 50.00  
Spayed Females and Neutered Males \$ 20.00  
Certified Guide or Assistance Dog no charge
- 2.2 notwithstanding 2.1, the licence fee for a dog that has reached 24 weeks in the same licencing year shall be prorated to a minimum amount of \$5.00
- 2.3 Where an owner presents proof that a dog was spayed or neutered in the same calendar year as the dog licence, the difference in licence fee shall be reimbursed for that calendar year, provided that the reimbursement is requested within the same calendar year as the licence.

##### 3.0 Replacement of Lost, Destroyed or Mutilated Tags:

- 3.1 replacement of any lost, destroyed or mutilated tag \$ 5.00

##### 4.0 Burning Permit Fees

- 4.1 Open Air Burning Permit (valid for one year) **Bylaw 2364**  
\$30.00

##### 5.0 Recovery of Collection Fees For Fines

- 5.1 To recover costs during collection process **Bylaw 2507**  
as incurred

## Schedule 5 – Public Works and Engineering Services Fees

### **Section 1- Development Fees**

### **Bylaw 2000**

#### **1.0 Examination Fees for the Subdivision of Land:**

|     |                                         |           |
|-----|-----------------------------------------|-----------|
| 1.1 | Subdivision Administration Fee          | \$ 400.00 |
| 1.2 | Simple lot intended to be created       | \$ 500.00 |
| 1.3 | Strata lot/unit intended to be created  | \$ 500.00 |
| 1.4 | Boundary Adjustments, per lot altered   | \$ 100.00 |
| 1.5 | Revision of subdivision referrals, each | \$ 150.00 |

If the revision results in additional lots to be created then 1.2 or 1.3 shall apply. If the revision results in a reduction of lots then no refund is given.

#### **1.6 Review Fee**

A development/subdivision design review fee of whichever the greater between \$500 or equal to one percent of the construction cost (approved estimate by the Regional District) of works and services which are reviewed by the Regional District, shall be paid to the Regional District before a development/subdivision is approved.

#### **1.7 Inspection Fee**

An inspection fee equal to three percent of the construction cost (approved estimate by the Regional District) of works and services which are owned and operated by the Regional District and that are reviewed or inspected by the Regional District, shall be paid to the Regional District before a subdivision is approved.

The inspection fee is not payable if the owner submits a certificate from a professional engineer that all works and services have been inspected by the engineer and have been completed in accordance with the requirements of this bylaw.

#### **2.0 Water Meter Vault, Appurtenances and Installation Fees**

2.1 For all newly created lots a fee will be paid a time of subdivision for each lot that lies within a Water Service Area owned and operated by the Regional District as follows:

|       |                       |             |
|-------|-----------------------|-------------|
| 2.1.1 | ¾ to 1 ½ inch Service | \$1,500/lot |
| 2.1.2 | 2 inch Service        | \$2,000/lot |
| 2.1.3 | 4 inch Service        | \$3,000/lot |

The fee includes the cost for the water meter and meter installation.

2.2 The fees in 2.1 may also apply to zoning amendment applications.

## **Schedule 5 – Public Works and Engineering Services Fees**

### **Section 2 - Development Cost Charges & Capital Expenditure Fees**

|                                                                                           |                                     |
|-------------------------------------------------------------------------------------------|-------------------------------------|
| <b>1.0 Okanagan Falls Sewer Development Cost Charges</b>                                  | <b>Bylaw 2486</b>                   |
| 1.1 Single detached dwelling per lot/per dwelling unit                                    | \$9,500.00                          |
| 1.2 Duplex per dwelling unit                                                              | \$9,500.00                          |
| 1.3 Townhouse per dwelling unit                                                           | \$6,800.00                          |
| 1.4 Apartment per dwelling unit                                                           | \$6,800.00                          |
| 1.5 Commercial per m <sup>2</sup> gross floor area                                        | \$ 30.00                            |
| 1.6 Industrial per m <sup>2</sup> gross floor area                                        | \$ 30.00                            |
| 1.7 Institutional per m <sup>2</sup> gross floor area                                     | \$ 27.00                            |
| <b>2.0 Naramata Water System Development Cost Charges and Capital Expenditure Charges</b> | <b>Bylaw 1804<br/>NID Bylaw 443</b> |
| 2.1 Development Cost Charges Zone A                                                       |                                     |
| 2.1.1 Single Family Residential at Subdivision                                            | \$5,700/parcel                      |
| 2.1.2 Multi Family Residential at Building Permit                                         | \$5,700/dwelling                    |
| 2.2 Capital Expenditure Charges – Zone A, B & C                                           |                                     |
| 2.2.1 Single Family Residential                                                           | \$5,700/service                     |
| 2.2.2 Multi-Family Residential                                                            | \$5,700/lot                         |
| 2.2.3 Cottage                                                                             | \$5,700/service                     |
| <b>3.0 Olalla Water System Capital Expenditure Charges</b>                                | <b>OID Bylaw 32</b>                 |
| 3.1 Mobile Home Capital Expenditure Charge                                                | \$1,000/unit                        |
| 3.2 Capital Expenditure Charge                                                            | \$ 800/parcel                       |
| <b>4.0 Faulder Community Water System Development Cost Charges</b>                        | <b>Bylaw 1894</b>                   |
| 4.1 Single Family Residential                                                             | \$4,200/parcel                      |
| <b>5.0 West Bench Water System Capital Expenditure Charge</b>                             | <b>WBID Bylaw 101</b>               |
| 5.1 Capital Expenditure Charge                                                            | \$3,000/parcel                      |
| <b>6.0 Gallagher Lake Water Connection Cost</b>                                           | <b>Bylaw 2644</b>                   |
| 6.1 Each water service                                                                    | \$1,500.00                          |
| <b>7.0 Willowbrook Water New Connection Cost</b>                                          | <b>Water Tariff No. 5</b>           |
| 7.1 Each domestic service                                                                 | \$1,000.00                          |
| <b>8.0 Sun Valley Water</b>                                                               | <b>SVID Bylaw 14</b>                |
| 8.1 Capital Expenditure Charge Subdivision                                                | \$1,000.00/Lot                      |

## 9.0 Gallagher Lake Connection Costs

## Bylaw 2645

### 9.1 Sewer – Single Family Equivalent Units (SFU)

Each SFU equivalent unit in this section will have a Connection Cost of \$6,000.00.

| Use                  | Person per Unit    | SFU Equivalency | \$6000.00 Per      |
|----------------------|--------------------|-----------------|--------------------|
| <b>Residential</b>   | 2.50 <sup>1</sup>  | 1.000           | Dwelling           |
| <b>Motel Unit</b>    |                    |                 | 2 Units            |
| <b>Camp/RV Site</b>  |                    |                 | 2 Sites            |
| <b>Commercial</b>    | 0.013 <sup>2</sup> | 0.0052          | 193 m <sup>2</sup> |
| <b>Industrial</b>    | 0.006 <sup>2</sup> | 0.0024          | 417 m <sup>2</sup> |
| <b>Institutional</b> | 0.01 <sup>2</sup>  | 0.004           | 250 m <sup>2</sup> |

Note: 1: RDOS' *Gallagher Lake & Vaseux Lake Areas Liquid Waste Management Plan*

2: The Ministry of Community, Sport of Cultural Development, *Provincial Best Practices for Development Cost Charges*

## Schedule 5 – Public Works and Engineering Services Fees

### Section 3 – Water System Fees – not to exceed maximum of:

| <b>1.0 Naramata Community Water System and Street Lighting</b>                                                                                      | <b>Bylaw 2377</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| 1.1 Basic User Fee                                                                                                                                  | \$ 1,035/house    |
| 1.2 Grade A Domestic                                                                                                                                | \$ 288/acre       |
| 1.3 Grade A Irrigation                                                                                                                              | \$ 275/acre       |
| If land is deemed to be non-irrigable, residents may apply for exemption based on an agrologist's report                                            |                   |
| 1.4 Grade B                                                                                                                                         | \$ 178/parcel     |
| 1.5 Development Charge – applicable when no Basic User Fee attached to property                                                                     | \$ 146/parcel     |
| 1.6 Street Lighting                                                                                                                                 | \$ 6/parcel       |
| <b>In addition to the above user fees, the following will also apply:</b>                                                                           |                   |
| 1.7 each garage, service station, coffee shop, cafe, business office, beauty salon, dog kennel, neighbourhood pub, hobby shop, an annual charge of  | \$ 214            |
| 1.8 each farm winery and/or store and winery with restaurant, an annual charge of                                                                   | \$ 426            |
| 1.9 each Packing house an annual charge of                                                                                                          | \$ 1,153          |
| 1.10 each school an annual charge of                                                                                                                | \$ 4,785          |
| 1.11 each Naramata Centre an annual charge of                                                                                                       | \$ 10,880         |
| 1.12 each guesthouse, summer cabin or picker's cabin an annual charge of                                                                            | \$ 178/unit       |
| 1.13 each residence where the owner has for year round use (or rental) living units, suites, guest cottages or cabins, an annual per unit charge of | \$ 889/unit       |
| 1.14 each motel or auto court an annual charge of                                                                                                   | \$ 157/unit       |
| 1.15 each resort an annual charge of                                                                                                                | \$ 157/unit       |
| 1.16 each bed and breakfast an annual charge of                                                                                                     | \$ 314            |
| 1.17 each tent and trailer court an annual charge of                                                                                                | \$ 825            |
| 1.18 each multiple family dwelling, duplex, apartment block or condominium, an annual charge of                                                     | \$ 889/unit       |
| for each family unit, except that one such unit in each building shall be exempt.                                                                   |                   |
| 1.19 each bunkhouse an annual charge of                                                                                                             | \$ 364            |
| 1.20 each single irrigation service connection a charge in accordance with the following:                                                           |                   |
| 1.20.1 Three quarter inch (3/4")                                                                                                                    | \$ 90             |
| 1.20.2 One Inch (1")                                                                                                                                | \$ 90             |
| 1.20.3 One and One Quarter Inch (1 1/4")                                                                                                            | \$ 90             |
| 1.20.4 One and One Half Inch (1 1/2")                                                                                                               | \$ 90             |

1.20.5 Two Inches (2") \$ 90

## 2.0 Olalla Water System

**Bylaw 2381**

### 2.1 User Fees

|       |                        |             |
|-------|------------------------|-------------|
| 2.1.1 | Single Family Dwelling | \$ 381/each |
| 2.1.2 | Businesses             | \$ 381/each |
| 2.1.3 | Trailer Space          | \$ 381/unit |
| 2.1.4 | Motels                 | \$ 381/unit |
| 2.1.5 | Apartments             | \$ 200/unit |

## 3.0 Faulder Water System

**Bylaw 1179**

### 3.1 User Rates

By taxation

## 4.0 West Bench Water System User Rates

**Bylaw 2555**

| CATEGORY                  | BASE RATE      | METERED CONSUMPTION USAGE |
|---------------------------|----------------|---------------------------|
| 4.1 Water – Single Family | 190.41/quarter | plus 0.309/cubic meter    |
| 4.2 Water - Vacant Lot    | 177.48/quarter | unmetered                 |
| 4.3 Water - Multi Family  | 190.41/quarter | plus 0.309/cubic meter    |
| 4.4 Water - Park          | 190.41/quarter | plus 0.309/cubic meter    |
| 4.5 Water - School        | 190.41/quarter | plus 0.309/cubic meter    |
| 4.6 Water - Farm          | 190.41/quarter | plus 0.154/cubic meter    |
| 4.7 Water - Business      | 190.41/quarter | plus 0.309/cubic meter    |
| 4.8 Water - Utility       | 182.10/quarter | unmetered                 |

4.9 Water – WBID Loan Payment (Debt ends 2023) \$23.25 quarter/parcel

4.10 Water – Reserve Fund \$28.75 quarter/parcel

## 5.0 Gallagher Lake Water System

### 5.1 Flat Rates

|              | Type of Use                                                                       | Unit of Charge                        | Annual Rates |
|--------------|-----------------------------------------------------------------------------------|---------------------------------------|--------------|
| <b>5.1.1</b> | <b>Residential</b>                                                                |                                       |              |
| 5.1.1.1      | Single Family, Duplex, or mobile home not in a mobile home park                   | dwelling unit                         | \$ 663       |
| 5.1.1.2      | 3-plex, 4-plex, townhouse, mobile home in a mobile home park                      | dwelling unit                         | \$ 520       |
| 5.1.1.3      | Apartment, secondary suite, cabin                                                 | dwelling unit                         | \$ 252       |
| 5.1.1.4      | Assisted Living Care Unit                                                         | under 50 square meters gross area     | \$ 332       |
| <b>5.1.2</b> | <b>Commercial</b>                                                                 |                                       |              |
| 5.1.2.1      | Office, Hall, Bakery, Hair Salon, Funeral Home, other small commercial Businesses | per unit                              | \$ 293       |
| 5.1.2.2      | Motel or Hotel                                                                    | per room                              | \$ 221       |
| 5.1.2.3      | Campground                                                                        | per site                              | \$ 78        |
| 5.1.2.4      | Restaurant, Beverage Room, or Distillery:                                         | less than 25 seats                    | \$637        |
|              |                                                                                   | 25 to 49 seats                        | \$ 946       |
|              |                                                                                   | each additional 25 seats or increment | \$ 315       |
| 5.1.2.5      | Garage, Service Station, Theatre, Bowling Alley, Supermarket                      | per unit                              | \$ 633       |
| 5.1.2.6      | Laundromat                                                                        | per machine                           | \$ 192       |
| 5.1.2.7      | Car Wash                                                                          | per wand                              | \$ 192       |
| 5.1.2.8      | Church                                                                            | per unit                              | \$ 411       |
| 5.1.2.9      | Hospital, Extended Care or Long-Term Care Facility                                | per bed                               | \$ 411       |
| 5.1.2.10     | School                                                                            | per classroom                         | \$ 411       |
| 5.1.2.11     | Community Hall, Arena, Curling Rink, Swimming Pool                                | per unit                              | \$ 2,088     |

Where two or more types of uses are made of a single property or building, multiples or combinations of the user rate shall be determined by the RDOS, acting reasonably. In the case of a residence accompanying a commercial use, the applicable rate shall be the higher of the two rates but not both.

The rate for churches and halls is only intended where the premises are used for holding regular meetings. Where other uses are made of the building the appropriate user rates shall also apply.

### 5.2 Metered Rates

All consumption shall be charged at the rate of \$0.57 per cubic metre.



## 6.0 Willowbrook Water System

6.1 Per property connection \$1,008.50

## 7.0 Sun Valley Water System

7.1 Annual Domestic Rate (Grade A) per Parcel includes a 6 gallon per minute water allotment. \$ 1,475,736

7.2 In addition to the above Annual Base Rate Per Parcel with the exception of Grade I the following Irrigation rates apply:

Grade A1 Shall comprise of every parcel of land with a 3 gallon per minute dole valve. \$ 137

Grade B Shall comprise of every parcel of land with a 12 gallon per minute dole valve. \$ 546

Grade C Shall comprise of every parcel of land with an 18 gallon per minute dole valve. \$ 819

Grade D Shall comprise of every parcel of land with a 24 gallon per minute dole valve. \$ 1,092

Grade E Shall comprise of every parcel with a 30 gallon per minute dole valve. \$ 1,364

Grade F Shall comprise of every parcel of land with a 36 gallon per minute dole valve. \$ 1,637

Grade G Shall comprise of every parcel of land with a 39 gallon per minute dole valve. \$ 1,774

Grade H 1 Shall comprise of every parcel of land with a 175 gallon per minute dole valve. \$ 7,970

Grade H 2 Shall comprise of every parcel of land with a 120 gallon per minute dole valve. \$ 5,466

Grade I Shall comprise of every parcel of land to which water cannot be supplied. \$ 781

7.3 Out of Season Irrigation 1.25/day x gpm delivered per dole valve \$ 98

**Commented [JD1]:** Rate reduced to reflect changes as a result of Q4 variance. Staff costs incurred less than anticipated in 2017 and budget adjusted to reflect.

## 8.0 General Water Services

|                                                 |                 |
|-------------------------------------------------|-----------------|
| 8.1 Hydrant Permit                              | \$ 30 / day     |
| 8.2 Hydrant Permit – Backflow Prevention Device | \$ 30 / day     |
| 8.3 Deposit for Hydrant Use                     | \$ 500 / rental |
| 8.4 Connection Charge                           | \$ 350 / each   |
| 8.5 Inspection and Administration Fee           | \$ 100 / each   |
| 8.6 Water Turn-On Fee                           | \$ 20           |
| 8.7 Valve Turn Request                          | \$ 20           |

## Schedule 5 – Public Works and Engineering Services Fees

---

### Section 4 – Sewer System Fees not to exceed a maximum of:

#### 1.0 Okanagan Falls Sewer User Rates

#### Bylaw 1707

The following rates do not apply if the owner is in possession of a Sewer Use Contract of Section 14 of the Okanagan Falls Special Service Area Sewerage Regulation Bylaw.

| Category                                                     | Annual Billing Rate |
|--------------------------------------------------------------|---------------------|
| Single Family Dwelling/Townhouse/Duplex                      | \$ 862              |
| Apartment per unit                                           | \$ 732              |
| Mobile home park/per unit                                    | \$ 775              |
| Motel/Hotel per unit                                         | \$ 345              |
| Restaurant/Lounge/Pub                                        | \$ 2,585            |
| School per classroom                                         | \$ 775              |
| Church, Library, Community Hall & Drop-in Centres            | \$ 948              |
| Small Business, office building (20 employees or less)       | \$ 948              |
| Larger Business, office building (greater than 20 employees) | \$ 1,981            |
| Supermarket                                                  | \$ 2,498            |
| Service Station                                              | \$ 1,551            |
| Industrial/Commercial (20 employees or less)                 | \$ 1,034            |
| Industrial/Commercial (20 to 50 employees)                   | \$ 1,981            |
| Industrial/Commercial (greater than 50 employees)            | \$ 2,585            |
| Coin operated car wash                                       | \$ 5,169            |
| Laundromat (per washing machines)                            | \$ 689              |
| Campground/Washroom per site                                 | \$ 345              |
| Shower/washroom                                              | \$ 345              |

## 2.0 Gallagher Lake Sewer System

### 2.1. Flat Rates

|              | Type of Use                                                                       | Unit of Charge                            | Annual Rates |
|--------------|-----------------------------------------------------------------------------------|-------------------------------------------|--------------|
| <b>2.1.1</b> | <b>Residential</b>                                                                |                                           |              |
| 2.1.1.1      | Single Family, Duplex, or mobile home not in a mobile home park                   | dwelling unit                             | \$ 414       |
| 2.1.1.2      | 3-plex, 4-plex, townhouse, mobile home in a mobile home park                      | dwelling unit                             | \$ 324       |
| 2.1.1.3      | Apartment, secondary suite, cabin                                                 | dwelling unit                             | \$ 159       |
| 2.1.1.4      | Assisted Living Care Unit                                                         | under 50 square meters gross area         | \$ 206       |
| <b>2.1.2</b> | <b>Commercial</b>                                                                 |                                           |              |
| 2.1.2.1      | Office, Hall, Bakery, Hair Salon, Funeral Home, other small commercial Businesses | per unit                                  | \$ 414       |
| 2.1.2.2      | Motel or Hotel                                                                    | per room                                  | \$ 304       |
| 2.1.2.3      | Campground                                                                        | per site                                  | \$ 53        |
| 2.1.2.4      | Restaurant , Beverage Room or Distillery:                                         | less than 25 seats                        | \$ 757       |
|              |                                                                                   | 25 to 49 seats                            | \$ 1,131     |
|              |                                                                                   | for each additional 25 seats or increment | \$ 377       |
| 2.1.2.5      | Garage, Service Station, Theatre, Bowling Alley, Supermarket                      | per unit                                  | \$ 754       |
| 2.1.2.6      | Laundromat                                                                        | per machine                               | \$ 224       |
| 2.1.2.7      | Car Wash                                                                          | per wand                                  | \$ 224       |
| 2.1.2.8      | Church                                                                            | per unit                                  | \$ 439       |
| 2.1.2.9      | Hospital, Extended Care or Long-Term Care Facility                                | per bed                                   | \$ 439       |
| 2.1.2.10     | School                                                                            | per classroom                             | \$ 439       |
| 2.1.2.11     | Community Hall, Arena, Curling Rink, Swimming Pool                                | per unit                                  | \$ 2,076     |

Where two or more types of uses are made of a single property or building, multiples or combinations of the user rate shall be determined by the RDOS, acting reasonably. In the case of a residence accompanying a commercial use, the applicable rate shall be the higher of the two rates but not both.

The user rate for churches and halls is only intended where the premises are used for holding

regular meetings. Where other types of uses are made of the building the appropriate user rates shall also apply.

**2.2 METERED RATES**

Where sewer flows for a particular property or use are determined, by the RDOS or designate, to be in excess of the recoverable flat rate, the property in question will be invoiced based on one of the following:

- 2.2.1 Sewer users with an effluent or sewage flow meter shall be charged at the rate of \$0.78 per cubic metre of measured effluent.
- 2.2.2 For metered water users without effluent flow meters, the charge for use of the sewage system shall be calculated as 80% of the recorded volume of metered water used times a rate of \$0.78 per cubic metre.

**3.0 General Sewer Services**

- 3.1 Connection Charge \$ 350
- 3.2 Inspection & Administration Fee \$ 100/each

## **Schedule 5 – Public Works and Engineering Services Fees**

### **Section 5 – Cemetery Fees**

#### **1.0 Naramata Cemetery**

**Bylaw 2023**

Regional District of Okanagan-Similkameen, 101 Martin Street, Penticton, BC V2A 5J9  
Naramata Cemetery located at 3315 Bartlett Road, Naramata, BC.

|                                                                                                                                    |       |
|------------------------------------------------------------------------------------------------------------------------------------|-------|
| <b>1.1 PLOT RESERVATION LICENSE FEES:</b>                                                                                          |       |
| Burial Plot: resident (\$124 allocated to reserve)                                                                                 | \$495 |
| Burial Plot non-resident (\$240 allocated to reserve)                                                                              | \$660 |
| Cremation Plot: resident (\$42 allocated to reserve)                                                                               | \$165 |
| Cremation Plot non-resident (\$80 allocated to reserve)                                                                            | \$220 |
| <b>1.2 INTERMENT OPENING AND CLOSING FEES:</b>                                                                                     |       |
| Burial Plot: 240 cm depth or greater                                                                                               | \$660 |
| Cremation Plot:                                                                                                                    | \$110 |
| <b>1.3 EXHUMATION OR DISINTERMENT OPENING AND CLOSING FEES:</b>                                                                    |       |
| Burial Plot:                                                                                                                       | \$650 |
| Cremation Plot:                                                                                                                    | \$150 |
| <b>1.4 OPENING OR CLOSING FOR INTERMENT/ EXHUMATION/DISINTERMENT OTHER THAN DURING NORMAL BUSINESS HOURS:</b>                      |       |
| Fee in addition to that applicable under item 1.2 or 1.3 above for burial plot:                                                    | \$220 |
| Fee in addition to that applicable under item 2 or 3 above for cremation plot:                                                     | \$220 |
| <b>1.5 ISSUANCE OF LICENSE/PERMIT OTHER THAN DURING NORMAL BUSINESS HOURS, OR LESS THAN 24 HOURS PRIOR TO SCHEDULED INTERMENT:</b> |       |
| Fee in addition to that applicable under item 1, 2 or 4 above:                                                                     | \$100 |
| <b>1.6 INSTALLATION OF MEMORIAL MARKER:</b>                                                                                        | \$ 94 |
| (\$10 allocated to reserve)                                                                                                        |       |
| <b>1.7 GRAVE LINER:</b>                                                                                                            | \$275 |
| <b>1.8 CREMATION URN VAULT:</b>                                                                                                    |       |
| Small                                                                                                                              | \$ 55 |
| Regular                                                                                                                            | \$ 65 |
| Large                                                                                                                              | \$ 80 |
| <b>1.9 PICTURE OF INTERRED FOR INTERNET</b>                                                                                        |       |
| one time charge (optional)                                                                                                         | \$ 50 |

|            |                                                      |       |
|------------|------------------------------------------------------|-------|
| <b>2.0</b> | <b>TEXT</b>                                          |       |
|            | for internment to a maximum of 200 words, (optional) | \$ 50 |
| <b>2.1</b> | <b>SCATTERING GARDEN</b>                             |       |
|            | Fee for Scattering Garden Plaque                     | \$200 |
|            | Fee for Scattering Gardens Care Fund                 | \$ 50 |

## **Schedule 5 – Public Works and Engineering Services Fees**

### **Section 6 Curbside Solid Waste Collection and Drop-Off Service Fees**

Fees for improved residential premises and non-residential premises as set out in the RDOS Solid Waste Collection and Drop-Off Service Regulation Bylaw to receive waste collection service by defined service area:

|      |                                                                                                                                                                    |                               |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|
| 6.1  | Electoral Area "A".                                                                                                                                                | \$125 per premise per year    |
| 6.2  | Electoral Area "B".                                                                                                                                                | \$125 per premise per year    |
| 6.3  | Electoral Area "C".                                                                                                                                                | \$140 per premise per year    |
| 6.4  | Participating areas of Electoral Area "D" excluding Upper Carmi, Heritage Hills, Lakeshore Highlands and Kaleden.                                                  | \$125 per premise per year    |
| 6.5  | Participating areas of Electoral Area "D" within Upper Carmi, Heritage Hills, Lakeshore Highlands and Kaleden.                                                     | \$145 per premise per year    |
| 6.6  | Participating areas of Electoral Areas "E".                                                                                                                        | \$145 per premise per year    |
| 6.7  | Participating areas of Electoral Area "F".                                                                                                                         | \$145 per premise per year    |
| 6.8  | Electoral Area "G".                                                                                                                                                | \$150 per premise per year    |
| 6.9  | Village of Keremeos.                                                                                                                                               | \$115 per premise per year    |
| 6.10 | Tag-a-Bag as defined by the RDOS Solid Waste Collection and Drop-Off Service Regulation Bylaw                                                                      | \$1.50 each                   |
| 6.11 | Properties that have active commercial bin collection of refuse located on the property in question that request residential collection of recycled materials only | \$45.00 per premise per year. |

## Schedule 5 – Public Works and Engineering Services Fees

### Section 7- Sanitary Landfills

Bylaw 2723.01

#### Campbell Mountain, Okanagan Falls, Oliver Landfills and Keremeos Waste Transfer Station

1.0 The general TIPPING FEE is per metric tonne per load, or when stated per unit, when each SOLID WASTE is SOURCE SEPARATED, not CONTAMINATED and DISPOSED in the DESIGNATED LOCATION. Capitalization of a word indicates that it is defined in the Waste Management Service Regulatory Bylaw.

Formatted: Font: 10 pt

TIPPING FEE charges that are in addition to the general TIPPING FEE listed in Section 1.1 to 1.4 are identified in 2.0.

Formatted: Font: Arial, 10 pt

Formatted: List Paragraph, Indent: Left: 0.25"

| 1.1 REFUSE | Campbell Mountain Landfill | Okanagan Falls Landfill                                    | Oliver Landfill | Keremeos Waste Transfer Station                           | Charge Information                                                                                                       |
|------------|----------------------------|------------------------------------------------------------|-----------------|-----------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|
| REFUSE     | \$110.00                   | \$110.00<br>Must not contain items listed in Section 2.13. | \$110.00        | \$110.00<br>Must not contain items listed in Section 2.12 | Charge per metric tonne per load and see 1.0<br>\$5.00 minimum charge. Okanagan Falls Landfill cannot accept FOOD WASTE. |

| 1.2 DEMOLITION, RENOVATION, CONSTRUCTION MIXED LOAD SOLID WASTE                                   | Campbell Mountain Landfill                           | Okanagan Falls Landfill                                 | Oliver Landfill                                         | Keremeos Waste Transfer Station | Charge Information                                                                   |
|---------------------------------------------------------------------------------------------------|------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|---------------------------------|--------------------------------------------------------------------------------------|
| ASSESSED DEMOLITION AND RENOVATION MIXED LOAD                                                     | \$90.00 to 500 kg;<br>\$500.00 portion above 500 kg  | \$90.00 to 500 kg; \$125.00 portion above 500 kg        | \$90.00 to 500 kg; \$500.00 portion above 500 kg        | Not Accepted                    | RDOS approval form required.<br>\$25.00 minimum charge.                              |
| NON-SERVICE AREA ASSESSED DEMOLITION AND RENOVATION MIXED LOAD <u>and</u> CONSTRUCTION MIXED LOAD | Not Accepted                                         | \$150.00                                                | Not Accepted                                            | Not Accepted                    | RDOS approval form required. Materials generated outside the SERVICE AREA of a SITE. |
| NON-ASSESSED DEMOLITION AND RENOVATION MIXED LOAD                                                 | \$200.00 to 500 kg;<br>\$700.00 portion above 500 kg | \$150.00 up to 500 kg;<br>\$500.00 portion above 500 kg | \$200.00 up to 500 kg;<br>\$700.00 portion above 500 kg | Not Accepted                    | \$50.00 minimum charge.                                                              |
| CONSTRUCTION MIXED LOAD                                                                           | \$200.00 to 500 kg;<br>\$700.00 portion above 500 kg | \$90.00 to 500 kg;<br>\$125.00 portion above 500 kg     | \$200.00 to 500 kg;<br>\$700.00 portion above 500 kg    | Not Accepted                    | RDOS approval form required.<br>\$25.00 minimum charge.                              |



| <b>1.3 RECYCLABLES<br/>(see Charge Information<br/>with each SOLID<br/>WASTE)</b> | <b>Campbell<br/>Mountain<br/>Landfill</b>                       | <b>Okanagan<br/>Falls Landfill</b> | <b>Oliver<br/>Landfill</b>                                      | <b>Keremeos<br/>Waste<br/>Transfer<br/>Station</b> | <b>Charge Information</b><br>Charge per metric tonne<br>per load, or as stated per<br>unit, and see 1.0                                                    |
|-----------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------------|-----------------------------------------------------------------|----------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Alarms (smoke, CO detectors)                                                      | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Residential quantities accepted.                                                                                                                           |
| Antifreeze (liquid & containers)                                                  | \$0.00                                                          | Not Accepted                       | \$0.00                                                          | Not Accepted                                       | Residential quantities accepted.                                                                                                                           |
| ASPHALT                                                                           | \$20.00                                                         | \$20.00                            | \$20.00                                                         | \$20.00                                            | \$5.00 minimum charge.                                                                                                                                     |
| ASPHALT SHINGLES                                                                  | \$60.00                                                         | \$60.00                            | \$60.00                                                         | \$60.00                                            | \$5.00 minimum charge.                                                                                                                                     |
| BATTERIES LEAD-ACID,<br>BATTERIES -<br>HOUSEHOLD                                  | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Lead acid, Household.                                                                                                                                      |
| CERAMIC FIXTURES<br>and Ceramic Tile                                              | \$20.00                                                         | \$20.00                            | \$20.00                                                         | \$20.00                                            | \$5.00 minimum charge.                                                                                                                                     |
| CONCRETE                                                                          | \$20.00                                                         | \$20.00                            | \$20.00                                                         | \$20.00                                            | \$5.00 minimum charge.                                                                                                                                     |
| CONCRETE BULKY                                                                    | \$60.00                                                         | \$60.00                            | \$60.00                                                         | Not Accepted                                       | Means CONCRETE measuring greater than 1 m. in any dimension and/or where large amounts of metal are protruding greater than 15 cm. \$50.00 minimum charge. |
| CORRUGATED<br>CARDBOARD                                                           | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Not CONTAMINATED.                                                                                                                                          |
| ELECTRONIC and<br>ELECTRICAL<br>PRODUCTS (E-WASTE)                                | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Residential quantities.                                                                                                                                    |
| FRUIT WASTE                                                                       | \$0.00 up to<br>500 kg<br>\$60.00<br>portion<br>above 500<br>kg | Not Accepted                       | \$0.00 up to<br>500 kg<br>\$60.00<br>portion<br>above 500<br>kg | Not Accepted                                       | \$5.00 minimum charge for loads greater than 500 kg                                                                                                        |
| FRUIT/GRAIN BY-<br>PRODUCT                                                        | \$0.00 up to<br>500 kg<br>\$60 portion<br>above 500<br>kg       | Not Accepted                       | \$0.00 up to<br>500 kg<br>\$60 portion<br>above 500<br>kg       | Not Accepted                                       | <u>\$5.00 minimum charge for loads greater than 500 kg</u>                                                                                                 |
| GLASS CONTAINERS                                                                  | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Clean, empty. Commercial volumes accepted in DESIGNATED LOCATION                                                                                           |
| GYPSPUM BOARD-NEW                                                                 | \$110.00                                                        | \$110.00                           | \$110.00                                                        | \$110.00                                           | \$5.00 minimum charge.                                                                                                                                     |
| GYPSPUM BOARD NON-<br>RECYCLABLE                                                  | \$110.00                                                        | \$110.00                           | \$110.00                                                        | \$110.00                                           | \$5.00 minimum charge                                                                                                                                      |
| Lighting (fixtures and bulbs)                                                     | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Residential quantities accepted.                                                                                                                           |

| <b>1.3 RECYCLABLES continued (see Charge Information with each SOLID WASTE)</b> | <b>Campbell Mountain Landfill</b>                        | <b>Okanagan Falls Landfill</b>                           | <b>Oliver Landfill</b>                                   | <b>Keremeos Waste Transfer Station</b>                   | <b>Charge Information</b><br>Charge per metric tonne per load, or as stated per unit, and see 1.0     |
|---------------------------------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------------------------------------------------------------|
| MASONRY                                                                         | \$20.00                                                  | \$20.00                                                  | \$20.00                                                  | \$20.00                                                  | \$5.00 minimum charge                                                                                 |
| Mattress or Box Spring                                                          | \$10.00 per unit                                         | \$10.00 per unit                                         | \$10.00 per unit                                         | \$10.00 per unit                                         | Any size.                                                                                             |
| Mercury containing materials (thermostat switches)                              | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | Residential quantities accepted HHW Facility.                                                         |
| METAL                                                                           | \$0.00 up to 500 kg;<br>\$60.00 M/T portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 M/T portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 M/T portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 M/T portion above 500 kg | \$5.00 minimum charge for loads greater than 500 kg. Under 2.4 meters (8 ft.) in length and/or width. |
| Oil (used motor oil, filters and containers)                                    | \$0.00                                                   | Not Accepted                                             | \$0.00                                                   | Not Accepted                                             | Residential quantities accepted. HHW Facility. (Limit of 20 gallons per load per day).                |
| OPERATIONALLY BENEFICIAL                                                        | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | As determined by the MANAGER.                                                                         |
| Paint - residential                                                             | \$0.00                                                   | Not Accepted                                             | \$0.00                                                   | Not Accepted                                             | Residential quantities accepted (limit of 20 gallons per load per day).                               |
| PRESSURIZED TANKS - Large                                                       | \$1.00 per unit                                          | \$1.00 per unit                                          | \$1.00 per unit                                          | \$1.00 per unit                                          | 4.5 kg (10 lb.) capacity or greater.                                                                  |
| PRESSURIZED TANKS - Small                                                       | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | Less than 4.5 kg (10 lb.) capacity.                                                                   |
| PRODUCT STEWARDSHIP MATERIALS                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | Acceptable PRODUCT STEWARDSHIP MATERIALS and acceptable quantities from within the SERVICE AREA.      |
| REFRIGERATION UNIT (Fridges, Freezers, AC units etc.)                           | \$10.00 per unit                                         | \$10.00 per unit                                         | \$10.00 per unit                                         | \$10.00 per unit                                         | For removal of OZONE DEPLETING SUBSTANCES. If ODS is removed provide acceptable certification.        |
| RESIDENTIAL HOUSEHOLD HAZARDOUS WASTE                                           | \$0.00                                                   | Not Accepted                                             | See Oil, Paint Antifreeze, Lighting                      | Not Accepted                                             | Residential quantities accepted. Oliver LF accepts only what is listed.                               |
| RESIDENTIAL PACKAGING                                                           | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | Not CONTAMINATED.                                                                                     |
| RESIDENTIAL POLYSTYRENE PACKAGING                                               | \$0.00                                                   | Not Accepted                                             | \$0.00                                                   | \$0.00 see Charge Information                            | Not CONTAMINATED.                                                                                     |
| RESIDENTIAL PLASTIC FILM                                                        | \$0.00                                                   | Not Accepted                                             | \$0.00                                                   | \$0.00                                                   | Not CONTAMINATED.                                                                                     |

| <b>1.3 RECYCLABLES continued (see Charge Information with each SOLID WASTE)</b> | <b>Campbell Mountain Landfill</b>                                                                                           | <b>Okanagan Falls Landfill</b>                       | <b>Oliver Landfill</b>                               | <b>Keremeos Waste Transfer Station</b>               | <b>Charge Information</b><br>Charge per metric tonne per load, or as stated per unit, and see 1.0 |
|---------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------------------------|------------------------------------------------------|---------------------------------------------------------------------------------------------------|
| RESIDENTIAL PRINTED PAPER                                                       | \$0.00                                                                                                                      | \$0.00                                               | \$0.00                                               | \$0.00                                               | Not CONTAMINATED.                                                                                 |
| RESIDENTIAL RECYCLING-UNSORTED                                                  | \$110.00                                                                                                                    | \$110.00                                             | \$110.00                                             | \$110.00                                             | \$5.00 minimum charge. Not CONTAMINATED.                                                          |
| ROCKS                                                                           | \$20.00                                                                                                                     | \$20.00                                              | \$20.00                                              | \$20.00                                              | Not greater than 40 cm in any direction. \$5.00 minimum charge.                                   |
| TAR AND GRAVEL ROOFING                                                          | \$60.00                                                                                                                     | \$60.00                                              | \$60.00                                              | \$60.00                                              | \$5.00 minimum charge.                                                                            |
| TIRE                                                                            | \$0.00                                                                                                                      | \$0.00                                               | \$0.00                                               | \$0.00                                               | Maximum 10 per load/day.                                                                          |
| TIRE – with rims                                                                | \$3.00 per unit                                                                                                             | \$3.00 per unit                                      | \$3.00 per unit                                      | \$3.00 per unit                                      | Maximum 10 per load/day.                                                                          |
| TIRE-OVERSIZE                                                                   | \$500.00                                                                                                                    | \$500.00                                             | \$500.00                                             | \$500.00                                             | Per Metric Tonne                                                                                  |
| WOOD PRODUCT CONTAMINATED                                                       | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg                                                                        | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 above 500 kg         | \$5.00 minimum charge for loads greater than 500 kg.                                              |
| WOOD WASTE                                                                      | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg                                                                        | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$5.00 minimum charge for loads greater than 500 kg.                                              |
| WOOD WASTE-TREE STUMP                                                           | \$50.00                                                                                                                     | \$50.00                                              | \$50.00                                              | \$50.00                                              | \$10.00 minimum charge.                                                                           |
| YARD AND GARDEN WASTE                                                           | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg                                                                        | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 above 500 kg         | \$5.00 minimum charge for loads greater than 500 kg.                                              |
| YARD WASTE SMALL DIMENSION                                                      | \$0.00 see Charge Information                                                                                               | \$0.00 see Charge Information                        | \$0.00 see Charge Information                        | \$0.00 see Charge Information                        | <b>No Charge</b> when loads contain only chipped yard waste, grass, and/or leaves.                |
| <b>Compost Sales</b>                                                            | For Campbell Mountain Landfill compost sales, contact City of Penticton. Compost site is operated by the City of Penticton. |                                                      |                                                      |                                                      |                                                                                                   |

| <b>1.4 Authorized CONTROLLED WASTE</b>                                              | <b>Campbell Mountain Landfill</b>  | <b>Okanagan Falls Landfill</b>   | <b>Oliver Landfill</b>             | <b>Keremeos Waste Transfer Station</b> | <b>Charge Information</b><br>Charge per metric tonne per load or as indicated and see 1.0                                                       |
|-------------------------------------------------------------------------------------|------------------------------------|----------------------------------|------------------------------------|----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| AGRICULTURAL ORGANIC MATERIAL                                                       | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | RDOS approval required. <b>Penalties will apply if not suitably prepared.</b><br><a href="#">See Section 2.2</a>                                |
| AGRICULTURAL PLASTIC                                                                | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | RDOS approval required. <b>Penalties will apply if not suitably prepared.</b><br><a href="#">See Section 2.14</a>                               |
| ASBESTOS CONTAINING MATERIALS (ACM)                                                 | \$0.00<br>see Charge Information   | Not Accepted                     | \$0.00<br>see Charge Information   | Not Accepted                           | RDOS approval <b>required</b> . <b>PROHIBITED WASTE</b> when not suitably contained and DISPOSED of.                                            |
| BULKY WASTE                                                                         | \$200.00                           | \$200.00                         | \$200.00                           | Not Accepted                           | \$50.00 minimum charge.                                                                                                                         |
| BURNED MATERIALS that have been allowed to cool for no less than a two-week period. | \$200.00                           | Not Accepted                     | \$200.00                           | Not Accepted                           | <b>RDOS approval required.</b><br>\$5.00 minimum charge.                                                                                        |
| CARCASSES                                                                           | \$50.00                            | Not Accepted                     | \$50.00                            | Not Accepted                           | \$10.00 minimum charge.                                                                                                                         |
| CLINICAL/ LABORATORY STERILIZED WASTE                                               | \$200.00                           | Not Accepted                     | \$200.00                           | Not Accepted                           | \$50.00 minimum charge                                                                                                                          |
| Condemned foods                                                                     | \$200.00                           | Not Accepted                     | \$200.00                           | Not Accepted                           | <b>RDOS approval required.</b> \$50.00 minimum charge.                                                                                          |
| Foundry Dust                                                                        | \$150.00                           | Not Accepted                     | \$150.00                           | Not Accepted                           | \$50.00 minimum charge                                                                                                                          |
| ILLEGALLY DUMPED WASTE                                                              | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | RDOS approval required. Regular charges will apply if not RDOS approved prior to DISPOSAL.                                                      |
| INFESTED VEGETATION                                                                 | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | <b>Penalties will apply if not DISPOSED</b> of in DESIGNATED LOCATION.                                                                          |
| INVASIVE PLANTS                                                                     | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | <b>Penalties will apply if not DISPOSED</b> of in DESIGNATED LOCATION.                                                                          |
| LEAD-BASED PAINT coated materials                                                   | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | <b>PROHIBITED WASTE</b> when not suitably DISPOSED of.                                                                                          |
| PROHIBITED WASTE – authorized                                                       | \$200.00                           | \$200.00                         | \$200.00                           | Not Accepted                           | \$50.00 minimum charge. RDOS approval required.                                                                                                 |
| Sludge and Screenings from municipal sewage treatment plants                        | \$110.00<br>see Charge Information | Not Accepted                     | \$110.00<br>see Charge Information | Not Accepted                           | \$50.00 minimum charge. RDOS approval required. If not RDOS approved prior to DISPOSAL a charge of \$200 M/T will apply with a \$50.00 minimum. |

| <b>1.4 Authorized CONTROLLED WASTE continued</b> | <b>Campbell Mountain Landfill</b> | <b>Okanagan Falls Landfill</b>   | <b>Oliver Landfill</b>           | <b>Keremeos Waste Transfer Station</b> | <b>Charge Information</b><br>Charge per metric tonne per load or as indicated and see 1.0 |
|--------------------------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------------|-------------------------------------------------------------------------------------------|
| SOIL CLEAN                                       | \$0.00<br>see Charge Information  | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information       | RDOS approval required.                                                                   |
| SOIL CONTAMINATED                                | \$25.00                           | \$25.00                          | \$25.00                          | Not Accepted                           | Soil Relocation Application required.                                                     |
| Soil Relocation Application                      | \$250.00 per application          | \$250.00 per application         | \$250.00 per application         | Not Applicable                         | RDOS approval required.                                                                   |
| SOIL SMALL VOLUME CONTAMINATED                   | \$25.00                           | \$25.00                          | \$25.00                          | Not Accepted                           | RDOS approval required.                                                                   |
| WOOD-PRESERVED                                   | \$0.00<br>see Charge Information  | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information       | <b>PROHIBITED WASTE</b><br>when not suitably<br><b>DISPOSED</b> of.                       |
| WOOD WASTE INDUSTRIAL                            | \$300.00                          | \$300.00                         | \$300.00                         | Not Accepted                           | \$50.00 minimum charge.                                                                   |
| WOOD WASTE-SMALL DIMENSION                       | \$200.00                          | \$200.00                         | \$200.00                         | Not Accepted                           |                                                                                           |

**2.0 The following charges are in addition to the general charges outlined above in 1.0 to 1.4, shall also apply:**

- 2.1 Any REFUSE that is deposited at the ACTIVE FACE or REFUSE BINS, with the exception of DEMOLITION AND RENOVATION MIXED LOAD and CONSTRUCTION MIXED LOAD that contains CONTROLLED WASTE or RECYCLABLE WASTE, shall be charged two times the rate for REFUSE, or two times the highest rate for any material contained in the load, whichever is greater.
- 2.2 Any SOLID WASTE load that is deposited in a DESIGNATED LOCATION and that is CONTAMINATED or does not meet RECYCLABLE specifications shall be charged three times the rate for REFUSE, or three times the highest rate for any material contained in the load, whichever is greater.
- 2.3 DISPOSING of unauthorized PROHIBITED WASTE in a manner contrary to the RDOS approved protocol shall be charged \$500 per tonne with a \$300 minimum charge, or as determined by the MANAGER.
- 2.4 Any MIXED LOAD deposited at the SITE shall be charged at the rate for the component of the load with the highest applicable rate.
- 2.5 The fee for each load of SOLID WASTE that arrives at the SITE that is not properly covered or secured shall be charged double the normal fee set out in this Schedule with a \$10 minimum charge.
- 2.6 The charge payable under this Schedule shall be paid following the weighing of the empty VEHICLE after the load is DISPOSED and shall be based on the WEIGHT- NET, difference in weight between the WEIGHT - GROSS and the WEIGHT - TARE of the empty VEHICLE.

- 2.7 In the event the weigh scale is not operational, the SITE OFFICIAL shall estimate the weight of each VEHICLE and a fee shall be charged as outlined in this Schedule.
- 2.8 All Agricultural Properties having materials ground or chipped in the SERVICE AREA under the In-Situ Agricultural Chipping Program shall pay a fee as determined by the REGIONAL DISTRICT.
- 2.9 Each offence committed against the current Waste Management Service Regulatory Bylaw shall be deemed a separate and distinct offence and shall be charged double the normal fee with a \$10 minimum charge as set out in this Schedule.
- 2.10 SOLID WASTE generated by LOCAL GOVERNMENT IMPROVEMENTS are exempt from tipping fees when prepared and DISPOSED of in a manner approved by the MANAGER.
- 2.11 Any SOLID WASTE generated outside the designated Landfill SERVICE AREA that is DISPOSED of at a SITE shall be charged two times the rate for REFUSE, or two times the highest rate for any SOLID WASTE contained in the load, whichever is greater, with a \$20 minimum charge, or as indicated in Section 1.2.
- 2.12 DISPOSAL of SOLID WASTE including but not limited to, ASBESTOS CONTAINING MATERIAL, BURNED MATERIAL, CONSTRUCTION MIXED LOAD, DEMOLITION AND RENOVATION MIXED LOAD, FRUIT WASTE, FRUIT /GRAIN BY-PRODUCTS is not authorized for DISPOSAL at the Keremeos SITE.
- 2.13 DISPOSAL of SOLID WASTE including but not limited to, ASBESTOS CONTAINING MATERIAL, BURNED MATERIAL, FOOD WASTE, FRUIT WASTE, FRUIT /GRAIN BY-PRODUCTS is not authorized for DISPOSAL at the Okanagan Falls SITE.
- 2.14 The fee for each load of AGRICULTURAL PLASTIC that arrives at the SITE that is not suitably prepared as per RDOS policy shall be charged REFUSE with a \$5.00 minimum charge.
-

## Schedule 6 – Parks and Recreation Fees

### 1.0 Naramata Parks and Recreation

|                             |                                                        |       |
|-----------------------------|--------------------------------------------------------|-------|
| 1.1 Wharf Park              |                                                        |       |
| 1.1.1                       | Park Rental (No Power) daily                           | \$100 |
| 1.2 Manitou Park            |                                                        |       |
| 1.2.1                       | Park Rental (No Power) daily                           | \$100 |
| 1.2.2                       | Power daily                                            | \$25  |
| 1.3 Deposit for Park Rental |                                                        | \$500 |
| 1.4 Recreation Programs     |                                                        |       |
| 1.4.1                       | Instructed Programs (per series – price not to exceed) | \$175 |
| 1.4.1.1                     | Drop-in (per session – price not to exceed)            | \$15  |
| 1.4.2                       | Summer Day Camp - daily                                | \$25  |
| 1.4.5                       | Summer Camp Weekly                                     | \$100 |

### 2.0 Okanagan Falls Parks and Recreation

|                       |                                                                  |           |
|-----------------------|------------------------------------------------------------------|-----------|
| 2.1 Kenyon House      |                                                                  |           |
| 2.1.1                 | Kenyon House - Monday to Friday daily                            | \$ 75     |
| 2.1.2                 | Kenyon House - Saturday or Sunday daily                          | \$110     |
| 2.1.3                 | Kenyon House - Full Weekend                                      | \$200     |
| 2.2 Community Center  |                                                                  |           |
| 2.2.1                 | Full Facility Kitchen Activity Room and Gym - Saturday or Sunday | \$325     |
| 2.2.2                 | Full Facility Kitchen Activity Room and Gym - Full Weekend       | \$450     |
| 2.2.3                 | Gym or Activity Room - Monday to Friday 3pm to 9pm daily         | \$60      |
| 2.2.4                 | Gym or Activity Room - Weekend Saturday or Sunday daily          | \$150     |
| 2.2.5                 | Gym or Activity Room - Full Weekend (Friday 3pm to Sunday 9pm)   | \$250     |
| 2.2.6                 | Kitchen with Rental of Activity Hall or Gym                      | \$75      |
| 2.2.7                 | Children's Birthday Party - 3hr max                              | \$60-75   |
| 2.2.8                 | Kitchen Only - Daily                                             | \$100     |
| 2.2.9                 | Kitchen Only - Full Weekend                                      | \$150     |
| 2.3 Zen Center        |                                                                  |           |
| 2.3.1                 | Day Rate                                                         | \$60      |
| 2.3.2                 | Full Weekend                                                     | \$100     |
| 2.4 Children Programs |                                                                  |           |
| 2.4.1                 | Drop in rate - floor hockey, game night and Multisport           | \$3       |
| 2.4.2                 | Active Kids Programs – per visit                                 | \$3-\$10  |
| 2.4.3                 | Special Onetime Events                                           | \$10-\$20 |
| 2.4.4                 | Summer Day Camp - daily                                          | \$25      |
| 2.4.5                 | Summer Camp Weekly                                               | \$100     |
| 2.5 Adult Programs    |                                                                  |           |
| 2.5.1                 | Instructed Programs - Drop in                                    | \$10      |
| 2.5.2                 | Instructed Programs - 5 Pass Package                             | \$40      |
| 2.5.3                 | Instructed Programs - 10 Pass Package                            | \$65      |
| 2.5.4                 | Instructed Programs - 20 Pass Package                            | \$120     |
| 2.5.5                 | Drop –In                                                         | \$3       |
| 2.6 Lions             |                                                                  |           |
| 2.6.1                 | Wedding Vows - Ceremonies                                        | \$75      |
| 2.7 Keogan            |                                                                  |           |
| 2.7.1                 | Youth / Teen                                                     | \$10      |
| 2.7.2                 | Cricket / Baseball Adult Exclusive                               | \$75      |

### 3.0 Kaleden Parks and Recreation

|                                                                |                                                         |                      |
|----------------------------------------------------------------|---------------------------------------------------------|----------------------|
| 3.1 Parks                                                      |                                                         |                      |
| 3.1.1                                                          | Kaleden Hotel Day Rate (Includes power)                 | \$400                |
| 3.2 Community Hall(rental includes Hall, Bar and Sound System) |                                                         |                      |
| 3.2.1                                                          | Day Rate                                                |                      |
| 3.2.1.1.                                                       | Weddings                                                | \$20 <del>5</del> 00 |
| 3.2.1.2                                                        | Hotel Park and Hall                                     | \$23 <del>8</del> 00 |
| 3.2.1.3                                                        | Meetings and Events                                     | \$415                |
| 3.2.2                                                          | Weekend Rate (6 pm Friday to noon Sunday)               | \$24 <del>7</del> 00 |
| 3.2.3                                                          | Hourly Rate                                             | \$50                 |
| 3.2.3.1.                                                       | Hall (3 hour minimum)                                   | \$150                |
| 3.2.3.2.                                                       | Add Kitchen (\$200)                                     | \$350                |
| 3.2.3.3.                                                       | Children's Birthday Parties                             | \$100                |
|                                                                | Kaleden Residents receive a 25% discount on all Rentals |                      |
| 3.2.4                                                          | Damage Deposit – required                               | 30%                  |
| 3.2.5                                                          | Sports Rental Rates (2 Hours)                           |                      |
| 3.2.5.1                                                        | Drop In Per Person                                      | \$4                  |
| 3.2.5.2                                                        | Individual Fee paid in advance per class                | \$2.50               |
| 3.2.5.3                                                        | Club Fee                                                | \$25                 |
| 3.2.6                                                          | Kaleden Youth Organized Groups                          | No Chg               |
| 3.2.7                                                          | Discount for Non-Profit Organizations                   | 20%                  |
| 3.2.8                                                          | Discount for Local Charitable Fundraising               | No Chg               |
| 3.2.9                                                          | Local Groups Providing Community Events                 | No Chg               |
| 3.3 Equipment for Rent Off Premise                             |                                                         |                      |
| 3.3.1                                                          | Rectangular Tables (each)                               | \$8                  |
| 3.3.2                                                          | Chairs (each)                                           | \$2                  |
| 3.3.3                                                          | Portable Sound System (mp3, iPod compatible (per day)   | \$150                |
| 3.3.7                                                          | 10x10 Awnings (each)                                    | \$60                 |
| 3.3.8                                                          | Administration Fee on all Off Premise Rentals           | \$55                 |
| 3.3.8.1                                                        | Weekday                                                 | \$40                 |
| 3.3.8.2                                                        | Weekend                                                 | \$60                 |
| 3.4 Insurance – Mandatory Coverage                             |                                                         |                      |
| 3.4.1                                                          | Church Group                                            | \$5                  |
| 3.4.2                                                          | Children's Party                                        | \$30                 |
| 3.4.3                                                          | Wedding or Adult Party                                  | \$60                 |
| 3.4.3.1                                                        | Addtl. Insurance if Alcohol served                      | \$100                |
| 3.5 Deposit for All Types of Rentals                           |                                                         | 30%                  |

\*\*\*\*Special Requests can be submitted to the Kaleden Recreation Commission Board\*\*\*\*

#### 3.6 Recreation Programs

|       |                                                        |           |
|-------|--------------------------------------------------------|-----------|
| 3.6.1 | Drop in rate - floor hockey, game night and Multisport | \$3       |
| 3.6.2 | Active Kids Programs – per visit                       | \$3-\$10  |
| 3.6.3 | Special Onetime Events                                 | \$10-\$20 |
| 3.6.4 | Instructed Programs - Drop in                          | \$10      |
| 3.6.5 | Fitness / Yoga businesses providing instruction        | \$10-\$15 |
|       | - 30% of gross revenue paid to Kal-Rec                 |           |



## 4.0 Keremeos

### 4.1 Facility Rentals

|         |                    |      |
|---------|--------------------|------|
| 4.1.1   | Bowling lanes      | \$80 |
| 4.1.1.2 | School Rates       | \$60 |
| 4.1.2   | Squash/Racquetball | \$55 |
| 4.1.3   | Climbing Wall      | \$45 |

### 4.2 Keremeos Community Pool

|         |                                                         |         |
|---------|---------------------------------------------------------|---------|
| 4.2.1   | Single Admission Rates                                  |         |
| 4.2.1.1 | Pre-school - under 5                                    | \$1.25  |
| 4.2.1.2 | Child – 5 – 12 years                                    | \$4.25  |
| 4.2.1.3 | Teen – 13 – 19 years                                    | \$4.50  |
| 4.2.1.4 | Adult – 19+                                             | \$5     |
| 4.2.1.5 | 10 Flex Pass                                            | \$36    |
| 4.2.1.6 | Family Rate                                             | \$11.50 |
| 4.2.2   | Red Cross                                               |         |
| 4.2.2.1 | Duck – Level 7                                          | \$56    |
| 4.2.2.2 | Level 8 – 10                                            | \$76    |
| 4.2.3   | Early Bird Club *changed from 3 days per week to 2 days | \$115   |
| 4.2.4   | Adult Fitness                                           | \$115   |
| 4.2.5   | Aquacise                                                | \$115   |
| 4.2.6   | Aquacise Combined                                       | \$170   |
| 4.2.7   | Pool Rental – per hour                                  | \$80    |

### 4.3 Keremeos Fitness Room

|         |                        |        |
|---------|------------------------|--------|
| 4.3.1   | Single Admission Rates |        |
| 4.3.1.1 | Youth                  | \$4.75 |
| 4.3.1.2 | Adult                  | \$7    |
| 4.3.2   | 1 Month Pass           |        |
| 4.3.2.1 | Youth                  | \$53   |
| 4.3.2.2 | Adult                  | \$75   |
| 4.3.3   | 3 Month Pass           |        |
| 4.3.3.1 | Youth                  | \$125  |
| 4.3.3.2 | Adult                  | \$153  |
| 4.3.3.3 | Family                 | \$ 255 |
| 4.3.4   | 6 Month Pass           |        |
| 4.3.4.1 | Youth                  | \$ 190 |
| 4.3.4.2 | Adult                  | \$ 250 |
| 4.3.5   | 1 Year Pass            |        |
| 4.3.5.1 | Youth                  | \$ 320 |
| 4.3.5.2 | Adult                  | \$ 425 |
| 4.3.5.3 | Family                 | \$ 635 |
| 4.3.6   | Lost Card Replacement  | \$12   |

### 4.4 Keremeos Ice Rink

|         |                                                |         |
|---------|------------------------------------------------|---------|
| 4.4.1   | Single Admission Rates                         |         |
| 4.4.1.1 | Child – 5 – 12 years                           | \$ 4.00 |
| 4.4.1.2 | Teen – 13 – 19 years                           | \$ 4.50 |
| 4.4.1.3 | Adult – 19+                                    | \$ 5.00 |
| 4.4.1.4 | Family                                         | \$10.50 |
| 4.4.1.5 | Parent/Tot                                     | \$ 6.25 |
| 4.4.1.6 | 10 Flex Pass                                   | \$32.00 |
| 4.4.2   | Learn to Skate                                 |         |
| 4.4.2.1 | 3 – 6 Years                                    | \$65.00 |
| 4.4.2.2 | 7 and up                                       | \$65.00 |
| 4.4.3   | Mite's Hockey – Boys and Girls 5 – 8 Years old | \$5.25  |

|         |                                  |          |
|---------|----------------------------------|----------|
| 4.4.4   | Sticks and Pucks 9 -14 Years old | \$5.25   |
| 4.4.5   | Sticks and Pucks – Adult         | \$8.50   |
| 4.4.6   | Ice Rental – Per hour            |          |
| 4.4.6.1 | School Age Keremeos              | \$ 80.00 |
| 4.4.6.2 | Adult                            | \$100.00 |
| 4.4.7   | Skate Rental                     | \$2.50   |
| 4.5     | Keremeos Bowling                 |          |
| 4.5.1   | League Bowling                   |          |
| 4.5.1.1 | Adult                            | \$11.50  |
| 4.5.1.2 | Senior                           | \$11.00  |
| 4.5.1.3 | Fun Bowl                         | \$9.50   |
| 4.5.2   | Drop- In                         |          |
| 4.5.2.1 | Adult                            | \$ 5.25  |
| 4.5.2.2 | Youth                            | \$ 4.25  |
| 4.5.2.3 | Family                           | \$10.50  |
| 4.5.3   | Shoe Rental                      | \$ 2.00  |
| 4.6     | Climbing                         |          |
| 4.7.1   | Child                            | \$ 3.00  |
| 4.7.2   | Teen                             | \$ 4.00  |

All Program fees are set at a level sufficient at minimum to cover all instructors, expendable and consumable materials and extraordinary costs.

## Schedule 7 – Transit Fees

---

### 1.0 Local Routes

|     |                             |         |
|-----|-----------------------------|---------|
| 1.1 | Single Fare Tickets         | \$2.25  |
| 1.2 | Sheet of Ten Tickets        | \$20.25 |
| 1.3 | Day Pass                    | \$4.50  |
| 1.4 | Adult Monthly Pass          | \$45.00 |
| 1.5 | Student/Senior Monthly Pass | \$35.00 |

### 2.0 Regional Routes (Multi-Zone)

|     |                             |         |
|-----|-----------------------------|---------|
| 2.1 | Single Fare Tickets         | \$4.00  |
| 2.2 | Sheet of Ten Tickets        | \$36.00 |
| 2.3 | Day Pass                    | \$8.00  |
| 2.4 | Adult Monthly Pass          | \$60.00 |
| 2.5 | Student/Senior Monthly Pass | \$40.00 |

Students enrolled on a full-time basis and persons of the age 65 and over are eligible for the discounted rate, as outlined in the schedule. Discounted rates apply to monthly passes, only.

## Schedule 8 – Freedom of Information and Protection of Privacy Request Fees

### Schedule of Maximum Fees

|                                                                                                                                    |                                                                                                                                                                           |
|------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. For applicants other than commercial applicants:                                                                                |                                                                                                                                                                           |
| (a) for locating and retrieving a record                                                                                           | \$7.50 per ¼ hour or portion thereof after the first 3 hours.                                                                                                             |
| (b) for producing a record manually                                                                                                | \$7.50 per ¼ hour.                                                                                                                                                        |
| (c) for producing a record from a machine readable record excluding records produced on the Geographic Information System (G.I.S.) | \$16.50 per minute for cost of use of mainframe processor on all locally attached devices plus \$7.50 per ¼ hour for developing a computer program to produce the record. |
| (d) for preparing a record for disclosure and handling a record                                                                    | \$7.50 per ¼ hour.                                                                                                                                                        |
| (e) for shipping copies                                                                                                            | actual costs of shipping method chosen by applicant.                                                                                                                      |
| (f) for copying records:                                                                                                           |                                                                                                                                                                           |
| (i) photocopies and computer printouts                                                                                             | \$0.25 per page (8.5 x 11, 8.5 x 14)<br>\$0.30 per page (11 x 17)                                                                                                         |
| (ii) floppy disks                                                                                                                  | \$10.00 per disk                                                                                                                                                          |
| (iii) computer tapes                                                                                                               | \$40.00 per tape, up to 2400 feet                                                                                                                                         |
| (iv) microfilm/fiche to paper duplication                                                                                          | \$0.50 per page                                                                                                                                                           |
| (v) photographs (colour or black & white)                                                                                          | \$5.00 to produce a negative<br>\$12.00 each for 16" x 20"<br>\$9.00 each for 11" x 14"<br>\$4.00 each for 8" x 10"<br>3.00 each for 5" x 7"                              |
| (vi) hard copy laser print, B/W 300 dots/inch<br>hard copy laser print, B/W 1200 dots/inch<br>hard copy laser print, colour        | \$0.25 per page<br><br>\$0.40 per page<br>\$1.65 each                                                                                                                     |
| (vii) photographic print of textual, graphic or cartographic record (8" x 10" black & white)                                       | \$12.50 each                                                                                                                                                              |
| (viii) slide duplication                                                                                                           | \$0.95 each                                                                                                                                                               |
| (ix) plans                                                                                                                         | \$1.00 per square metre                                                                                                                                                   |
| (x) video cassette (1/4" or 8mm)                                                                                                   | \$11.00 per 60 minute cassette plus \$7.00 per ¼ hour of recording<br>\$20.00 per 120 minute cassette plus \$7.00 per ¼ hour of recording                                 |
| (xi) video cassette (1/2") duplication                                                                                             | \$15.00 per cassette plus \$11.00 per ¼ hour of recording                                                                                                                 |
| (xii) video cassette (3/4") duplication                                                                                            | \$40 per cassette plus \$11.00 per ¼ hour of recording                                                                                                                    |
| (xi) photomechanical reproduction of 1055 mm cartographic record/plan                                                              | \$3.00 each                                                                                                                                                               |
| 2. For Commercial Applicants<br>for each service listed in item 1.                                                                 | the actual cost of providing that service.                                                                                                                                |

---

## Fees and Charges Bylaw No. 2787, 2018

---

# Table of Contents

## **Schedule 1 – Corporate Services Fees**

|     |                                                                        |   |
|-----|------------------------------------------------------------------------|---|
| 1.0 | Photocopies .....                                                      | 1 |
| 2.0 | Finance Fee .....                                                      | 1 |
| 3.0 | Mapping .....                                                          | 1 |
| 4.0 | Digital Data .....                                                     | 1 |
| 5.0 | GIS Services for Municipalities, Provincial and Federal Agencies ..... | 1 |
| 6.0 | Human Resources Services for Municipalities .....                      | 2 |
| 7.0 | IT Services for Municipalities .....                                   | 2 |

## **Schedule 2 – Building Permit Fees**

|      |                                                                   |   |
|------|-------------------------------------------------------------------|---|
| 1.0  | Plan Processing .....                                             | 3 |
| 2.0  | Building Permit .....                                             | 3 |
| 3.0  | Plan Review .....                                                 | 3 |
| 4.0  | Locating/Relocating a Building .....                              | 4 |
| 5.0  | Demolishing a Building or Structure .....                         | 4 |
| 6.0  | Plumbing Permits .....                                            | 4 |
| 7.0  | Solid Fuel Burning Devices .....                                  | 4 |
| 8.0  | Re-inspection Fees .....                                          | 4 |
| 9.0  | Health and Safety Inspections.....                                | 4 |
| 10.0 | Transfer Fee .....                                                | 4 |
| 11.0 | File Searches and Comfort Letters .....                           | 4 |
| 12.0 | Deficiency Inspection Permit for Removal of Notice on Title ..... | 5 |
| 13.0 | Permit Extension Fee .....                                        | 5 |
| 14.0 | Legal Documents .....                                             | 5 |
| 15.0 | Covenants .....                                                   | 5 |

## **Schedule 3 – Planning and Development Fees**

|      |                                                             |   |
|------|-------------------------------------------------------------|---|
| 1.0  | Official Community Plan (OCP) amendment .....               | 6 |
| 2.0  | Zoning Bylaw or Land Use Contract (LUC) amendment .....     | 6 |
| 3.0  | Temporary Use Permit .....                                  | 6 |
| 4.0  | Development Permit .....                                    | 6 |
| 5.0  | Development Variance Permit .....                           | 6 |
| 6.0  | Board of Variance Appeal .....                              | 6 |
| 7.0  | Floodplain Exemption .....                                  | 6 |
| 8.0  | Strata Title Conversion .....                               | 6 |
| 9.0  | Campsite Permit .....                                       | 6 |
| 10.0 | Mobile Home Park Permit .....                               | 7 |
| 11.0 | Applications to the Agriculture Land Commission (ALC) ..... | 7 |

|      |                              |   |
|------|------------------------------|---|
| 12.0 | File Searches .....          | 7 |
| 13.0 | Legal Documents .....        | 7 |
| 14.0 | Covenants .....              | 7 |
| 15.0 | Comfort Letters .....        | 7 |
| 16.0 | Letters of Concurrence ..... | 7 |

#### **Schedule 4 – Bylaw Enforcement Services Fees**

|     |                                                        |   |
|-----|--------------------------------------------------------|---|
| 1.0 | Animal Control Fees .....                              | 8 |
| 2.0 | Dog Licensing Fees .....                               | 8 |
| 3.0 | Replacement of Lost, Destroyed or Mutilated Tags ..... | 8 |
| 4.0 | Burning Permit Fees .....                              | 8 |
| 5.0 | Recovery of Collection Fees for Fines .....            | 8 |

#### **Schedule 5 – Public Works and Engineering Services Fees**

##### **Section 1 –Development Fees**

|     |                                                               |   |
|-----|---------------------------------------------------------------|---|
| 1.0 | Examination Fees for the Subdivision of Land .....            | 9 |
| 2.0 | Water Meter Vault, Appurtenances, and Installation Fees ..... | 9 |

##### **Section 2 – Development Cost Charge and Capital Cost Charge Fees**

|     |                                                                                         |    |
|-----|-----------------------------------------------------------------------------------------|----|
| 1.0 | Okanagan Falls Sewer Development Cost Charges .....                                     | 10 |
| 2.0 | Naramata Water System Development Cost Charges and<br>Capital Expenditure Charges ..... | 10 |
| 3.0 | Olalla Water System Capital Expenditure Charge .....                                    | 10 |
| 4.0 | Faulder Community Water System Development Cost Charges .....                           | 10 |
| 5.0 | Westbench Water System Capital Expenditure Charge .....                                 | 10 |
| 6.0 | Gallagher Lake Water Connection Cost .....                                              | 10 |
| 7.0 | Willowbrook Water Connection Cost .....                                                 | 10 |
| 8.0 | Sun Valley Water Capital Expenditure Charge .....                                       | 10 |
| 9.0 | Gallagher Lake Sewer Connection Cost .....                                              | 11 |

##### **Section 3 – Water System Fees**

|     |                                                           |    |
|-----|-----------------------------------------------------------|----|
| 1.0 | Naramata Community Water System and Street Lighting ..... | 12 |
| 2.0 | Olalla Water System .....                                 | 13 |
| 3.0 | Faulder Water System .....                                | 13 |
| 4.0 | West Bench Water System .....                             | 13 |
| 5.0 | Gallagher Lake Water System .....                         | 14 |
| 6.0 | Willowbrook Water System.....                             | 15 |
| 7.0 | Sun Valley Water System .....                             | 15 |
| 8.0 | General Water Service .....                               | 15 |

## **Section 4 – Sewer System Fees**

|     |                                       |    |
|-----|---------------------------------------|----|
| 1.0 | Okanagan Falls Sewer User Rates ..... | 16 |
| 2.0 | Gallagher Lake Sewer System .....     | 17 |
| 3.0 | General Sewer Service .....           | 18 |

## **Section 5 – Cemetery Fees**

|     |                         |    |
|-----|-------------------------|----|
| 1.0 | Naramata Cemetery ..... | 19 |
|-----|-------------------------|----|

## **Section 6- Curbside Solid Waste Collection and Drop Off Fees**

|     |                                |    |
|-----|--------------------------------|----|
| 1.0 | All service participants ..... | 20 |
|-----|--------------------------------|----|

## **Section 7 – Sanitary Landfill Fees**

|     |                                                                                                           |    |
|-----|-----------------------------------------------------------------------------------------------------------|----|
| 1.0 | Includes Campbell Mountain, Okanagan Falls, Oliver Landfills and<br>Keremeos Waste Transfer Station ..... | 22 |
|-----|-----------------------------------------------------------------------------------------------------------|----|

## **Schedule 6 – Parks and Recreation Fees**

|     |                                           |    |
|-----|-------------------------------------------|----|
| 1.0 | Naramata Parks and Recreation .....       | 29 |
| 2.0 | Okanagan Falls Parks and Recreation ..... | 29 |
| 3.0 | Kaleden Parks and Recreation .....        | 30 |
| 4.0 | Keremeos Parks and Recreation .....       | 31 |

## **Schedule 7 – Transit Fees** ..... 33

## **Schedule 8 – Freedom of Information and Protection of Privacy Request Fees**

|     |                                |    |
|-----|--------------------------------|----|
| 1.0 | Schedule of Maximum Fees ..... | 34 |
|-----|--------------------------------|----|



**REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**  
**BYLAW NO. 2787, 2018**

---

A bylaw to set fees and charges for Regional District services and information.

---

**WHEREAS** the *Local Government Act* provides that the Board may by bylaw establish fees and charges for various Regional District services and information;

**AND WHEREAS** in accordance with Section 397 [imposition of fees and charges] and Section 462 [fees related to applications and inspections] of the *Local Government Act*; the Regional Board wishes to establish fees and charges which reflect cost recovery for services and information provided;

**NOW THEREFORE**, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

**1 - Citation**

- 1.1 This Bylaw shall be cited as the **Regional District of Okanagan-Similkameen Fees and Charges Bylaw No. 2787, 2018**.

**2 – Fees and Charges**

- 2.1 Wherever this Bylaw sets out fees and charges with respect to other Regional District bylaws and such other bylaws contain similar fees and charges, the Fees and Charges Bylaw shall prevail.
- 2.2 Wherever this Bylaw sets out fees and charges for work done or services provided to land or improvements, the Regional District may recover the costs of undertaking the work in the same manner and with the same remedies as property taxes.
- 2.3 The schedule of fees to be imposed for the provision of goods, services and information as specified in Appendix 'A' Schedules 1 to 7 attached hereto, and forming part of this bylaw, is hereby established.

**3 – Effective Date**

- 3.1 This bylaw shall come into effect on April 15, 2018.

**4 - Repeal**

- 4.1 Bylaw No. 2771, 2017 is repealed as of April 15, 2018.

**READ A FIRST AND SECOND TIME** this day of 1<sup>st</sup> day of February, 2018.

**READ A THIRD TIME AND ADOPTED** this \_\_\_\_ day of \_\_\_\_, 2018.

---

RDOS Board Chair

---

Corporate Officer

## **Schedule 1 – Corporate Services Fees**

---

### **1.0 - Photocopies**

|            |             |
|------------|-------------|
| 8.5" x 11" | \$0.25/page |
| 8.5" x 14" | \$0.35/page |
| 11" x 17"  | \$0.50/page |
| 24" x 36"  | \$2.50/page |

### **2.0 - Finance Fees and Charges**

2.1 Utility Search Fee – \$20.00

2.2 Utility rates will be billed as set out in this bylaw and if remain unpaid after the due date, a percentage addition of ten percent of the amount thereof shall be added on the following working day.

In default of any such owner making any such payment or payments as in such agreement made and provided, the Collector for the Regional District shall add such amount in default to the taxes of such lot or parcel of land on the Collector's Real Property Tax Roll and thereafter such amount shall be deemed to be taxes against the said property and shall be dealt with in the same manner as taxes against the said property would be dealt with under the provisions of the *Local Government Act* and *Community Charter*.

2.3 Processing fee for payments returned by the financial institution – \$30.00

### **3.0 - Mapping**

3.1 Legal, civic and zoning 1:5,000 scale maps are available to the public in the following formats:

- Hardcopy maps at a price of \$15 per map.
- Digital format (Adobe PDF) set of maps for price of \$30 per CD.

3.2 Cost for miscellaneous hard copy maps in GIS warehouse directory is \$35 per map.

3.3 Cost for creation of custom maps is \$80/hr. A minimum charge of \$140 is required with a minimum notice of 15 working days by the applicant.

### **4.0 - Digital Data**

4.1 RDOS will provide GIS data available at no charge on the RDOS FTP site as per Item 1.0 of Enterprise Unit Data and Services Policy.

### **5.0 - GIS Services for Municipalities, Provincial and Federal Government**

5.1 Access to existing RDOS internal internet mapping application will be \$2,933 /year.

5.2 Creation of a municipal specific internet mapping application with functionality in addition to or different from the RDOS internal application as per Item 2.1 of Enterprise Unit Data and Services Policy will be available at a cost of \$4,989 per year.

- 5.3 Specific GIS services as per items 2.2 and 2.3 of Enterprise Unit Data and Services Policy will be available at a cost of \$45.90 /hr for the GIS Assistant, \$58.73/hr for GIS Analyst/Programmer \$80.47 /hr for IS Manager, \$53.28/hr for the Systems Administrator and \$44.67/hr for the IT Technician/Programmer.
- 5.4 GIS Services will be available to the public at a cost of \$ 100/hr with a minimum payment of 2 hours provided the Information Services Manager determines the RDOS has the resources to complete the project.

## **6.0 - Human Resources Services for Municipalities**

- 6.1 Human Resources services will be available to municipalities as per items 3.1 and 3.2 of Enterprise Unit Data and Services Policy. Services will be available at a cost of \$71.19/hr for the HR Manager and \$48.38/hr for HR Coordinator.

## **7.0 - IT Services for Municipalities**

- 7.1 IT services will be available to municipalities as per items 4.1 and 4.2 of the Enterprise Unit Data and Services Policy will be available at a cost of \$53.28 /hr for the Systems Administrator and \$ 44.67/hr for IT Technician/Programmer, \$45.90/hr for the GIS Assistant and \$80.47/hr for the IS Manager.

**1.0 - Plan Processing Fee**

- 1.1 The fee for plan processing shall be \$150.00 for projects with an estimated construction value less than \$100,000. The fee for plan processing for projects valued over \$100,000.00 shall be \$500.00.

**2.0 - Building Permit – to be determined as follows:**

- 2.1 \$12.00 for each \$1,000.00 of construction value up to \$500,000.00;  
\$10.00 for each \$1,000.00 of construction value between \$500,000.01 and \$1,000,000.00; and  
\$6.00 for each \$1,000,000 of construction value after \$1,000,000.01
- 2.2 The minimum permit fee for a permit, or a series of permits on the same parcel of land, issued at the same time is \$150.00 (with the exception of a permit for a solid fuel-fired appliance).
- 2.2 using Table A-1 for detached single family dwellings, duplex dwellings where one dwelling is not located above the other dwelling and buildings that are accessory to these buildings; or,
- 2.3 using the declared contract value for all construction other than that work included in paragraph 1. above, except that if the declared value is contested by the building official the value will be established using the Marshal & Swift Residential Cost Hand Book or the RS Means Square Foot Costs Handbook.

**Table A-1**

| Proposed <i>construction</i>    | Value per square meter | Value per square foot |
|---------------------------------|------------------------|-----------------------|
| One storey*                     | \$1453                 | \$135                 |
| Finished basement               | \$538                  | \$50                  |
| Each Additional Storey          | \$807                  | \$75                  |
| Enclosed structure or Garage**  | \$430                  | \$40                  |
| Sundeck (no roof)               | \$323                  | \$30                  |
| Roof only                       | \$215                  | \$20                  |
| Unenclosed structure or carport | \$269                  | \$25                  |
| Pool                            | \$377                  | \$35                  |

\*The fee covers slab on grade, crawlspaces and unfinished basements

\*\*The minimum permit fee for a structure over 55 m<sup>2</sup> shall be \$300

**3.0 - Plan Review Fee**

- 3.1 Submissions of revised drawings once a zoning or building code review has been completed will result in a minimum charge of \$100. In addition, an hourly rate of \$50 will be charged if the revised drawings require more than 1 hour of review.

#### **4.0 - Locating/Relocating a Building**

- 4.1 The fee for a permit authorizing the locating or relocating of a building or *structure* including the value of any additions or modifications, shall be calculated at 0.7 of the fees set out in Table A-1.
- 4.2 A modular home or manufactured home installed in accordance with Z-240.10.1, including the value of any additions or modifications shall be calculated at 0.5 of the fees set out in Table A-1.

#### **5.0 - Demolishing a Building or Structure**

- 5.1 The fee for a permit authorizing the demolition of a building or structure shall be \$150.00.

#### **6.0 - Plumbing Permits**

- 6.1 The permit fee for each plumbing fixture shall be \$10.00 per fixture, when the plumbing permit is issued in conjunction with a building permit, and \$10.00 per fixture plus an administration fee of \$100 when a plumbing permit is issued separately.
- 6.2 The plumbing permit fee may be reduced up to 25% (minimum fee \$150) with submission and approval of plumbing system layout drawings by a TQ certified tradesperson (plumber) for single family new construction and renovation projects.

#### **7.0 - Solid Fuel Burning Devices**

- 7.1 The permit fee for the installation of solid fuel burning appliances, fireplaces and chimneys shall be \$100.00 per appliance.

#### **8.0 - Re-inspection Fees**

- 8.1 The fee for a re-inspection shall be \$100.00.

#### **9.0 – Health and Safety Inspection**

- 9.1 The fee for any inspection to confirm health & safety requirements as set out in the BC Building Code shall be \$100.00.

#### **10.0 - Transfer Fee**

- 10.1 The fee for the transfer of a permit as set out in the RDOS Building Bylaw shall be \$100.00.

#### **11.0 - File Searches\* and Comfort Letters (\*for routinely releasable records only)**

- 11.1 Information recovery from archived files \$30.00
- 11.2 Information recovery from building permit files and property folio files:
  - i) first ½ hour of time spent \$0.00
  - ii) each additional ¼ hour spent after first ½ hour of time \$10.00
- 11.3 Digital copies of archived files materials (if available) \$15.00  
(includes approved RDOS USB memory stick)
- 11.4 The fee for comfort letters shall be \$100.00 per property to determine building bylaw compliance.

## **12.0 - Deficiency Inspection Permit for Removal of Notice on Title**

12.1 The fee for a deficiency inspection permit and subsequent removal of a Notice on Title shall be \$250.00. The fee for a deficiency re-inspection shall be \$100.00.

## **13.0 - Permit Extension Fee**

13.1 The fee for permit extension shall be \$100.00

## **14.0 - Legal Documents**

14.1 Title search \$25.00

14.2 Covenants, Right of Ways, Easements,  
Plans and similar documents: actual cost of document (minimum \$25.00)

## **15.0 - Covenants**

15.1 Preparation of a Covenant \$500.00

15.2 Covenant Discharge \$250.00

### **Schedule 3 – Planning and Development Fees**

---

#### **1.0 Official Community Plan (OCP) amendment**

- |     |                                                                        |            |
|-----|------------------------------------------------------------------------|------------|
| 1.1 | Application fee                                                        | \$1,000.00 |
| 1.2 | Joint Zoning Bylaw Amendment fee                                       | \$1,500.00 |
|     | plus: i) \$25.00 per dwelling unit and/or parcel in excess of four (4) |            |

#### **2.0 Zoning Bylaw or Land Use Contract (LUC) amendment**

- |     |                                                                        |            |
|-----|------------------------------------------------------------------------|------------|
| 2.1 | Application fee                                                        | \$1,000.00 |
|     | plus: i) \$25.00 per dwelling unit and/or parcel in excess of four (4) |            |

#### **3.0 Temporary Use Permit**

- |     |                 |          |
|-----|-----------------|----------|
| 3.1 | Application fee | \$700.00 |
| 3.2 | Renewal fee     | \$350.00 |

#### **4.0 Development Permit**

- |     |                                      |          |
|-----|--------------------------------------|----------|
| 4.1 | Application fee:                     |          |
|     | i) Delegated Development Permit      | \$300.00 |
|     | ii) Non-Delegated Development Permit | \$600.00 |
|     | iii) Expedited Development Permit    | \$150.00 |
| 4.2 | Amendment to a Permit fee:           |          |
|     | i) Delegated Development Permit      | \$300.00 |
|     | ii) Non-Delegated Development Permit | \$300.00 |
|     | iii) Expedited Development Permit    | \$150.00 |

#### **5.0 Development Variance Permit**

- |     |                 |          |
|-----|-----------------|----------|
| 5.1 | Application fee | \$400.00 |
|-----|-----------------|----------|

#### **6.0 Board of Variance Appeal**

- |     |                 |          |
|-----|-----------------|----------|
| 6.1 | Application fee | \$500.00 |
|-----|-----------------|----------|

#### **7.0 Floodplain Exemption**

- |     |                 |          |
|-----|-----------------|----------|
| 7.1 | Application fee | \$400.00 |
|-----|-----------------|----------|

#### **8.0 Strata Title Conversion**

- |     |                                            |          |
|-----|--------------------------------------------|----------|
| 8.1 | Application fee                            | \$150.00 |
|     | plus: i) \$150.00 for each additional unit |          |

#### **9.0 Campsite Permit (Bylaw 713)**

- |     |                                         |          |
|-----|-----------------------------------------|----------|
| 9.1 | Application fee                         | \$150.00 |
|     | plus: i) \$15.00 for each camping space |          |
| 9.2 | Renewal fee                             | \$150.00 |

#### **10.0 Mobile Home Park Permit (Bylaw 2597)**

|             |                                                                                                                    |           |
|-------------|--------------------------------------------------------------------------------------------------------------------|-----------|
| 10.1        | Application fee                                                                                                    | \$150.00  |
|             | plus: i) \$30.00 for each mobile home space                                                                        |           |
| 10.2        | Renewal fee                                                                                                        | \$150.00  |
| <b>11.0</b> | <b>Applications to the Agriculture Land Commission</b>                                                             |           |
| 11.1        | Application fee                                                                                                    | \$1500.00 |
| <b>12.0</b> | <b>File Searches</b> (for routinely releasable records only)                                                       |           |
| 12.1        | Information recovery from archived files                                                                           | \$30.00   |
| 12.2        | Information recovery from a property folio:                                                                        |           |
|             | i) first ½ hour of time spent                                                                                      | \$0.00    |
|             | ii) each additional ¼ hour spent after first ½ hour of time                                                        | \$10.00   |
| <b>13.0</b> | <b>Legal Documents</b>                                                                                             |           |
| 13.1        | Documents from Land Titles Office and BC Registries and Online Services:                                           |           |
|             | i) State of Title                                                                                                  | \$25.00   |
|             | ii) Covenants, Right of Ways, Easements,<br>Plans and similar documents: actual cost of document (minimum \$25.00) |           |
| <b>14.0</b> | <b>Covenants</b>                                                                                                   |           |
| 14.1        | Discharge of a Statutory Covenant                                                                                  | \$250.00  |
| 14.2        | Preparation or Amendment of a Statutory Covenant                                                                   | \$500.00  |
| <b>15.0</b> | <b>Comfort Letters</b>                                                                                             |           |
| 15.1        | “Comfort Letter” for compliance with bylaws or zoning                                                              | \$100.00  |
| <b>16.0</b> | <b>Letter of Concurrence for Communication Towers</b>                                                              | \$400.00  |

NOTE: The number of dwelling units and/or parcels referred to at Sections 1.2 and 2.1 shall be determined by either using the maximum density of dwelling units permitted per hectare of land in the proposed zone or designation, or by dividing the area of the land proposed to be re-designated or zoned by the minimum parcel size requirement of the proposed zone or designation, whichever yields the greatest number.



## **Schedule 4 – Bylaw Enforcement Fees**

---

### **1.0 Animal Control Fees**

- 1.1. Impoundment Fees – Dogs (other than Dangerous Dogs)
- first impoundment in any calendar year \$ 50.00
  - second impoundment in any calendar year \$100.00
  - third impoundment in any calendar year \$250.00
  - each subsequent impoundment in any calendar year \$500.00
- 1.2 Impoundment Fees – Dangerous Dogs
- each impoundment \$1,000.00
- 1.3 Maintenance Fees
- each twenty-four (24) hour period, or part thereof \$ 20.00
  - Dangerous Dog \$30.00
- 1.4 Veterinary Costs Incurred costs as invoiced by Veterinarian

### **2.0 Dog Licensing Fees:**

- 2.1 Intact Males and Non Spayed Females \$ 50.00  
Spayed Females and Neutered Males \$ 20.00  
Certified Guide or Assistance Dog no charge
- 2.2 notwithstanding 2.1, the licence fee for a dog that has reached 24 weeks in the same licencing year shall be prorated to a minimum amount of \$5.00
- 2.3 Where an owner presents proof that a dog was spayed or neutered in the same calendar year as the dog licence, the difference in licence fee shall be reimbursed for that calendar year, provided that the reimbursement is requested within the same calendar year as the licence.

### **3.0 Replacement of Lost, Destroyed or Mutilated Tags:**

- 3.1 replacement of any lost, destroyed or mutilated tag \$ 5.00

### **4.0 Burning Permit Fees**

- 4.1 Open Air Burning Permit (valid for one year) **Bylaw 2364**  
\$30.00

### **5.0 Recovery of Collection Fees For Fines**

- 5.1 To recover costs during collection process **Bylaw 2507**  
as incurred

## **Schedule 5 – Public Works and Engineering Services Fees**

---

### **Section 1- Development Fees**

**Bylaw 2000**

#### **1.0 Examination Fees for the Subdivision of Land:**

- |     |                                         |           |
|-----|-----------------------------------------|-----------|
| 1.1 | Subdivision Administration Fee          | \$ 400.00 |
| 1.2 | Simple lot intended to be created       | \$ 500.00 |
| 1.3 | Strata lot/unit intended to be created  | \$ 500.00 |
| 1.4 | Boundary Adjustments, per lot altered   | \$ 100.00 |
| 1.5 | Revision of subdivision referrals, each | \$ 150.00 |

If the revision results in additional lots to be created then 1.2 or 1.3 shall apply. If the revision results in a reduction of lots then no refund is given.

#### **1.6 Review Fee**

A development/subdivision design review fee of whichever the greater between \$500 or equal to one percent of the construction cost (approved estimate by the Regional District) of works and services which are reviewed by the Regional District, shall be paid to the Regional District before a development/subdivision is approved.

#### **1.7 Inspection Fee**

An inspection fee equal to three percent of the construction cost (approved estimate by the Regional District) of works and services which are owned and operated by the Regional District and that are reviewed or inspected by the Regional District, shall be paid to the Regional District before a subdivision is approved.

The inspection fee is not payable if the owner submits a certificate from a professional engineer that all works and services have been inspected by the engineer and have been completed in accordance with the requirements of this bylaw.

#### **2.0 Water Meter Vault, Appurtenances and Installation Fees**

- 2.1 For all newly created lots a fee will be paid a time of subdivision for each lot that lies within a Water Service Area owned and operated by the Regional District as follows:

- |       |                       |             |
|-------|-----------------------|-------------|
| 2.1.1 | ¾ to 1 ½ inch Service | \$1,500/lot |
| 2.1.2 | 2 inch Service        | \$2,000/lot |
| 2.1.3 | 4 inch Service        | \$3,000/lot |

The fee includes the cost for the water meter and meter installation.

- 2.2 The fees in 2.1 may also apply to zoning amendment applications.

## **Schedule 5 – Public Works and Engineering Services Fees**

---

### **Section 2 - Development Cost Charges & Capital Expenditure Fees**

|                                                                                           |                                     |
|-------------------------------------------------------------------------------------------|-------------------------------------|
| <b>1.0 Okanagan Falls Sewer Development Cost Charges</b>                                  | <b>Bylaw 2486</b>                   |
| 1.1 Single detached dwelling per lot/per dwelling unit                                    | \$9,500.00                          |
| 1.2 Duplex per dwelling unit                                                              | \$9,500.00                          |
| 1.3 Townhouse per dwelling unit                                                           | \$6,800.00                          |
| 1.4 Apartment per dwelling unit                                                           | \$6,800.00                          |
| 1.5 Commercial per m <sup>2</sup> gross floor area                                        | \$ 30.00                            |
| 1.6 Industrial per m <sup>2</sup> gross floor area                                        | \$ 30.00                            |
| 1.7 Institutional per m <sup>2</sup> gross floor area                                     | \$ 27.00                            |
| <b>2.0 Naramata Water System Development Cost Charges and Capital Expenditure Charges</b> | <b>Bylaw 1804<br/>NID Bylaw 443</b> |
| 2.1 Development Cost Charges Zone A                                                       |                                     |
| 2.1.1 Single Family Residential at Subdivision                                            | \$5,700/parcel                      |
| 2.1.2 Multi Family Residential at Building Permit                                         | \$5,700/dwelling                    |
| 2.2 Capital Expenditure Charges – Zone A, B & C                                           |                                     |
| 2.2.1 Single Family Residential                                                           | \$5,700/service                     |
| 2.2.2 Multi-Family Residential                                                            | \$5,700/lot                         |
| 2.2.3 Cottage                                                                             | \$5,700/service                     |
| <b>3.0 Olalla Water System Capital Expenditure Charges</b>                                | <b>OID Bylaw 32</b>                 |
| 3.1 Mobile Home Capital Expenditure Charge                                                | \$1,000/unit                        |
| 3.2 Capital Expenditure Charge                                                            | \$ 800/parcel                       |
| <b>4.0 Faulder Community Water System Development Cost Charges</b>                        | <b>Bylaw 1894</b>                   |
| 4.1 Single Family Residential                                                             | \$4,200/parcel                      |
| <b>5.0 West Bench Water System Capital Expenditure Charge</b>                             | <b>WBID Bylaw 101</b>               |
| 5.1 Capital Expenditure Charge                                                            | \$3,000/parcel                      |
| <b>6.0 Gallagher Lake Water Connection Cost</b>                                           | <b>Bylaw 2644</b>                   |
| 6.1 Each water service                                                                    | \$1,500.00                          |
| <b>7.0 Willowbrook Water New Connection Cost</b>                                          | <b>Water Tariff No. 5</b>           |
| 7.1 Each domestic service                                                                 | \$1,000.00                          |
| <b>8.0 Sun Valley Water</b>                                                               | <b>SVID Bylaw 14</b>                |
| 8.1 Capital Expenditure Charge Subdivision                                                | \$1,000.00/Lot                      |

## 9.0 Gallagher Lake Connection Costs

## Bylaw 2645

### 9.1 Sewer – Single Family Equivalent Units (SFU)

Each SFU equivalent unit in this section will have a Connection Cost of \$6,000.00.

| Use           | Person per Unit    | SFU Equivalency | \$6000.00 Per      |
|---------------|--------------------|-----------------|--------------------|
| Residential   | 2.50 <sup>1</sup>  | 1.000           | Dwelling           |
| Motel Unit    |                    |                 | 2 Units            |
| Camp/RV Site  |                    |                 | 2 Sites            |
| Commercial    | 0.013 <sup>2</sup> | 0.0052          | 193 m <sup>2</sup> |
| Industrial    | 0.006 <sup>2</sup> | 0.0024          | 417 m <sup>2</sup> |
| Institutional | 0.01 <sup>2</sup>  | 0.004           | 250 m <sup>2</sup> |

Note: 1: RDOS' *Gallagher Lake & Vaseux Lake Areas Liquid Waste Management Plan*

2: The Ministry of Community, Sport of Cultural Development, *Provincial Best Practices for Development Cost Charges*

## **Schedule 5 – Public Works and Engineering Services Fees**

---

### **Section 3 – Water System Fees – not to exceed maximum of:**

| <b>1.0 Naramata Community Water System and Street Lighting</b>                                           | <b>Bylaw 2377</b> |
|----------------------------------------------------------------------------------------------------------|-------------------|
| 1.1 Basic User Fee                                                                                       | \$ 1,035/house    |
| 1.2 Grade A Domestic                                                                                     | \$ 288/acre       |
| 1.3 Grade A Irrigation                                                                                   | \$ 275/acre       |
| If land is deemed to be non-irrigable, residents may apply for exemption based on an agrologist's report |                   |
| 1.4 Grade B                                                                                              | \$ 178/parcel     |
| 1.5 Development Charge – applicable when no Basic User Fee attached to property                          | \$ 146/parcel     |
| 1.6 Street Lighting                                                                                      | \$ 6/parcel       |

#### **In addition to the above user fees, the following will also apply:**

|                                                                                                                                                     |             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| 1.7 each garage, service station, coffee shop, cafe, business office, beauty salon, dog kennel, neighbourhood pub, hobby shop, an annual charge of  | \$ 214      |
| 1.8 each farm winery and/or store and winery with restaurant, an annual charge of                                                                   | \$ 426      |
| 1.9 each Packing house an annual charge of                                                                                                          | \$ 1,153    |
| 1.10 each school an annual charge of                                                                                                                | \$ 4,785    |
| 1.11 each Naramata Centre an annual charge of                                                                                                       | \$ 10,880   |
| 1.12 each guesthouse, summer cabin or picker's cabin an annual charge of                                                                            | \$ 178/unit |
| 1.13 each residence where the owner has for year round use (or rental) living units, suites, guest cottages or cabins, an annual per unit charge of | \$ 889/unit |
| 1.14 each motel or auto court an annual charge of                                                                                                   | \$ 157/unit |
| 1.15 each resort an annual charge of                                                                                                                | \$ 157/unit |
| 1.16 each bed and breakfast an annual charge of                                                                                                     | \$ 314      |
| 1.17 each tent and trailer court an annual charge of                                                                                                | \$ 825      |
| 1.18 each multiple family dwelling, duplex, apartment block or condominium, an annual charge of                                                     | \$ 889/unit |
| for each family unit, except that one such unit in each building shall be exempt.                                                                   |             |
| 1.19 each bunkhouse an annual charge of                                                                                                             | \$ 364      |
| 1.20 each single irrigation service connection a charge in accordance with the following:                                                           |             |
| 1.20.1 Three quarter inch (3/4")                                                                                                                    | \$ 90       |
| 1.20.2 One Inch (1")                                                                                                                                | \$ 90       |
| 1.20.3 One and One Quarter Inch (1 1/4")                                                                                                            | \$ 90       |
| 1.20.4 One and One Half Inch (1 1/2")                                                                                                               | \$ 90       |

1.20.5 Two Inches (2")

\$ 90

## **2.0 Olalla Water System**

**Bylaw 2381**

### **2.1 User Fees**

- 2.1.1 Single Family Dwelling
- 2.1.2 Businesses
- 2.1.3 Trailer Space
- 2.1.4 Motels
- 2.1.5 Apartments

\$ 381/each  
\$ 381/each  
\$ 381/unit  
\$ 381/unit  
\$ 200/unit

## **3.0 Faulder Water System**

**Bylaw 1179**

### **3.1 User Rates**

By taxation

## **4.0 West Bench Water System User Rates**

**Bylaw 2555**

| CATEGORY                         | BASE RATE             | METERED CONSUMPTION USAGE     |
|----------------------------------|-----------------------|-------------------------------|
| <b>4.1 Water – Single Family</b> | <b>190.41/quarter</b> | <b>plus 0.309/cubic meter</b> |
| <b>4.2 Water - Vacant Lot</b>    | <b>177.48/quarter</b> | <b>unmetered</b>              |
| <b>4.3 Water - Multi Family</b>  | <b>190.41/quarter</b> | <b>plus 0.309/cubic meter</b> |
| <b>4.4 Water - Park</b>          | <b>190.41/quarter</b> | <b>plus 0.309/cubic meter</b> |
| <b>4.5 Water - School</b>        | <b>190.41/quarter</b> | <b>plus 0.309/cubic meter</b> |
| <b>4.6 Water - Farm</b>          | <b>190.41/quarter</b> | <b>plus 0.154/cubic meter</b> |
| <b>4.7 Water - Business</b>      | <b>190.41/quarter</b> | <b>plus 0.309/cubic meter</b> |
| <b>4.8 Water - Utility</b>       | <b>182.10/quarter</b> | <b>unmetered</b>              |

4.9 Water – WBID Loan Payment (Debt ends 2023)

\$23.25 quarter/parcel

4.10 Water – Reserve Fund

\$28.75 quarter/parcel

## 5.0 Gallagher Lake Water System

### 5.1 Flat Rates

|              | Type of Use                                                                       | Unit of Charge                        | Annual Rates |
|--------------|-----------------------------------------------------------------------------------|---------------------------------------|--------------|
| <b>5.1.1</b> | <b>Residential</b>                                                                |                                       |              |
| 5.1.1.1      | Single Family, Duplex, or mobile home not in a mobile home park                   | dwelling unit                         | \$ 663       |
| 5.1.1.2      | 3-plex, 4-plex, townhouse, mobile home in a mobile home park                      | dwelling unit                         | \$ 520       |
| 5.1.1.3      | Apartment, secondary suite, cabin                                                 | dwelling unit                         | \$ 252       |
| 5.1.1.4      | Assisted Living Care Unit                                                         | under 50 square meters gross area     | \$ 332       |
| <b>5.1.2</b> | <b>Commercial</b>                                                                 |                                       |              |
| 5.1.2.1      | Office, Hall, Bakery, Hair Salon, Funeral Home, other small commercial Businesses | per unit                              | \$ 293       |
| 5.1.2.2      | Motel or Hotel                                                                    | per room                              | \$ 221       |
| 5.1.2.3      | Campground                                                                        | per site                              | \$ 78        |
| 5.1.2.4      | Restaurant, Beverage Room, or Distillery:                                         | less than 25 seats                    | \$637        |
|              |                                                                                   | 25 to 49 seats                        | \$ 946       |
|              |                                                                                   | each additional 25 seats or increment | \$ 315       |
| 5.1.2.5      | Garage, Service Station, Theatre, Bowling Alley, Supermarket                      | per unit                              | \$ 633       |
| 5.1.2.6      | Laundromat                                                                        | per machine                           | \$ 192       |
| 5.1.2.7      | Car Wash                                                                          | per wand                              | \$ 192       |
| 5.1.2.8      | Church                                                                            | per unit                              | \$ 411       |
| 5.1.2.9      | Hospital, Extended Care or Long-Term Care Facility                                | per bed                               | \$ 411       |
| 5.1.2.10     | School                                                                            | per classroom                         | \$ 411       |
| 5.1.2.11     | Community Hall, Arena, Curling Rink, Swimming Pool                                | per unit                              | \$ 2,088     |

Where two or more types of uses are made of a single property or building, multiples or combinations of the user rate shall be determined by the RDOS, acting reasonably. In the case of a residence accompanying a commercial use, the applicable rate shall be the higher of the two rates but not both.

The rate for churches and halls is only intended where the premises are used for holding regular meetings. Where other uses are made of the building the appropriate user rates shall also apply.

### 5.2 Metered Rates

All consumption shall be charged at the rate of \$0.57 per cubic metre.

## **6.0 Willowbrook Water System**

|                             |            |
|-----------------------------|------------|
| 6.1 Per property connection | \$1,008.50 |
|-----------------------------|------------|

## **7.0 Sun Valley Water System**

|                                                                                               |          |
|-----------------------------------------------------------------------------------------------|----------|
| 7.1 Annual Domestic Rate (Grade A) per Parcel includes a 6 gallon per minute water allotment. | \$ 1,475 |
|-----------------------------------------------------------------------------------------------|----------|

7.2 In addition to the above Annual Base Rate Per Parcel with the exception of Grade I the following Irrigation rates apply:

|          |                                                                               |        |
|----------|-------------------------------------------------------------------------------|--------|
| Grade A1 | Shall comprise of every parcel of land with a 3 gallon per minute dole valve. | \$ 137 |
|----------|-------------------------------------------------------------------------------|--------|

|         |                                                                                |        |
|---------|--------------------------------------------------------------------------------|--------|
| Grade B | Shall comprise of every parcel of land with a 12 gallon per minute dole valve. | \$ 546 |
|---------|--------------------------------------------------------------------------------|--------|

|         |                                                                                 |        |
|---------|---------------------------------------------------------------------------------|--------|
| Grade C | Shall comprise of every parcel of land with an 18 gallon per minute dole valve. | \$ 819 |
|---------|---------------------------------------------------------------------------------|--------|

|         |                                                                                |          |
|---------|--------------------------------------------------------------------------------|----------|
| Grade D | Shall comprise of every parcel of land with a 24 gallon per minute dole valve. | \$ 1,092 |
|---------|--------------------------------------------------------------------------------|----------|

|         |                                                                        |          |
|---------|------------------------------------------------------------------------|----------|
| Grade E | Shall comprise of every parcel with a 30 gallon per minute dole valve. | \$ 1,364 |
|---------|------------------------------------------------------------------------|----------|

|         |                                                                                |          |
|---------|--------------------------------------------------------------------------------|----------|
| Grade F | Shall comprise of every parcel of land with a 36 gallon per minute dole valve. | \$ 1,637 |
|---------|--------------------------------------------------------------------------------|----------|

|         |                                                                                |          |
|---------|--------------------------------------------------------------------------------|----------|
| Grade G | Shall comprise of every parcel of land with a 39 gallon per minute dole valve. | \$ 1,774 |
|---------|--------------------------------------------------------------------------------|----------|

|           |                                                                                 |          |
|-----------|---------------------------------------------------------------------------------|----------|
| Grade H 1 | Shall comprise of every parcel of land with a 175 gallon per minute dole valve. | \$ 7,970 |
|-----------|---------------------------------------------------------------------------------|----------|

|           |                                                                                 |          |
|-----------|---------------------------------------------------------------------------------|----------|
| Grade H 2 | Shall comprise of every parcel of land with a 120 gallon per minute dole valve. | \$ 5,466 |
|-----------|---------------------------------------------------------------------------------|----------|

|         |                                                                           |        |
|---------|---------------------------------------------------------------------------|--------|
| Grade I | Shall comprise of every parcel of land to which water cannot be supplied. | \$ 781 |
|---------|---------------------------------------------------------------------------|--------|

|                              |                                         |       |
|------------------------------|-----------------------------------------|-------|
| 7.3 Out of Season Irrigation | 1.25/day x gpm delivered per dole valve | \$ 98 |
|------------------------------|-----------------------------------------|-------|

## **8.0 General Water Services**

|                                                 |                 |
|-------------------------------------------------|-----------------|
| 8.1 Hydrant Permit                              | \$ 30 / day     |
| 8.2 Hydrant Permit – Backflow Prevention Device | \$ 30 / day     |
| 8.3 Deposit for Hydrant Use                     | \$ 500 / rental |
| 8.4 Connection Charge                           | \$ 350 / each   |
| 8.5 Inspection and Administration Fee           | \$ 100 / each   |
| 8.6 Water Turn-On Fee                           | \$ 20           |
| 8.7 Valve Turn Request                          | \$ 20           |



## Schedule 5 – Public Works and Engineering Services Fees

---

### Section 4 – Sewer System Fees not to exceed a maximum of:

#### 1.0 Okanagan Falls Sewer User Rates

#### Bylaw 1707

The following rates do not apply if the owner is in possession of a Sewer Use Contract of Section 14 of the Okanagan Falls Special Service Area Sewerage Regulation Bylaw.

| Category                                                     | Annual Billing Rate |
|--------------------------------------------------------------|---------------------|
| Single Family Dwelling/Townhouse/Duplex                      | \$ 862              |
| Apartment per unit                                           | \$ 732              |
| Mobile home park/per unit                                    | \$ 775              |
| Motel/Hotel per unit                                         | \$ 345              |
| Restaurant/Lounge/Pub                                        | \$ 2,585            |
| School per classroom                                         | \$ 775              |
| Church, Library, Community Hall & Drop-in Centres            | \$ 948              |
| Small Business, office building (20 employees or less)       | \$ 948              |
| Larger Business, office building (greater than 20 employees) | \$ 1,981            |
| Supermarket                                                  | \$ 2,498            |
| Service Station                                              | \$ 1,551            |
| Industrial/Commercial (20 employees or less)                 | \$ 1,034            |
| Industrial/Commercial (20 to 50 employees)                   | \$ 1,981            |
| Industrial/Commercial (greater than 50 employees)            | \$ 2,585            |
| Coin operated car wash                                       | \$ 5,169            |
| Laundromat (per washing machines)                            | \$ 689              |
| Campground/Washroom per site                                 | \$ 345              |
| Shower/washroom                                              | \$ 345              |

## 2.0 Gallagher Lake Sewer System

### 2.1. Flat Rates

|              | Type of Use                                                                       | Unit of Charge                            | Annual Rates |
|--------------|-----------------------------------------------------------------------------------|-------------------------------------------|--------------|
| <b>2.1.1</b> | <b>Residential</b>                                                                |                                           |              |
| 2.1.1.1      | Single Family, Duplex, or mobile home not in a mobile home park                   | dwelling unit                             | \$ 414       |
| 2.1.1.2      | 3-plex, 4-plex, townhouse, mobile home in a mobile home park                      | dwelling unit                             | \$ 324       |
| 2.1.1.3      | Apartment, secondary suite, cabin                                                 | dwelling unit                             | \$ 159       |
| 2.1.1.4      | Assisted Living Care Unit                                                         | under 50 square meters gross area         | \$ 206       |
| <b>2.1.2</b> | <b>Commercial</b>                                                                 |                                           |              |
| 2.1.2.1      | Office, Hall, Bakery, Hair Salon, Funeral Home, other small commercial Businesses | per unit                                  | \$ 414       |
| 2.1.2.2      | Motel or Hotel                                                                    | per room                                  | \$ 304       |
| 2.1.2.3      | Campground                                                                        | per site                                  | \$ 53        |
| 2.1.2.4      | Restaurant , Beverage Room or Distillery:                                         | less than 25 seats                        | \$ 757       |
|              |                                                                                   | 25 to 49 seats                            | \$ 1,131     |
|              |                                                                                   | for each additional 25 seats or increment | \$ 377       |
| 2.1.2.5      | Garage, Service Station, Theatre, Bowling Alley, Supermarket                      | per unit                                  | \$ 754       |
| 2.1.2.6      | Laundromat                                                                        | per machine                               | \$ 224       |
| 2.1.2.7      | Car Wash                                                                          | per wand                                  | \$ 224       |
| 2.1.2.8      | Church                                                                            | per unit                                  | \$ 439       |
| 2.1.2.9      | Hospital, Extended Care or Long-Term Care Facility                                | per bed                                   | \$ 439       |
| 2.1.2.10     | School                                                                            | per classroom                             | \$ 439       |
| 2.1.2.11     | Community Hall, Arena, Curling Rink, Swimming Pool                                | per unit                                  | \$ 2,076     |

Where two or more types of uses are made of a single property or building, multiples or combinations of the user rate shall be determined by the RDOS, acting reasonably. In the case of a residence accompanying a commercial use, the applicable rate shall be the higher of the two rates but not both.

The user rate for churches and halls is only intended where the premises are used for holding

regular meetings. Where other types of uses are made of the building the appropriate user rates shall also apply.

## 2.2 METERED RATES

Where sewer flows for a particular property or use are determined, by the RDOS or designate, to be in excess of the recoverable flat rate, the property in question will be invoiced based on one of the following:

- 2.2.1 Sewer users with an effluent or sewage flow meter shall be charged at the rate of \$0.78 per cubic metre of measured effluent.
- 2.2.2 For metered water users without effluent flow meters, the charge for use of the sewage system shall be calculated as 80% of the recorded volume of metered water used times a rate of \$0.78 per cubic metre.

## 3.0 General Sewer Services

- |     |                                 |             |
|-----|---------------------------------|-------------|
| 3.1 | Connection Charge               | \$ 350      |
| 3.2 | Inspection & Administration Fee | \$ 100/each |

## **Schedule 5 – Public Works and Engineering Services Fees**

---

### **Section 5 – Cemetery Fees**

#### **1.0 Naramata Cemetery**

**Bylaw 2023**

Regional District of Okanagan-Similkameen, 101 Martin Street, Penticton, BC V2A 5J9  
Naramata Cemetery located at 3315 Bartlett Road, Naramata, BC.

|                                                                                                                                    |       |
|------------------------------------------------------------------------------------------------------------------------------------|-------|
| <b>1.1 PLOT RESERVATION LICENSE FEES:</b>                                                                                          |       |
| Burial Plot: resident (\$124 allocated to reserve)                                                                                 | \$495 |
| Burial Plot non-resident (\$240 allocated to reserve)                                                                              | \$660 |
| Cremation Plot: resident (\$42 allocated to reserve)                                                                               | \$165 |
| Cremation Plot non-resident (\$80 allocated to reserve)                                                                            | \$220 |
| <b>1.2 INTERMENT OPENING AND CLOSING FEES:</b>                                                                                     |       |
| Burial Plot: 240 cm depth or greater                                                                                               | \$660 |
| Cremation Plot:                                                                                                                    | \$110 |
| <b>1.3 EXHUMATION OR DISINTERMENT OPENING AND CLOSING FEES:</b>                                                                    |       |
| Burial Plot:                                                                                                                       | \$650 |
| Cremation Plot:                                                                                                                    | \$150 |
| <b>1.4 OPENING OR CLOSING FOR INTERMENT/ EXHUMATION/DISINTERMENT OTHER THAN DURING NORMAL BUSINESS HOURS:</b>                      |       |
| Fee in addition to that applicable under item 1.2 or 1.3 above for burial plot:                                                    | \$220 |
| Fee in addition to that applicable under item 2 or 3 above for cremation plot:                                                     | \$220 |
| <b>1.5 ISSUANCE OF LICENSE/PERMIT OTHER THAN DURING NORMAL BUSINESS HOURS, OR LESS THAN 24 HOURS PRIOR TO SCHEDULED INTERMENT:</b> |       |
| Fee in addition to that applicable under item 1, 2 or 4 above:                                                                     | \$100 |
| <b>1.6 INSTALLATION OF MEMORIAL MARKER:</b>                                                                                        | \$ 94 |
| (\$10 allocated to reserve)                                                                                                        |       |
| <b>1.7 GRAVE LINER:</b>                                                                                                            | \$275 |
| <b>1.8 CREMATION URN VAULT:</b>                                                                                                    |       |
| Small                                                                                                                              | \$ 55 |
| Regular                                                                                                                            | \$ 65 |
| Large                                                                                                                              | \$ 80 |
| <b>1.9 PICTURE OF INTERRED FOR INTERNET</b>                                                                                        |       |
| one time charge (optional)                                                                                                         | \$ 50 |

|            |                                                      |       |
|------------|------------------------------------------------------|-------|
| <b>2.0</b> | <b>TEXT</b>                                          |       |
|            | for internment to a maximum of 200 words, (optional) | \$ 50 |
| <b>2.1</b> | <b>SCATTERING GARDEN</b>                             |       |
|            | Fee for Scattering Garden Plaque                     | \$200 |
|            | Fee for Scattering Gardens Care Fund                 | \$ 50 |

## **Schedule 5 – Public Works and Engineering Services Fees**

---

### **Section 6 Curbside Solid Waste Collection and Drop-Off Service Fees**

Fees for improved residential premises and non-residential premises as set out in the RDOS Solid Waste Collection and Drop-Off Service Regulation Bylaw to receive waste collection service by defined service area:

|      |                                                                                                                                                                    |                               |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|
| 6.1  | Electoral Area “A”.                                                                                                                                                | \$125 per premise per year    |
| 6.2  | Electoral Area “B”.                                                                                                                                                | \$125 per premise per year    |
| 6.3  | Electoral Area “C”.                                                                                                                                                | \$140 per premise per year    |
| 6.4  | Participating areas of Electoral Area “D” excluding Upper Carmi, Heritage Hills, Lakeshore Highlands and Kaleden.                                                  | \$125 per premise per year    |
| 6.5  | Participating areas of Electoral Area “D” within Upper Carmi, Heritage Hills, Lakeshore Highlands and Kaleden.                                                     | \$145 per premise per year    |
| 6.6  | Participating areas of Electoral Areas “E”.                                                                                                                        | \$145 per premise per year    |
| 6.7  | Participating areas of Electoral Area “F”.                                                                                                                         | \$145 per premise per year    |
| 6.8  | Electoral Area “G”.                                                                                                                                                | \$150 per premise per year    |
| 6.9  | Village of Keremeos.                                                                                                                                               | \$115 per premise per year    |
| 6.10 | Tag-a-Bag as defined by the RDOS Solid Waste Collection and Drop-Off Service Regulation Bylaw                                                                      | \$1.50 each                   |
| 6.11 | Properties that have active commercial bin collection of refuse located on the property in question that request residential collection of recycled materials only | \$45.00 per premise per year. |

## Schedule 5 – Public Works and Engineering Services Fees

### Section 7- Sanitary Landfills

### Bylaw 2796

#### **Campbell Mountain, Okanagan Falls, Oliver Landfills and Keremeos Waste Transfer Station**

1.0 The general TIPPING FEE is per metric tonne per load, or when stated per unit, when each SOLID WASTE is SOURCE SEPARATED, not CONTAMINATED and DISPOSED in the DESIGNATED LOCATION. Capitalization of a word indicates that it is defined in the Waste Management Service Regulatory Bylaw.

TIPPING FEE charges that are in addition to the general TIPPING FEE listed in Section 1.1 to 1.4 are identified in 2.0.

| <b>1.1 REFUSE</b> | <b>Campbell Mountain Landfill</b> | <b>Okanagan Falls Landfill</b>                             | <b>Oliver Landfill</b> | <b>Keremeos Waste Transfer Station</b>                    | <b>Charge Information</b><br>Charge per metric tonne per load and see 1.0   |
|-------------------|-----------------------------------|------------------------------------------------------------|------------------------|-----------------------------------------------------------|-----------------------------------------------------------------------------|
| REFUSE            | \$110.00                          | \$110.00<br>Must not contain items listed in Section 2.13. | \$110.00               | \$110.00<br>Must not contain items listed in Section 2.12 | \$5.00 minimum charge.<br>Okanagan Falls Landfill cannot accept FOOD WASTE. |

| <b>1.2 DEMOLITION, RENOVATION, CONSTRUCTION MIXED LOAD SOLID WASTE</b>                     | <b>Campbell Mountain Landfill</b>                    | <b>Okanagan Falls Landfill</b>                          | <b>Oliver Landfill</b>                                  | <b>Keremeos Waste Transfer Station</b> | <b>Charge Information</b><br>Charge per metric tonne per load and see 1.0                   |
|--------------------------------------------------------------------------------------------|------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|----------------------------------------|---------------------------------------------------------------------------------------------|
| ASSESSED DEMOLITION AND RENOVATION MIXED LOAD                                              | \$90.00 to 500 kg;<br>\$500.00 portion above 500 kg  | \$90.00 to 500 kg;<br>\$125.00 portion above 500 kg     | \$90.00 to 500 kg;<br>\$500.00 portion above 500 kg     | Not Accepted                           | <b>RDOS approval form required.</b><br>\$25.00 minimum charge.                              |
| NON-SERVICE AREA ASSESSED DEMOLITION AND RENOVATION MIXED LOAD and CONSTRUCTION MIXED LOAD | Not Accepted                                         | \$150.00                                                | Not Accepted                                            | Not Accepted                           | <b>RDOS approval form required.</b> Materials generated outside the SERVICE AREA of a SITE. |
| NON-ASSESSED DEMOLITION AND RENOVATION MIXED LOAD                                          | \$200.00 to 500 kg;<br>\$700.00 portion above 500 kg | \$150.00 up to 500 kg;<br>\$500.00 portion above 500 kg | \$200.00 up to 500 kg;<br>\$700.00 portion above 500 kg | Not Accepted                           | \$50.00 minimum charge.                                                                     |
| CONSTRUCTION MIXED LOAD                                                                    | \$200.00 to 500 kg;<br>\$700.00 portion above 500 kg | \$90.00 to 500 kg;<br>\$125.00 portion above 500 kg     | \$200.00 to 500 kg;<br>\$700.00 portion above 500 kg    | Not Accepted                           | <b>RDOS approval form required.</b><br>\$25.00 minimum charge.                              |

| <b>1.3 RECYCLABLES<br/>(see Charge Information<br/>with each SOLID<br/>WASTE)</b> | <b>Campbell<br/>Mountain<br/>Landfill</b>                       | <b>Okanagan<br/>Falls Landfill</b> | <b>Oliver<br/>Landfill</b>                                      | <b>Keremeos<br/>Waste<br/>Transfer<br/>Station</b> | <b>Charge Information</b><br>Charge per metric tonne<br>per load, or as stated per<br>unit, and see 1.0                                                    |
|-----------------------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------------|-----------------------------------------------------------------|----------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Alarms (smoke, CO detectors)                                                      | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Residential quantities accepted.                                                                                                                           |
| Antifreeze (liquid & containers)                                                  | \$0.00                                                          | Not Accepted                       | \$0.00                                                          | Not Accepted                                       | Residential quantities accepted.                                                                                                                           |
| ASPHALT                                                                           | \$20.00                                                         | \$20.00                            | \$20.00                                                         | \$20.00                                            | \$5.00 minimum charge.                                                                                                                                     |
| ASPHALT SHINGLES                                                                  | \$60.00                                                         | \$60.00                            | \$60.00                                                         | \$60.00                                            | \$5.00 minimum charge.                                                                                                                                     |
| BATTERIES LEAD-ACID,<br>BATTERIES -<br>HOUSEHOLD                                  | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Lead acid, Household.                                                                                                                                      |
| CERAMIC FIXTURES<br>and Ceramic Tile                                              | \$20.00                                                         | \$20.00                            | \$20.00                                                         | \$20.00                                            | \$5.00 minimum charge.                                                                                                                                     |
| CONCRETE                                                                          | \$20.00                                                         | \$20.00                            | \$20.00                                                         | \$20.00                                            | \$5.00 minimum charge.                                                                                                                                     |
| CONCRETE BULKY                                                                    | \$60.00                                                         | \$60.00                            | \$60.00                                                         | Not Accepted                                       | Means CONCRETE measuring greater than 1 m. in any dimension and/or where large amounts of metal are protruding greater than 15 cm. \$50.00 minimum charge. |
| CORRUGATED<br>CARDBOARD                                                           | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Not CONTAMINATED.                                                                                                                                          |
| ELECTRONIC and<br>ELECTRICAL<br>PRODUCTS (E-WASTE)                                | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Residential quantities.                                                                                                                                    |
| FRUIT WASTE                                                                       | \$0.00 up to<br>500 kg<br>\$60.00<br>portion<br>above 500<br>kg | Not Accepted                       | \$0.00 up to<br>500 kg<br>\$60.00<br>portion<br>above 500<br>kg | Not Accepted                                       | \$5.00 minimum charge for loads greater than 500 kg                                                                                                        |
| FRUIT/GRAIN BY-<br>PRODUCT                                                        | \$0.00 up to<br>500 kg<br>\$60 portion<br>above 500<br>kg       | Not Accepted                       | \$0.00 up to<br>500 kg<br>\$60 portion<br>above 500<br>kg       | Not Accepted                                       | \$5.00 minimum charge for loads greater than 500 kg                                                                                                        |
| GLASS CONTAINERS                                                                  | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Clean, empty. Commercial volumes accepted in DESIGNATED LOCATION                                                                                           |
| GYSPUM BOARD-NEW                                                                  | \$110.00                                                        | \$110.00                           | \$110.00                                                        | \$110.00                                           | \$5.00 minimum charge.                                                                                                                                     |
| GYSPUM BOARD NON-<br>RECYCLABLE                                                   | \$110.00                                                        | \$110.00                           | \$110.00                                                        | \$110.00                                           | \$5.00 minimum charge                                                                                                                                      |
| Lighting (fixtures and bulbs)                                                     | \$0.00                                                          | \$0.00                             | \$0.00                                                          | \$0.00                                             | Residential quantities accepted.                                                                                                                           |



| <b>1.3 RECYCLABLES continued (see Charge Information with each SOLID WASTE)</b> | <b>Campbell Mountain Landfill</b>                        | <b>Okanagan Falls Landfill</b>                           | <b>Oliver Landfill</b>                                   | <b>Keremeos Waste Transfer Station</b>                   | <b>Charge Information</b><br>Charge per metric tonne per load, or as stated per unit, and see 1.0     |
|---------------------------------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------------------------------------------------------------|
| MASONRY                                                                         | \$20.00                                                  | \$20.00                                                  | \$20.00                                                  | \$20.00                                                  | \$5.00 minimum charge                                                                                 |
| Mattress or Box Spring                                                          | \$10.00 per unit                                         | \$10.00 per unit                                         | \$10.00 per unit                                         | \$10.00 per unit                                         | Any size.                                                                                             |
| Mercury containing materials (thermostat switches)                              | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | Residential quantities accepted HHW Facility.                                                         |
| METAL                                                                           | \$0.00 up to 500 kg;<br>\$60.00 M/T portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 M/T portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 M/T portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 M/T portion above 500 kg | \$5.00 minimum charge for loads greater than 500 kg. Under 2.4 meters (8 ft.) in length and/or width. |
| Oil (used motor oil, filters and containers)                                    | \$0.00                                                   | Not Accepted                                             | \$0.00                                                   | Not Accepted                                             | Residential quantities accepted. HHW Facility. (Limit of 20 gallons per load per day).                |
| OPERATIONALLY BENEFICIAL                                                        | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | As determined by the MANAGER.                                                                         |
| Paint - residential                                                             | \$0.00                                                   | Not Accepted                                             | \$0.00                                                   | Not Accepted                                             | Residential quantities accepted (limit of 20 gallons per load per day).                               |
| PRESSURIZED TANKS - <b>Large</b>                                                | \$1.00 per unit                                          | \$1.00 per unit                                          | \$1.00 per unit                                          | \$1.00 per unit                                          | 4.5 kg (10 lb.) capacity or greater.                                                                  |
| PRESSURIZED TANKS - <b>Small</b>                                                | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | Less than 4.5 kg (10 lb.) capacity.                                                                   |
| PRODUCT STEWARDSHIP MATERIALS                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | Acceptable PRODUCT STEWARDSHIP MATERIALS and acceptable quantities from within the SERVICE AREA.      |
| REFRIGERATION UNIT (Fridges, Freezers, AC units etc.)                           | \$10.00 per unit                                         | \$10.00 per unit                                         | \$10.00 per unit                                         | \$10.00 per unit                                         | For removal of OZONE DEPLETING SUBSTANCES. If ODS is removed provide acceptable certification.        |
| RESIDENTIAL HOUSEHOLD HAZARDOUS WASTE                                           | \$0.00                                                   | Not Accepted                                             | See Oil, Paint Antifreeze, Lighting                      | Not Accepted                                             | Residential quantities accepted. Oliver LF accepts only what is listed.                               |
| RESIDENTIAL PACKAGING                                                           | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | \$0.00                                                   | Not CONTAMINATED.                                                                                     |
| RESIDENTIAL POLYSTYRENE PACKAGING                                               | \$0.00                                                   | Not Accepted                                             | \$0.00                                                   | \$0.00 see Charge Information                            | Not CONTAMINATED.                                                                                     |
| RESIDENTIAL PLASTIC FILM                                                        | \$0.00                                                   | Not Accepted                                             | \$0.00                                                   | \$0.00                                                   | Not CONTAMINATED.                                                                                     |

| <b>1.3 RECYCLABLES continued (see Charge Information with each SOLID WASTE)</b> | <b>Campbell Mountain Landfill</b>                                                                                           | <b>Okanagan Falls Landfill</b>                       | <b>Oliver Landfill</b>                               | <b>Keremeos Waste Transfer Station</b>               | <b>Charge Information</b><br>Charge per metric tonne per load, or as stated per unit, and see 1.0 |
|---------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------------------------|------------------------------------------------------|---------------------------------------------------------------------------------------------------|
| RESIDENTIAL PRINTED PAPER                                                       | \$0.00                                                                                                                      | \$0.00                                               | \$0.00                                               | \$0.00                                               | Not CONTAMINATED.                                                                                 |
| RESIDENTIAL RECYCLING-UNSORTED                                                  | \$110.00                                                                                                                    | \$110.00                                             | \$110.00                                             | \$110.00                                             | \$5.00 minimum charge. Not CONTAMINATED.                                                          |
| ROCKS                                                                           | \$20.00                                                                                                                     | \$20.00                                              | \$20.00                                              | \$20.00                                              | Not greater than 40 cm in any direction. \$5.00 minimum charge.                                   |
| TAR AND GRAVEL ROOFING                                                          | \$60.00                                                                                                                     | \$60.00                                              | \$60.00                                              | \$60.00                                              | \$5.00 minimum charge.                                                                            |
| TIRE                                                                            | \$0.00                                                                                                                      | \$0.00                                               | \$0.00                                               | \$0.00                                               | Maximum 10 per load/day.                                                                          |
| TIRE – with rims                                                                | \$3.00 per unit                                                                                                             | \$3.00 per unit                                      | \$3.00 per unit                                      | \$3.00 per unit                                      | Maximum 10 per load/day.                                                                          |
| TIRE-OVERSIZE                                                                   | \$500.00                                                                                                                    | \$500.00                                             | \$500.00                                             | \$500.00                                             | Per Metric Tonne                                                                                  |
| WOOD PRODUCT CONTAMINATED                                                       | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg                                                                        | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 above 500 kg         | \$5.00 minimum charge for loads greater than 500 kg.                                              |
| WOOD WASTE                                                                      | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg                                                                        | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$5.00 minimum charge for loads greater than 500 kg.                                              |
| WOOD WASTE-TREE STUMP                                                           | \$50.00                                                                                                                     | \$50.00                                              | \$50.00                                              | \$50.00                                              | \$10.00 minimum charge.                                                                           |
| YARD AND GARDEN WASTE                                                           | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg                                                                        | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 portion above 500 kg | \$0.00 up to 500 kg;<br>\$60.00 above 500 kg         | \$5.00 minimum charge for loads greater than 500 kg.                                              |
| YARD WASTE SMALL DIMENSION                                                      | \$0.00 see Charge Information                                                                                               | \$0.00 see Charge Information                        | \$0.00 see Charge Information                        | \$0.00 see Charge Information                        | <b>No Charge</b> when loads contain only chipped yard waste, grass, and/or leaves.                |
| <b>Compost Sales</b>                                                            | For Campbell Mountain Landfill compost sales, contact City of Penticton. Compost site is operated by the City of Penticton. |                                                      |                                                      |                                                      |                                                                                                   |

| <b>1.4 Authorized CONTROLLED WASTE</b>                                              | <b>Campbell Mountain Landfill</b>  | <b>Okanagan Falls Landfill</b>   | <b>Oliver Landfill</b>             | <b>Keremeos Waste Transfer Station</b> | <b>Charge Information</b><br>Charge per metric tonne per load or as indicated and see 1.0                                                       |
|-------------------------------------------------------------------------------------|------------------------------------|----------------------------------|------------------------------------|----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
| AGRICULTURAL ORGANIC MATERIAL                                                       | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | RDOS approval required.<br><b>Penalties will apply if not suitably prepared</b><br><b>See Section 2.2</b>                                       |
| AGRICULTURAL PLASTIC                                                                | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | RDOS approval required.<br><b>Penalties will apply if not suitably prepared.</b><br><b>See Section 2.14</b>                                     |
| ASBESTOS CONTAINING MATERIALS (ACM)                                                 | \$0.00<br>see Charge Information   | Not Accepted                     | \$0.00<br>see Charge Information   | Not Accepted                           | RDOS approval <b>required.</b><br><b>PROHIBITED WASTE</b> when not suitably contained and DISPOSED of.                                          |
| BULKY WASTE                                                                         | \$200.00                           | \$200.00                         | \$200.00                           | Not Accepted                           | \$50.00 minimum charge.                                                                                                                         |
| BURNED MATERIALS that have been allowed to cool for no less than a two-week period. | \$200.00                           | Not Accepted                     | \$200.00                           | Not Accepted                           | <b>RDOS approval required.</b><br>\$5.00 minimum charge.                                                                                        |
| CARCASSES                                                                           | \$50.00                            | Not Accepted                     | \$50.00                            | Not Accepted                           | \$10.00 minimum charge.                                                                                                                         |
| CLINICAL/ LABORATORY STERILIZED WASTE                                               | \$200.00                           | Not Accepted                     | \$200.00                           | Not Accepted                           | \$50.00 minimum charge                                                                                                                          |
| Condemned foods                                                                     | \$200.00                           | Not Accepted                     | \$200.00                           | Not Accepted                           | <b>RDOS approval required.</b> \$50.00 minimum charge.                                                                                          |
| Foundry Dust                                                                        | \$150.00                           | Not Accepted                     | \$150.00                           | Not Accepted                           | \$50.00 minimum charge                                                                                                                          |
| ILLEGALLY DUMPED WASTE                                                              | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | RDOS approval required. Regular charges will apply if not RDOS approved prior to DISPOSAL.                                                      |
| INFESTED VEGETATION                                                                 | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | <b>Penalties will apply if not DISPOSED</b> of in DESIGNATED LOCATION.                                                                          |
| INVASIVE PLANTS                                                                     | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | <b>Penalties will apply if not DISPOSED</b> of in DESIGNATED LOCATION.                                                                          |
| LEAD-BASED PAINT coated materials                                                   | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information   | \$0.00<br>see Charge Information       | <b>PROHIBITED WASTE</b> when not suitably DISPOSED of.                                                                                          |
| PROHIBITED WASTE – authorized                                                       | \$200.00                           | \$200.00                         | \$200.00                           | Not Accepted                           | \$50.00 minimum charge. RDOS approval required.                                                                                                 |
| Sludge and Screenings from municipal sewage treatment plants                        | \$110.00<br>see Charge Information | Not Accepted                     | \$110.00<br>see Charge Information | Not Accepted                           | \$50.00 minimum charge. RDOS approval required. If not RDOS approved prior to DISPOSAL a charge of \$200 M/T will apply with a \$50.00 minimum. |

| <b>1.4 Authorized CONTROLLED WASTE continued</b> | <b>Campbell Mountain Landfill</b> | <b>Okanagan Falls Landfill</b>   | <b>Oliver Landfill</b>           | <b>Keremeos Waste Transfer Station</b> | <b>Charge Information</b><br>Charge per metric tonne per load or as indicated and see 1.0 |
|--------------------------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------------|-------------------------------------------------------------------------------------------|
| SOIL CLEAN                                       | \$0.00<br>see Charge Information  | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information       | RDOS approval required.                                                                   |
| SOIL CONTAMINATED                                | \$25.00                           | \$25.00                          | \$25.00                          | Not Accepted                           | Soil Relocation Application required.                                                     |
| Soil Relocation Application                      | \$250.00 per application          | \$250.00 per application         | \$250.00 per application         | Not Applicable                         | RDOS approval required.                                                                   |
| SOIL SMALL VOLUME CONTAMINATED                   | \$25.00                           | \$25.00                          | \$25.00                          | Not Accepted                           | RDOS approval required.                                                                   |
| WOOD-PRESERVED                                   | \$0.00<br>see Charge Information  | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information | \$0.00<br>see Charge Information       | <b>PROHIBITED WASTE</b><br>when not suitably<br>DISPOSED of.                              |
| WOOD WASTE INDUSTRIAL                            | \$300.00                          | \$300.00                         | \$300.00                         | Not Accepted                           | \$50.00 minimum charge.                                                                   |
| WOOD WASTE-SMALL DIMENSION                       | \$200.00                          | \$200.00                         | \$200.00                         | Not Accepted                           |                                                                                           |

**2.0 The following charges are in addition to the general charges outlined above in 1.0 to 1.4, shall also apply:**

- 2.1 Any REFUSE that is deposited at the ACTIVE FACE or REFUSE BINS, with the exception of DEMOLITION AND RENOVATION MIXED LOAD and CONSTRUCTION MIXED LOAD that contains CONTROLLED WASTE or RECYCLABLE WASTE, shall be charged two times the rate for REFUSE, or two times the highest rate for any material contained in the load, whichever is greater.
- 2.2 Any SOLID WASTE load that is deposited in a DESIGNATED LOCATION and that is CONTAMINATED or does not meet RECYCLABLE specifications shall be charged three times the rate for REFUSE, or three times the highest rate for any material contained in the load, whichever is greater.
- 2.3 DISPOSING of unauthorized PROHIBITED WASTE in a manner contrary to the RDOS approved protocol shall be charged \$500 per tonne with a \$300 minimum charge, or as determined by the MANAGER.
- 2.4 Any MIXED LOAD deposited at the SITE shall be charged at the rate for the component of the load with the highest applicable rate.
- 2.5 The fee for each load of SOLID WASTE that arrives at the SITE that is not properly covered or secured shall be charged double the normal fee set out in this Schedule with a \$10 minimum charge.
- 2.6 The charge payable under this Schedule shall be paid following the weighing of the empty VEHICLE after the load is DISPOSED and shall be based on the WEIGHT- NET, difference in weight between the WEIGHT - GROSS and the WEIGHT - TARE of the empty VEHICLE.

- 2.7 In the event the weigh scale is not operational, the SITE OFFICIAL shall estimate the weight of each VEHICLE and a fee shall be charged as outlined in this Schedule.
- 2.8 All Agricultural Properties having materials ground or chipped in the SERVICE AREA under the In-Situ Agricultural Chipping Program shall pay a fee as determined by the REGIONAL DISTRICT.
- 2.9 Each offence committed against the current Waste Management Service Regulatory Bylaw shall be deemed a separate and distinct offence and shall be charged double the normal fee with a \$10 minimum charge as set out in this Schedule.
- 2.10 SOLID WASTE generated by LOCAL GOVERNMENT IMPROVEMENTS are exempt from tipping fees when prepared and DISPOSED of in a manner approved by the MANAGER.
- 2.11 Any SOLID WASTE generated outside the designated Landfill SERVICE AREA that is DISPOSED of at a SITE shall be charged two times the rate for REFUSE, or two times the highest rate for any SOLID WASTE contained in the load, whichever is greater, with a \$20 minimum charge, or as indicated in Section 1.2.
- 2.12 DISPOSAL of SOLID WASTE including but not limited to, ASBESTOS CONTAINING MATERIAL, BURNED MATERIAL, CONSTRUCTION MIXED LOAD, DEMOLITION AND RENOVATION MIXED LOAD, FRUIT WASTE, FRUIT /GRAIN BY-PRODUCTS is not authorized for DISPOSAL at the Keremeos SITE.
- 2.13 DISPOSAL of SOLID WASTE including but not limited to, ASBESTOS CONTAINING MATERIAL, BURNED MATERIAL, FOOD WASTE, FRUIT WASTE, FRUIT /GRAIN BY-PRODUCTS is not authorized for DISPOSAL at the Okanagan Falls SITE.
- 2.14 The fee for each load of AGRICULTURAL PLASTIC that arrives at the SITE that is not suitably prepared as per RDOS policy shall be charged REFUSE with a \$5.00 minimum charge.
-

## Schedule 6 – Parks and Recreation Fees

---

### 1.0 Naramata Parks and Recreation

|                             |                                                        |       |
|-----------------------------|--------------------------------------------------------|-------|
| 1.1 Wharf Park              |                                                        |       |
| 1.1.1                       | Park Rental (No Power) daily                           | \$100 |
| 1.2 Manitou Park            |                                                        |       |
| 1.2.1                       | Park Rental (No Power) daily                           | \$100 |
| 1.2.2                       | Power daily                                            | \$25  |
| 1.3 Deposit for Park Rental |                                                        | \$500 |
| 1.4 Recreation Programs     |                                                        |       |
| 1.4.1                       | Instructed Programs (per series – price not to exceed) | \$175 |
| 1.4.1.1                     | Drop-in (per session – price not to exceed)            | \$15  |
| 1.4.2                       | Summer Day Camp - daily                                | \$25  |
| 1.4.5                       | Summer Camp Weekly                                     | \$100 |

### 2.0 Okanagan Falls Parks and Recreation

|                       |                                                                  |           |
|-----------------------|------------------------------------------------------------------|-----------|
| 2.1 Kenyon House      |                                                                  |           |
| 2.1.1                 | Kenyon House - Monday to Friday daily                            | \$ 75     |
| 2.1.2                 | Kenyon House - Saturday or Sunday daily                          | \$110     |
| 2.1.3                 | Kenyon House - Full Weekend                                      | \$200     |
| 2.2 Community Center  |                                                                  |           |
| 2.2.1                 | Full Facility Kitchen Activity Room and Gym - Saturday or Sunday | \$325     |
| 2.2.2                 | Full Facility Kitchen Activity Room and Gym - Full Weekend       | \$450     |
| 2.2.3                 | Gym or Activity Room - Monday to Friday 3pm to 9pm daily         | \$60      |
| 2.2.4                 | Gym or Activity Room - Weekend Saturday or Sunday daily          | \$150     |
| 2.2.5                 | Gym or Activity Room - Full Weekend (Friday 3pm to Sunday 9pm)   | \$250     |
| 2.2.6                 | Kitchen with Rental of Activity Hall or Gym                      | \$75      |
| 2.2.7                 | Children's Birthday Party - 3hr max                              | \$60-75   |
| 2.2.8                 | Kitchen Only - Daily                                             | \$100     |
| 2.2.9                 | Kitchen Only - Full Weekend                                      | \$150     |
| 2.3 Zen Center        |                                                                  |           |
| 2.3.1                 | Day Rate                                                         | \$60      |
| 2.3.2                 | Full Weekend                                                     | \$100     |
| 2.4 Children Programs |                                                                  |           |
| 2.4.1                 | Drop in rate - floor hockey, game night and Multisport           | \$3       |
| 2.4.2                 | Active Kids Programs – per visit                                 | \$3-\$10  |
| 2.4.3                 | Special Onetime Events                                           | \$10-\$20 |
| 2.4.4                 | Summer Day Camp - daily                                          | \$25      |
| 2.4.5                 | Summer Camp Weekly                                               | \$100     |
| 2.5 Adult Programs    |                                                                  |           |
| 2.5.1                 | Instructed Programs - Drop in                                    | \$10      |
| 2.5.2                 | Instructed Programs - 5 Pass Package                             | \$40      |
| 2.5.3                 | Instructed Programs - 10 Pass Package                            | \$65      |
| 2.5.4                 | Instructed Programs - 20 Pass Package                            | \$120     |
| 2.5.5                 | Drop –In                                                         | \$3       |
| 2.6 Lions             |                                                                  |           |
| 2.6.1                 | Wedding Vows - Ceremonies                                        | \$75      |
| 2.7 Keogan            |                                                                  |           |
| 2.7.1                 | Youth / Teen                                                     | \$10      |
| 2.7.2                 | Cricket / Baseball Adult Exclusive                               | \$75      |

### 3.0 Kaleden Parks and Recreation

|                                                                |                                                         |         |
|----------------------------------------------------------------|---------------------------------------------------------|---------|
| 3.1 Parks                                                      |                                                         |         |
| 3.1.1                                                          | Kaleden Hotel Day Rate (Includes power)                 | \$400   |
| 3.2 Community Hall(rental includes Hall, Bar and Sound System) |                                                         |         |
| 3.2.1                                                          | Day Rate                                                |         |
| 3.2.1.1.                                                       | Weddings                                                | \$2,000 |
| 3.2.1.2                                                        | Hotel Park and Hall                                     | \$2,300 |
| 3.2.1.3                                                        | Meetings and Events                                     | \$415   |
| 3.2.2                                                          | Weekend Rate (6 pm Friday to noon Sunday)               | \$2,400 |
| 3.2.3                                                          | Hourly Rate                                             | \$50    |
| 3.2.3.1.                                                       | Hall (3 hour minimum)                                   | \$150   |
| 3.2.3.2.                                                       | Add Kitchen (\$200)                                     | \$350   |
| 3.2.3.3.                                                       | Children's Birthday Parties                             | \$100   |
|                                                                | Kaleden Residents receive a 25% discount on all Rentals |         |
| 3.2.4                                                          | Damage Deposit – required                               | 30%     |
| 3.2.5                                                          | Sports Rental Rates (2 Hours)                           |         |
| 3.2.5.1                                                        | Drop In Per Person                                      | \$4     |
| 3.2.5.2                                                        | Individual Fee paid in advance per class                | \$2.50  |
| 3.2.5.3                                                        | Club Fee                                                | \$25    |
| 3.2.6                                                          | Kaleden Youth Organized Groups                          | No Chg  |
| 3.2.7                                                          | Discount for Non-Profit Organizations                   | 20%     |
| 3.2.8                                                          | Discount for Local Charitable Fundraising               | No Chg  |
| 3.2.9                                                          | Local Groups Providing Community Events                 | No Chg  |
| 3.3 Equipment for Rent Off Premise                             |                                                         |         |
| 3.3.1                                                          | Rectangular Tables (each)                               | \$8     |
| 3.3.2                                                          | Chairs (each)                                           | \$2     |
| 3.3.3                                                          | Portable Sound System (mp3, iPod compatible (per day)   | \$150   |
| 3.3.7                                                          | 10x10 Awnings (each)                                    | \$60    |
| 3.3.8                                                          | Administration Fee on all Off Premise Rentals           | \$55    |
| 3.3.8.1                                                        | Weekday                                                 | \$40    |
| 3.3.8.2                                                        | Weekend                                                 | \$60    |
| 3.4 Insurance – Mandatory Coverage                             |                                                         |         |
| 3.4.1                                                          | Church Group                                            | \$5     |
| 3.4.2                                                          | Children's Party                                        | \$30    |
| 3.4.3                                                          | Wedding or Adult Party                                  | \$60    |
| 3.4.3.1                                                        | Addtl. Insurance if Alcohol served                      | \$100   |
| 3.5 Deposit for All Types of Rentals                           |                                                         | 30%     |

\*\*\*\*Special Requests can be submitted to the Kaleden Recreation Commission Board\*\*\*

#### 3.6 Recreation Programs

|       |                                                        |           |
|-------|--------------------------------------------------------|-----------|
| 3.6.1 | Drop in rate - floor hockey, game night and Multisport | \$3       |
| 3.6.2 | Active Kids Programs – per visit                       | \$3-\$10  |
| 3.6.3 | Special Onetime Events                                 | \$10-\$20 |
| 3.6.4 | Instructed Programs - Drop in                          | \$10      |
| 3.6.5 | Fitness / Yoga businesses providing instruction        | \$10-\$15 |
|       | - 30% of gross revenue paid to Kal-Rec                 |           |

## 4.0 Keremeos

### 4.1 Facility Rentals

|         |                    |      |
|---------|--------------------|------|
| 4.1.1   | Bowling lanes      | \$80 |
| 4.1.1.2 | School Rates       | \$60 |
| 4.1.2   | Squash/Racquetball | \$55 |
| 4.1.3   | Climbing Wall      | \$45 |

### 4.2 Keremeos Community Pool

|         |                                                         |         |
|---------|---------------------------------------------------------|---------|
| 4.2.1   | Single Admission Rates                                  |         |
| 4.2.1.1 | Pre-school - under 5                                    | \$1.25  |
| 4.2.1.2 | Child – 5 – 12 years                                    | \$4.25  |
| 4.2.1.3 | Teen – 13 – 19 years                                    | \$4.50  |
| 4.2.1.4 | Adult – 19+                                             | \$5     |
| 4.2.1.5 | 10 Flex Pass                                            | \$36    |
| 4.2.1.6 | Family Rate                                             | \$11.50 |
| 4.2.2   | Red Cross                                               |         |
| 4.2.2.1 | Duck – Level 7                                          | \$56    |
| 4.2.2.2 | Level 8 – 10                                            | \$76    |
| 4.2.3   | Early Bird Club *changed from 3 days per week to 2 days | \$115   |
| 4.2.4   | Adult Fitness                                           | \$115   |
| 4.2.5   | Aquacise                                                | \$115   |
| 4.2.6   | Aquacise Combined                                       | \$170   |
| 4.2.7   | Pool Rental – per hour                                  | \$80    |

### 4.3 Keremeos Fitness Room

|         |                        |        |
|---------|------------------------|--------|
| 4.3.1   | Single Admission Rates |        |
| 4.3.1.1 | Youth                  | \$4.75 |
| 4.3.1.2 | Adult                  | \$7    |
| 4.3.2   | 1 Month Pass           |        |
| 4.3.2.1 | Youth                  | \$53   |
| 4.3.2.2 | Adult                  | \$75   |
| 4.3.3   | 3 Month Pass           |        |
| 4.3.3.1 | Youth                  | \$125  |
| 4.3.3.2 | Adult                  | \$153  |
| 4.3.3.3 | Family                 | \$ 255 |
| 4.3.4   | 6 Month Pass           |        |
| 4.3.4.1 | Youth                  | \$ 190 |
| 4.3.4.2 | Adult                  | \$ 250 |
| 4.3.5   | 1 Year Pass            |        |
| 4.3.5.1 | Youth                  | \$ 320 |
| 4.3.5.2 | Adult                  | \$ 425 |
| 4.3.5.3 | Family                 | \$ 635 |
| 4.3.6   | Lost Card Replacement  | \$12   |

### 4.4 Keremeos Ice Rink

|         |                                                |         |
|---------|------------------------------------------------|---------|
| 4.4.1   | Single Admission Rates                         |         |
| 4.4.1.1 | Child – 5 – 12 years                           | \$ 4.00 |
| 4.4.1.2 | Teen – 13 – 19 years                           | \$ 4.50 |
| 4.4.1.3 | Adult – 19+                                    | \$ 5.00 |
| 4.4.1.4 | Family                                         | \$10.50 |
| 4.4.1.5 | Parent/Tot                                     | \$ 6.25 |
| 4.4.1.6 | 10 Flex Pass                                   | \$32.00 |
| 4.4.2   | Learn to Skate                                 |         |
| 4.4.2.1 | 3 – 6 Years                                    | \$65.00 |
| 4.4.2.2 | 7 and up                                       | \$65.00 |
| 4.4.3   | Mite's Hockey – Boys and Girls 5 – 8 Years old | \$5.25  |



|         |                                  |          |
|---------|----------------------------------|----------|
| 4.4.4   | Sticks and Pucks 9 -14 Years old | \$5.25   |
| 4.4.5   | Sticks and Pucks – Adult         | \$8.50   |
| 4.4.6   | Ice Rental – Per hour            |          |
| 4.4.6.1 | School Age Keremeos              | \$ 80.00 |
| 4.4.6.2 | Adult                            | \$100.00 |
| 4.4.7   | Skate Rental                     | \$2.50   |
| 4.5     | Keremeos Bowling                 |          |
| 4.5.1   | League Bowling                   |          |
| 4.5.1.1 | Adult                            | \$11.50  |
| 4.5.1.2 | Senior                           | \$11.00  |
| 4.5.1.3 | Fun Bowl                         | \$9.50   |
| 4.5.2   | Drop- In                         |          |
| 4.5.2.1 | Adult                            | \$ 5.25  |
| 4.5.2.2 | Youth                            | \$ 4.25  |
| 4.5.2.3 | Family                           | \$10.50  |
| 4.5.3   | Shoe Rental                      | \$ 2.00  |
| 4.6     | Climbing                         |          |
| 4.7.1   | Child                            | \$ 3.00  |
| 4.7.2   | Teen                             | \$ 4.00  |

All Program fees are set at a level sufficient at minimum to cover all instructors, expendable and consumable materials and extraordinary costs.

## Schedule 7 – Transit Fees

---

### 1.0 Local Routes

|     |                             |         |
|-----|-----------------------------|---------|
| 1.1 | Single Fare Tickets         | \$2.25  |
| 1.2 | Sheet of Ten Tickets        | \$20.25 |
| 1.3 | Day Pass                    | \$4.50  |
| 1.4 | Adult Monthly Pass          | \$45.00 |
| 1.5 | Student/Senior Monthly Pass | \$35.00 |

### 2.0 Regional Routes (Multi-Zone)

|     |                             |         |
|-----|-----------------------------|---------|
| 2.1 | Single Fare Tickets         | \$4.00  |
| 2.2 | Sheet of Ten Tickets        | \$36.00 |
| 2.3 | Day Pass                    | \$8.00  |
| 2.4 | Adult Monthly Pass          | \$60.00 |
| 2.5 | Student/Senior Monthly Pass | \$40.00 |

Students enrolled on a full-time basis and persons of the age 65 and over are eligible for the discounted rate, as outlined in the schedule. Discounted rates apply to monthly passes, only.

## Schedule 8 – Freedom of Information and Protection of Privacy Request Fees

### Schedule of Maximum Fees

|                                                                                                                                    |                                                                                                                                                                           |
|------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. For applicants other than commercial applicants:                                                                                |                                                                                                                                                                           |
| (a) for locating and retrieving a record                                                                                           | \$7.50 per ¼ hour or portion thereof after the first 3 hours.                                                                                                             |
| (b) for producing a record manually                                                                                                | \$7.50 per ¼ hour.                                                                                                                                                        |
| (c) for producing a record from a machine readable record excluding records produced on the Geographic Information System (G.I.S.) | \$16.50 per minute for cost of use of mainframe processor on all locally attached devices plus \$7.50 per ¼ hour for developing a computer program to produce the record. |
| (d) for preparing a record for disclosure and handling a record                                                                    | \$7.50 per ¼ hour.                                                                                                                                                        |
| (e) for shipping copies                                                                                                            | actual costs of shipping method chosen by applicant.                                                                                                                      |
| (f) for copying records:                                                                                                           |                                                                                                                                                                           |
| (i) photocopies and computer printouts                                                                                             | \$0.25 per page (8.5 x 11, 8.5 x 14)<br>\$0.30 per page (11 x 17)                                                                                                         |
| (ii) floppy disks                                                                                                                  | \$10.00 per disk                                                                                                                                                          |
| (iii) computer tapes                                                                                                               | \$40.00 per tape, up to 2400 feet                                                                                                                                         |
| (iv) microfilm/fiche to paper duplication                                                                                          | \$0.50 per page                                                                                                                                                           |
| (v) photographs (colour or black & white)                                                                                          | \$5.00 to produce a negative<br>\$12.00 each for 16" x 20"<br>\$9.00 each for 11" x 14"<br>\$4.00 each for 8" x 10"<br>3.00 each for 5" x 7"                              |
| (vi) hard copy laser print, B/W 300 dots/inch<br>hard copy laser print, B/W 1200 dots/inch<br>hard copy laser print, colour        | \$0.25 per page<br><br>\$0.40 per page<br>\$1.65 each                                                                                                                     |
| (vii) photographic print of textual, graphic or cartographic record (8" x 10" black & white)                                       | \$12.50 each                                                                                                                                                              |
| (viii) slide duplication                                                                                                           | \$0.95 each                                                                                                                                                               |
| (ix) plans                                                                                                                         | \$1.00 per square metre                                                                                                                                                   |
| (x) video cassette (1/4" or 8mm)                                                                                                   | \$11.00 per 60 minute cassette plus \$7.00 per ¼ hour of recording \$20.00 per 120 minute cassette plus \$7.00 per ¼ hour of recording                                    |
| (xi) video cassette (1/2") duplication                                                                                             | \$15.00 per cassette plus \$11.00 per ¼ hour of recording                                                                                                                 |
| (xii) video cassette (3/4") duplication                                                                                            | \$40 per cassette plus \$11.00 per ¼ hour of recording                                                                                                                    |
| (xi) photomechanical reproduction of 1055 mm cartographic record/plan                                                              | \$3.00 each                                                                                                                                                               |
| 2. For Commercial Applicants<br>for each service listed in item 1.                                                                 | the actual cost of providing that service.                                                                                                                                |

## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** February 15, 2018

**RE:** SILGA Resolutions

---

### **Administrative Recommendation:**

**THAT the Board of Directors support the following resolution to be forwarded to the 2018 SILGA convention for consideration:**

#### **WHEREAS:**

- **thousands of British Columbia residents face life threatening conditions which can trigger imminent death if not treated immediately, such as allergic reactions, asthma and type 1 diabetes, creating a hardship for many families that must choose between meeting their basic needs and paying for these lifesaving medications;**
- **Naloxone and other drug overdose reversing medications are covered free of charge by the Province.**

**NOW THEREFORE BE IT RESOLVED that the Provincial Government develop an equitable system which would make available, free of charge, all medications which could halt impending death.**

### **Purpose:**

The purpose of this report is to seek support from the Board to forward the proposed resolution to the Southern Interior Local Government Association (SILGA) for consideration.

### **Analysis:**

At the January 18<sup>th</sup> Board meeting, the board of directors resolved to forward the following resolution to SILGA for consideration:

#### **WHEREAS:**

- **Greyhound Canada Transportation ULC has seen a significant decline in ridership over the past several years, which has resulted in a decline of services provided to many small, rural and remote communities across BC;**
- **There exists a need for a socially-mandated intercity bus transportation program to provide essential transportation services for small, rural and remote citizens.**

**THEREFORE BE IT RESOLVED** that the Provincial Government initiate a “Connecting Communities Fund”, made available to eligible municipalities, to address significant transportation challenged for citizens and taxpayers who reside in small, rural or remote communities with a view of providing them with access to transportation hubs located on primary transportation corridors.

**THEREFORE** if the Board supports the resolutions contained within this report, both resolutions will be forwarded to SILGA.

**Alternatives:**

THAT the resolutions not be submitted to SILGA for consideration.

**Respectfully submitted:**

*“Christy Malden”*

---

C. Malden, Deputy Corporate Officer



**Okanagan Basin**  
WATER BOARD

## BOARD REPORT: February 8, 2017

1450 KLO Road, Kelowna, BC V1W 3Z4

P 250.469.6271 F 250.762.7011

[www.obwb.ca](http://www.obwb.ca)

### **OBWB Directors**

**Tracy Gray - Chair,**  
Regional District of Central  
Okanagan

**Juliette Cunningham - Vice-  
Chair,** Regional District of  
North Okanagan

**Doug Dirk,** Regional District of  
North Okanagan

**Rick Fairbairn,** Regional  
District of North Okanagan

**Doug Findlater,** Regional  
District of Central Okanagan

**Cindy Fortin,** Regional District  
of Central Okanagan

**Ron Hovanes,** Regional  
District of Okanagan-  
Similkameen

**Sue McKortoff,** Regional  
District of Okanagan-  
Similkameen

**Peter Waterman,** Regional  
District of Okanagan-  
Similkameen

**Lisa Wilson,** Okanagan Nation  
Alliance

**Toby Pike,** Water Supply  
Association of B.C.

**Brian Guy,** Okanagan Water  
Stewardship Council

**The next regular meeting of the  
OBWB will be 10 a.m.  
March 6, 2018 at the Regional  
District of Okanagan-  
Similkameen in Penticton.**

### **Okanagan Basin Water Board Meeting Highlights**

**Water Board re-elects chair and vice-chair:** Directors re-elected RDCO Dir. (and Kelowna City Councillor) Tracy Gray as chair, and RDNO Dir. (Vernon City Coun.) Juliette Cunningham as vice-chair for 2018. Both were elected by acclamation. Additional board members include, representing RDNO: Doug Dirk (Coldstream Coun.) and Rick Fairbairn (Electoral Area D. Dir.); for RDCO: Doug Findlater (West Kelowna Mayor), Cindy Fortin (Peachland Mayor); and for RDOS: Sue McKortoff (Osoyoos Mayor), Ron Hovanes (Oliver Mayor), and Peter Waterman (Summerland Mayor). Also, Water Management Appointments include: Lisa Wilson (Okanagan Nation Alliance), Toby Pike (Water Supply Association of BC), and Brian Guy (Okanagan Water Stewardship Council).

**New Okanagan-built rototiller to join milfoil control fleet:** The board was updated on the building of a new rototiller which should be completed by April. The machine, built by a Kelowna company, will complement three older machines (between 14 and 34 years old). The Water Board uses the rototillers in winter to de-root the invasive weed from Okanagan lakes when it won't re-root. In summer, the weed is mowed and removed with special harvesters. Learn more here: [www.OBWB.ca/milfoil](http://www.OBWB.ca/milfoil).

**"A River Film" wins Award of Excellence:** Jiri and Lucie Bakala of Kelowna-based Ascent Films Inc., won an Impact DOCS Award of Excellence for "A River Film" last week. The film was produced for the International Joint Commission in collaboration with the Washington State Dept. of Ecology & the OBWB-Okanagan WaterWise. The 38-minute documentary puts a spotlight on the Okanagan River and Osoyoos Lake, and how competing needs for water in this complex transboundary watershed are balanced. Copies of the film are now available at Okanagan Regional Library branches and can be put on hold at <https://orl.bibliocommons.com/item/show/377619111>. Copies are also available for screenings. E-mail [Corinne.Jackson@OBWB.ca](mailto:Corinne.Jackson@OBWB.ca).

**Pressure for stronger invasive mussel action building:** Directors discussed a number of letters sent by the board, but also others, pushing for increased efforts to address the threat of invasive zebra and quagga mussels. While the OBWB sent a letter to the federal government last week, letters have been also sent to the Province of B.C. from the Southern Interior Local Government Association, District of Coldstream and the Shuswap Watershed Council. There is concern that another boating season is around the corner and while the province has responded that they are reviewing their invasive mussel program, there has been no apparent movement on the federal side. Find a news release and copy of the OBWB's letter to the feds here: <http://bit.ly/2nJBzd2>.

**Directors receive results of public outreach campaigns:** The board was provided with final reports on the [Make Water Work](#) (MWW) 2017 residential outdoor water conservation program and the [Don't Move A Mussel](#) (DMM) 2017 campaign. MWW 2017 highlights included the launch of "Make Water Work Week" events at garden centres throughout the valley. DMM highlights included expanded outreach thanks, in part, to support through the UN Assoc. of Canada – Green Corp Program. Staff noted significant in-kind support from media and community partners, almost doubling the value of last year's MWW program to be worth about \$83,000 and more than doubling the value of DMM to \$113,000.

**For more information, please visit: [www.OBWB.ca](http://www.OBWB.ca)**